

CHAIR:

N. IANNICCA

MEMBERS:

N.K. BRAR

P. BROWN

B. BUTT

B. CROMBIE

D. DAMERLA

S. DASKO

C. EARLY

C. FONSECA

P. FORTINI

A. GROVES

J. HORNECK

D. KEENAN

J. KOVAC

M. MAHONEY

S. MCFADDEN

M. MEDEIROS

M. PALLESCHI

C. PARRISH

M. REID

M. RUSSO

R. SANTOS

A. TEDJO

G.S. TOOR

P. VICENTE



The Council of the
Regional Municipality of Peel
REVISED AGENDA

Date: Thursday, July 6, 2023

Time: 9:30 AM

Place: Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

The meeting will be live streamed on <http://www.peelregion.ca/>

For inquiries about this agenda or to make arrangements for accessibility accommodations including alternate formats, please contact:

Jill Jones at jill.jones@peelregion.ca.

Agendas and reports are available at www.peelregion.ca/council

**The Council of the
Regional Municipality of Peel**

Date: Thursday, July 6, 2023

Time: 9:30 a.m.

Place: Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

***Denotes Revised/Additional Items**

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1. CALL TO ORDER/ROLL CALL
2. INDIGENOUS LAND ACKNOWLEDGEMENT
3. DECLARATIONS OF CONFLICTS OF INTEREST
4. APPROVAL OF MINUTES
 - 4.1 June 22, 2023 Regional Council meeting
5. APPROVAL OF AGENDA
6. CONSENT AGENDA
7. DELEGATIONS
 - 7.1 Mohamed Lachemi, President and Vice-Chancellor, Toronto Metropolitan University
Providing an Overview of the Toronto Metropolitan University School of Medicine and Partnership with Peel Region (Related to 17.2)
 - 7.2 Randy Neilson, Pastor, Brampton Bramalea Christian Fellowship Inc.
Requesting Relief from Development Charges for Addition to Place of Worship
 - 7.3 Jeffrey Neven, Chief Executive Officer and Trish DeSimone, Community Coordinator, Indwell Community Homes
Regarding the Housing Development Update (Related to 8.4)
 - 7.4 Jannies Le, Executive Director, Armagh
Regarding Housing Peel, Violence Against Women (Related to 9.5)
 - *7.5 Sharon Mayne Devine, Chief Executive Officer, Catholic Family Services Peel Dufferin; and Nick Milinovich, Deputy Chief, Peel Regional Police
Regarding the Success of the Safe Centre of Peel, the Pressures on Service Delivery, Advocacy Efforts and Opportunities and Challenges (Related to 9.1)
(Presentation now available)
 - 7.6 Steven Roman Soos, Advocate, Mental Health, Homelessness, Housing and Addiction
Requesting that Peel Region Declare a State of Emergency Regarding Mental Health, Addictions, Homelessness and Affordable Housing
 - 7.7 Melissa Kwiatkowski, Chief Executive Officer, Guelph Community Health Centre
Regarding the Location for the Safe Consumption Site (Related to 8.1)

- 7.8 Adrian Memeti, Member, Peel Drug Users Advisory Panel
Providing Support for the Location for the Safe Consumption Site (Related to 8.1)
- 7.9 Melissa Harricharan, Member, Peel Drug Users Advisory Panel
Providing Support for the Location for the Safe Consumption Site (Related to 8.1)
- 7.10 David Charezenko, Senior Associate, Bousfields Inc., on behalf of Ivan Franko Homes
Requesting a 100 Per Cent Grant of Regional Development Charges, under the Interim Financial Incentives Program for Ivan Franko Homes (Related to 14.2)

WITHDRAWN

- ~~*7.11 Angela Carter, Executive Director, Roots Community Services Inc.
Regarding Continued Investment in Diversity, Equity and Inclusion
(Related to 8.3)~~

WITHDRAWN

- ~~*7.12 Patricia Chrisjohn, Regional Indigenous Community Member, and Peel Art Gallery, Museum and Archives Indigenous Sharing Circle Member
Regarding Continued Investment in Diversity, Equity and Inclusion to Emphasize Concerns from an Indigenous Lens
(Related to 8.3)~~
- *7.13 Daphna Nussbaum, Program Coordinator and Analyst, Peel Alliance to End Homelessness
Regarding the Report Titled “Building More Community and Supportive Housing” (Related to 8.4)
- *7.14 Michelle Bilek, Community Member, Peel Alliance to End Homelessness and Canadian Alliance to End Homelessness
Regarding the Report Titled “Building More Community and Supportive Housing” (Related to 8.4)
- *7.15 Sean Meagher, Coordinator, Ontario for All
Regarding the Report Titled “Building More Community and Supportive Housing” (Related to 8.4)

***8. PRESENTATION OF STAFF REPORTS**

8.1.a

Ability to Finance the Servicing Shortfall of \$11.1 Billion Related to the Local Housing Pledges (Oral Presentation by Davinder Valeri, Chief Financial Officer and Commissioner of Corporate Services, and Stephanie Nagel, Treasurer and Director, Corporate Finance (Related to 13.2)

8.1 Supervised Consumption Services Update

(For information)

Presentation by Dr. Kate Bingham, Associate Medical Officer of Health, Region of Peel Public Health; Jillian Watkins, Executive Director, Moyo Health and Community Services; and Natasha Tutt, Manager, WellFort Community Health Services (Related to 7.7 to 7.9 inclusive)

8.2 External Violence Against Paramedics Update

(For information)

Presentation by Brian Gibson, Acting Chief and Director of Paramedic Services and Mandy Johnston, Superintendent, Peel Regional Paramedic Services

WITHDRAWN

~~*8.3 Continued Investment in Diversity, Equity and Inclusion~~

~~(For information)~~

~~Presentation by Juliet Jackson, Director, Regina Hartwick, Indigenous Engagement Advisor, Office of Culture and Inclusion; and Rene Nand, Manager, Community and Cultural Engagement~~

~~(Related to 7.11 and 7.12)~~

*8.4 Building More Community and Supportive Housing

(Related to 7.3, 7.13 to 7.15 inclusive and 20.1)

Presentation by Aileen Baird, Director, Housing Services (**Presentation now available**)

9. **ITEMS RELATED TO HUMAN SERVICES**

Chaired by Councillor M. Reid or Vice-Chair Councillor P. Vicente

9.1 Peel Anti-Human Sex Trafficking Service Hub Lead Assignment

(Related to 7.5)

9.2 Housing Services 2022 Annual Report

9.3 End of Community Housing Mortgages and Next Steps

(For information)

9.4 Housing with Related Supports Proposed Per Diem Increase and Contract Extensions

9.5 Armagh – Transitional Housing Expansion Project

(Related to 7.4)

9.6 Canada-Wide Early Learning and Child Care Expansion Plan Funding

10. **COMMUNICATIONS**

11. **ITEMS RELATED TO PLANNING AND GROWTH MANAGEMENT**

Chaired by Councillor C. Parrish or Vice-Chair Councillor M. Russo

12. COMMUNICATIONS

13. ITEMS RELATED TO CORPORATE SERVICES

Chaired by Councillor C. Fonseca or Vice-Chair Councillor B. Butt

- 13.1 Vacant Home Tax - Update
(Related to 14.3)
- 13.2 Ability to Finance the Servicing Shortfall of \$11.1 Billion Related to the Local Housing Pledges
(As requested at the June 22, 2023 Regional Council meeting) (Related to 8.1.a)
- 13.3 Procurement Activity Report – T1 January 1 to April 30, 2023
(For information)
- 13.4 2023 Public Sector Network Update and Budget
- 13.5 Supply and Implementation of Housing Enabling Technology for Peel Region, Document 2020-107P
- 13.6 Report of the Region of Peel Accessibility Advisory Committee (AAC-2/2023) meeting held on June 15, 2023
- 13.7 Report of the Audit and Risk Committee (ARC-3/2023) meeting held on June 15, 2023
- 13.8 Report from the Committee Clerk Regarding the Government Relations Committee (GRC-2/2023) meeting held on June 15, 2023

14. COMMUNICATIONS

- 14.1 Robert Serpe, Executive Director, Peel Police Services Board (PPSB)
Letter dated June 26, 2023, Providing a Copy of a PPSB Resolution and Report titled “2023 VCOM Group Annual Report” (Receipt recommended)
- 14.2 David Charezenko, Senior Associate, Bousfields Inc., on behalf of Ivan Franko Homes
Letter dated June 28, 2023, Requesting a 100 Per Cent Grant of Regional Development Charges, under the Interim Financial Incentives Program for Ivan Franko Homes, Located at 3058 and 3070 Winston Churchill Boulevard, City of Mississauga, Ward 8 (Referral to Corporate Services recommended) (Related to 7.10)
- 14.3 Laura Hall, Director of Corporate Services and Town Clerk, Town of Caledon
Letter dated June 29, 2023, Providing a Copy of a Town of Caledon Resolution Regarding the Region of Peel Vacant Home Tax (Receipt recommended) (Related to 13.1)

15. ITEMS RELATED TO PUBLIC WORKS

Chaired by Councillor M. Medeiros or Vice-Chair Councillor P. Fortini

- 15.1 Long-Term Utility Financial Plan Update
- 15.2 Amendments to Peel Region Traffic By-law 15-2013 to Implement a Speed Limit Increase, Flashing Speed Limit Zone and Flashing Speed Limit Zone Timing Change on Regional Roads within Campbell's Cross Village and Alloa Village, Town of Caledon, Wards 1 and 2
(Related to By-law 38-2023)
- 15.3 Halton-Peel Cross-Boundary Water Servicing Agreement
- 15.4 Request for Additional Funds - G.E. Booth Wastewater Treatment Plant Incineration Unit Repairs
- *15.5 Report of the Waste Management Strategic Advisory Committee (WMSAC-3/2023) meeting held on June 29, 2023
(Report now available)

16. COMMUNICATIONS

17. ITEMS RELATED TO HEALTH

Chaired by Councillor N.K. Brar or Vice-Chair Councillor A. Groves

- 17.1 Supporting International Students in Peel
- 17.2 Toronto Metropolitan University School of Medicine in Peel 2023 Update
(For information) (Related to 7.1)
- 17.3 Peel Regional Paramedic Services Ambulance Service Review and Certification
(For information)

18. COMMUNICATIONS

19. OTHER BUSINESS/COUNCILLOR ENQUIRIES

20. NOTICE OF MOTION/MOTION

- *20.1 Motion Regarding Modern Rapid Response Temporary Modular Housing
(As requested by Councillor Horneck and Councillor Tedjo) (Related to 8.4)

21. BY-LAWS

Three Readings

- 21.1 By-law 38-2023
A by-law to increase the posted speed limit and implement a flashing speed limit zone on

Regional Road 9 (King Street); to amend the current times of operation of the flashing speed limit zone on Regional Road 1 (Mississauga Road); and, to amend By-law Number 15-2013 being a by-law to regulate traffic on roads under the jurisdiction of The Regional Municipality of Peel.

(Related to 15.2)

22. CLOSED SESSION

- 22.1 June 22, 2023 Closed Session Report
- 22.2 Closed Session Report of the Audit and Risk Committee (ARC-3/2023) meeting held on June 15, 2023
- 22.3 Appointment of a Contract Associate Medical Officer of Health
(Personal matters about an identifiable individual, including municipal or local board employees)
- 22.4 Appointment of a Contract Associate Medical Officer of Health
(Personal matters about an identifiable individual, including municipal or local board employees)
- 22.5 Proposed Property Acquisition – Airport Road Widening – PF-11142.09 – Perdue Court to 100 metres north of King Street – Town of Caledon, Ward 3
(A proposed or pending acquisition or disposition of land by the municipality or local board)
- 22.6 Proposed Property Acquisition – Airport Road Widening – PF-11142.47 – Perdue Court to 100 metres north of King Street – Town of Caledon, Ward 3
(A proposed or pending acquisition or disposition of land by the municipality or local board)
- 22.7 Commencement of Expropriation Proceedings – Airport Road Widening – EXP-23051.00 – Perdue Court to 100 metres north of King Street – Town of Caledon, Ward 3
(A proposed or pending acquisition or disposition of land by the municipality or local board)
- 22.8 Payment of Compensation Pursuant to the Expropriations Act, R.S.O. 1990, c. E.26, Mayfield Road Widening – EXP-18075.18 – Airport Road to Coleraine Drive – City of Brampton, Ward 10 and Town of Caledon, Wards 3 and 5
(A proposed or pending acquisition or disposition of land by the municipality or local board)
- 22.9 Expropriation Proceedings – Winston Churchill Boulevard Reconstruction – EXP-22239.00 – North of Credit River Bridge to South of Mayfield Road – City of Brampton, Ward 6
(A proposed or pending acquisition or disposition of land by the municipality or local board)
- 22.10 Proposed Property Acquisition and Encroachment Agreement – Mississauga Road Widening – PF-08084.26 – Bovaird Drive to Mayfield Road – City of Brampton, Ward 6
(A proposed or pending acquisition or disposition of land by the municipality or local board)

- 22.11 Proposed Property Acquisitions, City of Brampton, Ward 1 and City of Mississauga, Wards 3 and 11
(A proposed or pending acquisition or disposition of land by the municipality or local board)
- 22.12 Canadian Tire Litigation Regarding Herridge Feedermain
(Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board)
- *22.13 Peel Regional Police, 21 Division Plan for Additional Space Within 10 Peel Centre Drive and Parking at 185 Central Park Drive, Brampton, Ward 7
(A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board)
- 22.14 Development Charges By-law Appeal
(Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board)
- 22.15 Rapid Housing Initiative Update
(Information explicitly supplied in confidence to the municipality or local board by Canada, a province or territory or a Crown agency of any of them)
- *22.16 Bargaining Strategy 2023-2024
(Labour relations and employee negotiations)
- *22.17 Bill 112 Update
(Personal matters about an identifiable individual, including municipal or local board employees)
- *22.18 Labour Relations or Employee Negotiations Update

23. BY-LAWS RELATING TO CLOSED SESSION

23.1 By-law 39-2023

23.2 By-law 40-2023

24. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

25. ADJOURNMENT



**THE COUNCIL OF
THE REGIONAL MUNICIPALITY OF PEEL
MINUTES**

June 22, 2023

Members Present: N.K. Brar J. Kovac
P. Brown M. Mahoney*
B. Butt S. McFadden
D. Damerla M. Medeiros
S. Dasko M. Palleschi
C. Early C. Parrish
C. Fonseca M. Reid
P. Fortini M. Russo
A. Groves R. Santos
J. Horneck A. Tedjo
N. Iannicca G.S. Toor
D. Keenan P. Vicente

Members Absent: B. Crombie* (Proxy M. Mahoney)

Staff Present: G. Kent, Chief Administrative Officer Dr. N. Brandon, Acting Medical
P. Caza, Chief Financial Officer and Officer of Health
Commissioner of Corporate Services A. Adams, Regional Clerk and
J. Zingaro, Regional Solicitor Director of Legislative Services
T. Buonpensiero, Acting Chief C. Thomson, Deputy Clerk and
Planner and Director of Planning and Manager of Legislative Services
Development Services H. Gill, Legislative Technical Advisor
K. Dedman, Commissioner of Public S. Jurrius, Legislative Specialist
Works S. MacGregor, Legislative Technical
S. Baird, Commissioner of Human Coordinator
Services D. Rai, Legislative Technical
N. Polsinelli, Commissioner of Health Coordinator
Services

1. CALL TO ORDER/ROLL CALL

Regional Chair Iannicca called the meeting of Regional Council to order at 9:30 a.m. in the Council Chambers, Regional Administrative Headquarters, 10 Peel Centre Drive, Suite A, Brampton.

Councillor Crombie was absent due to other municipal business

2. INDIGENOUS LAND ACKNOWLEDGEMENT

Regional Chair Iannicca read an Indigenous Land Acknowledgement.

3. DECLARATIONS OF CONFLICTS OF INTEREST

Nil.

4. APPROVAL OF MINUTES**4.1 June 8, 2023 Regional Council meeting****Resolution Number 2023-470**

Moved by Councillor Santos

Seconded by Councillor Tedjo

That the minutes of the June 8, 2023 Regional Council meeting, be approved.

Carried

5. APPROVAL OF AGENDA**Resolution Number 2023-471**

Moved by Councillor Reid

Seconded by Councillor Vicente

1. *That the agenda for the June 22, 2023 Regional Council meeting include an email from Gagandeep Jaswal, Legislative Assistant, City of Brampton, providing a copy of a Letter to the Minister of Municipal Affairs and Housing, Brampton Members of Provincial Parliament and the Association of Municipalities of Ontario Regarding Bill 97, Helping Homebuyers, Protecting Tenants Act, 2023 to be dealt with under Items Related to Planning and Growth Management - Item 10.3; and*
2. *That the agenda for the June 22, 2023 Regional Council meeting be approved, as amended.*

Carried

6. CONSENT AGENDA**Resolution Number 2023-472**

Moved by Councillor Kovac

Seconded by Councillor Groves

That the following matters listed on the June 22, 2023 Regional Council Agenda be approved under the Consent Agenda: Items 10.1, 10.2, 10.3, 11.2, 11.3, 11.4, 11.5, 11.6, 11.7, 11.8, 11.10, 13.1, 13.2, 13.3, 14.1, 15.1, 15.2, 17.1, 17.2, 17.3, 22.1 and 22.3.

Carried

RESOLUTIONS AS A RESULT OF THE CONSENT AGENDA**10. COMMUNICATIONS**

10.1 Bonnie Crombie, Mayor, City of Mississauga

Email dated June 9, 2023, Providing a Copy of a Letter to the Minister of Municipal Affairs and Housing Regarding Bill 97, *Helping Homebuyers, Protecting Tenants Act, 2023* (Receipt recommended)

Resolution Number 2023-473

Received

This item was dealt with under the Consent Agenda.

10.2 Steve Clark, Minister of Municipal Affairs and Housing

Letter dated June 15, 2023, Responding to a Letter from Regional Chair Iannicca, Regarding Bill 23, *More Homes Built Faster Act, 2022* and its Impact on the Region of Peel (Resolution 2022-828) (Receipt recommended)

Resolution Number 2023-474

Received

This item was dealt with under the Consent Agenda.

10.3 Gagandeep Jaswal, Legislative Assistant, City of Brampton

Email dated June 20, 2023, Providing a Copy of a Letter to the Minister of Municipal Affairs and Housing, Brampton Members of Provincial Parliament and the Association of Municipalities of Ontario Regarding Bill 97, *Helping Homebuyers, Protecting Tenants Act, 2023* (Receipt recommended)

Resolution Number 2023-475

Received

This item was dealt with under the Consent Agenda.

11. ITEMS RELATED TO CORPORATE SERVICES**11.2 2023 Operating Financial Interim Performance Report – May 31, 2023**

(Related to 11.1 and 11.3)

Resolution Number 2023-476

Moved by Councillor Kovac

Seconded by Councillor Groves

That the 2023 Housing Support gross expenditures and revenues be increased by \$8,773,500 as a result of the additional Homelessness Prevention Program funding with no net impact to the Region.

Carried

This item was dealt with under the Consent Agenda.

11.3 2023 Capital Financial Interim Performance Report – May 31, 2023

(For information) (Related to 11.1 and 11.2)

Resolution Number 2023-477**Received**This item was dealt with under the Consent Agenda.**11.4 2023 Update of the Region of Peel's Financial Condition**

(For information)

Resolution Number 2023-478**Received**This item was dealt with under the Consent Agenda.**11.5 Document Execution By-law Amendment to Authorize Execution of Tie-Back, Crane Swing, and Encroachment Agreements in Regional Roads**

(Related to By-law 33-2023)

Resolution Number 2023-479**Moved by** Councillor Kovac**Seconded by** Councillor Groves

1. *That the Document Execution By-law 32-2017 be amended to grant delegated authority to the Commissioner of Public Works or the Director responsible for the program, to enter into all documents and agreements necessary to permit encroachments in Regional roads, including tie-backs and crane swings; and*
2. *That the necessary by-law to amend the Document Execution By-law 32-2017 be presented for enactment.*

CarriedThis item was dealt with under the Consent Agenda.**11.6 Proposed Surplus and Transfer of Region Owned Lands to The Corporation of the City of Brampton, Located at the Southwest Intersection of Mayfield Road and McVean Drive - City of Brampton, Ward 10****Resolution Number 2023-480****Moved by** Councillor Kovac**Seconded by** Councillor Groves

1. *That the fee simple interest in lands described as Part of Lot 17, Concession 8, Northern Division, (geographic Township of Toronto Gore) City of Brampton, Regional Municipality of Peel, designated as Part 2 on*

Reference Plan 43R-39476, be declared surplus to the needs of The Regional Municipality of Peel and transferred gratuitously to The Corporation of the City of Brampton; and

2. *That the Regional Solicitor be authorized to complete any and all transactions, including the execution of all agreements, documents, affidavits, statutory declarations, and undertakings required for the property included in this report; and*
3. *That a copy of the report from the Chief Financial Officer and Commissioner of Corporate Services, listed on the June 22, 2023 Regional Council agenda titled "Proposed Surplus and Transfer of Region Owned Lands to The Corporation of the City of Brampton, Located at the Southwest Intersection of Mayfield Road and McVean Drive - City of Brampton, Ward 10", be forwarded to The Corporation of the City of Brampton for information purposes.*

Carried

This item was dealt with under the Consent Agenda.

11.7 Proposed Amending Agreement with Illumi Productions Inc. for Parking at 7120 Hurontario Street, City of Mississauga, Ward 5

Resolution Number 2023-481

Moved by Councillor Kovac

Seconded by Councillor Groves

1. *That The Regional Municipality of Peel, as Licensor, enter into an Amending Agreement with Illumi Productions Inc., as Licensee, to extend the non-exclusive use of parking spaces at 7120 Hurontario Street, Mississauga (Ward 5) as set out in the License Agreement dated September 12, 2022, to permit an increase in the Occupancy Period for Illumi Productions Inc.'s operating hours and use of the parking area from June 29, 2023 to September 13, 2023, on business terms satisfactory to the Chief Financial Officer and Commissioner of Corporate Services, and on legal terms satisfactory to the Regional Solicitor; and*
2. *That the Manager, Real Property and Facility Acquisitions, Real Estate, be delegated authority to execute the Amending Agreement.*

Carried

This item was dealt with under the Consent Agenda.

11.8 Report of the Emergency Management Program Committee (EMPC-1/2023) meeting held on June 1, 2023

(Related to By-law 34-2023)

Resolution Number 2023-482

Moved by Councillor Kovac
Seconded by Councillor Groves

That the report of the Emergency Management Program Committee (EMPC-1/2023) meeting held on June 1, 2023, be adopted.

Carried

This item was dealt with under the Consent Agenda.

2. ELECTION OF CHAIR AND VICE-CHAIR

RECOMMENDATION EMPC-1-2023:

Resolution Number 2023-483

That Councillor Butt be elected Chair of the Emergency Management Program Committee, for a 24-month term or until a successor is appointed.

Approved

RECOMMENDATION EMPC-2-2023:

Resolution Number 2023-484

That Councillor McFadden be elected as Vice-Chair of the Emergency Management Program Committee for a 24-month term or until a successor is appointed.

Approved

4. APPROVAL OF AGENDA

RECOMMENDATION EMPC-3-2023:

Resolution Number 2023-485

That the agenda for the June 1, 2023 Emergency Management Program Committee meeting, be approved.

Approved

6. REPORTS

6.1 2022 Regional Fire Coordinator's Report

(For information)

Resolution Number 2023-486

Received

6.2 Delivery of Ontario's Senior and Elected Official's Workshop

Presentation by Andrew Cooper, Manager, Regional Emergency Management

Resolution Number 2023-487

Received

RECOMMENDATION EMPC-4-2023:

Resolution Number 2023-488

1. *That staff be directed to coordinate the delivery of Emergency Management Ontario's Senior and Elected Officials Workshop during the third or fourth weeks of January 2024; and*
2. *That an update on the Emergency Management Ontario's Senior and Elected Officials Workshop be provided at the October 5, 2023 Emergency Management Program Committee meeting.*

Approved

6.3 Peel Emergency Plan

Presentation by Andrew Cooper, Manager, Regional Emergency Management

Resolution Number 2023-489

Received

RECOMMENDATION EMPC-5-2023:

Resolution Number 2023-490

1. *That the Peel Emergency Plan, attached as Appendix I to the report of the Chief Financial Officer and Commissioner of Corporate Services, listed on the June 1, 2023 Emergency Management Program Committee agenda titled "Peel Emergency Plan" be approved; and*
2. *That a By-law to adopt the Peel Emergency Plan and continue the Regional Emergency Management Program be presented to Regional Council for enactment.*

6.4 Overview of the Regional Emergency Management Program

(For information)

Resolution Number 2023-491

Received

6.5 Overview of the Provincial Emergency Management Strategy and Action Plan

(For information)

Resolution Number 2023-492

Received

6.6 9-1-1 Annual Report - 2022

(For information)

Resolution Number 2023-493**Received****11.10 Update on Peel Region Advocacy Priorities**

(For information)

Resolution Number 2023-494**Received**This item was dealt with under the Consent Agenda.**13. ITEMS RELATED TO PUBLIC WORKS****13.1 Peel Region Traffic By-law 15-2013 Amendments**

(Related to By-law 35-2023)

Resolution Number 2023-495**Moved by** Councillor Kovac**Seconded by** Councillor Groves

1. *That the amendments to Peel Region's Traffic By-law 15-2013 as outlined in the report of the Commissioner of Public Works, listed on the June 22, 2023 Regional Council agenda titled "Peel Region Traffic By-law 15-2013 Amendments", be approved; and*
2. *That the necessary amending by-law be presented for enactment.*

CarriedThis item was dealt with under the Consent Agenda.**13.2 2022 Annual Performance Review of the South Peel Water and Wastewater Agreement with the Ontario Clean Water Agency**

(For information)

Resolution Number 2023-496**Received**This item was dealt with under the Consent Agenda.**13.3 Request for Additional Funds to Support the Archeological Field Work - Credit Meadows****Resolution Number 2023-497****Moved by** Councillor Kovac**Seconded by** Councillor Groves

1. *That the Contract (Document 2019-024T) for Archaeological Assessments, awarded to Aecom Canada Ltd., in the amount of*

\$1,968,171.60 be increased in the amount of \$500,000.00, for a total commitment of \$2,468,171.60 (excluding applicable taxes), in accordance with Procurement By-law 30-2018, as amended; and

2. *That the Director of Procurement be authorized to approve any further contract increases with the service provider during the contract term, should the artifact count warrant additional investigation, subject to satisfactory performance, price and approved budget, all in accordance with Procurement By-law 30-2018, as amended.*

Carried

This item was dealt with under the Consent Agenda.

14. COMMUNICATIONS

14.1 Behnam Doulatyari, Senior Manager, Watershed Plans and Source Protection, Credit Valley Conservation

Email dated June 5, 2023, Regarding Notification of Consultation Pursuant to Section 34 of the *Clean Water Act, 2006* for the Proposed Amendments to Credit Valley-Toronto and Region-Central Lake Ontario Source Protection Plan and Assessment Reports (Toronto and Region, Credit Valley, Nottawasaga Valley) (Receipt recommended)

Resolution Number 2023-498

Received

This item was dealt with under the Consent Agenda.

15. ITEMS RELATED TO HEALTH

15.1 Peel Public Health Recovery and Remobilization Update

(For information) (Related to 15.2)

Resolution Number 2023-499

Received

This item was dealt with under the Consent Agenda.

15.2 Health Services Transition and Stabilization

(Related to 15.1)

Resolution Number 2023-500

Moved by Councillor Kovac

Seconded by Councillor Groves

That the Commissioner of Health Services be delegated authority to utilize the COVID-19 Recovery Reserve to secure the necessary resources to stabilize

programs impacted by the pandemic and ensure continuity of essential front-line services with an estimated total cost of \$21.6 million in 2024.

Carried

This item was dealt with under the Consent Agenda.

17. ITEMS RELATED TO HUMAN SERVICES

17.1 Contract Renewal for Human Services Emergency Response – Canadian Red Cross Society

(Related to 7.4)

Resolution Number 2023-501

Moved by Councillor Kovac

Seconded by Councillor Groves

1. *That the Commissioner of Human Services be authorized on behalf of the Region of Peel to enter into a 16-month agreement with the Canadian Red Cross Society for the term beginning August 22, 2023 in a legal form that is satisfactory to the Regional Solicitor, to provide Preparedness Services, Core Response Services, and Volunteer Management; and*
2. *That the contract (Document 2023-334N) for the provision of Preparedness Services, Core Response Services, and Volunteer Management, be awarded to the Canadian Red Cross Society in the estimated amount of \$177,256.67 for a 16-month term, all in accordance with Procurement By-law 30-2018, as amended.*

Carried

This item was dealt with under the Consent Agenda.

17.2 Housing State of Good Repair Needs and Funding Gaps

(Related to 7.4)

Resolution Number 2023-502

Moved by Councillor Kovac

Seconded by Councillor Groves

1. *That a commitment to the state of good repair needs across the community housing system in Peel, as outlined in the report from the Commissioner of Human Services, listed on the June 22, 2023 Regional Council agenda titled “Housing State of Good Repair Needs and Funding Gaps” be supported; and*
2. *That Peel Housing Corporation request grants to fund future capital repair requirements through the annual Peel Region Housing Support budget.*

Carried

This item was dealt with under the Consent Agenda.

17.3 Peel Affordable Rental Incentives Program Update and 2022 Results

(Related to 7.4 and By-law 36-2023)

Resolution Number 2023-503

Moved by Councillor Kovac

Seconded by Councillor Groves

1. *That in accordance with section 110 of the Municipal Act, 2001 and the Region of Peel's Municipal Housing Facility By-law 49-2020, a site-specific by-law be enacted, as described in the report of the Commissioner of Human Services, listed on the June 22, 2023 Regional Council agenda titled "Peel Affordable Rental Incentives Program Update and 2022 Results", to permit The Regional Municipality of Peel to enter into a municipal housing project facilities agreement with Canahahns Company Limited, and/or any entity related to or affiliated with the foregoing, for the provision of municipal housing project facilities at the property located at 2340 Confederation Parkway, Mississauga, for use as affordable housing; and*
2. *That the Regional Clerk provide written notice of the site-specific by-law to the Minister of Finance in accordance with section 110(5) of the Municipal Act, 2001, as amended; and*
3. *That a new reserve R1159 "Affordable Housing Incentives" be established to track and facilitate grants provided through the Council endorsed Peel Affordable Rental Incentives Program and other affordable housing incentives programs and initiatives that may be authorized by Council; and*
4. *That the funding of the Affordable Housing Incentives reserve be provided through the redeployment of the \$7.5 million in annual grant funding for affordable housing incentives approved through the 2023 Housing Budget to an annual contribution to the reserve.*

Carried

This item was dealt with under the Consent Agenda.

AGENDA ITEMS SUBJECT TO DISCUSSION AND DEBATE

7. DELEGATIONS

7.1 Nishan Duraipapp, Chief of Police, Peel Regional Police

Regarding the Provincial Adequacy Standards Regulation

Resolution Number 2023-504

Received

Resolution Number 2023-505 - Two-Thirds Vote

Moved by Councillor Parrish
Seconded by Councillor Reid

That section 4.4.4 of Procedure By-law 27-2022, as amended, be waived to permit consideration of a motion arising from a delegation.

Carried

Resolution Number 2023-506

Moved by Councillor Parrish
Seconded by Councillor Reid

That the Regional Chair, on behalf of Regional Council, write a letter to the Premier of Ontario to request immediate confirmation that the Peel Regional Police remain as a single entity and the Ontario Provincial Police Caledon Detachment remain as a single entity, beyond the dissolution of the Region of Peel - funding formula to be determined at a future date.

In Favour (16): Councillor Butt, Councillor Crombie* (Proxy M. Mahoney), Councillor Damerla, Councillor Dasko, Councillor Early, Councillor Fonseca, Councillor Fortini, Councillor Groves, Councillor Horneck, Councillor Kovac, Councillor Mahoney*, Councillor McFadden, Councillor Parrish, Councillor Reid, Councillor Russo, and Councillor Tedjo

Opposed (8): Councillor Brar, Councillor Brown, Councillor Keenan, Councillor Medeiros, Councillor Palleschi, Councillor Santos, Councillor Toor, and Councillor Vicente

Carried

Resolution Number 2023-507 - Two-Thirds Vote

Moved by Councillor Brown
Seconded by Councillor Groves

That section 4.4.4 of Procedure By-law 27-2022, as amended, be waived to permit consideration of a motion arising from a delegation.

Carried

Resolution Number 2023-508

Moved by Councillor Brown
Seconded by Councillor Groves

That the Regional Chair, on behalf of Regional Council, write a letter to the Minister of Public Safety to request sufficient investment in Canadian Border Services Agency resources to properly safeguard Canadian ports from auto thefts.

Carried

Nishan Duraiappah, Chief of Police, Peel Regional Police (PRP), provided the PRP 2023 progress report update including PRP's commitment to a strategic approach; guiding philosophy regarding the Community Safety and Well-being framework; progress of priorities; employee statistics; infrastructure required to support community growth; and technology and innovation progress.

The Chief of Police answered questions of clarification regarding call volumes; gender-based and intimate partner violence; auto theft and prevention measures; traffic calming and speed enforcement; benefits of officer visibility in the community; and provided an update on budget approved staff recruitment.

Item 7.5 was dealt with.

7.5 Navdeep Gill, President, Mandeep Singh Cheema Charitable Foundation

Regarding the Ride for Raja 2023

Resolution Number 2023-509

Received

Navdeep Gill, President, Mandeep Singh Cheema Charitable Foundation, provided an overview of the Foundation and its purpose to support children in the community. The delegate advised that the Ride for Raja event will take place on June 24, 2023 and invited all motor cycle riders in Peel Region to attend. The delegate requested that Council Members assist by posting the event information through social media.

Item 7.3 was dealt with.

7.3 Rebecca Pacheco, Public Education and Community Collaboration Coordinator, Embrave Agency to End Violence and the Peel Committee Against Women Abuse (PCAWA)

Requesting that Peel Region Declare Intimate-Partner Violence and Gender-Based Violence an Epidemic

Resolution Number 2023-510

Received

Resolution Number 2023-511 - Two-Thirds Vote

Moved by Councillor Santos

Seconded by Councillor Brar

That section 4.4.4 of Procedure By-law 27-2022, as amended, be waived to permit consideration of a motion arising from a delegation.

Carried

Resolution Number 2023-512**Moved by** Councillor Santos**Seconded by** Councillor Brar

Whereas Renfrew County delivered 86 recommendations in a unanimous verdict on the deaths of three local women, who were killed by their former partner on a single morning in 2015;

And whereas, these 86 recommendations speak to oversight and accountability, system approaches, collaboration and communication, funding, education and training, measures addressing perpetrators of intimate partner violence, intervention, and safety;

And whereas, the number one recommendation put forward is to have the provincial government formally declare intimate partner violence as an epidemic;

And whereas, a woman or girl is killed every 48 hours in Canada by an act of violence;

And whereas, femicide continues to take place in Peel Region, with the most recent one taking place on May 19th when Davinder Kaur was killed in a Brampton park by her husband;

And whereas, many of the inquiry's recommendations are either applicable to or could be adapted to the municipal or regional level of government;

And whereas, Peel Region has formally acknowledged family violence and intimate-partner violence a key area of focus in the Peel Community Safety and Well-being Plan;

Now therefore be it resolved:

1. *That Peel Region declare intimate partner violence and gender-based violence an epidemic; and*
2. *That the Regional Chair, on behalf of Regional Council, write to the Premier and the Minister of Health in support of the creation of provincial legislation to address family violence and requesting that intimate partner violence be formally declared an epidemic in Ontario; and*
3. *That the declaration of the epidemic be included as part of the Region's fourth annual awareness campaign on gender-based violence/intimate partner violence and in our advocacy for support to federal and provincial governments including the upcoming AMO conference.*

Carried

Rebecca Pacheco, Public Education and Community Collaboration Coordinator, Embrace Agency to End Violence and the Peel Committee Against Women Abuse (PCAWA), provided an overview of the Embrace Agency and PCAWA. The delegate requested that Peel Region Declare Intimate-Partner Violence and Gender-Based Violence an Epidemic.

Councillor Santos requested that the motion be revised to include that the declaration of the epidemic be included as part of Peel's fourth annual awareness campaign on gender-based violence/intimate partner violence and for advocacy to the federal and provincial governments.

Item 7.4 was dealt with.

7.4 Michelle Bilek, Community Member, Peel Poverty Action Group, Peel Alliance to End Homelessness

Regarding Housing Services Reports Listed on the June 22, 2023 Regional Council Agenda (Related to 17.1 to 17.3 inclusive)

Resolution Number 2023-513

Received

Michelle Bilek, Community Member, Peel Poverty Action Group, Peel Alliance to End Homelessness, stated her concerns regarding the lack of low-cost rental housing; the many compounding and complex factors that contribute to the cause; and the need to aggressively increase the supply of affordable and deeply affordable housing. She proposed seven solutions for Council's consideration and for advocacy to other levels of government.

Item 7.2 was dealt with.

7.2 Quentin Hanchard, Chief Administrative Officer, Credit Valley Conservation and John MacKenzie, Chief Executive Officer, Toronto and Region Conservation Authority

Presenting the 2023 Mid-Year Update

Resolution Number 2023-514

Received

Quentin Hanchard, Chief Administrative Officer, Credit Valley Conservation (CVC) and John MacKenzie, Chief Executive Officer, Toronto and Region Conservation Authority (TRCA), presented the Conservation Authorities' 2023 mid-year update including an overview of prioritized projects and programs; the ongoing Memorandum of Understanding approvals; and next steps. The delegates highlighted the importance of working with Peel and its local municipalities on the transition to 2025 to ensure there are no gaps in the services provided by the TRCA and CVC to continue to build livable safe communities and protect the watershed.

Members of Regional Council discussed and asked questions regarding the important work of the conservation authorities to protect the environment; key priorities and level of service during the transition to 2025; level of funding for land management, watershed and greenspaces; climate change and flood mitigation; and the Jim Tovey Conservation Area.

Council recessed at 12:39 p.m.

Council reconvened at 1:04 p.m.

8. PRESENTATION OF STAFF REPORTS

Nil.

9. ITEMS RELATED TO PLANNING AND GROWTH MANAGEMENT

Nil.

11. ITEMS RELATED TO CORPORATE SERVICES

11.1 Approach to the Development of the 2024 Budget

(Related to 11.2 and 11.3)

Resolution Number 2023-515

Moved by Councillor Horneck

Seconded by Councillor Groves

1. *That the 2024-2027 Business Plan and 2024 Budget (2024 Budget) be developed to ensure the long-term sustainability of services, as outlined in the report of the Chief Financial Officer and Commissioner of Corporate Services, listed on the June 22, 2023 Regional Council agenda titled "Approach to the Development of the 2024 Budget"; and*
2. *That staff work together and with the external agencies to develop 2024 budgets reflecting the direction outlined in the subject report; and*
3. *That the timelines for the 2024 Budget deliberations as outlined in Appendix I of the subject report be approved; and*
4. *That the Region of Peel continue to advocate to the Province to ensure that funding for mandated programs keep pace with the elevated price levels expected for 2024.*

Carried

Members of Regional Council discussed and asked questions regarding the approach and development of the 2024 budget in alignment with the principles to maintain Regional services through the transition period; property tax; police budget; housing and infrastructure levy; continued communication with employees during the transition period; and Peel's current debt, including the annual principal/interest.

11.9 2023 Association of Municipalities of Ontario (AMO) Annual Conference Update

Resolution Number 2023-516

Moved by Councillor Tedjo

Seconded by Councillor Vicente

That the approach outlined in the report from the Chief Financial Officer and Commissioner of Corporate Services, listed on the June 22, 2023 Regional Council agenda titled "2023 Association of Municipalities of Ontario (AMO) Annual Conference Update," be endorsed.

Carried

Councillor Tedjo, as Chair of the Government Relations Committee (GRC), stated that Peel Region continues to move forward with its advocacy priorities, which should continue to be local municipal priorities. He requested that Members attend as many of the AMO Conference Regional meetings as possible.

Councillor Vicente, Peel Region AMO representative, invited all Members to attend the AMO Conference and support the Peel Region advocacy priorities.

12. COMMUNICATIONS

Nil.

16. COMMUNICATIONS

16.1 Jim Karygiannis, Principal Owner, GTA Strategies

Email dated May 30, 2023, Providing a letter on behalf of the National Chronic Pain Society Regarding the Proposal by the Ontario Health Insurance Plan to Reduce Coverage for Several Vital Healthcare Services, Including Nerve Block Injections (Direction required)

Resolution Number 2023-517

Moved by Councillor Medeiros

Seconded by Councillor McFadden

Referred to staff

18. COMMUNICATIONS

Nil.

19. OTHER BUSINESS/COUNCILLOR ENQUIRIES

Nil.

20. NOTICE OF MOTION/MOTION

20.1 Motion Regarding Bill 23 Housing Targets

Moved by Councillor Brown

Seconded by Councillor Groves

Whereas any delays in the construction of servicing capacity will block the ability to meet Bill 23 Housing Targets;

Now therefore be it resolved:

1. *That the Region of Peel commit to the immediate financing of the servicing shortfall of \$11.1B to meet the new provincial growth targets adopted by all three local municipalities, as identified in the February 23, 2023 staff presentation to Regional Council on Infrastructure Planning to Support Bill 23 Housing Targets; and*
2. *That the required debenture be issued in the 2023 fiscal year to ensure the continuity of regional services as per the principles of the dissolution of Peel Region, adopted unanimously by Regional Council on June 8, 2023, specifically, principle two "Public Works enabling infrastructure to build homes faster".*

Resolution Number 2023-518

Moved by Councillor Mahoney*

Seconded by Councillor Tedjo

That the motion listed as Item 20.1 on the June 22, 2023 Regional Council agenda be referred back to staff to report to a future Council meeting.

In Favour (13): Councillor Butt, Councillor Crombie* (Proxy M. Mahoney), Councillor Damerla, Councillor Dasko, Councillor Early, Councillor Fonseca, Councillor Horneck, Councillor Kovac, Councillor Mahoney*, Councillor McFadden, Councillor Parrish, Councillor Reid, and Councillor Tedjo

Opposed (11): Councillor Brar, Councillor Brown, Councillor Fortini, Councillor Groves, Councillor Keenan, Councillor Medeiros, Councillor Palleschi, Councillor Russo, Councillor Santos, Councillor Toor, and Councillor Vicente

Carried

Councillor Brown stated the intent of the proposed motion is to honour the local municipal housing pledges that support the provincial housing goals.

Members of Regional Council discussed and asked questions regarding the housing crisis; timelines to upgrade and undertake large scale infrastructure projects; municipal debt and financial obligation limitations under the *Municipal Act, 2001*; implications of the *Hazel McCallion Act* on decisions of Peel and its local Councils; the current financial market and credit rating implications; projects on hold due to lack of infrastructure capacity; a proposal that the provincial government should contribute to funding requirements to meet their housing targets; and the \$11.1 billion servicing shortfall.

In response to a question regarding referral of the motion to staff to prepare a report for Council, the Chief Financial Officer and Commissioner of Corporate Services advised that staff could report to the July 6, 2023 Regional Council meeting.

20.2 Motion to Provide a Grant-in-Lieu of Development Charges for Eden Food for Change

Resolution Number 2023-519

Moved by Councillor Mahoney*

Seconded by Councillor Reid

Whereas Eden Food for Change has been serving hungry families in the community since 1989 and became an informal food bank where people would donate food and hungry families could access food;

And whereas, in 1990 became an official program at Eden United Church;

And whereas, in 2002 Eden Food Bank was incorporated and became an official registered charity;

And whereas, in 2009 overwhelmed with donations, Eden Food Bank grew to a second location;

And whereas, Eden Food Bank works to be a place where everyone in western Mississauga can be a part of a community focused on good food;

And whereas, their kitchen programs teach people the skills and knowledge to provide healthy meals; officially launched in 2013 to provide cooking classes for food bank recipients;

And whereas, in 2014, they adapted again to meet the needs of the community and transitioned away from stereotypical food bank model of food collection and distribution to a community food create model that better responds to the needs of hungry families;

And whereas, in 2015 became Eden Food for Change to reflect all the work they do;

And whereas, in 2023 Eden Food for Change has been approved for permit to build a mezzanine and kitchen expansion;

And whereas, the development charges associated with this building permit application, BP 3ALT 22 4547 valid for building permit issued by July 31, 2023 amounts to \$58,308.66 in total;

- City of Mississauga \$19,269.90 / Region of Peel \$37,468.98 / Peel District School Board \$801.90 / Dufferin Peel Catholic School Board \$767.88

Now therefore be it resolved:

That a grant-in-lieu of development charges, to be funded from the Tax Rate Stabilization Reserve, be provided to offset Peel Region's portion of development charges payable under this building permit application, so Eden Food for Change may allocate the funds to serve the over 2000 and growing families that require food bank assistance on a weekly basis.

Carried

Councillor Mahoney stated that the goal of the motion is to provide a grant-in-lieu of development charges to Eden Food Bank to ensure they can purchase more food to service the growing number of families in the community in need of assistance.

21. BY-LAWS

Three Readings

Resolution Number 2023-520

Moved by Councillor Groves

Seconded by Councillor Fortini

That the by-laws listed on the June 22, 2023 Regional Council agenda, being By-laws 33-2023 to 36-2023 inclusive, be given the required number of readings, taken as read, signed by the Regional Chair and the Regional Clerk, and the Corporate Seal be affixed thereto.

Carried

21.1 By-law 33-2023

A by-law to amend the Document Execution By-law 32-2017 being a by-law governing the execution of documents on behalf of The Regional Municipality of Peel. (Related to 11.5)

21.2 By-law 34-2023

A by-law to implement a revised Peel Emergency Plan and to repeal By-law 78-2015. (Related to 11.8)

21.3 By-law 35-2023

A by-law to amend By-law Number 15-2013 being a by-law to regulate traffic on roads under the jurisdiction of The Regional Municipality of Peel. (Related to 13.1)

21.4 By-law 36-2023

A by-law to authorize the entering into of a municipal housing project facilities agreement for the provision of affordable housing at 2340 Confederation Parkway, Mississauga. (Related to 17.3)

22. CLOSED SESSION**Resolution Number 2023-521**

Moved by Councillor Russo

Seconded by Councillor Tedjo

That Council proceed into "closed session" to consider a report relating to the following:

- Bill 112 Operational Impacts (Labour relations or employee negotiations)

Carried

Resolution Number 2023-522

Moved by Councillor McFadden

Seconded by Councillor Mahoney*

That Council move out of "closed session".

Carried

Council moved into closed session at 2:09 p.m.

Council moved out of closed session at 2:39 p.m.

Item 22.2 was dealt with.

22.2 Bill 112 Operational Impacts

(Labour relations or employee negotiations)

Resolution Number 2023-523

Moved by Councillor Groves

Seconded by Councillor Fortini

That the closed session direction to the Chief Administrative Officer related to the closed session report listed as Item 22.2 on the June 22, 2023 Regional Council agenda, be approved and voted upon in accordance with Section 239(6)(b) of the Municipal Act, 2001, as amended.

Carried

22.1 June 8, 2023 Regional Council Closed Session Report

Resolution Number 2023-524

Received

This item was dealt with under the Consent Agenda.

22.3 Bill 112 Update

(Personal matters about an identifiable individual, including municipal or local board employees)

Resolution Number 2023-525

Moved by Councillor Kovac

Seconded by Councillor Groves

That the closed session direction to the Chief Administrative Officer regarding the closed session report listed as Item 22.3 on the June 22, 2023 Regional Council agenda, be approved and voted upon in accordance with Section 239(6)(b) of the Municipal Act, 2001, as amended.

Carried

This item was dealt with under the Consent Agenda.

23. BY-LAWS RELATING TO CLOSED SESSION

Nil.

24. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

Resolution Number 2023-526

Moved by Councillor Mahoney*

Seconded by Councillor Butt

That By-law 37-2023 to confirm the proceedings of Regional Council at its meeting held on June 22, 2023, and to authorize the execution of documents in accordance with the Region of Peel by-laws relating thereto, be given the required number of readings, taken as read, signed by the Regional Chair and the Regional Clerk, and the Corporate Seal be affixed thereto.

Carried

25. ADJOURNMENT

The meeting adjourned at 2:42 p.m.

Regional Clerk

Regional Chair

FOR OFFICE USE ONLY		Attention: Regional Clerk Regional Municipality of Peel 10 Peel Centre Drive, Suite A Brampton, ON L6T 4B9 Phone: 905-791-7800 ext. 4582 E-mail: council@peelregion.ca	
MEETING DATE YYYY/MM/DD 2023/07/04	MEETING NAME Regional Council		
DATE SUBMITTED YYYY/MM/DD 2023/06/13			
NAME OF INDIVIDUAL(S) Mohamed Lachemi			
POSITION(S)/TITLE(S) President and Vice-Chancellor			
NAME OF ORGANIZATION(S) Toronto Metropolitan University			
E-MAIL mlachemi@torontomu.ca		TELEPHONE NUMBER	EXTENSION
INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS 380 Vicotria St Toronto, Ontario M5B 0A1			
REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) To present overview of the Toronto Metropolitan University School of Medicine and partnership with the Region of Peel, in support of related agenda item.			
A formal presentation will accompany my delegation <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Presentation format: <input checked="" type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/>			
Additional printed information/materials will be distributed with my delegation : <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Attached			
<p>Note: Delegates are requested to provide an electronic copy of all background material / presentations to the Clerk's Division if possible 72 hours, but not less than 24 hours, prior to the meeting start time. Delegation requests and/or materials received after 9:30 a.m. on the Wednesday prior to the meeting will not be provided to Members.</p> <p>Delegation requests received less than 72 hours prior to the meeting start time that relate to an item listed on the agenda will be added to the agenda only upon the approval of Council or Committee at the meeting.</p> <p>Delegates should make every effort to ensure their presentation material is prepared in an accessible format. Once the above information is received in the Clerk's Division, you will be contacted by Legislative Services staff to confirm your placement on the appropriate agenda.</p> <p>In accordance with Procedure By-law 56-2019, as amended, delegates appearing before Regional Council or Committee are requested to limit their remarks to 5 minutes and 10 minutes respectively (approximately 5/10 slides). Delegations may only appear once on the same matter within a one-year period, unless a recommendation pertaining to the same matter is included on the agenda within the one-year period and only to provide additional or new information.</p>			
<p>Please save the form to your personal device, then complete and submit via email attachment to council@peelregion.ca</p>			

Notice with Respect to the Collection of Personal Information
(Municipal Freedom of Information and Protection of Privacy Act)

Personal information contained on this form is authorized under Section 5.4 of the Region of Peel Procedure By-law 56-2019, as amended, for the purpose of contacting individuals and/or organizations requesting an opportunity to appear as a delegation before Regional Council or a Committee of Council. The completed Delegation Request Form will be redacted and published with the public agenda. The Procedure By-law is a requirement of Section 238(2) of the Municipal Act, 2001, as amended. Please note that all meetings are open to the public except where permitted to be closed to the public under legislated authority. All Regional Council and Committee meetings are live streamed via the internet and meeting videos are posted and available for viewing subsequent to those meetings. Questions about collection may be directed to the Manager of Legislative Services, 10 Peel Centre Drive, Suite A, 5th floor, Brampton, ON L6T 4B9, (905) 791-7800 ext. 4462.



A **Community-First** Medical School in Peel Region

TMU School of Medicine

A New Kind of Medical School



**The Communities
We'll Serve**



**Build on
TMU's Strengths**



**Community Centric,
Integrated Primary Care**

5 Pillars

Our School of Medicine will be designed around five pillars:



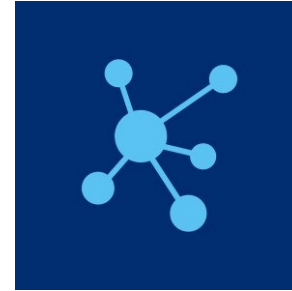
1 Community centric primary care



2 Culturally respectful care



3 Innovation and technology



4 Interprofessional health care networks



5 Support for the health and wellbeing of seniors

Phases of Development



2021

- ✓ Letter of Intent developed for a new MD program
- ✓ Planning for Ministry submission
- ✓ Extensive community consultations



2022

- ✓ Ministry approval received
- ✓ Dean of Record appointed and core medical school team recruited



2023

- ✓ **January:** SoM site announcement
- ✓ **March:** Senate approval for the establishment of School of Medicine
- ✓ **May:** Senate approval for the MD program
 - Summer: Inaugural Dean appointed
 - August: Accreditation reports submitted 7.1-6
 - Formalizing clinical partnership agreements



2024

- Preliminary accreditation received
- Application for first charter class open



2025

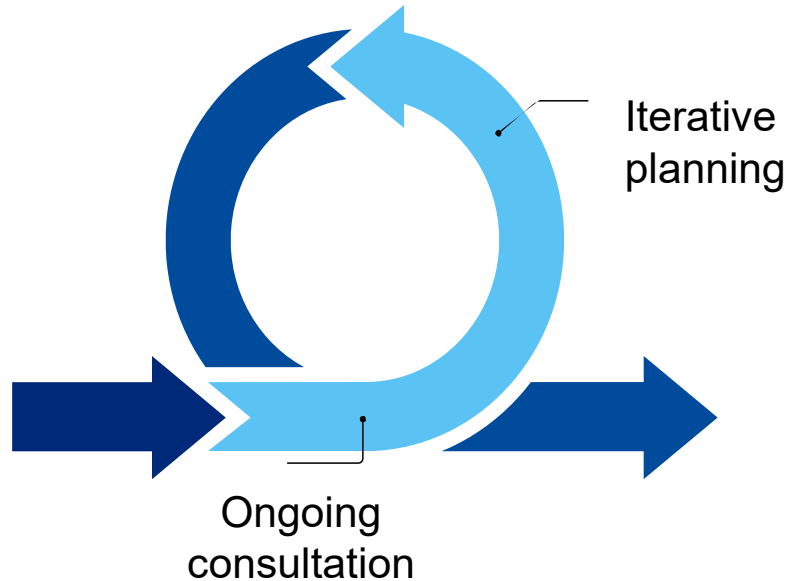
- First intake charter class:
 - 94 undergraduates
 - 105 postgraduates

Site Announcement

- Bramalea Civic Centre,
150 Central Park Drive, Brampton
- Planned launch in 2025:
 - 94 undergraduate seats
 - 105 postgraduate seats



Importance of Collaboration & Community Engagement



What We Heard

- EDI must be meaningfully integrated into all aspects of the medical school
- TMU MDs should be “**interdisciplinary, diverse, disruptive**”
- Community members envision a **socially accountable, leading-edge** medical school making a **positive impact** on health and well-being through a culture of **collaboration** and **innovation**

Reach

20,000+

Consultation Participants
Between 2021 - present

Engagement Opportunities

Surveys

Town Halls

Advisory
Councils

Consultations

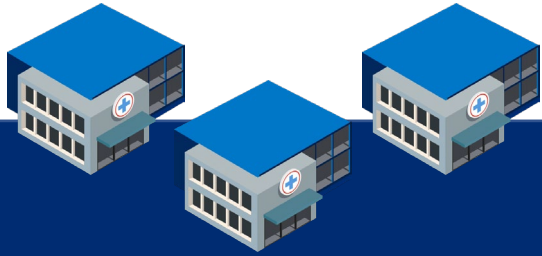
Key Benefits & Differentiators of TMU's Medical Education

- Intentionally fostering inclusion & engagement
- Contributing to Reconciliation & supporting Indigenous health
- Removing admissions barriers to recruit excellent students equitably
- Innovative curriculum & experiential learning
- Fostering opportunities for internationally trained medical graduates



Proposal for the TMU Integrated Health Centres (IHCs)





Toronto Metropolitan University is proposing to establish a network of **Integrated Health Centres** in the greater Brampton area as the clinical complement to the School of Medicine

TMU Integrated Health Centres

Integrated Health Centres are proposed to be a new type of primary care care provider designed to:

1. Provide a community-based learning environment for TMU students
2. Fill a pivotal gap in the healthcare system



Why Integrated Health Centres (IHCs)?

To deliver a meaningful change agenda demanded by Brampton and the surrounding communities' unique challenges. The TMU IHCs will:

Increase capacity for appropriate and responsive primary care health services in Brampton and surrounding areas

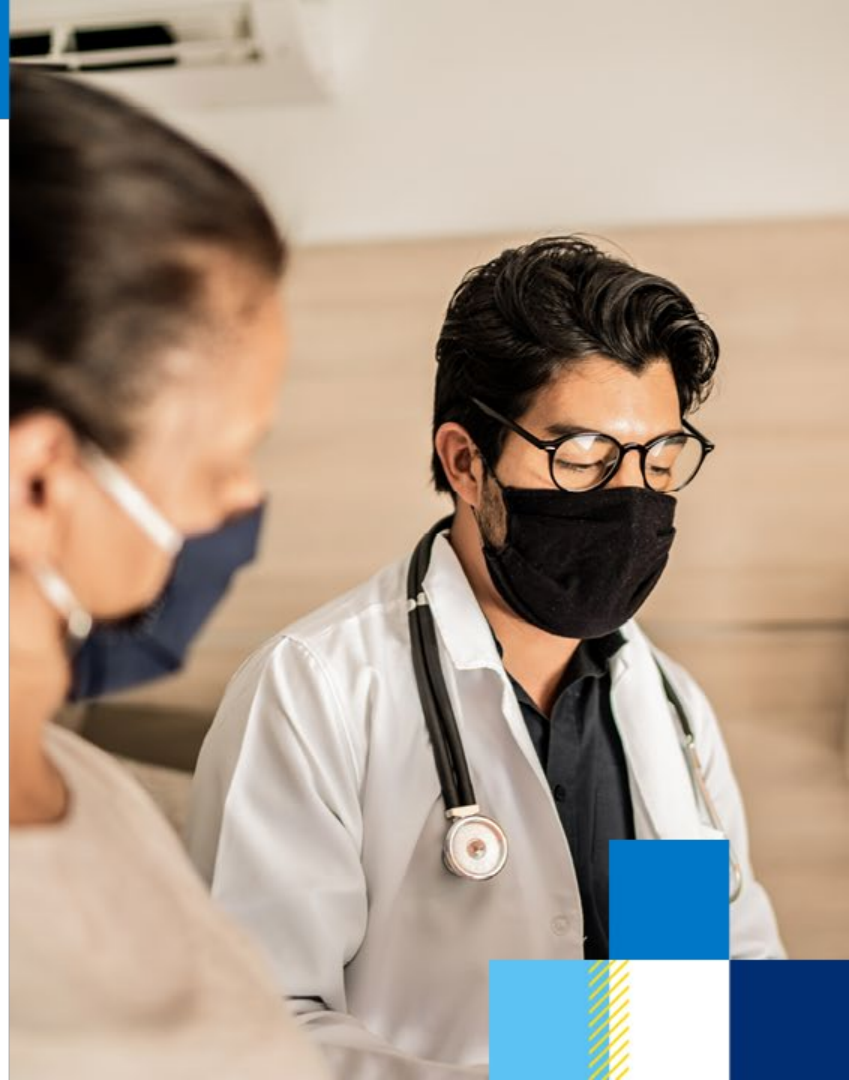
Serve as the real-world experiential training ground for a new generation of community-focused primary care physicians

Co-create and test new models of primary health care delivery with the community

Provide the convergence vehicle to lead in population and clinical research, implement population-based interventions and measure their impact

Economic Impact

- The medical school will generate \$1.2 - \$2.6 B in economic activity over the next decade.
- It will create over 7,000 direct and indirect jobs in Peel Region.



FOR OFFICE USE ONLY		Attention: Regional Clerk Regional Municipality of Peel 10 Peel Centre Drive, Suite A Brampton, ON L6T 4B9 Phone: 905-791-7800 ext. 4582 E-mail: council@peelregion.ca	
MEETING DATE YYYY/MM/DD 2023/07/06	MEETING NAME REGIONAL COUNCIL		
DATE SUBMITTED YYYY/MM/DD 2023/06/22			
NAME OF INDIVIDUAL(S) RANDY NEILSON			
POSITION(S)/TITLE(S) PASTOR			
NAME OF ORGANIZATION(S) BRAMPTON BRAMALEA CHRISTIAN FELLOWSHIP INC			
E-MAIL RNEILSON@BCFCHURCH.NET	TELEPHONE NUMBER (647) 297-5072	EXTENSION	
INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS 11613 BRAMALEA ROAD, BRAMPTON L6R 0C2			
REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) REQUEST RELIEF FROM DEVELOPMENT CHARGES FOR ADDITION TO PLACE OF WORSHIP.			
A formal presentation will accompany my delegation <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Presentation format: <input checked="" type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input style="width: 100px; height: 15px;" type="text"/> Additional printed information/materials will be distributed with my delegation : <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Attached			
<p>Note: Delegates are requested to provide an electronic copy of all background material / presentations to the Clerk's Division if possible 72 hours, but not less than 24 hours, prior to the meeting start time. Delegation requests and/or materials received after 9:30 a.m. on the Wednesday prior to the meeting will not be provided to Members.</p> <p>Delegation requests received less than 72 hours prior to the meeting start time that relate to an item listed on the agenda will be added to the agenda only upon the approval of Council or Committee at the meeting.</p> <p>Delegates should make every effort to ensure their presentation material is prepared in an accessible format. Once the above information is received in the Clerk's Division, you will be contacted by Legislative Services staff to confirm your placement on the appropriate agenda.</p> <p>In accordance with Procedure By-law 56-2019, as amended, delegates appearing before Regional Council or Committee are requested to limit their remarks to 5 minutes and 10 minutes respectively (approximately 5/10 slides). Delegations may only appear once on the same matter within a one-year period, unless a recommendation pertaining to the same matter is included on the agenda within the one-year period and only to provide additional or new information.</p> <p style="text-align: center;">Please save the form to your personal device, then complete and submit via email attachment to council@peelregion.ca</p>			

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FOR OFFICE USE ONLY		Attention: Regional Clerk Regional Municipality of Peel 10 Peel Centre Drive, Suite A Brampton, ON L6T 4B9 Phone: 905-791-7800 ext. 4582 E-mail: council@peelregion.ca	
MEETING DATE YYYY/MM/DD 2023/07/06	MEETING NAME Regional Council		
DATE SUBMITTED YYYY/MM/DD 2023/06/13			
NAME OF INDIVIDUAL(S) Jeffrey Neven and Trish DeSimmons			
POSITION(S)/TITLE(S) CEO and Community Coordinator (Mississauga)			
NAME OF ORGANIZATION(S) Indwell Community Homes			
E-MAIL jeff@indwell.ca	TELEPHONE NUMBER (905) 529-0454	EXTENSION 222	
INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS 1430 Main St E, Hamilton, ON L8K 1C3			
REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) Speak to the report from the Director of Housing Service's report on the housing development update			
A formal presentation will accompany my delegation <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Presentation format: <input type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/>			
Additional printed information/materials will be distributed with my delegation : <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Attached			
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MEETING DATE YYYY/MM/DD 2023/07/06	MEETING NAME Regional Council		
DATE SUBMITTED YYYY/MM/DD 2023-06-12			
NAME OF INDIVIDUAL(S) Jannies Le			
POSITION(S)/TITLE(S) Executive Director			
NAME OF ORGANIZATION(S) Armagh			
E-MAIL Jannies@armaghosue.ca		TELEPHONE NUMBER 9058550299	EXTENSION
INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS PO Box 52581 1801 Lakeshore Road West Mississauga On L5J 4S6			
REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) Housing in Peel, Violence against women			
A formal presentation will accompany my delegation <input type="checkbox"/> Yes <input type="checkbox"/> No			
Presentation format: <input checked="" type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/>			
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Region of Peel Council Delegation

July 6, 2023





ARMAGH'S MISSION:

Armagh provides women and their children with the best possible opportunity to overcome the devastating effects of abuse.

GUIDING PRINCIPLES:

- Every person has the right to live without fear of physical, psychological, emotional, sexual or financial abuse
- Women and men should have equal opportunities to develop their potential to live full and rich lives
- All women have the right to decide for themselves the direction which their lives will take, according to their personal values and needs

PROGRAMS AND SERVICES OFFERED

Counselling & Wellness

- Individual & Group Counselling
- Parenting Skills
- Self-Esteem & Self Care
- Yoga

Independent Living

- Life Skills
- Budgeting
- Income Assistance
- One year follow up support

Child & Youth Programs

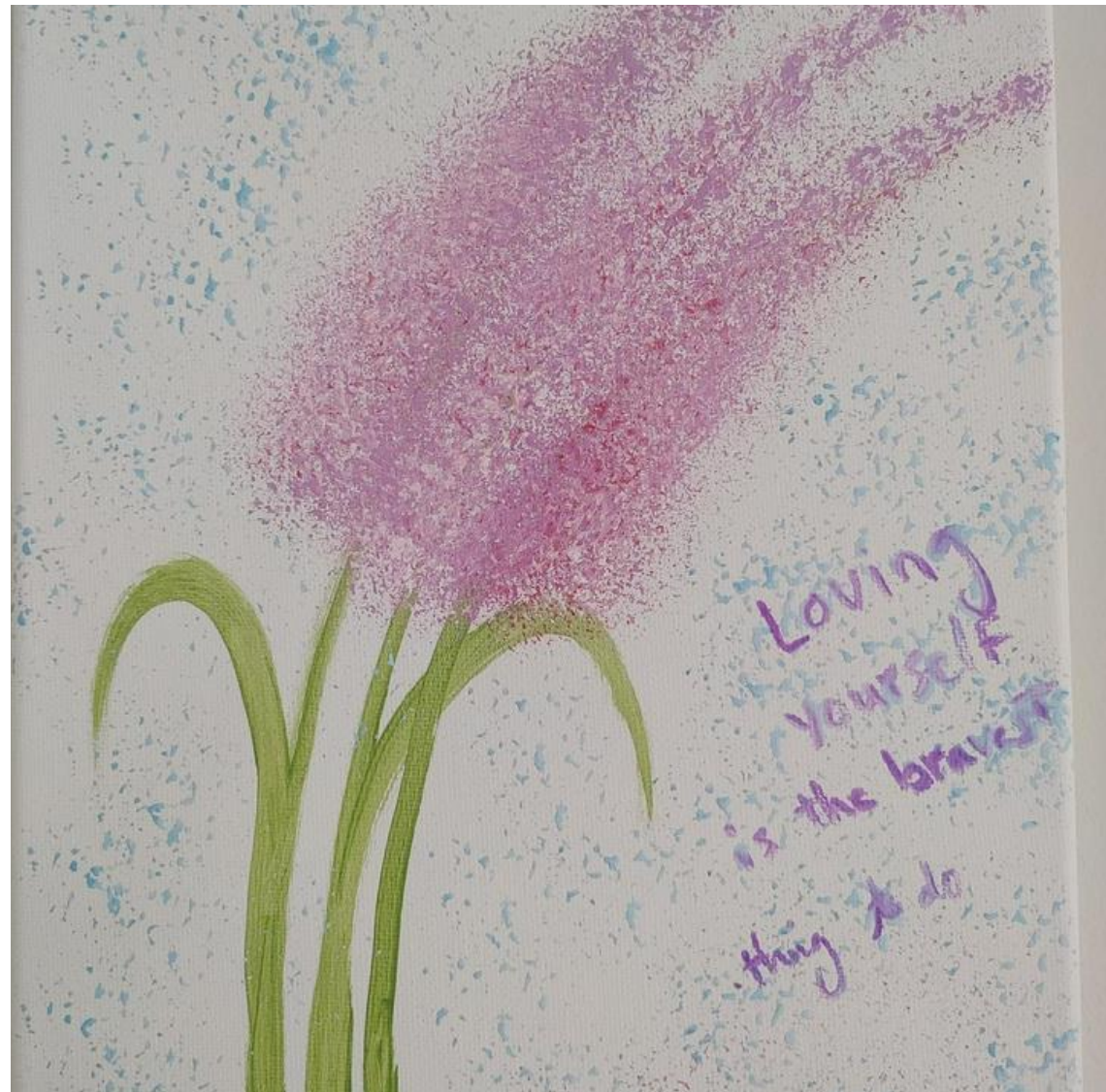
- Art Therapy
- Homework Assistance
- Counselling
- Tools for Life - Social/Emotional Learning

Advocacy & Legal

- Legal Aid
- Court Support
- Educational Support
- Social and Recreational Referrals



ART THERAPY



FAMILY & INTIMATE PARTNER VIOLENCE IN THE REGION OF PEEL



Taffash Riley
February 1, 2022



Anna Monika Kuraczycka
August 16, 2022



Vanessa Virgioni
June 17, 2022

A total of **52** femicides occurred in Ontario from November 2021 to November 2022, **6** of which were in Peel.

In 2021, Peel Police responded to **17,000** incidents of family and intimate partner violence. That is **45** incidents a day or about **two every hour**.

HOUSING AND POVERTY CRISIS IN THE PEEL REGION

- **3,617** people experienced homelessness
- **26.9%** increase in shelter use for households/persons without permanent housing
- **75%** of women reported abuse and conflict with a partner, spouse or parent as their top reason for housing lost
- **12-24 month** waitlist for Victim of Family Violence Special Priority Unit depending on family size and unit location

- **12.8%** of people are living in poverty
- **175,980** people live in poverty because of limited access to income, supports and resources
- **12,337** active Ontario Works cases in Peel Region
- **6.4%** unemployment rate



OUR IMPACT

"... I was at Armagh for 10 months, in this period I got counseling, I was able to have time to work on myself, fix part of what was broken, be better so I can be strong for my kids, and I thought I would never heal, but I did. My kids got therapy and help as well, I saw so much change in their traumas, I saw them healing each day..."
- Previous Armagh Resident





December 2021



April 2022



March 2023



Questions?

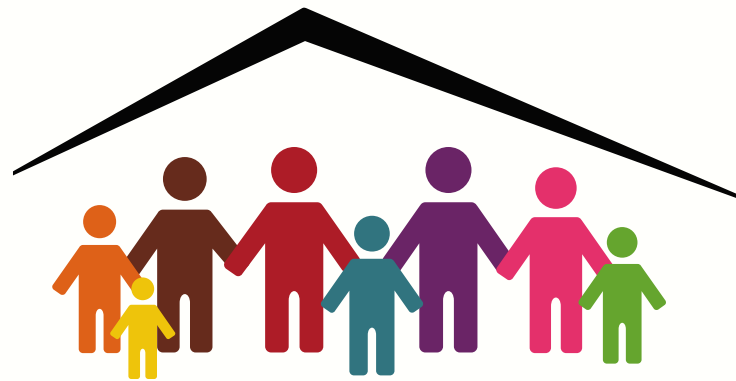
FOR OFFICE USE ONLY		Attention: Regional Clerk Regional Municipality of Peel 10 Peel Centre Drive, Suite A Brampton, ON L6T 4B9 Phone: 905-791-7800 ext. 4582 E-mail: council@peelregion.ca	
MEETING DATE YYYY/MM/DD 2023/07/06	MEETING NAME Regional Council		
DATE SUBMITTED YYYY/MM/DD June 14, 2023			
NAME OF INDIVIDUAL(S) Sharon Mayne Devine & Nick Milinovich			
POSITION(S)/TITLE(S) Chief Executive Officer & Deputy Chief			
NAME OF ORGANIZATION(S) Catholic Family Services Peel Dufferin & Peel Regional Police			
E-MAIL smayne@cfspd.com & Nick.Milinovich@peelpolice.ca	TELEPHONE NUMBER [REDACTED]	EXTENSION	
INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS 60 West Drive, Brampton Ontario			
REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) The Safe Centre of Peel and its on-site partners would like to report back to Regional Council on the success of the work of the Centre, the continued and urgent and immediate pressures on service delivery, a status update on advocacy efforts, and the current opportunities and challenges.			
A formal presentation will accompany my delegation <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No			
Presentation format: <input checked="" type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/>			
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Intimate Partner Violence



Safe Centre of Peel



INTIMATE PARTNER
VIOLENCE UNIT

July 2023



INTIMATE PARTNER VIOLENCE UNIT



Safe Centre of Peel



Family Life Resource Centre (FLRC)



an initiative of Sikhs Serving Canada

Safe Centre of Peel



Vision

Our community lives free from the impact of violence.

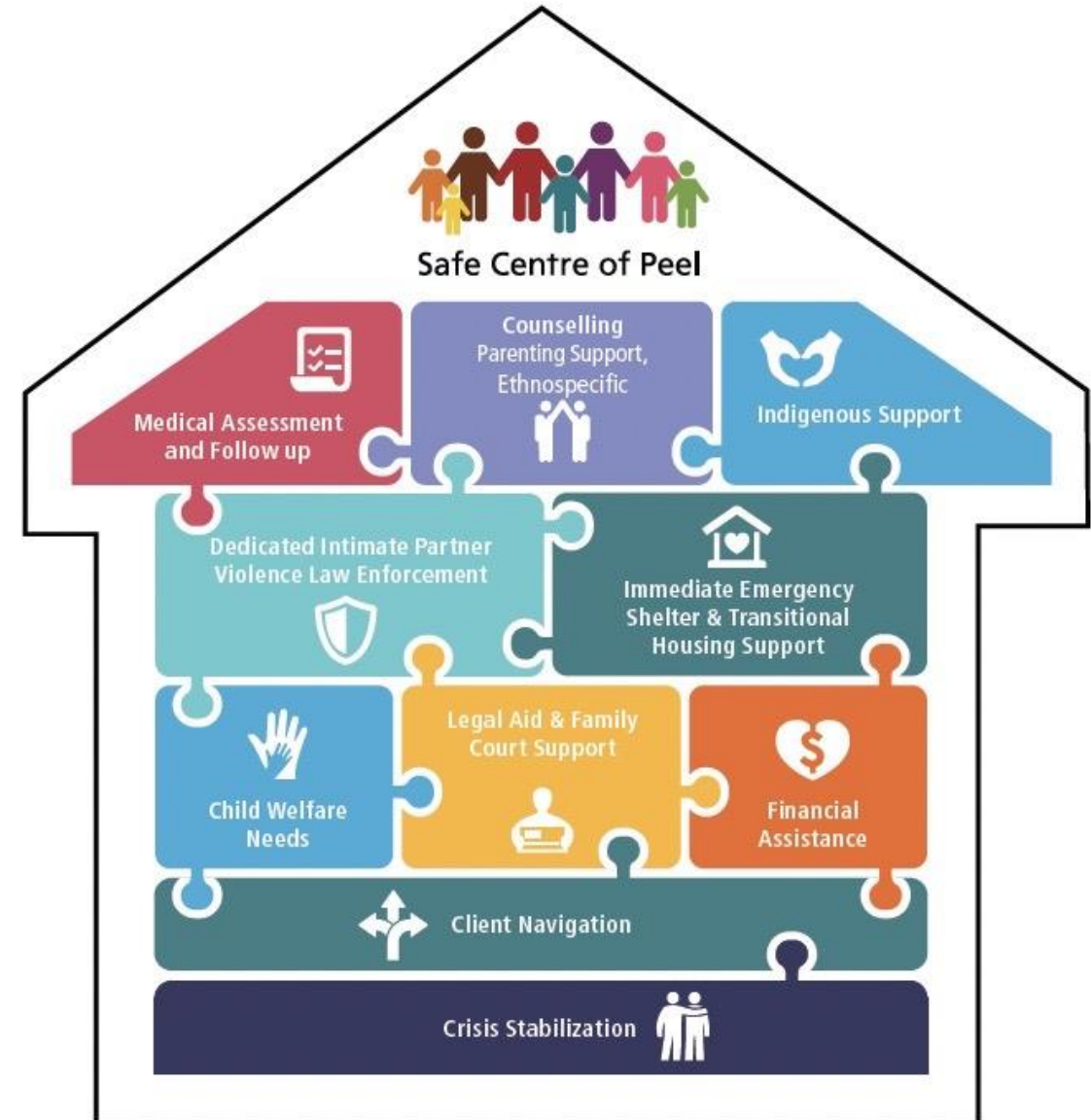
Mission

To strengthen our community by providing single point of access to services that are coordinated, responsive and accessible to those experiencing family and intimate partner violence.

Your Support enables us to...

Enhance Pathways to Safety

- Navigate complex systems
- Wrap-around service
- Common risk assessment and safety planning
- Women tell their story once
- Child-minding & transportation provided
- Access to legal information
- Language and cultural supports
- Fear of police and child welfare minimized



CSWB: Thank You for Making Family Violence a Priority



NEWS | *Region of Peel Approves Community Safety and Well-Being for Brampton and Mississauga* | By Marta Marychuk
Brampton Guardian | October 26, 2020



... and Declaring Gender Based Violence an Epidemic



Peel Region declares intimate partner violence an epidemic, asks Ontario to do the same



Our Accomplishments

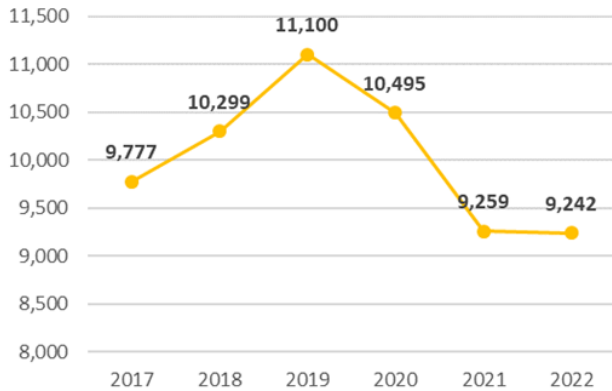


- The Safe Centre of Peel is named a ***National Best Practice*** - *Report of the Federal Standing Committee on the Status of Women*
- Safe Centre has received national and international attention
- We have the largest dedicated IPV unit in the Country
- Safe Centre Response Teams Pilot – Mississauga
- Plans underway for a Mississauga Expansion
- Expansion of our community partnerships



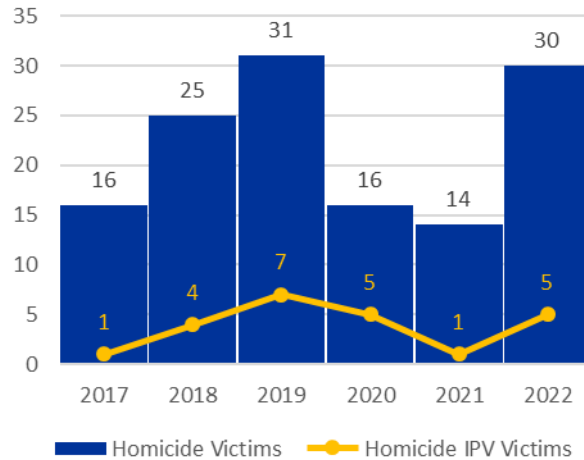
Intimate Partner Violence Reduction Strategy

Reported * Intimate Partner Disputes 2017-2022



* Reported Occurrences (Includes Actual and Unfounded violations).

Yearly Homicide Victims & Homicide Victims Involving IPV 2017 - 2022



How the Strategy fits into Community Safety and Well-Being:

Incident Response

- Enhanced Front line Response
- Intimate Partner Violence Unit
- Trauma-Informed Response
- Collaborative Approach to Provide Wraparound Service
- SCRT

Risk Intervention

- Safety Planning
- Survivor Crisis Support
- Offender Management
- Situation Tables

Social Development

- Service Provider Advocacy
- Programming for Communities by Communities
- Survivor Support Programs
- Offender Support Programs

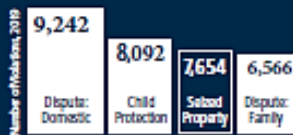
Prevention

- Risk Evaluation and Management in Peel (REVAMP) Referrals
- Early Intervention Support Program
- Public Education
- Media (Social Media, News)



3 of the top 4

most frequent incidents reported to Peel Regional Police are family and intimate partner violence related.



Average rate of family and intimate partner incidents investigated by Peel Regional Police in 2022:



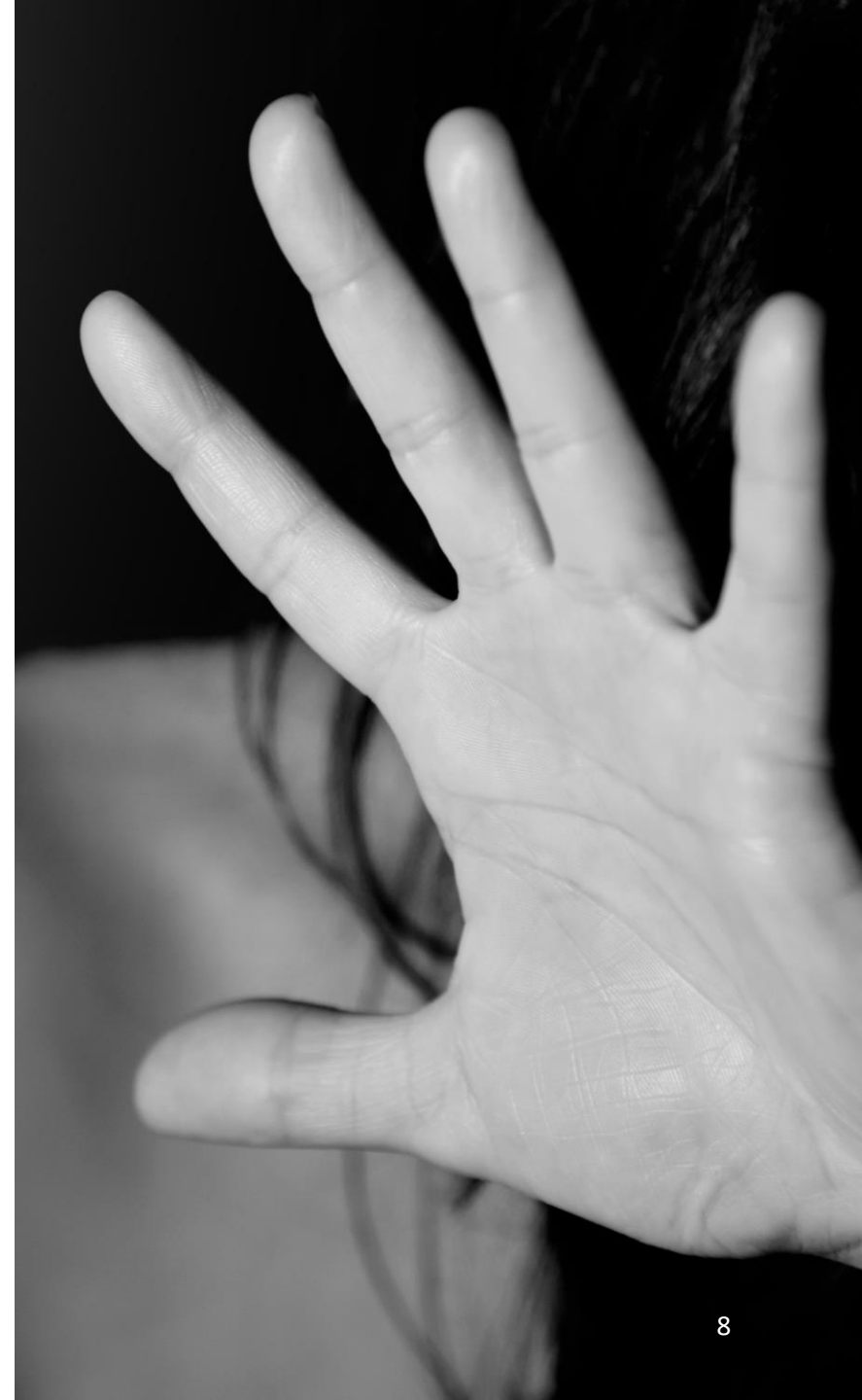
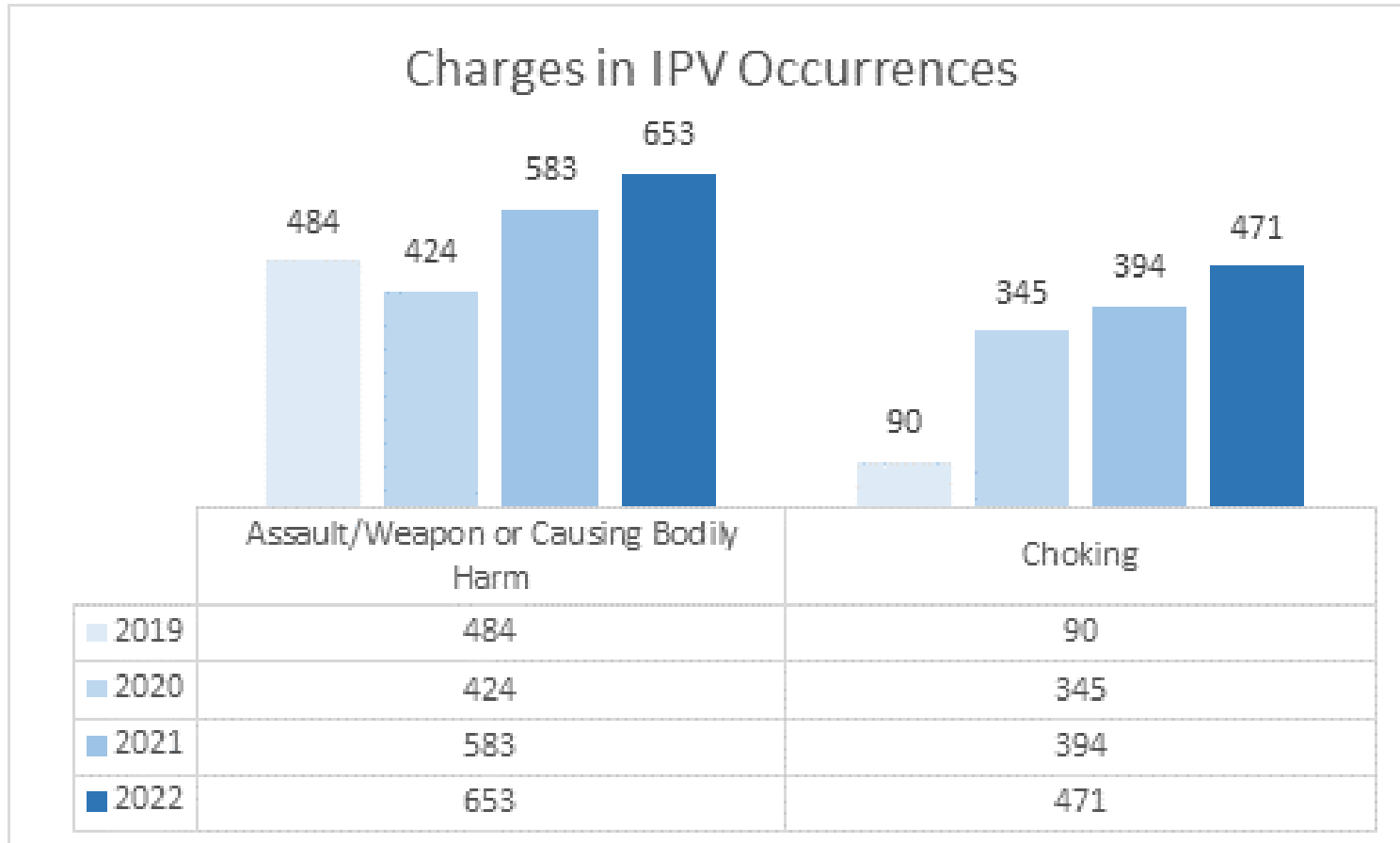
In 2022, police in Peel Region responded to **15,808 incidents** of family and intimate partner violence. Those are just the incidents that were reported.

PeelRegion.ca/ItsNotOkay

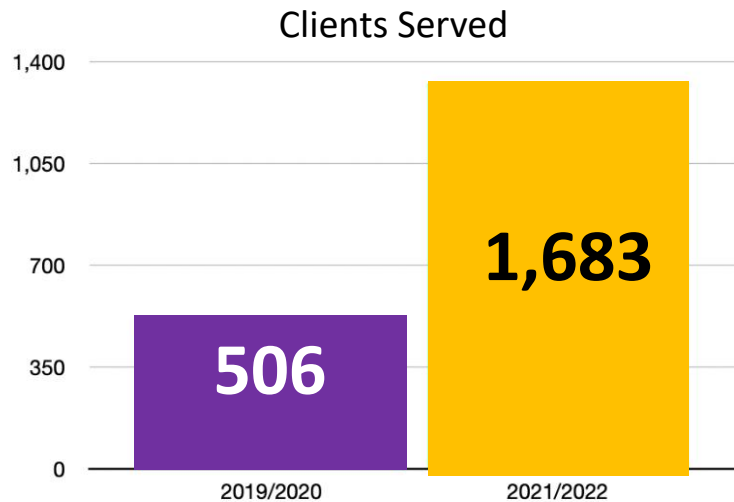
PeelPolice.ca/FIPV



Charge Severity Index



Program Numbers and Outcomes



- **96%** of clients felt that they were connected to the services they needed.
- **98%** of clients felt that staff were working together to help them.
- **97%** of clients felt it was helpful to receive services in one location.
- **14%** decrease in On Scene Time per event per Frontline Officer from 2022 to 2023.

“Safe, informative, now rush, no judgement, helpful service and staff.”

“It truly makes me feel safe from the situation I am going through.”

“The counsellor was empathetic and listened to what I had to say.”



Safe Centre Referrals

- 1,683 referrals:
 - 1537 referrals to partners
 - 878 consultations with partners
 - over 50 high-risk crisis support cases
- 39% clients were between 30-39 years
- 57% from Brampton; 31% from Mississauga
- 74% of total referrals came through the IPV unit vs.
- PRP IPV made 2.5 times more referrals than other sources.
- 8 times more self-referrals to the Safe Centre in 2022-23 than the previous year

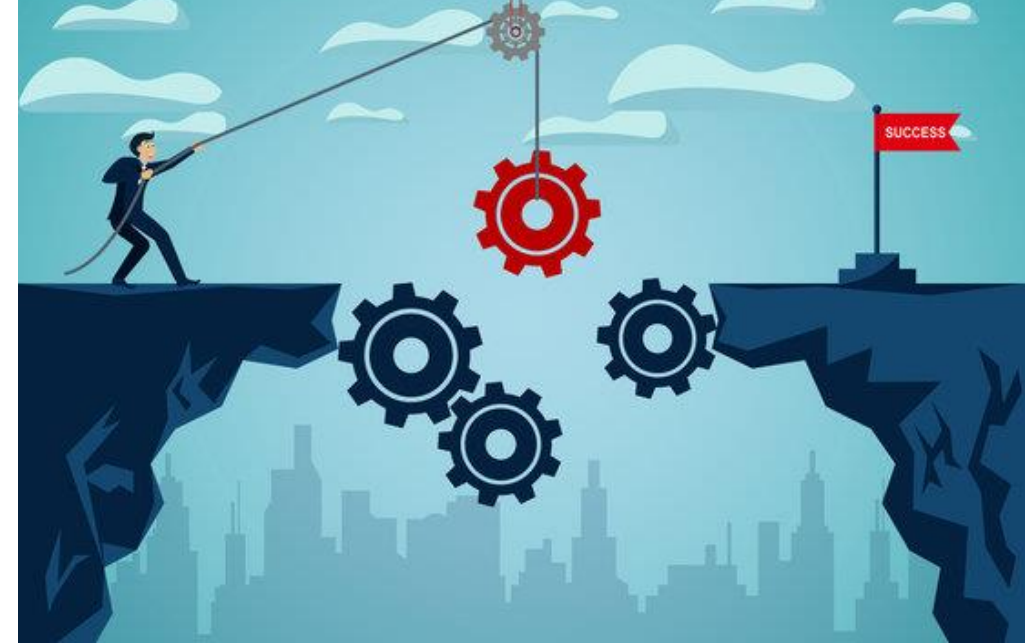


Our Critical Needs Continue

Intimate Partner Violence is a community problem that requires a community solution.

1. A Mississauga location.
2. An upstream response to prevent the escalation of violence.
3. The development of a sustainable funding model.

Together, we can keep our promise.



We are asking for your investment

- Continued Advocacy
- Your Pledge for matching funds of 250k



Thank You for Making Family Violence a Priority



NEWS | *Region of Peel Approves Community Safety and Well-Being for Brampton and Mississauga* | By Marta Marychuk
Brampton Guardian | October 26, 2020





INTIMATE PARTNER VIOLENCE UNIT



Safe Centre of Peel



Family Life Resource Centre (FLRC)



an initiative of Sikhs Serving Canada

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MEETING DATE YYYY/MM/DD 2023/07/06	MEETING NAME Regional Council		
DATE SUBMITTED YYYY/MM/DD 2023/06/19			
NAME OF INDIVIDUAL(S) Steven Roman Soos			
POSITION(S)/TITLE(S) Advocate for mental health, homelessness, housing and addiction			
NAME OF ORGANIZATION(S) N/A			
E-MAIL		TELEPHONE NUMBER	EXTENSION
INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS			
REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) Requesting that Region of Peel declare a state of emergency on mental health, homelessness, addiction and housing affordability.			
A formal presentation will accompany my delegation <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Presentation format: <input type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/>			
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From: Roman Soos
Sent: June 19, 2023 1:23 PM
To: Kavelaar West, Helena <helena.west@peelregion.ca>
Cc: Stephanie.Smith@mississauga.ca; Crombie, Bonnie <mayor@mississauga.ca>
Subject: Re: My support for state of emergency declaration

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

Please see the attached delegation request and accompanying news article links I would like distributed to Peel Regional Council and the Peel CAO.

I would also like an in-person delegation as well. 😊

[Mental health advocate asks Grimsby council for support \(niagarathisweek.com\)](https://www.niagarathisweek.com)

[Soos advocates for Indigenous mobile crisis unit - Niagara-on-the-Lake Local \(notllocal.com\)](https://www.notllocal.com)

[The unsinkable Steven Soos - Thorold News \(thoroldtoday.ca\)](https://www.thoroldtoday.ca)

[Niagara state of emergency declared for homelessness, mental health, opioid addiction | StCatharinesStandard.ca](https://www.stcatharinesstandard.ca)

[LETTER: Update on emergency for mental health, homelessness and addiction - PelhamToday.ca](https://www.pelhamtoday.ca)

[LETTER: Government responses to the mental health, addiction and homelessness emergency - PelhamToday.ca](https://www.pelhamtoday.ca)

Thank you/Marsee/Miigwetch

From: Roman Soos <[r](mailto:rsoos@peelregion.ca)>
Sent: June 27, 2023 2:14 PM
To: ZYG-RegionalClerk <zzyg-regionalclerk@peelregion.ca>; McLaughlin, Jennifer <jennifer.mclaughlin@peelregion.ca>
Subject: Please share with Peel Regional Council

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

Hello,

Steven Soos here with an item I would like shared with Peel Regional Council and with appropriate staff through the CAO.

[LETTER: Indigenous housing problems getting national recognition - PelhamToday.ca](#)

Looking forward to presenting in Peel July 6 😊



LETTER: Indigenous housing
problems getting national
recognition

'I cried after the news and especially finding out on
National Indigenous Peoples Day'
www.pelhamtoday.ca

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MEETING DATE YYYY/MM/DD 2023/07/06	MEETING NAME Regional Council		
DATE SUBMITTED YYYY/MM/DD 2023/06/22			
NAME OF INDIVIDUAL(S) Melissa Kwiatkowski			
POSITION(S)/TITLE(S) CEO			
NAME OF ORGANIZATION(S) Guelph Community Health Centre			
E-MAIL mkwiatkowski@guelphchc.ca	TELEPHONE NUMBER (519) 362-5893	EXTENSION	
INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS 176 Wyndham St. N, Guelph, N1H8N9			
REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) Regarding site location for the Safe Consumption Site (SCS).			
A formal presentation will accompany my delegation <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Presentation format: <input type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/>			
Additional printed information/materials will be distributed with my delegation : <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Attached			
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MEETING DATE YYYY/MM/DD 2023/07/06	MEETING NAME Regional Council		
DATE SUBMITTED YYYY/MM/DD 2023/06/26			
NAME OF INDIVIDUAL(S) Adrian Memeti			
POSITION(S)/TITLE(S)			
NAME OF ORGANIZATION(S) Peel Drug Users Advisory Panel (PDAP)			
E-MAIL [REDACTED]	TELEPHONE NUMBER [REDACTED]	EXTENSION	
INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS [REDACTED]			
REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) To delegate in support of the Urgent Public Health Need Site location report and request to Council that they approve the site location.			
A formal presentation will accompany my delegation <input type="checkbox"/> Yes <input type="checkbox"/> No Presentation format: <input type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/>			
Additional printed information/materials will be distributed with my delegation : <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Attached			
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Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD
2023/06/26

NAME OF INDIVIDUAL(S)
Melissa Harricharan

POSITION(S)/TITLE(S)

NAME OF ORGANIZATION(S)
Peel Drug Users Advisory Panel (PDAP)

E-MAIL 	TELEPHONE NUMBER 	EXTENSION
--	---	-----------

INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS


REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
To delegate in support of the Urgent Public Health Need Site location report and request to Council that they approve the site location.

A formal presentation will accompany my delegation Yes No

Presentation format: PowerPoint File (.ppt) Adobe File or Equivalent (.pdf)
 Picture File (.jpg) Video File (.avi,.mpg) Other

Additional printed information/materials will be distributed with my delegation : Yes No Attached

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MEETING DATE YYYY/MM/DD 2023/07/06	MEETING NAME Regional Council		
DATE SUBMITTED YYYY/MM/DD 2023/06/28			
NAME OF INDIVIDUAL(S) David Charezenko			
POSITION(S)/TITLE(S) Senior Associate			
NAME OF ORGANIZATION(S) Bousfields Inc. on behalf of Ivan Franko Homes			
E-MAIL dcharezenko@bousfields.ca	TELEPHONE NUMBER 4169479744	EXTENSION 302	
INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS 3 church street, Suite 200, Toronto, ON M5E 1M2			
REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) Request for 100 per cent grant of Regional development charges for the proposed 160 bed Long Term Care home at 3070 Winston Churchill Boulevard, Mississauga, under the Interim Financial Incetnvies Program.			
A formal presentation will accompany my delegation <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Presentation format: <input type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/>			
Additional printed information/materials will be distributed with my delegation : <input type="checkbox"/> Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> Attached			
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MEETING DATE YYYY/MM/DD 2023/07/06	MEETING NAME Regional Council		
DATE SUBMITTED YYYY/MM/DD June 30, 2023			
NAME OF INDIVIDUAL(S) Daphna Nussbaum			
POSITION(S)/TITLE(S) Program Coordinator and Analyst			
NAME OF ORGANIZATION(S) Peel Alliance to End Homelessness			
E-MAIL daphna@paeh.ca	TELEPHONE NUMBER [REDACTED]	EXTENSION	
INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS 5170 Dixie Road, Mississauga, ON L4W 1E3			
REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) Re: Item 8.4 Building more supportive and community housing			
A formal presentation will accompany my delegation <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Presentation format: <input type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/>			
Additional printed information/materials will be distributed with my delegation : <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Attached			
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Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD
2023/07/06

NAME OF INDIVIDUAL(S)
Michelle Bilek

POSITION(S)/TITLE(S)
Community Member

NAME OF ORGANIZATION(S)
Peel Poverty Action Group, Peel Alliance to End Homelessness, Canadian Alliance to End Homelessness

E-MAIL
[REDACTED]

TELEPHONE NUMBER
[REDACTED]

EXTENSION

INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS
[REDACTED]

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
Speaking in regards to Housing Services Reports and Delegations - Agenda Items: 8.4,9.2, 9.4, 9.5, 13.1

A formal presentation will accompany my delegation Yes No
 Presentation format: PowerPoint File (.ppt) Adobe File or Equivalent (.pdf)
 Picture File (.jpg) Video File (.avi,.mpg) Other
 Additional printed information/materials will be distributed with my delegation : Yes No Attached

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MEETING DATE YYYY/MM/DD 2023/07/06	MEETING NAME Regional Council		
DATE SUBMITTED YYYY/MM/DD July 4, 2023			
NAME OF INDIVIDUAL(S) Sean Meagher			
POSITION(S)/TITLE(S) Coordinator			
NAME OF ORGANIZATION(S) Ontario for All			
E-MAIL info@ontarioforall.ca	TELEPHONE NUMBER	EXTENSION	
INDIVIDUAL(S) OR ORGANIZATION(S) ADDRESS			
REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) Regarding the Report Titled “ Building More Community and Supportive Housing ” (Related to 8.4)			
A formal presentation will accompany my delegation <input type="checkbox"/> Yes <input type="checkbox"/> No			
Presentation format: <input type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/>			
Additional printed information/materials will be distributed with my delegation : <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Attached			
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Ability to Finance the Servicing Shortfall of \$11.1 Billion Related to the Local Housing Pledges

Stephanie Nagel, Treasurer & Director of Corporate Finance
July 6, 2023



Capital Project Financing & Legislative Requirements

1. Identification of the capital projects to be financed
2. Budget approval and identification of the funding sources for the capital projects to be financed
3. Application to the OLT to exceed the updated ARL and receipt of approval of an increased ARL
4. Council approval to borrow and proceed with OLT approved additional debt

Debt Capacity



Capital Market Considerations

Bill 112 – Investor Concerns:

1. Will the current protections under the *Municipal Act, 2001*, specifically the joint and several liability provisions be maintained post dissolution?
2. Will bonds outstanding at the time of dissolution continue to be rated by credit rating agencies?

Other Considerations:

- Size of the market
- Material deterioration of Peel Region's financial health
- Investors would demand disproportionately higher interest rates

Recommendation

That the Region of Peel not seek to incur long term debt in the amount of \$11.1 billion to immediately finance the servicing shortfall associated with new provincial growth targets; and

That Regional Council continue to advocate to the Minister of Municipal Affairs and Housing requesting that the Province of Ontario create a municipal compensation fund to compensate the Region of Peel and its local municipalities in order that they be made whole as a result of the impacts of Bill 23 on municipal growth funding revenues and expenditures.

For information

REPORT TITLE: Supervised Consumption Services Update

FROM: Nancy Polsinelli, Commissioner of Health Services
Nicholas Brandon, Acting Medical Officer of Health

OBJECTIVE

To provide an update on the planning and implementation of Supervised Consumption Services (SCS) via an Urgent Public Health Need Site (UPHNS) in Peel.

REPORT HIGHLIGHTS

- Peel is facing a drug toxicity crisis, with 682 deaths in the last five years (2018-2022). Opioid toxicity deaths increased by 68 per cent from 2018 to 2021. They returned to pre-pandemic levels in 2022 and remain elevated, with over 100 people dying last year. These deaths primarily impact young adults aged 25-44 who are alone at the time of overdose.
 - In July 2022, Regional Council unanimously endorsed establishing an SCS via a UPHNS, with funding up to 24 months. There have been 155 suspect drug-related deaths in Peel since Council's endorsement of supervised consumption services in July 2022 (from July 7, 2022 to May 24, 2023).
 - Addressing opioid toxicity deaths in Peel through evidence-informed interventions, such as Supervised Consumption Site, remains a priority. SCS are low-threshold health care services that prevent overdoses by allowing drug use under the supervision of staff trained in overdose response.
 - Over 65 site locations were considered and evaluated using standardized criteria. Suite A at 10 Peel Centre Drive has been selected as the site location. Key next steps for site planning and implementation are identified.
 - Peel's impending dissolution through Bill 112, *Hazel McCallion Act (Peel Dissolution) 2023*, results in increased urgency to implement SCS, to ensure that service levels are established prior to January 1, 2025.
-

DISCUSSION

1. Background

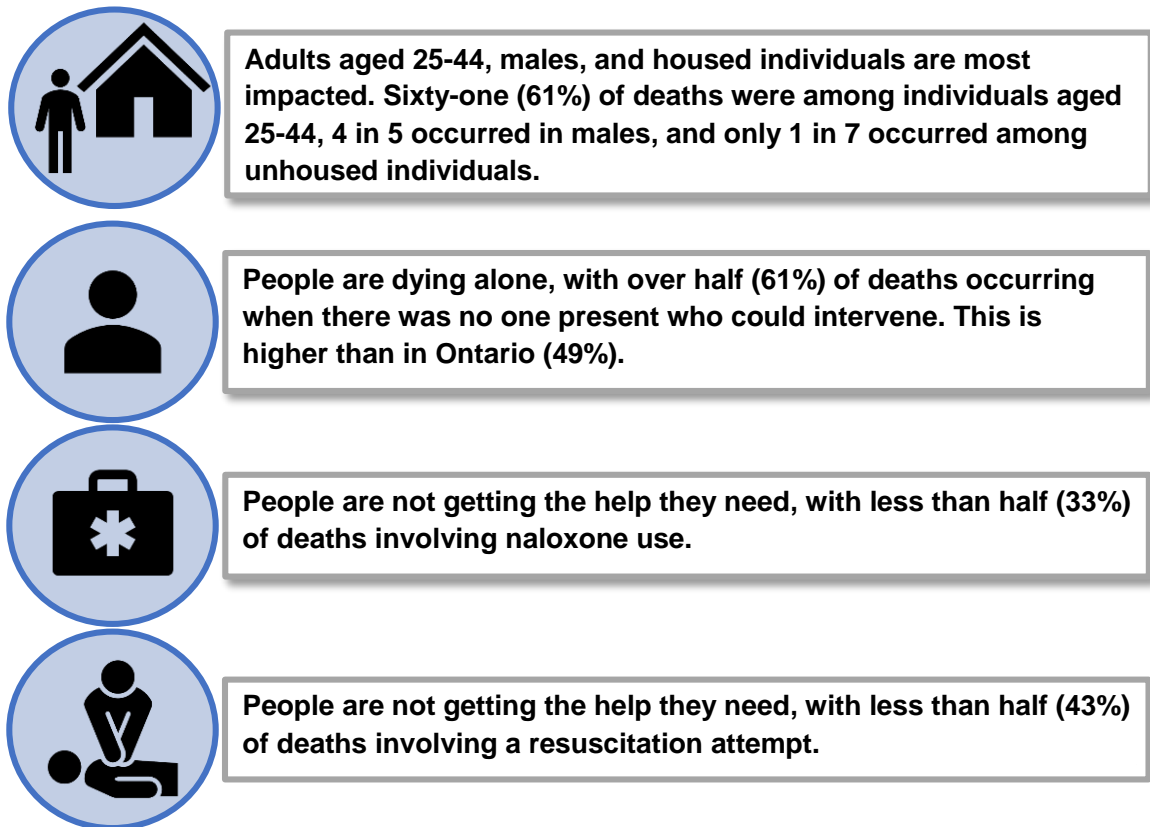
a) Drug-Related Harms in Peel

Peel is facing a drug toxicity crisis, with 682 deaths in the last five years (2018-2022). Opioid toxicity deaths increased by 68 per cent from 2018 to 2021 and returned to pre-pandemic levels in 2022 but remain elevated. The COVID-19 pandemic worsened the drug toxicity crisis in Peel due to drug supply changes, reduced access to mental health and addiction services, and increased social isolation. We continue to lose too many of Peel's community members, with 110 opioid toxicity deaths in 2022 (refer to Figure 1 for

Supervised Consumption Services Update

characteristics of opioid toxicity deaths in Peel). Since Council's unanimous endorsement of SCS via a UPHNS in July 2022, 155 suspect drug-related deaths have occurred in Peel (July 7, 2022 to May 24, 2023).¹ Delaying implementation of an SCS will result in more preventable deaths.

Figure 1: Characteristics of opioid toxicity deaths in Peel from January – September 2022



Drug toxicity harms are not isolated to Peel. Other jurisdictions, including Hamilton and Niagara, have declared a state of emergency due to opioid toxicity. Addressing opioid toxicity deaths in Peel through evidence-informed interventions, such as SCS, remains a priority.

b) Regional Council's Support of Supervised Consumption Services

With support from community partners on July 7, 2022, Regional Council unanimously endorsed the establishment of SCS via a UPHNS with funding up to 24 months or until provincial Consumption and Treatment Services (CTS) funding is secured (Resolution 2022-693). The requirements under Council's resolution have since been met or are in process.

¹ Approximately 75% of suspect drug-related deaths are opioid-related deaths.

Supervised Consumption Services Update

2. Supervised Consumption Services

SCS are low-threshold health care services that prevent overdoses by allowing drug use under the supervision of staff trained in overdose response. Wrap around services such as health care, harm reduction teaching and counselling, and referrals to other social and health services (e.g., housing, employment assistance, food programs, addictions treatment) are also provided onsite or through robust referral pathways. Supported by Canadian and international research, SCS reduce:

- the spread of blood-borne infections;
- overdose;
- public drug use;
- improperly discarded drug use equipment;
- strain on emergency medical services.

SCS implementation reduces the risk of fatal overdoses, with Canadian SCS sites responding to ~47,000 overdoses and drug-related medical emergencies between 2017 and March 2023, with no reported fatalities on-site.

An evaluation of the SCS in London, Ontario revealed less public drug use due to the existence of the site. Clients also reported that they saw less public drug use among their peers and fewer discarded needles in public places.

Provincial funding is available for SCS via the Consumption and Treatment Services (CTS) funding program which provides funding for up to 21 CTS sites, of which 17 are funded at the time of this report. Regional reserve funding for up to two years was approved which will enable the establishment of an urgently needed SCS in Peel while the extensive CTS application process is completed.

3. Location Update for SCS via UPHNS in Peel Region

a) Selection Process & Selected Site

Guided by UPHNS Selection Considerations (Resolution 2022-693), the Peel SCS Needs Assessment and Feasibility Study (Resolution 2019-1132), and ongoing opioid surveillance data, online and on-site real estate searches were conducted by Peel's Real Property and Facility Acquisitions group and Moyo Health and Community Services' real estate agent. With input from the Peel Drug Users Advisory Panel (PDAP), the search area was expanded to include Bramalea in Brampton², and a larger portion of Dundas Street in Mississauga³. Commercial spaces, vacant lots, clinics, and co-location with municipal and health and social services, including hospitals, were considered.

Over 65 locations in Brampton and Mississauga were actively considered (Appendix 1). Most were not feasible due to proximity to sensitive land uses (e.g., childcare settings, designated Business Improvement Areas), longer lease term requirements, lease agreements restricting other health services or uses, or landlord reluctance on the

² Bramalea is defined as the area bordered by highway 410, highway 407, Hurontario Street/Main Street North, and Bovaird Drive East.

³ Dundas Street at Erindale Station Road to the Etobicoke Valley Creek was included.

Supervised Consumption Services Update

intended site use. Standardized site selection criteria were used to evaluate site options.

A site has been selected for the UPHNS at the Region of Peel building located at 10 Peel Centre Drive, Suite A. This location was selected based on available data on drug-related deaths in Peel, input from PDAP, and features of the site. From January 1, 2022, to May 24, 2023, the L6T area where 10 Peel Centre Drive is located had the largest number of suspect drug-related deaths in Peel, with 25 suspect drug-related deaths that occurred in this area (Appendix II). Of these deaths, approximately two-thirds were among males (68 per cent), approximately two-thirds were among 20 to 44 years old (68 per cent), over half occurred in a private residence (52 per cent).

The location is centrally located, accessible, close to transit, and considers Business Improvement Association areas. Co-location with health and social services at the site will allow for an integrated service delivery model to support client referrals. Locating the site within a Regional building also provides an opportunity for the Region of Peel to act as a role model in the community by housing an urgently needed service.

b) Engagement Related to Site Selection

Discussions with local service providers who serve people who use substances, as well as people with lived and living experience of substance use has been ongoing to inform the location and operational plan for SCS in Peel since 2022. Engagement of other key stakeholders within the community began in November 2022, including engagement with the Peel Regional Police, Peel Region Paramedics, and the Mayors, Councillors, and local municipality's CAOs whose jurisdictions / Wards were identified as areas that would benefit from SCS. Upon identification of the site, Morguard Property Management, Bramalea Retirement Residence, and the Brampton Board of Trade were informed of the forthcoming service and planned approaches to ensure community safety and ongoing site-specific communication and collaboration.

NEXT STEPS

- An application will be submitted for a federal UPHNS exemption under the *Controlled Drugs and Substances Act* to operate the SCS.
- Site renovations to support site operations commencing in 2023.
- Operations and implementation of the site in accordance with the approach provided to Council in July 2022 (Resolution 2022-693).
- Community engagement to facilitate successful implementation will be guided by the SCS Planning and Implementation table. While not required for the Federal UPHNS exemption, engagement will aim to raise awareness of the drug toxicity crisis and the need for SCS in Peel, establish relationships between the operator, clients, and community, including Regional staff, create channels for feedback throughout UPHNS operations, and support provincial CTS application requirements.
- A formal evaluation to assess the implementation and effectiveness of the site is being planned and will commence when the site is operational.
- Separate from the federal exemption, an application for provincial CTS funding will be prepared. This process is extensive, and when application requirements are met would provide sustainable provincial funding for SCS in Peel.

Supervised Consumption Services Update

RISK CONSIDERATIONS

The Peel Opioid Strategy recommends SCS, among other actions, to address opioid-related harms. Failure to implement SCS will result in more preventable deaths among Peel's residents. Inaction on this significant public health issue may also lead to loss of public confidence, particularly among those with lived/living experience of substance use, and providers serving this population in Peel.

BILL 112 RISKS AND IMPLICATIONS

On June 8, 2023, the Province passed Bill 112, the *Hazel McCallion Act (Peel Dissolution)*, 2023 that will dissolve the Region of Peel and make the Cities of Brampton and Mississauga and the Town of Caledon single-tier municipalities, effective January 1, 2025. The legislation provides for the establishment of a Transition Board to make recommendations on implementing the restructuring. This legislative change results in increased urgency to implement lifesaving SCS. It is imperative that the UPHNS begins operations as soon as possible to ensure service delivery is well underway prior to dissolution.

Funding for the SCS, unanimously endorsed by Council (Resolution 2022-693), will span beyond January 1, 2025, when Bill 112 will take effect. Given the high burden of operationalizing a new service (e.g., hiring, training, developing operational policies and procedures, etc.) Moyo Health and Community Services, as the approved operator of the UPHNS, will not be able to operationalize the service for less than two years. It is imperative that partnership contracts, access to utilize the site, and funding are sustained for up to two years (i.e., spanning beyond January 2025). This will ensure continuity in service throughout Peel's dissolution.

Locating the SCS within a Regional building will likely result in cost savings. Until further information is known on the implications of Bill 112, the market value rate will be maintained within the program budget.

APPENDICES

Appendix I – Potential Site Locations Considered During Site Selection Process
Appendix II – Spatial Variation in Suspect-Drug Related Deaths



Nancy Polsinelli, Commissioner of Health Services

Authored By: Jessica Mammone, Analyst, Chronic Disease and Injury Prevention, Public Health, Health Services

**Appendix I
Supervised Consumption Services Update**

Potential Site Locations Considered During Site Selection Process

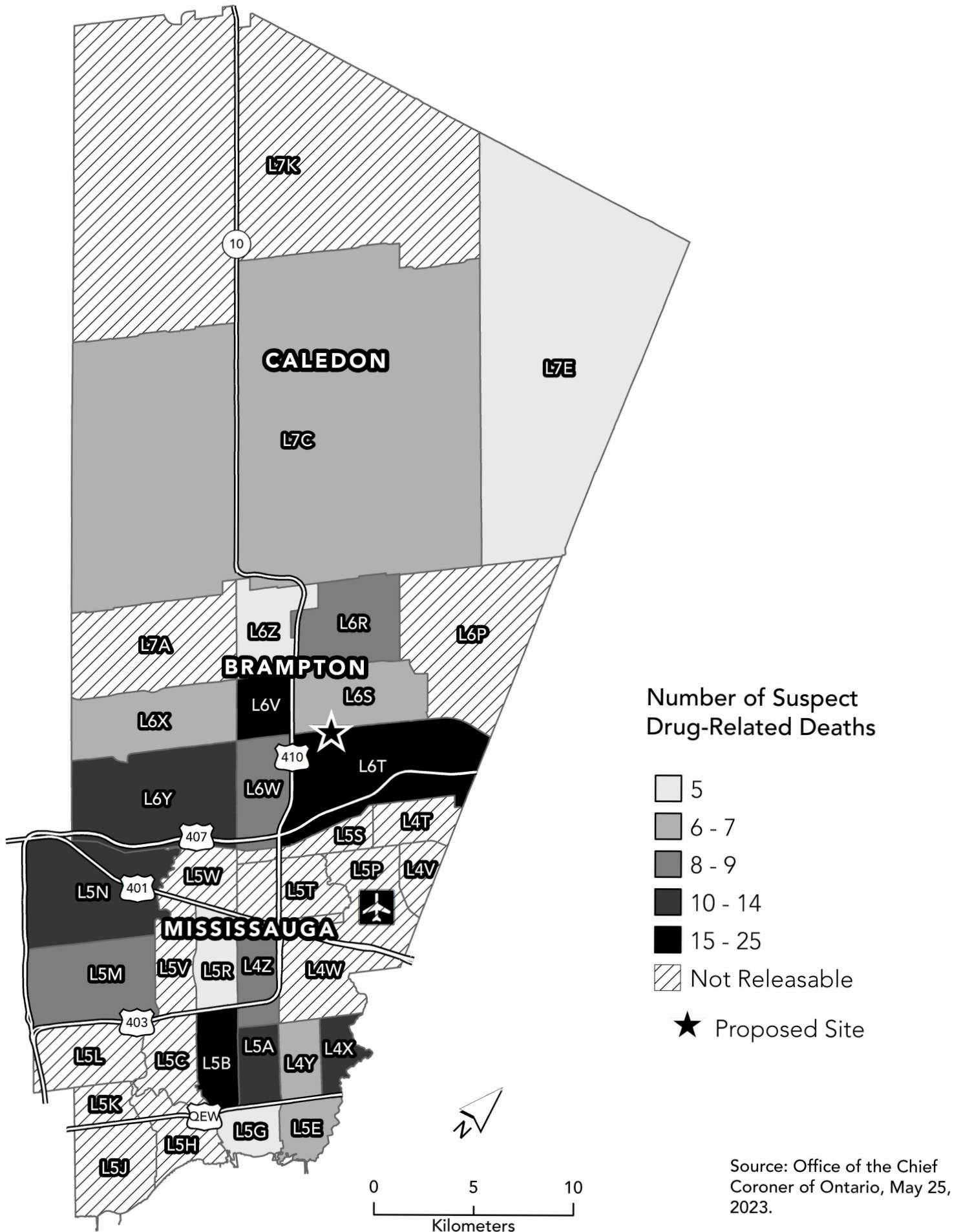
Sixty-nine potential sites were reviewed in greater depth during the site selection process. Thirty-two (32) sites were in Brampton, and 37 sites were in Mississauga. The list below shows the main intersections of each site that was considered.

Local Municipality	Intersection	Building Count
Brampton	410 & Vodden St E	1
	Central Park Dr & Queen St	2
	Hurontario & Steeles Ave W	1
	Kennedy & Steeles Ave E	1
	Kennedy Rd N & Queen St E	2
	Kennedy Rd S & Queen St E	2
	Main St N & Church St E	1
	Main St N & Vodden St E	2
	Main St S & Queen St W	3
	McMurchy Ave S & Royce Ave	2
	Mill St N & Queen St W	1
	Nanwood Dr & Main St S	1
	Nelson St W & George St N	1
	Nelson St W & Main St N	2
	Queen St E & 410	1
	Queen St E & Centre St N	1
	Queen St E & Finchgate Blvd	1
	Queen St E & Hansen Rd S	2
	Queen St E & Main St N	2
	Queen St E & Rutherford Rd S	1
	Queen St W & George St N	1
Queen St W & McMurchy Ave S	1	
Sub Total	32	
Mississauga	Burnhamthorpe Rd W & Mavis Rd	1
	Central Pkwy W & Hurontario St	1
	Dundas St E & Cawthra Rd	1
	Dundas St E & Dixie	2
	Dundas St E & Hurontario St	15
	Dundas St E & Mattawa Ave	1
	Dundas St E & Constitution Blvd	1
	Dundas St W & Confederation Pkwy	6
	Dundas St W & Erindale Station Rd	1
	Hurontario & Steeles Ave	1
	Hurontario St & Queensway E	1
	Hurontario St & Mineola Rd E	1

**Appendix I
Supervised Consumption Services Update**

	John St & Hurontario St	1
	Lakeshore Rd W & Lorne Park Rd	1
	Stanfield Rd & Dundas St E	2
	Stanfield Rd & Queensway E	1
	Sub Total	37
Brampton and Mississauga	Total	69

Number of Suspect Drug Toxicity Deaths by Forward Sortation Area Peel, January 1, 2022 to May 24, 2023



Supervised Consumption Services Update

Dr. Kate Bingham, Associate Medical Officer of Health,
Region of Peel-Public Health

Jillian Watkins, Executive Director, Moyo Health and
Community Services

Natasha Tutt, Manager, WellFort Community Health Services



The urgency is now



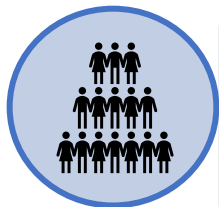
"Without a safe place to use, **we are sentencing people to death.** People who use drugs have the right to live, and **these services will save lives**"

- Jasmine Flynn

"These are **preventable deaths**, and **they have to stop.**"

- Marie McKenna

Peel's drug-toxicity crisis continues with 682 deaths in the last five years (2018-2022)



More people are dying, with a 68% increase in deaths in from 2018-2021.

There were 110 opioid toxicity deaths in Peel in 2022.



Adults aged 25-44, males, and housed individuals are most impacted. From Jan-Sept 2022, 61% of deaths were among individuals aged 25-44, 4 in 5 occurred in males, and 1 in 7 occurred among unhoused individuals.



People are dying alone, with over half (61%) of deaths from Jan-Sept 2022 occurring when there was no one present who could intervene. This is higher than in Ontario (49%).



People are not getting the help they need, with less than half (33%) of deaths from Jan-Sept 2022 involving naloxone use.



People are not getting the help they need, with less than half (43%) of deaths from Jan-Sept 2022 involving a resuscitation attempt.

Supervised Consumption Services benefit the community



- ✓ Help reduce opioid-related harms and deaths
- ✓ Provide vulnerable groups opportunities to receive health and social services
- ✓ Help address existing neighbourhood concerns related to public drug use and improperly discarded needles

Supervised Consumption Services support populations at higher risk of substance-related harms

Queen West
Toronto Supervised Consumption Site



- Over 20 operating across Ontario
- Provides a safe, non-judgmental environment with trained staff
- Referrals to other supports and services
- Prevents fatal overdoses and reduce spread of blood-borne infections by decreasing high-risk behaviour and unsafe injection practices

A Video Tour of the London, Ontario Supervised Consumption Site

<http://www.cbc.ca/player/play/2175010883755>

On July 7th, 2022, Regional Council endorsed an Urgent Public Health Need Site



Model Interim, Urgent

Begin with an interim, Urgent Public Health Need Site.

Operated by Moyo Health and Community Services. WellFort Community Health Services as clinical lead.



Location Based on community need

Location informed by the Peel SCS Study, ongoing opioid surveillance data, and input from Peel Drug Users Advisory Panel and Partners.

8.1-15



Funding Region of Peel

Approved funding for up to 24 months.

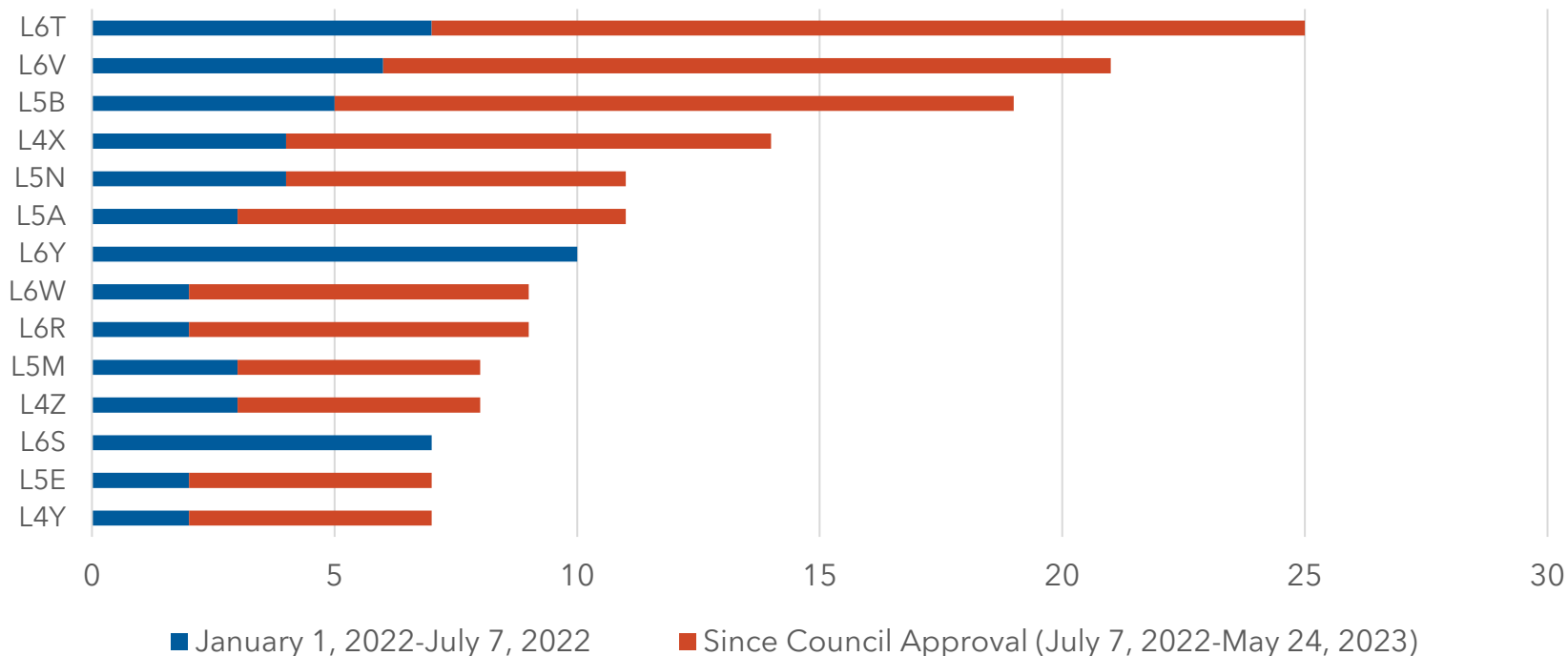
Learn from site and scale up to a model which would rely on provincial funding.

An extensive search was enacted to identify a suitable location for the site

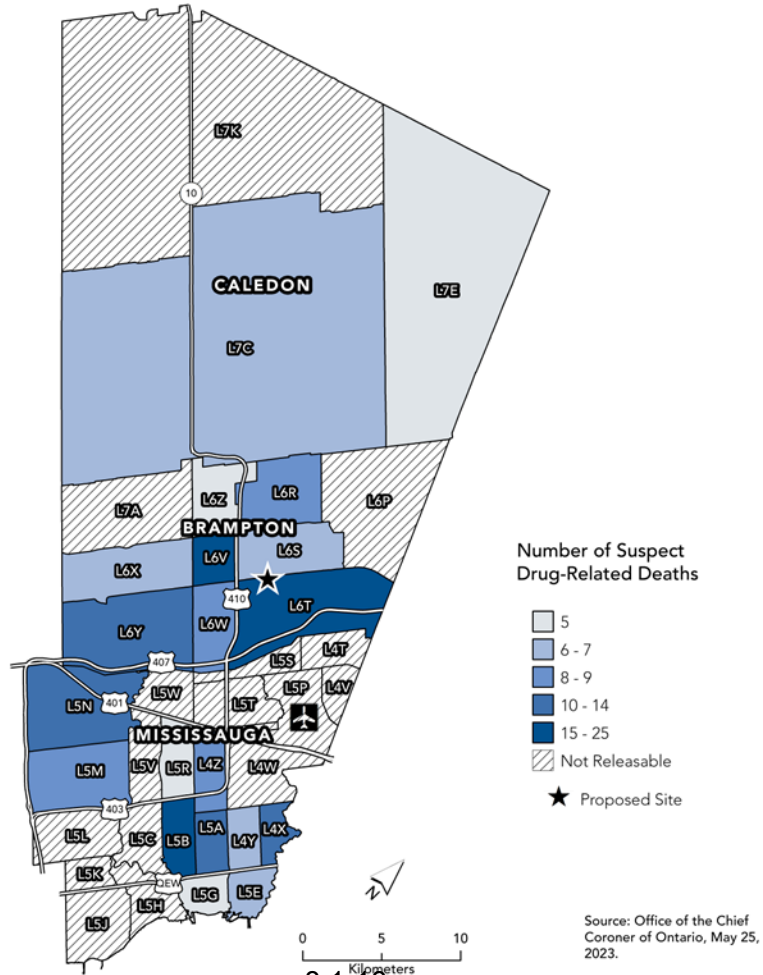
- Surveillance Data
- Ongoing real estate searches
- Participation and engagement of various planning tables
- Expanded geography

Between January 1, 2022, and May 24, 2023, there were 235 suspect drug-related deaths in Peel, 155 of which occurred since Council approved the UPHNS

Suspect Drug-Related Deaths by Most Common Forward Sortation Areas



Number of Suspect Drug Toxicity Deaths by Forward Sortation Area
 Peel, January 1, 2022 to May 24, 2023



Serving Peel Region - Working With You

- Dedicated entrance
- Dedicated washroom within the space
- Self-contained space
- Clinical service provision
- Co-location with other regional (e.g., Human Services, Access Peel) and community services for integrated care model
- Inclusive and accessible
- Close to public transportation hub / high foot traffic
- Quickest location to stand up life-saving intervention

Next steps ahead of operations in fall 2023

- Continue community safety planning with Peel Regional Police
- Submit federal exemption under the Controlled Drugs and Substances Act to operate the UPHNS
- Site specific community engagement
- Once operational, a formal evaluation to assess the implementation and effectiveness of the UPHNS will commence
- Prepare an application for provincial Consumption and Treatment Services (CTS) site funding

Thank you

For Information

REPORT TITLE: External Violence Against Paramedics Update

FROM: Nancy Polsinelli, Commissioner of Health Services

OBJECTIVE

To provide an update on the External Violence Against Paramedics program since its launch in 2019.

REPORT HIGHLIGHTS

- Paramedic exposure to any form of violence, threat to their physical safety or actual assault, whether a singular incident or cumulatively is a serious concern.
 - On February 1, 2021, the External Violence Incident Report was launched which provides a tool to report violence incidences.
 - Paramedics exposed to acts of violence, are at risk of potentially significant physical and psychological harm including operational stress injuries, post-traumatic stress disorder (PTSD), depression, anxiety, and suicide.
 - One Peel paramedic reports a form of violence every 18 hours, reports of a paramedic physically or sexually assaulted occurs every 46 hours and is physically injured due to assault occurs every 9 days.
 - The documented cases of violence by paramedics identifies a significant need in building paramedics' knowledge and skill in the areas of threat awareness, assessment, management, and self-defense. Funding to support training paramedics will be requested as part of the 2024 budget.
 - On June 14, 2023, Paramedic Services received national recognition by receiving the Paramedic Chiefs of Canada Award of Excellence for a Quality Workplace due to the External Violence Against Paramedics program.
-

DISCUSSION

1. Background

In 2019, Peel Regional Paramedic Services launched a workgroup, External Violence Against Paramedics (EVAP). The workgroup's mandate was to create and implement strategies to mitigate the external violence experienced by paramedics. This working group surveyed Peel paramedics to gain insight about their experiences with workplace violence, the impact of singular or cumulative incidents, and their reporting practices. Survey results were documented in the report: "Violence, in fact, is not part of the job" A Qualitative study on Paramedic Experiences with Workplace Violence. Mausz J., Johnston M., 2019.

Survey results indicated that Peel paramedics had regularly been exposed to some or multiple forms of violence (e.g., verbal abuse, physical assault, sexual harassment)

External Violence Against Paramedics Update

throughout their career. Survey findings also indicated that an organizational culture of tacit or implied acceptance of violence as “part of the job” existed due to several factors such as frequency of occurrence, lack of a reporting mechanism, and no consequence for perpetrators. These factors combined contribute to a psychologically harmful culture resulting in a normalization of paramedic exposure to violence leading them to believe that it is “part of the job.”

In response to the study results and alignment with other local research on violence in paramedicine, EVAP recommended several strategies to address organizational culture, improve reporting, and mitigate violence experienced by paramedics. These strategies were developed to create a psychologically and physically safer workplace for Peel paramedics. These prevention strategies were supported, endorsed, and resolved by Council as documented in council report from the Commissioner of Health, listed on the November 14, 2019 Regional Council agenda titled “Violence Prevention in Paramedic Services”, and in the report from the Commissioner of Health, as listed on the November 12, 2020 Regional Council agenda titled “Eliminating Violence Against Paramedics – A Call to Action”.

In the past four years, the EVAP program has been instrumental in developing and implementing the recommended prevention strategies needed to mitigate external violence experienced by paramedics. The program has improved organizational culture that previously normalized exposure to violence through developing and launching the Zero Tolerance for Violence from the Public Policy and External Violence Incident Report (EVIR).

2. Accomplishments of the EVAP Program

Since the inception of the EVAP workgroup, the program and its activities have been embedded into Peel Paramedics organizational structure. The following list showcases the EVAP program’s accomplishments:

a) Public Awareness and Education Campaigns

- i. Public Awareness Campaign, “It’s Not Normal” (Appendix I)
- ii. Zero Tolerance Signage in Ambulances
- iii. Harassing Client Letter Process, created and implemented within PRPS (Appendix II)

b) Safety Equipment

- i. Spit Hoods and Soft Restraints

c) Policy

- i. Zero Tolerance for Violence from the Public Policy and Position Statement (Appendix III)

d) External Violence Incident Report

e) Collaboration with Local Partners

- i. **Collaboration with Peel Regional Police** Paramedic Services has continued to strengthen the partnership with Peel Regional Police (PRP). Collaborating over the past two years on the creation of an inter-operability workgroup. The workgroup meets and communicates regularly regarding frontline matters for both organizations such as clarity in roles, responsibilities, limitations, and liabilities. Addressing new, emergent frontline issues and problem solving to reduce risk for paramedics, police, and the community. Both organizations have committed to joint training to develop a more collaborative response to 9-1-1 calls. Our respective organizations participate in recruit orientations and panels

External Violence Against Paramedics Update

of PRP subject matter experts attend PRPS management and promotional meetings. We continue to make new connections within our respective organizations to find ways to expand our collaboration.

f) **Collaboration with Central Ambulance Communication Center and Community Health Partners**

Paramedic Services is working with Ministry of Health operated Mississauga Central Ambulance Communication Centre to support a structured, collaborative approach to problem solving issues related to paramedic safety. Identified areas for improvement include risk awareness, 10-2000 (emergency alarm) procedures, and an improved system for flagging people and addresses identified as high risk. As a result of EVIR documentation, we have identified that paramedics are at significant risk of experiencing violent incidents while at hospitals. Paramedic Services is working with Community Health Partners to raise awareness. Paramedic Services has and will continue to recommend prevention strategies to improve paramedic safety, especially while on off-load delay.

3. Advocacy for Legislative and Policy Changes Following the November 12, 2020, council report titled “Eliminating Violence Against Paramedics – A Call to Action” the Region of Peel advocated federally and provincially for legislative and policy changes which would increase protections for Paramedics. On May 4, 2023, Honorable Justice Minister David Lametti received a letter from Peel that supported Bill C-321, *An Act to amend the Criminal Code*, (assaults against healthcare professionals and first responders). This advocacy effort is one step closer to making assaults against paramedics an aggravating factor during sentencing.

4. Culture Change As a result of the EVAP programs comprehensive strategy and actions to address workplace violence, the culture of Paramedic Services has positively shifted. The EVAP program worked to address an organizational and professional culture which normalized violence as ‘part of the job.’ The change in culture is evidenced not only by paramedic’s willingness to report violence, but also their openness in speaking about incidents and the resulting impact, professionally and personally. This openness has been seen by 48 per cent of the active paramedic workforce filing violence reports from January 2021- March 2023.

a) **External Violence Incident Report**

To address barriers and a culture that previously discouraged paramedics from reporting violence, Paramedic Services developed the EVIR. This first of its kind tool was developed through a paramedic lens. It is compliant with Ministry of Health Documentation Standards and is multi-functional in capturing information on Incident Reporting, Hazard Flagging and cumulative exposure while facilitating an improved Workplace Safety Insurance Board (WSIB) reporting. The EVIR ultimately provides Paramedic Services with information and data to address high risk trends, mitigate specific risks, and generates data for analysis to inform and improve policy, procedure, process, and training.

5. Program Evaluation A recent EVAP program evaluation was conducted during the 2022-2023 Continuing Service Education. The objectives were to:

- Estimate paramedics’ willingness to report violence since introduction of the EVIR
- Identify factors which influence a paramedics decision to report violent incidents
- Gather paramedic feedback on program initiatives

External Violence Against Paramedics Update

Evaluation results found that for those survey participants who had experienced violence since the launch of the EVIR, 83 per cent indicated that they documented incidents at least “some of the time”. Based on their reporting experience, 86 per cent of participants said that they would report similar incidents in the future. This result illustrates that Peel paramedics’ willingness to report violence has more than doubled since the 2019 study.

- 6. Provincial and National Recognition of EVAP** Paramedic Services is a provincial and national leader in violence prevention through the development of policy, process, strategy, and reporting practices. The EVAP program has influenced and lead change in culture and reporting practices as evident by a province wide adoption of the EVAP program and the EVIR. Specifically, 36 Ontario Paramedic Organizations have contacted Paramedic Services interested and requesting assistance in implementing components or adopting the entire EVAP program. Additionally, approximately 50 per cent of Ontario Paramedic Organizations have adopted use of the EVIR. Further, 15 Ontario Paramedic Organizations have signed a data share agreement with the Region of Peel contributing to Paramedic Services led research on violence in paramedicine.

a) Awards

On June 14, 2023, Paramedic Services received national recognition by receiving the Paramedic Chiefs of Canada Award of Excellence for a Quality Workplace due to the EVAP program. This award recognizes a process or program that shows “extraordinary achievement” in creating a quality workplace that is productive, safe, enables excellence in care, promotes trust between staff and management and allows paramedics to operate at peak performance.

b) Research Publication

Paramedic Services continues to be leader in research on the topic of violence in paramedicine, addressing organizational culture, and the development of a violence reporting process. Additionally, Paramedic Services research and analysis about circumstance surrounding violence encounters is first of its kind, both nationally and internationally. The research completed by Paramedic Services have been published in peer reviewed journals, presented at conferences, and received media interest and interviews.

7. Research Finding from the EVAP Program

Following the implementation of EVIR, from February 1, 2021, to January 31, 2023, 48 per cent of active paramedic workforce filed 941 violence reports. The completion of reported violence incidences captured through EVIR, illustrate the prevalence of violence experienced by Peel Paramedics. A copy of this document can be provided through the Office of the Regional Clerk. The following is a breakdown of violence circumstances identified in EVIR:

a) Types of Violence:

- Verbal Abuse (including offensive language): 38 per cent (368 reports)
- Assault (using force to cause or attempt to cause harm): 18 per cent (170 reports)
- Threats (verbal comments or gestures meant to intimidate): 4 per cent (39 reports)
- Sexual harassment (lewd comments, propositions, and looks): 2 per cent (20 reports)
- Sexual Assault (groping around the buttocks, breasts, or genitals): 1 per cent (10 reports)

This data indicates 36 per cent of reports documented more than one type of violence occurred and 41 per cent of reports documented indicated some form of physical or sexual assault occurred either alone or in combination with other forms of violence.

External Violence Against Paramedics Update

Table 1 details the characteristics of the violence reported. The percentage indicates the reporting amount of a particular characteristics.

Table 1: Violence Characteristics, 2021-2023*

		% of Reports
Violence Themes	Sexism	30%
	Racism	16%
	Homophobia	3%
Violence Location	At Scene	49%
	In Transit	9%
	At Hospital	12%
	Combination of one or more of the above	38%
Violence Risk Factors	Mental Health or Intoxication (alcohol or drugs)	45% in Violence Reports
	Mental Health or Intoxication (alcohol or drugs):	59% in Assaults

*Between February 1, 2021 - January 31, 2023

8. Psychological Health and Safety The National Standard of Canada for Psychological Health and Safety includes 15 factors that contribute to a psychologically safe work environment. The factor: *protection of physical safety*, focuses on an environment that is free from actual, attempted or threatened workplace violence. This factor is foundational to supporting the EVAP program. Data collected from EVIR has shown that in addition to paramedics being physically harmed, 23 per cent (211 paramedics who filed a report) indicated having been “emotionally impacted” because of the violence and 19 per cent (174 paramedics) stating “I’m uncertain” about the emotional impact of the event. Therefore, it is important that a workplace protects psychological and emotional well-being of workers through ensuring they are protected from hazards and risks related to their physical environment. One strategy is ensuring workers get sufficient training to perform their work safely.

9. The EVAP Program Moving Forward Despite the maturity and continued growth of the EVAP program and implemented strategies, Peel paramedics continue to be exposed to incidents of violence at an alarmingly high rate. Over 941 incidents of violence have been reported since February 1, 2021. Singular or cumulative exposure to incidents have left paramedics emotionally impacted, psychologically harmed, or physical injured. There have been several critical incidents that resulted in serious physical and psychological injury, resulting in WSIB claims for time lost and medical care.

EVIR reports, incident debriefs, and new (Peel specific) research on violence in paramedicine make evident that paramedics have not been provided with sufficient training to respond to potentially violent events. Paramedics do not have the knowledge and skills required to manage situations they will inevitably find themselves in, unfortunately by nature of their job. Unless further training is provided, continued exposure to incidents of violence is likely.

a) Conflict Avoidance and Threat Management Training

External Violence Against Paramedics Update

Training in conflict avoidance and threat management is fundamental to the safety of paramedics and continued success of the EVAP program. Early recognition of risk, risk assessment, and threat management including tactile communication and disengagement will help paramedics avoid or manage situations which could result in psychological or physical harm. Providing paramedics with additional knowledge and skills, teaching them to leverage existing policy, legal authorities, and the EVAP program initiatives empowers and enables them to make decisions that would keep them safe.

- b) Research on Paramedic Behaviours with Violent Encounters** In a 2021 study, Emergency Medical Service (EMS) professionals were evaluated on their de-escalation and escape of unsafe situations in four realistic medical scenarios: possible overdose, intoxicated person, aggressive family member and domestic violence. Only 29 per cent of paramedics made an adequate attempt to de-escalate and escape the unsafe scene. As years of service (experience) increased, the likelihood the EMT or paramedic escaped the unsafe scene decreased. The study determined that there was a common need for education and training amongst all EMS personal.

RISK CONSIDERATIONS

Without additional knowledge and skill, paramedics will continue to experience violence resulting in their psychological and physical safety being threatened. Continued exposure to violent incidents creates an operational risk for Paramedic Services due to the potential challenges (i.e., operational stress injuries) for providing care to clients. Providing Conflict Avoidance and Threat Management Training is an important strategy to support paramedics through mitigating or reducing future incidents of external workplace violence.

BILL 112 RISKS AND IMPLICATIONS

The introduction of Bill 112, *The Hazel McCallion Act* (Peel Dissolution), poses challenges for Paramedic Services to continue to deliver great pre-hospital care to the Peel community. The dissolution of Peel brings uncertainty of paramedics' ambulance governing or ambulance operator entity. Although paramedics will continue to be needed, concerns on role clarity and the responsibility of paramedics within a regional geographic boundary are unclear. Bill 112 brings additional uncertainty for paramedics on:

- Being responsible for delivering quality pre-hospital and community care in Peel;
- Continuing to manage service pressures related to population growth and aging; and
- Prioritizing and building on measures to help improve broader health system performance.

Currently, language written in Bill 112, does not mention changes for Paramedic Services, but the dissolution of Peel poses a question on the governing body or ambulance operator entity that will continue to support and advocate for paramedics.

FINANCIAL IMPLICATIONS

A one-time cost of \$1.25 million is needed to resource the Conflict Avoidance and Threat Management training for Peel paramedics. This ask will be brought forward in the 2024 budget request process.

CONCLUSION

Despite the array of accomplishments achieved through the EVAP program, Paramedics continue to experience violence. To ensure that paramedics are more equipped to identify,

External Violence Against Paramedics Update

assess, and manage risk situations a training program is essential to support them in avoiding situations and incidents that can cause psychological or physical harm.

APPENDICES

Appendix I - Public Awareness Campaign, "It's Not Normal"

Appendix II - Harassing Client Letter Process

Appendix III - PRPS Position Statement - Violence Against Paramedics Nov 2020



Nancy Polsinelli, Commissioner of Health Services

Authored By: Mandy Johnston, Superintendent

Is getting blood spit on you part of your job?

It shouldn't be part of a paramedic's job either.

#ProtectParamedics

Violence against paramedics happens every day.
Learn how you can help.
peelregion.ca/protectparamedics



Is getting punched in the face part of your job?

It shouldn't be part of a paramedic's job either.

#ProtectParamedics

Violence against paramedics happens every day.
Learn how you can help.
peelregion.ca/protectparamedics



Is getting called a F*ing B*t#H part of your job?

It shouldn't be part of a paramedic's job either.

#ProtectParamedics

Violence against paramedics happens every day.
Learn how you can help.
peelregion.ca/protectparamedics





January 18, 2021



Dear [REDACTED]

Re: Peel Regional Paramedic Service attendance at your residence on November 25-6, 2020, Run #22268359

This letter is in follow-up to the interaction you had with Peel Regional Paramedic Service (PRPS) paramedics on November 26, 2020. During the emergency call, you exhibited dangerous and disturbing behaviour which PRPS has a policy of addressing whenever it occurs. The incident reports submitted by the paramedics caring for you document actions which PRPS believes constitute verbal harassment or physical assault, which is not tolerated. We acknowledge that the medical condition which had prompted the emergency response had caused you to be upset; however, there is no excuse for your observed violent behaviour towards the paramedics.

In that interaction, it was witnessed that you:

- Attempted to choke one of the paramedics with your forearm
- Struck a paramedic on the side of the head
- Punched a paramedic in the arm
- Scratched, grabbed and hit at paramedics
- Grabbed one paramedic's genitals
- Smearred gum on one paramedic's arm
- Shouted profanities

As a result of these actions, the paramedic(s) themselves were required to seek medical attention.

Assault is a criminal offence in Canada. This is defined in the *Criminal Code of Canada*, section 265 (1)(a), and a person commits assault when:

Without the consent of another person, he applies force intentionally to that other person, directly or indirectly.

Peel Regional Police have been notified and are investigating the incident.

Paramedic Services, as a workplace and a division of The Regional Municipality of Peel, implements Ontario's *Occupational Health and Safety Act*, which prohibits harassment and violence in the workplace. The Service has a zero tolerance policy for all workplace violence and harassment, which



**Health
Services**

**Peel Regional
Paramedic Services**

1600 Bovaird Dr. E.
Brampton, ON
L6R 3S8
tel: 905-791-7800

peelregion.ca

includes verbal, physical or sexual assault, intimidation and sexual harassment.

Paramedics are highly trained medical professionals who selflessly serve our community to be present to help people with medical emergencies. They cannot help you or others if they are injured, both physically or psychologically, in the course of their duties.

Your actions risked impairing the ability of the paramedics to deliver services to you and to the broader community. After they transferred care of you to hospital staff, they were required to seek medical attention for injuries caused by the incident and were subsequently unable to work. Suffering injury and harassment on the job is not tolerated by PRPS, which seeks to ensure a workplace where staff wellbeing is a priority and a daily norm. Paramedics should not have their safety threatened when they are trying to deliver life-saving emergency services to people in need. Violent and harassing incidents carry the very real risk of reducing the number of paramedics available to respond to emergencies. All patients must be aware that their own behaviour can present a risk to the success of interventions offered to them, which is never the intent of PRPS.

It is out of necessity that your address has now been flagged in our record system and every time paramedics are called to your residence in the future, they must evaluate the risk you pose and may be required to request police presence. This is necessary because of the increased risk of injury to our paramedics based on the incident above. Waiting for police may slow down the response time to any future medical emergency.

We have zero tolerance for our paramedics being subjected to violence or harassment from the public. We take these matters very seriously. We reiterate that this incident was reported to Peel Regional Police and any future repeat behaviour or retaliation in any way (in person/email/telephone) will likewise be reported.

If you would like further information about our policies and how to ensure you receive the best possible care, please contact Patrick McColm, Supervisor, Risk and Audit, at patrick.mccolm@peelregion.ca. Please reference run number: 22268359.

Yours truly,

Peter F. Dundas
Chief



Zero Tolerance for Violence from the Public

Paramedics should not tolerate violence while at work. Peel Regional Paramedic Services has zero tolerance for our paramedics being subjected to violence from the public, and any incident of violence happening to one of our employees is unacceptable.

If you are a victim of violence:

- Contact police and exit the scene if you can
- Report the incident to your supervisor as soon as possible and let them know if you need them to attend the scene
- Ensure the incident is documented. Your supervisor will support you with this
- Document the address to be flagged if appropriate. This is crucial to keep you and your colleagues safer in the future
- Ask for support if you need it, even after the fact. Being subjected to violence can be emotionally impactful and the effects can be cumulative. You deserve care

What you can expect of your supervisor:

- When alerted of a violent incident and that their presence is required, supervisors will attend the scene, stand up for paramedics and set boundaries with perpetrators of violence
- If not already done so, supervisors will contact police and advocate for their timely arrival. If appropriate, they will also advocate for charges to be laid
- They will ensure that you receive emotional support and medical care if required
- They will support you in completing necessary documentation

As an employer we are committed to providing paramedics with a workplace that is safe, to preventing violence and to supporting paramedics following all violent incidents. **No one should ever be subjected to violence while at work.**

External Violence Against Paramedics (EVAP)

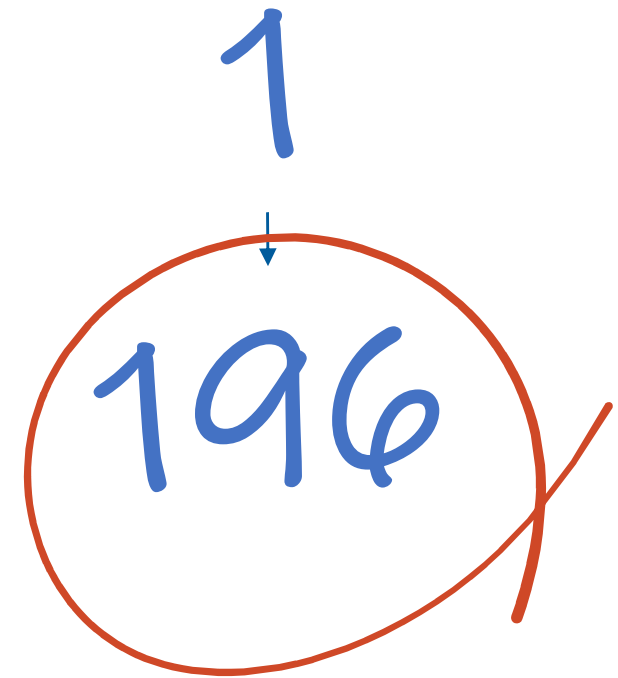
Update

Brian Gibson, Acting Chief
Paramedic Services

Mandy Johnston, EVAP Program Lead + Superintendent
Paramedic Services

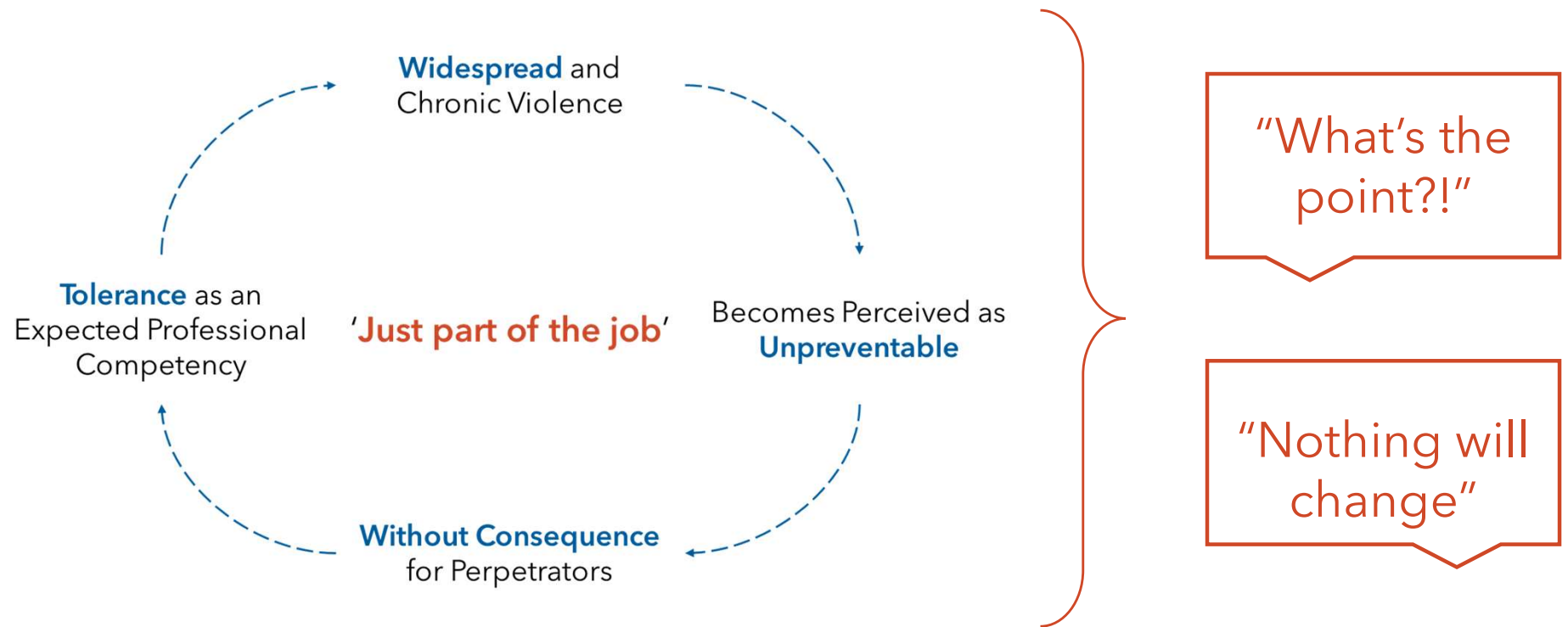


Where we started



A Culture of Tolerance

"Part of the Job"



Mausz, J., et al. (2022). The role of organizational culture in normalizing paramedic exposure to workplace violence. *Journal of Aggression, Conflict, and Peace Research*, 14(2), 112-122.

EVAP Program

Public Awareness +
Incident Prevention

Safety Equipment,
Policy + Incident
Management

Post Incident
Support



- ✓ Zero Tolerance Signage in Ambulance

- ✓ Public Awareness Campaign

- ✓ Harassing Client Letters



- ✓ Zero Tolerance for Violence - Policy

- ✓ Spit Hoods and Soft Restraints

- ✓ Collaboration with Peel Regional Police



- ✓ Advocacy for Legislation Changes

- ✓ External Violence Incident Report

External Violence Incident Report (EVIR)

mDOCS External Violence Incident Report T- T+					
<input type="button" value="Save As Draft and Close"/> <input type="button" value="Submit and Close"/>					
Reporting Section					
To Whom Does This Form Apply: <input type="text" value="-- Select Option --"/>		Call Number:		Incident Date/Time:	
Incident Type: <small>Select All That Apply</small> <input type="text" value="-- Select Option(s) --"/>		?			
Identify Source: <small>Select All That Apply</small> <input type="text" value="-- Select Option(s) --"/>		Please specify other source:		Circumstances: <small>Select All That Apply</small> <input type="text" value="-- Select Option(s) --"/>	
Location of Incident: <small>Select All That Apply</small> <input type="text" value="-- Select all that apply --"/>		At this time are you emotionally impacted as a result of the incident: <input type="button" value="Yes"/> <input type="button" value="No"/> <input type="button" value="I'm Uncertain"/>		Were you physically harmed as a result of the incident: <input type="button" value="Yes"/> <input type="button" value="No"/>	
What happened? Please be specific and detailed. Due to privacy concerns please do not include any of your own personal Medical Information					
Was a hazard flag communicated by CACC: <input type="button" value="Yes"/> <input type="button" value="No"/>		Do you recommend the creation of a hazard flag for violent behavior: <input type="button" value="Yes"/> <input type="button" value="No"/>		Confirm criteria is met for creation of a hazard flag: <input type="button" value="Yes"/> <input type="button" value="No"/>	
Did police attend the call: <input type="button" value="Yes"/> <input type="button" value="No"/>		Did you request Police? : <input type="button" value="Yes"/> <input type="button" value="No"/> <input type="button" value="N/A"/>		Did you activate a 10-2000 : <input type="button" value="Yes"/> <input type="button" value="No"/> <input type="button" value="N/A"/>	
Police badge number(s) :		Was Police Response Helpful: <input type="button" value="Yes"/> <input type="button" value="No"/>		Describe what they did:	
Was a Superintendent involved at any time during or following call? <input type="text" value="-- Select Option(s) --"/>				Would you like a Superintendent to follow up with you about this incident: <input type="button" value="Yes"/> <input type="button" value="No"/>	

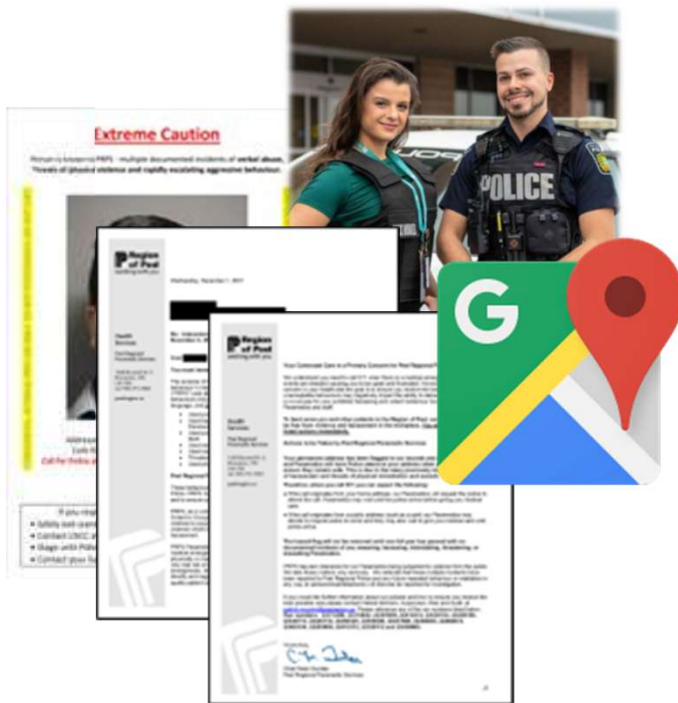
- ✓ MOH Incident Report
- ✓ Hazard Flag
- ✓ Tracks Cumulative Exposure
- ✓ Info for Employer to Address/Prevent Violence
- ✓ Data for Research



- ✓ Paramedic Friendly
- ✓ Superintendent Friendly

Addressing Violence in Paramedicine

Success with a Multi-faceted Approach



Zero Tolerance Signage in Ambulance

Public Awareness Campaign

Harassing Client Letters

Zero Tolerance for Violence from the Public Policy

Spit Hoods and Soft Restraints

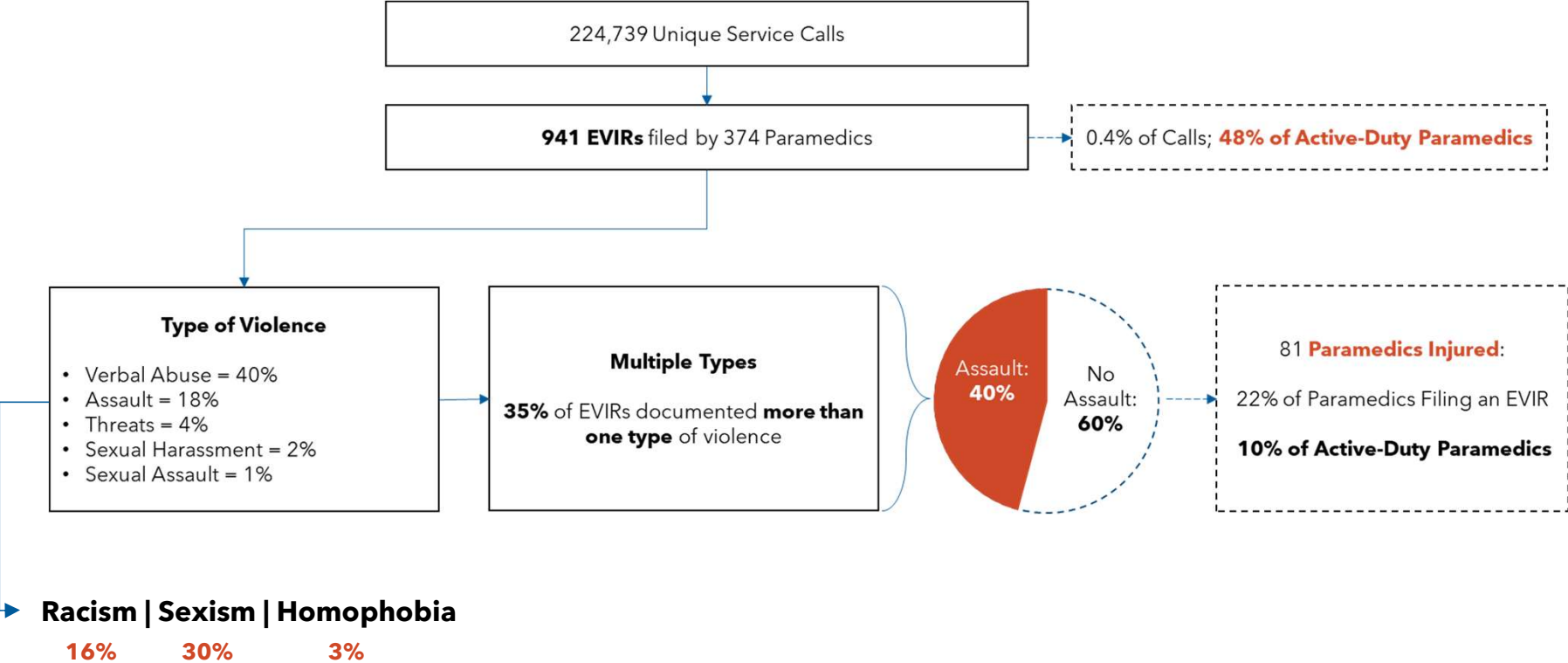
Collaboration with Peel Regional Police

Advocacy for Legislation Changes

External Violence Incident Report

EVAP Research

Summary of Findings



EVAP Research

Types of Violence

Verbal Abuse

"calling us whores/sluts and fu^king b!tches"

"began to call EMS fu^king a**holes, fa##ot, n!##er and stupid"

Threats (Intimidation)

"stated he would kill me and my partner multiple times"

"I'm going to beat the sh!t out of you."

Sexual Harassment

Ex. While on route to hospital patient tried to masturbate, detailing sexual acts and positions he would do to paramedic

Physical Assault

"was swinging, pinching, grabbing at medics and PD... ripped my goggles off... took off her mask and spit across the ambulance"

Sexual Assault

"pressed his crotch against (paramedics) backside... proceeded to laugh... grabbed (paramedics) buttocks two times..."

EVAP Research

Prevalence, Characteristics and Risk Factors



49% At Scene



9% In Transit

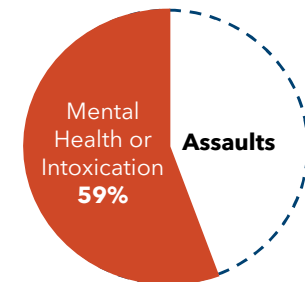
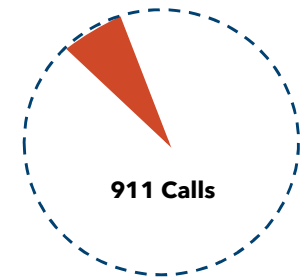


12% At Hospital

**38% Any
Violence at
Hospital**

Category	Risk Factor	OR
Pick Up Location	Restaurant/Bar*	2.47*
	Hotel*	1.56*
	Street	1.27
Shift	Afternoon	1.23
	Overnight	1.21
Primary Problem	Intoxication*	12.43*
	Mental Health*	11.49*
	Altered Mental Status*	3.87*
	Trauma*	1.25*
Patient	Adult Male	1.98

Mental Health or Intoxication: **7%**

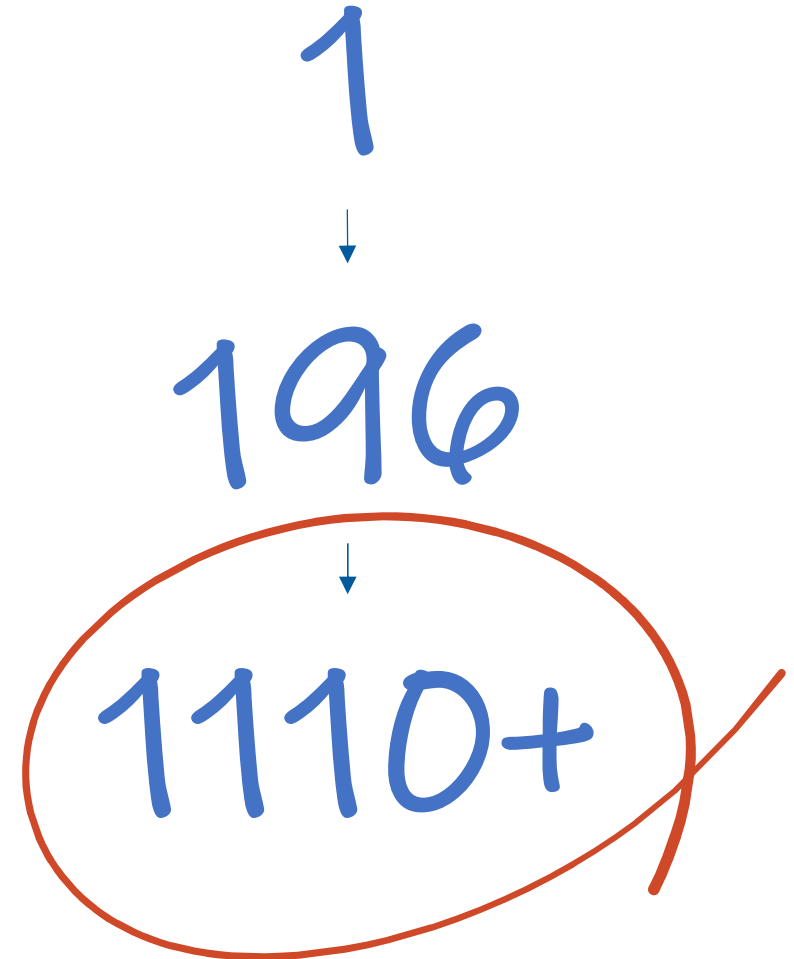


Nadia's Story



EVAP Program Evaluation

“I understand the value of reporting to support change within the profession. Even if not impacted myself, I (file reports) to keep my co-workers safe. I see the efforts of the service to address violence and appreciate them. Reporting is me doing my part.”



What's next?

Training

- Research, professional behaviours with violent encounters
- Identified gaps in knowledge and skill
- Conflict Avoidance
 - Risk Assessment
 - Risk Management
 - Legal Authorities



Attack

Posted May 20th, 2023, reproduced here with permission from Daniel Sundahl





Thank you for helping keep our paramedics safe.

Contact

Brian Gibson, Acting Chief
Paramedic Services



REPORT TITLE: Building More Community and Supportive Housing

FROM: Sean Baird, Commissioner of Human Services

RECOMMENDATION

- 1. That consideration through the 2024 Budget process, additional capital funding of \$11 million to fund the Peel Manor Seniors Housing Project within the revised Housing Master Plan (HMP), known as Peel Community Housing Development Program, as identified in Table 1 in the report from the Commissioner of Human Services, listed on the July 6, 2023 Regional Council agenda titled “Building More Community and Supportive Housing” be endorsed; and**
- 2. That the creation of a new non-profit housing development capacity building program, to be known as Non-Profit Housing Development Program, be endorsed; and**
- 3. That consideration through the 2024 Budget process for capital funding of \$71,000,000, to the launch the new Non-Profit Housing Development Program and initiate at least one project, be endorsed; and**
- 4. That the Director of Housing Services and the General Manager, Peel Housing Corporation, be authorized to negotiate with the Canada Mortgage and Housing Corporation (CMHC) to make necessary amendments to the credit agreement and other ancillary documents required to receive the funding through the National Housing Strategy-National Housing Co-Investment Fund to support the implementation of the revised HMP, on business terms satisfactory to the Chief Financial Officer and Commissioner of Corporate Services and Commissioner of Human Services and on legal terms satisfactory to the Regional Solicitor; and**
- 5. That the Chief Financial Officer and Commissioner of Corporate Services be authorized to realign the capital financing according to the revised Peel Community Housing Development Program using available funding as identified in Table 1 of the subject report; and**
- 6. That Peel Region continue its advocacy efforts to the Province to provide funding to support the full implementation of the Peel Community Housing Development Program as identified in Table 1 of the subject report.**

REPORT HIGHLIGHTS

- As Service Manager of Peel’s affordable housing system, the Region of Peel oversees the development of new community and supportive housing.**
- In 2019, Regional Council approved the HMP and \$1 billion allocation, in principle, to support initial implementation of the Plan to create 2,240 units.**

Building More Community and Supportive Housing

- Operating under the principle that the regional, provincial and federal governments each contribute a third of the required funding, Regional Council committed \$335.3 M and secured \$276.4 M in loans through CMHC through National Housing Strategy Co-Investment Funds.
- Staff have been actively advocating to the Province to contribute more to the HMP projects. To date, no additional funding has been secured.
- Since 2019, the Region has managed development projects that have added 392 new emergency, affordable or supportive units to Peel's housing stock.
- Despite this progress, current levels of funding prevent Peel from operating at a scale that meets our community's need. Staff estimate that the affordable housing system is meeting just 3 per cent and 34 per cent of the supportive and affordable housing needs of our community respectively.
- Given the affordability crisis and escalating pressures on affordable housing development, staff recommend replacing the existing HMP with the Peel Community Housing Development Program that includes a service level/target of 12 projects or 1,444 new units/beds over 10-years.
- Should Council approve this recommendation, staff will include an \$11 million capital budget request in the Housing Support 2024 budget.
- Staff also recommend creating a new program, known as the Non-Profit Housing Development Program, to create approximately 700 affordable units, 255 24/7 supportive housing units, 200 short-term safe beds and 50 transitional housing units in Peel.
- Should Council support the creation of this program, a \$71 million capital budget request will be added to the 2024 Housing Support budget to launch the program and move forward with at least one project.
- Bill 23, *More Homes Built Faster Act, 2022* removed housing services from receiving development charges funds to support affordable housing development. Staff will continue to advocate to the Province for a funding commitment for the Peel Community Housing Development program projects.

DISCUSSION

1. Background

As Service Manager of Peel's affordable housing system, the Region of Peel oversees the development of new community and supportive housing; housing that is not provided by the private sector.

In 2019, Council approved Peel's HMP, one action under Pillar 2 of Peel's 10-year Housing and Homelessness Plan. The HMP identified 31 development opportunities on Peel Region and Peel Housing Corporation (PHC) lands. Partial funding for 18 projects within the HMP was secured through Regional funding and CMHC. To date, 2 HMP projects have been completed, adding 234 units to the affordable housing stock in Peel.

Over the same time, Peel Region supported non-profit agencies to develop affordable and supportive housing. Since 2019, the Region has overseen 2 projects creating 158 units through third-party, non-profit projects.

Despite this progress, available funding from all levels of government has been insufficient to build community and supportive housing at a scale that meets our community's need. As previously reported to Council, Peel is facing an affordable housing crisis that is deep,

Building More Community and Supportive Housing

unprecedented and inequitable. It is estimated that 91,000 Peel households are in core housing need. Staff estimate that the affordable housing system is meeting just 3% and 34% of the supportive and affordable housing needs of our community respectively.

Given the affordability crisis and growing gap between need and available resources, this report seeks Council approval for a revised HMP and the creation of a new housing development capacity building program for the non-profit sector.

2. Status Update – Community and Supportive Housing Development Projects

Housing Services is the “housing development arm” for the Region and is responsible for developing new community housing, housing that is owned and operated by the public and non-profit sectors.

Since 2019, steady progress has been made on fully funded projects, despite many challenges. Examples of these challenges include rising construction costs, inflation, supply-chain issues resulting from the pandemic, the inability to secure needed provincial funding, and Bill 23, *More Homes Built Faster Act, 2022* which removed housing services from receiving revenues from development charges.

Since 2019, 392 new units have been completed and approximately 1,153 units or shelter beds are in development (Please see Appendix I). A detailed description of all ongoing and completed projects is available on the Region’s website:
<https://peelregion.ca/housing/development/projects.asp>.

3. Revised Housing Master Plan

In June 2019, Council approved Peel’s HMP, which is one action under Pillar 2 of Peel’s 10-year Housing and Homelessness Plan. The HMP identifies 31 development opportunities on Region of Peel and PHC sites that could add over 5,600 units to the community housing stock, if fully funded. To date, partial funding for 18 HMP projects has been secured as follows:

- \$335.3 million from Peel Region through current and future housing reserve contributions and development charges reserve;
- \$276.4 million in loans (\$186.9 million re-payable/mortgage and \$89.5 million forgivable) from the CMHC through the National Housing Strategy’s Co-Investment Fund; and
- \$77 million in grants through the various federal-provincial housing programs.

Operating under the principle that the regional, provincial and federal governments each contribute a third of the required funding, Council and staff have been actively advocating to the Ontario Ministry of Municipal Affairs and Housing to contribute more to the HMP projects. To date, no additional funding has been secured.

Given the level of core housing need in our community, the growing gap between need and available resources, and the inability to secure more federal and provincial funding, staff recommend increasing the level of regional funding for community and supportive housing development projects, moving away from the philosophy of the regional, provincial, and federal government each contributing a third of the required funding.

More specifically, staff recommend replacing the existing HMP with the Peel Community Housing Development Program that includes a service level/target of 12 projects or 1,444 new

Building More Community and Supportive Housing

units/beds. Currently, 7 projects have sufficient funding available through a combination of regional and CMHC funding. Completing all 12 projects will require an additional Regional investment of \$225 million over the next 10 years, beginning with an \$11 million investment in 2024. Staff is therefore recommending that the Region's 10-year capital plan be updated to include the 12 projects listed in the table below, under the heading 'Recommended Projects for updated 10-Year Capital Plan and Revised CMHC Agreement'.

Staff recommend that a capital funding request of \$11 million be included in the 2024 Housing Support budget. This will secure funding for the Seniors Housing Project on the Peel Manor site in Brampton, bringing the number of fully funded projects from 7 to 8. The remaining 4 projects will be included in the 10 year capital plan, with the funding source yet to be determined.

As depicted in Table 1, these recommended changes will propose the following amendments in the CMHC Credit Agreement:

- Remove three projects, i.e., Chamney Court, Williamsport Drive, and 9996 Kennedy Road-Parkholme Place projects (total 814 units),
- Add one new project, i.e., Brookvalley site (80 units),
- Replace Brampton Family Shelter (60 beds) project with Wilkinson Shelter Redevelopment project, which will create approximately 150 beds.
- Create 40 additional beds at Brampton Youth Shelter Replacement site, and 48 additional beds at Peel Family Shelter Replacement site, and
- Combine the Peel Manor Housing Projects A and B into one while keeping the total number of units at 194 units.

With these changes, the Region will be entering into a revised agreement with CMHC to create 1,444 units; 562 units short of the originally committed 2180 units. With this reduction in total number of units, there will be a loss of \$68 million in repayable loan and \$30 million in forgivable loan from the existing CMHC agreement. As part of the process to fund the remaining 4 projects, staff will negotiate additional funding with CMHC.

Table 1: Peel Community Housing Development Program – Proposed Changes to Existing HMP and CMHC Funding Agreement

Project	Site	Development Type	Total Units / Beds*	Funding Status
Completed HMP Projects				
1	Mayfield Seniors [ROP]	Affordable Rental, Seniors	60	Complete
2	360 City Centre Drive [ROP]	Affordable Rental, Seniors	174	Complete (includes CMHC funding)
Total Completed Units			234 Units	
Recommended Projects for Updated 10-Year Capital Plan and Revised CMHC Agreement(s)				
1	Brampton Youth Shelter Replacement [ROP]	Shelter	80 (40 additional to originally committed)	Sufficient funding available

Building More Community and Supportive Housing

2	East Avenue Redevelopment [PHC]	Affordable Rental	150	Sufficient funding available
3	Replacement Peel Family Shelter 2420 Surveyor Road [ROP]	Shelter	108 (48 additional to originally committed)	Sufficient funding available
4	Port Credit West Village [ROP]	Affordable Rental	150	Sufficient funding available
5	Chelsea Gardens [PHC]	Affordable Rental	200	Sufficient funding available
6	Wilkinson Road Shelter [ROP]	Shelter	150 (90 additional to originally committed)	Sufficient funding available
7	Brookvalley Site [ROP]	Affordable Rental	80	Sufficient funding available
8	Peel Manor Seniors Housing [ROP] (Peel Manor A and B combined)	Affordable Rental (Supportive, Seniors)	194	Requesting \$11 million of Regional funding in 2024
9	Mayfield West Phase 1 Family [ROP]	Affordable Rental	50	Requires funding, to be included in 2025-2033 capital plan
10	Riley Court [PHC]	Affordable Rental	138	Requires funding, to be included in 2025-2033 capital plan
11	Emil Kolb Pkwy + King West [ROP]	Affordable Rental	62	Requires funding, to be included in 2025-2033 capital plan
12	114 Falconer CC [ROP]	Affordable Rental	82	Requires funding, to be included in 2025-2033 capital plan
Total Units			1,444 units	
Projects Recommended to be Removed from 10-Year Capital Plan, revised HMP and CMHC Funding Agreement				
1	Chamney Court [PHC]	Affordable Rental	348	Insufficient funding and cannot complete in CMHC timelines
2	1320 Williamsport CC [ROP]	Affordable Rental	71	
3	9996 Kennedy Rd CC [ROP], Parkholme Place [PHC]	Affordable Rental	395	
Total number of units to be removed			814 Units	
Projects Not Funded or Included in CMHC funding and Not Moving Forward				
1	Malton Project [ROP]	Affordable Rental	n/a	Not included in CMHC agreement, no viable site and no funding

Footnote to Table 1: * These are estimated number of units as some projects are still in feasibility or design stages, the unit count can be finalized once the design is complete.

* Staff recommended removing two large PHC projects - Chamney Court and Parkholme Place/ 9996 Kennedy Road - due to lack of funding, but also because of complex planning and tenant relocation requirements that would prevent these projects from being completed within CMHC timelines.

Building More Community and Supportive Housing

4. Non-Profit Housing Development Program

A growing number of non-profit agencies and housing providers have expressed an interest in housing development. Some of these organizations have the expertise to develop and operate affordable or supportive housing. However, many organizations lack the capability, competency, and resources required to secure funding and progress through the development process on their own.

To build the capacity of the non-profit sector and reduce the reliance on the public-sector to own and operate deeply affordable and supportive community housing, staff recommend creating a new program, known as the Non-Profit Housing Development Program, to strengthen the housing development capacity of the non-profit sector by providing funding, training, resources, and end-to-end housing development support.

As depicted in Table 2 below, staff is seeking Council approval to create approximately 700 affordable units, 255 24/7 supportive housing units, 200 short-term safe beds and 50 transitional housing units in Peel. A preliminary cost estimate to achieve this level of service over 10 years is \$844 million. Should Council approve the creation of this program, staff will include a \$71 million capital budget request in the 2024 Housing Support budget to launch the program and move forward with at least one project and complete a more fulsome 10-year capital and financing plan in 2025.

Table 2: Non-Profit Housing Development Program – Recommended Service Levels

Type of Unit	Number of Units Over 10 Years
Community Housing – affordable units	700
24/7 Supportive Housing units	255
Short Term Safe Beds	200
Transitional Housing units	50
Total	1,205
Preliminary Cost Estimate	\$844 M

RISK CONSIDERATIONS

As previously reported to Council, Peel is facing two housing crises. One in which rising house prices and rents have made it increasingly unaffordable for middle income earners to live in the region; and a second crisis of a lack of deeply affordable and supportive housing for those people with low incomes, or who are experiencing family, physical, mental health, and addiction struggles.

The Region of Peel builds emergency, affordable, subsidized, transitional and supportive housing to address the second crisis. This type of housing, known as community housing, is not built by the private sector.

The recommendations contained in this report call for an estimated \$1.1 billion regional investment over 10-years to fully-fund the creation of approximately 2,649 additional units, starting with a proposed 2024 capital budget request of \$82 million. This investment will enhance current

Building More Community and Supportive Housing

service levels, stabilize funding, and increase the capacity of the non-profit sector to develop and operate community and supportive housing, while lessening the reliance on the public sector over time.

However, this enhanced level of investment, while significant, will not reduce the gap between need and available resources. Council is reminded that an annual tax increase of 6 per cent is required over the next 10-years to simply maintain the level of need that is currently being met.

Further, implementing the recommendations in this report will result in a loss of approximately \$98 million of existing CMHC Co-investment funding. CMHC has signalled they are prepared to work with Peel to revise the existing agreement and enter into new agreements as opportunities emerge. Staff is confident that some of the lost CMHC funding will return to Peel through the creation of new agreements in the future.

Finally, the Region has and will continue to face many challenges including rising construction, labour and material costs due to inflation and supply chain issues. In addition, Ontario's Bill 23 removes housing as a category for which development charges may be collected to fund capital projects. Significant financial pressures will continue for the foreseeable future. Staff will continue to monitor, assess, and adapt to these risks as required.

BILL 112 RISKS AND IMPLICATIONS

Bill 112, *Hazel McCallion Act (Peel Dissolution), 2023* may impact the Region's (HMP and non-HMP) affordable housing builds. Bill 112 poses risks to the ongoing and future projects but more so for the projects in the construction stage, where the Region has entered into agreements with third parties. A report from the Chief Administrative Officer, listed on the June 8, 2023 Regional Council agenda titled "Bill 112 - Managing Through the Transition" was presented to Regional Council with a set of principles to provide direction on existing Regional workplans, which were endorsed by Regional Council (Resolution #2023-455). The projects and funding to which this report relates is aligned with principles related to community housing construction and continuation of housing enabling programs. Staff will continue to monitor and respond to direction from Council and the Transition Board, once established.

FINANCIAL IMPLICATIONS

There are a number of financial implications as a result of the revised HMP and Bill 23. Below is a table that provides the financial impacts:

Building More Community and Supportive Housing

(\$ millions)	Peel Community Housing Development Program		Incremental Funding Required
Current 2023 Capital Plan	\$	420	
2024 Capital Budget	\$	105	\$ 11
2025 - 2033 Capital Plan	\$	214	\$ 214
Total	\$	739	\$ 225

Current 2023 Capital Plan:

There is sufficient available to fund 7 projects within the current HMP, at a total cost of \$420 million. However, staff will need to realign the financing to reflect the impacts of Bill 23. There is no additional capital funding commitment required from the Region to complete these 7 projects. There may be operating impacts, and a source of funding will need to be determined in future years as required.

2024 Capital Budget:

As outlined in the report, the 2024 Budget will include an additional capital project at a cost of \$105 million. As the capital reserve will still have \$94 million, this will require additional capital funding of \$11 million to be included as a capital budget request.

2025-2033 Capital Plan:

As outlined in the report, the 2025-2033 capital plan will include capital projects at a cost of \$214 million. This will require additional capital funding of \$214 million.

Overall, the proposed Peel Community Housing Development Program will require an investment of \$225 million from 2024-2033.

The 2024 Budget will also include a request for resources on the Housing Development team.

Non-Profit Housing Development Program:

As outlined in the report, the new non-profit program is requesting a total of \$844 million over the next 10 years. The 2024 capital budget will include a request for funding of \$71,000,000 to launch the new Non-Profit Housing Development Program and initiate at least one project. This program includes estimated annual operating impacts of up to \$7.8 million. A source of funding for these operating needs will need to be determined in future years as required.

CONCLUSION

As Service Manager of Peel's affordable housing system, the Region of Peel oversees the development of new community and supportive housing - housing that is not provided by the private sector.

Since 2019, 392 new units have been added to the community housing stock in Peel. Despite this progress, current levels of funding prevent Peel from operating at a scale that meets our

Building More Community and Supportive Housing

community's need. Given the affordability crisis and escalating pressures on affordable housing development, staff is seeking Council approval for a revised HMP to be renamed the Peel Community Housing Development Program and the creation of a new housing development capacity building program for the non-profit sector.

APPENDICES

Appendix I - Community and Supportive Housing Development Projects in Various Phases of the Development Cycle

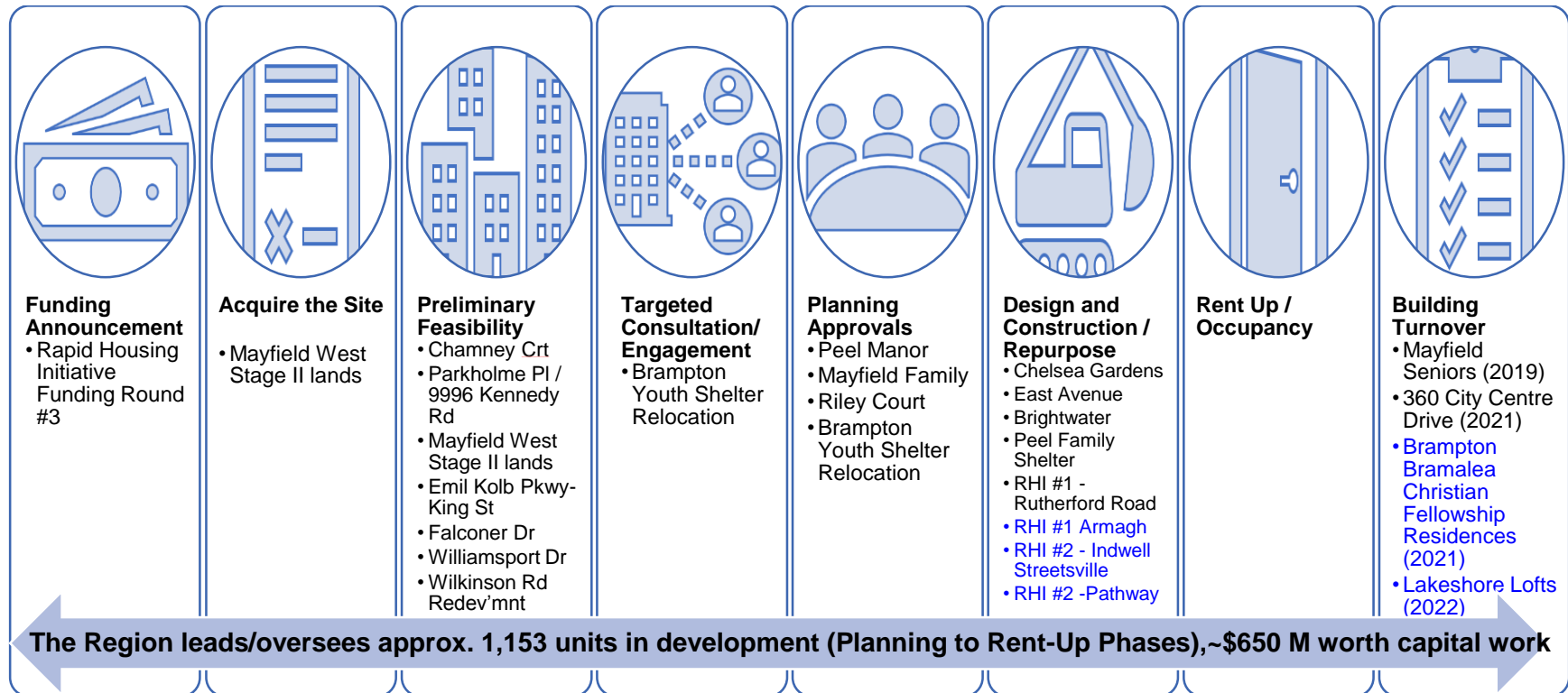


Sean Baird, Commissioner of Human Services

Authored By: Archana Vyas, Manager, Development Systems and Services, Housing Services, Region of Peel

**Appendix I
Building More Community and Supportive Housing**

Community and Supportive Housing Development Projects in Various Phases of the Development Cycle



*Projects in **Blue** fonts indicate third-party led projects that are funded by Federal, Provincial and Regional funds.

Building More Community Housing

Regional Council Meeting
July 6, 2023

Aileen Baird, Director, Housing Services

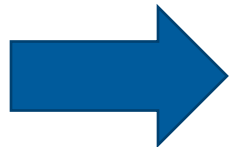
Agenda

- Understand the depth of the housing affordability crisis
- Progress update on housing development projects
- Discuss the proposed Peel Community and Non-Profit Housing Development programs, and 2024 budget requests
- Discuss ongoing advocacy to the province

Two Housing Crises

Unprecedented market housing prices impacting moderate income households renting, aspiring to own, or trying to upsize for a growing family.

Lack of deeply affordable and supportive housing for people with low incomes, or who are experiencing family, physical, mental health and addiction struggles.



Today, we are discussing investments needed to address the second crisis.

Snapshot of Need

91K*

**Number of Peel households
in Core Housing Need (CHN)**

**~19% of CHN households
currently being served**



40.2%

**Require additional supports
to remain stably housed**

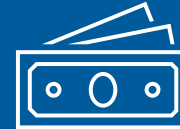
**3.3k need short term safe bed
1.3k require 24/7 supportive
housing
31.4k require housing with
supports to maintain housing**

**Currently have 322
supportive units**

77.7K

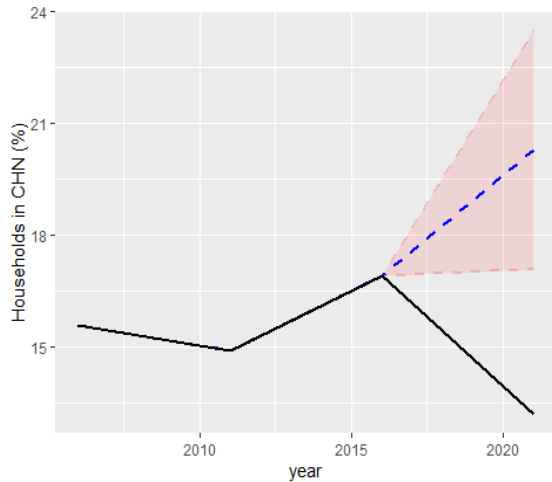
**Low income households in
CHN**

**(have incomes in deciles 1-3;
living on less than \$57,000 per
year)**



*previously reported estimate of 70K was derived from 2016 census;
91K reflects 2021 census and statistical adjustments (e.g., pandemic emergency supports, household growth)

Estimated Service Levels decreased as Core Housing Need increased



19%
of need is being met today

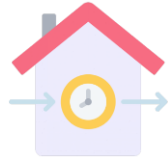
Gap Between Service Level and Need - All Housing and Homelessness Programs

Supportive Housing*



Need: 4.5k units
Current supply: 141
Meeting **3%** of need

Transitional Housing



Need: 870 units
Current supply: 72
Meeting **8%** of need

Affordable Housing



Need: 52.7k units
Current supply: 17.9k
Meeting **34%** of need

Shelter Operations



Need: 590 beds
Current supply: 442
Meeting **75%** of need**

Additional Supports



Need: 31k
Current service: 181
Meeting **<1%** of need

Outreach: Street Visits



Need: 8.1k visits
Current service: 4.9k
Meeting **60%** of need

Case Management



Need: 10.9k cases managed
Current service: 6.9k
Meeting **64%** of need

Homelessness Prevention

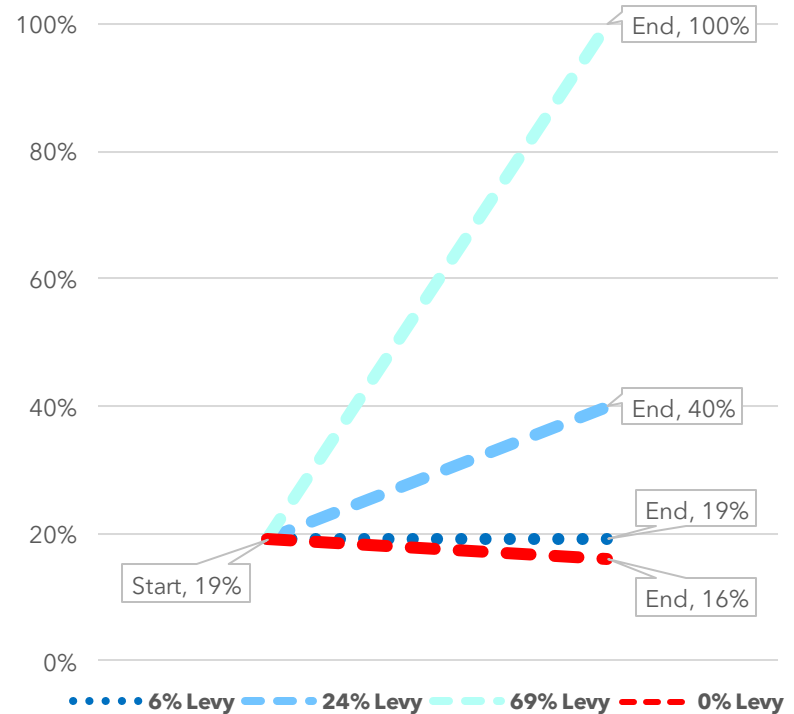


Need: 3.9k evictions prevented
Current service: 2.9k
Meeting **73%** of need

*Not currently a formal program at the Region, however supply gap is increasing demand on other services. Supportive housing can be met by 24/7 supportive units, safe beds and housing with supports.
**Development of the 148 shelter beds in the HMP will fully meet need

Investment Scenario Levy Estimates

Scenario % of Need Met after 10 Years	Total Funding over 10 years	Estimated Annual Levy Increase**
Current State (2021) - 19%	\$273.7 Mil* Operating \$137.2 Mil Capital	0%
Closing the Gap	\$50B	69%
40%	\$17B	24%
19%	\$4B	6%



* Annual funding, also includes \$42.4 mil COVID emergency provincial/federal operational funds

** 1% Levy = \$727M

Peel Housing Homelessness Plan



• Pillar #2: Build More Community Housing

- ✓ Housing Master Plan - to be revised as Peel Community Housing Development Program
- ✓ Build Non-profit Sector's Capacity through a new program: Non-profit Housing Development program

Housing Master Plan

- In 2019, Council approved Housing Master Plan (HMP)
- Under the philosophy of each level of government contributing a 1/3 to fund the Plan:
 - Committed \$335.3 M Regional funding
 - Secured \$276.4 M (\$186.9 M in repayable loan or mortgage and \$89.5 M in forgivable loans) from CMHC
 - Allocated \$77 M from existing federal-provincial housing programs
- Plan is not viable without additional provincial funding
- Pivoting to what we can fund while advocacy continues

Peel Community Housing Development Program

New Service Level Target	
Number of Projects	12
Number of Affordable Rental Units / Shelter Beds	1,444
Funding commitment through 2024 Budget	\$11 M
Additional capital commitment required through 10-Year Capital Plan	\$ 225 M

\$11 M funding through 2024 Budget will achieve **Peel Manor Seniors Housing project with 194 rental units** and complete the vision for Peel Manor Seniors Village

CMHC Funding Implications

Approved CMHC Funded HMP	Proposed Peel Community Housing Development Program
2,180 units/shelter beds by 2028	1,444 units/ shelter beds by 2028
\$276.4 M in loans <ul style="list-style-type: none">• \$186.9 M repayable (mortgages)• \$89.5 M forgivable	<ul style="list-style-type: none">• Reduction of 562 units• loss of approximately \$98 million in CMHC loans

Non-Profit Housing development Program

New Service Level Target	
Type of Unit	Number of Units Over 10 Years
Community Housing - affordable units	700
24/7 Supportive Housing units	255
Short Term Safe Beds	200
Transitional Housing units	50
Total	1,205
Total Cost	\$844 M
Funding requested through 2024 Budget	\$71 M

Next Steps

- 2024 Budget requests:
 - \$11 M to support the Peel Community Housing Development Program
 - \$71 M to launch the Non-Profit Housing Development Program
 - Staffing request
- Negotiations with CMHC to revise the Credit Agreement
- Advocacy to the Province for capital funding for community housing development

Thank you

REPORT TITLE: Peel Anti-Human Sex Trafficking Service Hub Lead Assignment

FROM: Sean Baird, Commissioner of Human Services

RECOMMENDATIONS

- 1. That the Commissioner of Human Services is authorized to consent on behalf of the Regional Municipality of Peel to Catholic Family Services of Peel-Dufferin’s assignment of the anti-human sex trafficking integrated services hub contract resulting from procurement Document 2019-480P to Our Place (Peel) as the assigned vendor, on terms and conditions satisfactory to the Commissioner of Human Services and in a legal form satisfactory to the Regional Solicitor; and**
- 2. That the Commissioner of Human Services be authorized to execute documents and agreements reasonably required for the effective delivery/operation the contract (Document 2019-480P), on business terms and conditions satisfactory to the Commissioner of Human Services and on legal terms satisfactory to the Regional Solicitor; and**
- 3. That the Director of Procurement be delegated authority to approve increases to the contract (Document 2019-480P) with Our Place (Peel) as the assigned vendor, for additional scope and services as required, for the remainder of the anti-human sex trafficking integrated services hub contract, subject to receipt of sufficient funding from the Province of Ontario and/or sufficient funds being available within the approved Regional Municipality of Peel budget, all pursuant to Procurement By-Law 30-2018, as amended,**

REPORT HIGHLIGHTS

- In June 2018, Council unanimously endorsed ‘A Strategy to Address Human Sex Trafficking in Peel Region’.
- By way of a contract resulting from RFP 2019-480P, Peel remits funding for the operation of an integrated services hub to offer core services to victims/survivors and individuals at-risk of human sex trafficking (“nCourage Hub”).
- Peel presently receives \$730,277 as a financial offset from the Ministry of Children, Community and Social Services (MCCSS), as part of the Ontario Anti-Human Trafficking Strategy. This funding covers the costs of the contract resulting from RFP 2019-480P and one Peel Staff to oversee the program.
- The nCourage Hub engaged 300 clients between April 2021 and October 2022.
- Catholic Family Services of Peel-Dufferin (“the Vendor”) has requested that the contract be assigned to Our Place (Peel) (“OPP”), the current operational lead. Staff seek Council authority to provide consent for the assignment.
- During the remainder of the contract resulting from RFP 2019-480P, Staff anticipate that the Province may increase the annualized funding of the program. In order to quickly adapt to changes to provincial funding, and to provide for the continued success of the

Peel Anti-Human Sex Trafficking Service Hub Lead Assignment

nCourage Hub, Staff request authority to exercise documents reasonably required for the effective delivery of the contract subject to sufficient funding being received from the Province and or sufficient funds being available within the approved Regional Municipality of Peel budget.

DISCUSSION

1. Background

In June 2018, Council unanimously endorsed 'A Strategy to Address Human Sex Trafficking in Peel Region'.

In November 2019, Procurement led a Request for Proposals for the administration of an anti-human sex trafficking integrated services hub pilot program as part of the Peel Anti-Human Sex Trafficking Strategy. In January 2020, the Vendor was awarded the three-year contract to carry out the pilot program in collaboration with Our Place (Peel) (OPP) and Elizabeth Fry Society Peel-Halton (EFRY) with endorsement from the Peel Human Trafficking Service Providers Committee. By way of the contract resulting from RFP 2019-480P, Peel remits funding to the Vendor to deliver the integrated services hub to offer core services to victims/survivors and individuals at-risk of human sex trafficking.

2. Current Status

In June 2022, Council approved the transition of the Peel Anti-Human Sex Trafficking pilot of dedicated services to become a permanent Program (Resolution Number 2022-585). Since the implementation of the pilot program, OPP has taken an operational lead role in the delivery of services at nCourage Hub, while the Vendor has been the lead on financial and program reporting requirements.

In alignment with Council's approval to transition the pilot to the permanent program, the Partnership (the Vendor, OPP and EFRY) agree that to streamline financial and program reporting requirements, OPP should take on the role as both the operational and administration lead. With this change there will be no disruption to service delivery.

nCourage Hub engaged 300 clients between April 2021 and October 2022. Findings from a recent evaluation of the hub identified that 100% of clients surveyed reported feeling more connected to needed services and supports as a result of hub involvement. Clients' "most important change" included an improved support network, more hope for the future, and improved knowledge of resources. Clients reported that having someone to navigate and lead the process of getting help is an important aspect of hub services.

Peel presently receives \$730,277 as a financial offset from the Ministry of Children, Community and Social Services (MCCSS), as part of the Ontario Anti-Human Trafficking Strategy. This funding covers the costs of the contract resulting from RFP 2019-480P and one Peel Staff to oversee the program.

3. Proposed Direction

Peel Anti-Human Sex Trafficking Service Hub Lead Assignment

Following consultation with Legal Services and Procurement, Staff seeks authority to assign the contract from the Vendor to OPP on terms and conditions satisfactory to the Commissioner of Human Services and in a form satisfactory to the Regional Solicitor.

During the remainder of the contract resulting from RFP 2019-480P, Staff anticipate that the Province may increase the annualized funding of the program. In order to quickly adapt to changes to provincial funding, and to provide for the continued success of the nCourage Hub, Staff request authority to exercise documents reasonably required for the effective delivery of the contract, and for any increases in scope and value, subject to sufficient funding being received from the Province and or sufficient funds being available within the approved Regional Municipality of Peel budget.

RISK CONSIDERATIONS

MCCSS has yet to confirm a financial offset for the nCourage Hub after March 31, 2025. Council approved (through the 2019 Budget process) drawing on Regional reserves to sustain the program if the provincial offset is not renewed.

Staff are working with Legal Services to promote a smooth transition for the proposed contract assignment.

BILL 112 RISKS AND IMPLICATIONS

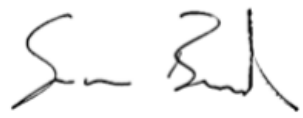
The initial contract term for the contract resulting from RFP 2019-480P ended on December 31, 2022. Peel is currently in the first of six optional twelve-month extension terms. In addition, the contract contains a 90-day termination clause. The contract terms and termination provision provide Peel with the flexibility that is required until a decision is made about the continued operation of the hub following Peel's dissolution.

FINANCIAL IMPLICATIONS

There are no financial implications with the transition of the administrative lead from the Vendor to OPP.

CONCLUSION

Peel is a leader in Ontario in supporting an Anti-Human Sex Trafficking program. The nCourage Hub is a critical part of this program and streamlining the administrative lead by assigning the contract to OPP will situate the program on steady ground for continued success in engaging victims, survivors, and those at-risk of sex trafficking.



Sean Baird, Commissioner of Human Services

Authored By: Samantha MacNeill, Advisor, Peel Anti-Human Sex Trafficking Strategy

REPORT TITLE: Housing Services 2022 Annual Report

FROM: Sean Baird, Commissioner of Human Services

RECOMMENDATION

That the report of the Commissioner of Human Services, listed on the July 6, 2023 Regional Council agenda titled “Housing Services 2022 Annual Report” be forwarded to the Ministry of Municipal Affairs and Housing as the Region of Peel’s annual and mandatory housing and homelessness plan update.

REPORT HIGHLIGHTS

- As Service Manager of the affordable housing system, the Region is required by the province to develop and implement a 10-year Housing and Homelessness Plan.
 - Peel’s plan was approved by Council in April 2018.
 - 16 of the 35 actions in the Plan have been completed, with an additional 12 underway.
 - In 2022, the Region of Peel supported 34,154 households with housing and supports.
 - Current resources do not meet the growing need for affordable housing options in our community, where an estimated 91,000 households are in core housing need.
 - While it is clear there is much more to be done, the Region is committed to working with our community partners and other levels of government to make the best use of available resources to house our community’s most vulnerable residents.
-

DISCUSSION

1. Background

In Peel, the affordable housing system includes a variety of publicly funded housing options and supports to assist the homeless, those at risk of homelessness, and those who cannot afford to live in the private market. As Service Manager of the affordable housing system, the Region is required by the province to develop and implement a 10-year Housing and Homelessness Plan. Peel’s plan was approved by Council in April 2018.

In addition to the role of Service Manager, the Region of Peel has several other roles within the affordable housing system. These include primary funder, new supply producer, community housing provider and service provider.

Peel’s 10-year Housing and Homelessness Plan is multi-faceted, which allows for wide ranging actions under the five pillars which individually and collectively are critical to the delivery of an integrated system that provides increased affordable housing options and supports for low- and middle-income households in Peel.

Housing Services 2022 Annual Report

This report provides Council with an overview of accomplishments in 2022 and serves as Peel’s annual Housing and Homelessness Plan update to the province.

2. Service Manager of Peel’s Affordable Housing System

As Service Manager, the Region oversees the affordable housing system in Peel. This involves working with stakeholders to implement our 10-year Housing and Homelessness Plan which was developed with the community. Peel’s plan is organized under five pillars: Transform Service, Build More Community Housing, Maximize Planning Tools and Incentives, Optimize Existing Stock and Increase Supportive Housing. Sixteen of the 35 actions in the Plan have been completed, with an additional 12 underway. Three actions have been paused and are under review due to Bill 23, which removes regional planning responsibilities. More details regarding the Plan’s actions, and our 2022 updates, can be found on the Region of Peel’s website at PeelRegion.ca/housing.

The main goals of the Plan are to help clients get and keep housing they can afford. However, the affordable housing system has insufficient resources to maintain assets, increase supply and support clients at the level that fully addresses need on our community. Peel, like most major urban centres across Canada is in an affordable housing crisis and the gap between available resources and demand is large and growing. It is estimated that there are approximately 91,000 households living in core housing need in Peel. Current service levels meet approximately 19 per cent of this need. Core housing need broken down by local municipality is shown in the table below.

Local Municipality	Number of Households in Core Housing Need
Brampton	56,446
Caledon	3,106
Mississauga	31,448
Region of Peel Total	91,000

The Service Manager role also includes administering federal and provincial funding programs and advocating to other levels of government for policy and funding changes. The Region ensures that Peel Housing Corporation (PHC) and the 51 other community housing providers in Peel remain viable and are compliant with funding agreements or the requirements of the *Housing Services Act (HSA)*. The Region is also responsible to ensure that community housing remains in a good state of repair. In 2022, 78 per cent of all community housing stock, including community housing providers, Peel Housing Corporation and Region-owned affordable, transitional housing and emergency shelters in Peel was considered in a good state of repair, representing no change from 2021.

In 2022, the Region of Peel supported 34,154 households with housing and supports. In 2022, approximately 400 households were placed from the CWL into subsidized community housing units. In addition to CWL placements, 488 households were provided with a portable subsidy to make their housing in the private market more affordable.

3. Primary Funder

As service manager, the Region of Peel is the primary funder of Peel’s affordable housing system. Chronic, long-term underfunding of the system by the provincial and federal governments prevents the Region from operating at a scale to better meet our community’s

Housing Services 2022 Annual Report

needs. In 2022, Housing Support's total expenditure budget was \$229.8 million and of this, 62 per cent was funded by the Region. The 2023 Housing Support total expenditure budget is \$257.1 million, of which 60 per cent is funded by the Region. The 2023 Housing Support capital budget of \$169.1 million, is funded completely by the Region's reserves and reserve funds.

4. New Supply Producer

The Region of Peel increases the supply of new emergency, transitional, supportive, subsidized and affordable housing options in several ways. As Council is aware, we cannot build our way out of the affordable housing crisis but developing new housing supply in our community remains a priority and an important action to address client need.

In 2022, 68 new supportive housing units were completed in the Indwell Lakeshore Lofts project in Mississauga. This new development includes ground floor commercial space that is the new location of the Compass, a community food bank and resource centre for residents across South Mississauga. The Region also increases the supply of community housing by administering capital funding programs of other levels of government. In 2022, 22 new units were created through the allocation of Federal Reaching Home funding. In addition to the units completed in 2022, there were another 1,131 affordable rental units, transitional units and emergency shelter beds under development.

While constructing new affordable housing supply, the Region collaborates with community housing providers, private developers and homeowners to create new affordable supply. In 2022, 13 renovations were completed under the Region's Second Units Renovation Assistance program, which provides funding to homeowners to bring their existing second unit up to building code requirements to create a new affordable rental unit. In a report on the June 22nd, 2023, Council agenda entitled "Peel Affordable Rental Incentives Program Update and 2022 Results" staff recommended Council approve 2022 funding to support the creation of seven new affordable family-sized units for an affordability period of 26 years with a private developer. The report also noted that the call for applications for the 2023 Peel Affordable Rental Incentives Program has been released.

5. Community Housing Provider

The Region of Peel is an emergency, transitional and community housing provider. The Region of Peel owns or is the primary funder of 8 emergency shelters, 4 transitional housing sites and 8 affordable rental housing buildings. The Region also owns 78 condominium units that provide affordable rental housing. In addition, the Region of Peel is the sole shareholder of Peel Housing Corporation (PHC), which operates as Peel Living.

In Peel, there are 13,684 community housing rental units (affordable market rent and subsidized units) owned and operated by non-profit housing providers, including Peel Housing Corporation and the Region. Additionally, there are 322 supportive housing units in Peel, 80 transitional units/beds and another 2,389 units owned by private landlords, where through agreements, they are made available to clients as subsidized housing units. In 2022, a total 10,705 rental units provided subsidized housing for residents in Peel.

Low vacancy and turnover rates in the community housing system continue to be the norm, while the Centralized Waiting List (CWL) for subsidized housing in Peel continues to grow.

Housing Services 2022 Annual Report

As of December 2022, a total of 28,811¹ households were on the CWL for subsidized housing.

The provision of portable subsidies, using our needs-based approach to subsidy administration compliments community housing units and increases the supply of affordable housing in the community. As noted above, 488 additional households were provided with a portable subsidy, funded by the province or the Region, in 2022.

6. Service Provider

The Region of Peel, as a service provider, delivers, either directly or through contracts with nonprofit service providers, supports that stabilize housing, and prevent or end homelessness. These services include street outreach, portable subsidies and other financial supports, referrals to health and other non-financial supports and case management.

In 2022, the street outreach team interacted with 577 unique homeless residents living on the street. In addition, approximately 4,100 clients were served in the emergency shelter system.

The Region provides households with one-time funding to allow them to remain housed by avoiding eviction by paying off rental and/or utility arrears, in 2022, 3,411 households received this funding. This represents a 18 per cent increase in the provision of eviction prevention funds over 2021.

Reducing health inequities and improving access to health care for people experiencing homelessness is a long-standing priority of the Region of Peel to end chronic homelessness. Opened in June 2002, our Dundas Medical Shelter operates 25 medical beds and 16 beds for COVID-19 isolation. The care provided at this location has diverted patients from acute care settings, which results in cost savings to the health care system. A sustainable community-based and integrated health care model for people experiencing homelessness is being co-designed with a community collaborative of housing, health and homelessness focused organizations. Staff is continuing to connect with health system leaders, Ontario Health Teams, and members of provincial parliament to advocate for funding to support the sustainable model.

Between June 2022-December 2022:

- Total number of new patients who received care for complex health needs: 116. This included care with chronic disease management, treatment for diabetes, coronary artery disease, hypertension, cancer, chronic kidney disease, chronic obstructive pulmonary disease, and asthma.
- Total number of patients who were readmitted for complex health needs: 25
- Total number of COVID-19 patients who received care: 119
- Total number of patients served at Dundas Street Shelter for COVID-19 and complex health needs: 235
- 33 patients are 65+ or have dementia, Alzheimer's, and/or a mild cognitive impairment.

¹ Total households noted may be under-reported due to backlog of service requests experienced by Housing Services in 2022.

Housing Services 2022 Annual Report

- 127 patients received addiction support services for alcohol misuse, cocaine, opioids, and methamphetamine use.
- Patients received preventative care services as needed, including lab tests, cancer screening, ultrasounds, and referrals.
- 57 patients provided with mental health supports. Common diagnoses for Dundas Street Shelter patients include anxiety, depression, bipolar disorder, schizophrenia, post-traumatic stress disorder, personality disorder, and attention-deficit hyperactivity disorder (ADHD).
- A total of 84 patients were discharged with stable health from June 2022 – December 2022.
 - 68 per cent were discharged back to shelter
 - 19 per cent were discharged into housing

RISK CONSIDERATIONS

As outlined in this report, many actions within the Peel Housing and Homelessness Plan are completed or underway. Considerable work is underway in the Housing Services division to improve access, design new innovative programs and expand service offerings that are critical for our clients. Continued delivery of housing and homelessness services are essential for our community and to address the growing needs of our most vulnerable residents.

BILL 112 RISKS AND IMPLICATIONS

Bill 112, *Hazel McCallion Act (Peel Dissolution), 2023*, may impact service delivery and service levels should staff resources who deliver critical housing and homelessness services begin to leave the Region of Peel for other employment opportunities. Recruitment of new employees as we move towards the stated dissolution date may also prove difficult.

In addition, to staff resources, the province will need to make decisions regarding the Service Manager role for the affordable housing system. Under the *Housing Services Act, 2011 (HSA)*, the Region is one of 47 service managers across Ontario. Should the accountabilities of service manager be divided into three, aligned with the local municipalities, or moved under a shared services board or entity of some kind, changes to the HSA would be required.

FINANCIAL IMPLICATIONS

This report has no financial implications.

CONCLUSION

As outlined in this report, many actions within the Peel Housing and Homelessness Plan are completed or underway. These actions are making a difference in the lives of Peel residents and more households are affordably housed as a result. While demand for our services continues to grow. While it is clear there is much more to be done, the Region is committed to working with our community partners and other levels of government to make the best use of available resources to house our community's most vulnerable residents.

Housing Services 2022 Annual Report

APPENDICES

Appendix I - 2022 Housing Services Data



Sean Baird, Commissioner of Human Services

Authored By: Laura Tribble, Advisor, Housing Services

Appendix I
Housing Services 2022 Annual Report

Table 1: Total Housed in the Affordable Housing System as of December 31, 2022

Housing Provider	Total Units/Households
Community Housing Providers	7,196
Subsidized Units	3,645
Affordable/Below Market Units	3,551
Peel Housing Corporation	6,488
Subsidized Units	4,349
Affordable/Below Market Units	2,139
Private Landlords	2,389
Supportive Units	322
Total	16,395

Table 2: Total Net New Housed with Subsidy in 2022

Net New Households Housed in 2022	Program/Support Provided
488	Provided with a new Portable Subsidy in 2022 (provincially and regionally funded portable subsidies)
398	Placed into a subsidized unit from the Centralized Waiting List in 2022
886	Total

Table 3: Total Net New Served in 2022 with Emergency/Crisis Interventions and Supports

Households Served in 2022 – Emergency/Crisis Interventions/Supports	
577	Served by the Street Outreach Team
2,985	Served in an Emergency Shelter or Overflow Hotel
112	Served in Transitional housing or by Anti-Human Sex Trafficking housing
806	Served by a partner agency funded with Federal Reaching Home funding
4,480	Total

Appendix I
Housing Services 2022 Annual Report

Table 4: Total Net New Served in 2022 with Homelessness Prevention Funds and Supports

Households Served in 2022 – Homelessness Prevention/Supports	
2,860	Provided with case management services by a Housing Support Worker
3,411	Provided with Housing Stability Funds to avoid eviction and/or pay off arrears
6,271	Total

Table 5: New Affordable Housing Units Added in 2022

Project	Led by	Number of New Units	Target Client Group
Lakeshore Lofts	Indwell Community Homes	68 new supportive units	Clients requiring 24/7 supportive housing
Various small projects	Reaching Home Funded Agencies	22 new units	Persons experiencing homelessness
Second Units Renovation Assistance Program	Private Homeowners	13 new second units	Low-income households
103 units total			

Table 6: State of Good Repair in the Community Housing System

Property Type	Total Number of Properties	Properties in a Good State of Repair
Region of Peel Owned Housing Projects	8	8, representing 100%
Region of Peel Owned Shelters	4	3, representing 75%
Peel Housing Corporation Projects	89	45, representing 51%
Community Housing Provider Projects	53	46, representing 87%
Totals	154	102

Appendix I
Housing Services 2022 Annual Report

Table 7: Profile of Households on Centralized Waiting List

As of December 31, 2022, 28,811 households were on Peel’s centralized waiting list for a subsidized unit.

Household Type	CWL Applicants	Household Type	CWL Applicants
City of Brampton		City of Mississauga	
Single	2,688	Single	3,697
Family	3,718	Family	5,058
Senior	1,390	Senior	2,808
Brampton Total	7,796	Mississauga Total	11,563
Town of Caledon		Outside of Peel Region	
Single	93	Single	2,969
Family	76	Family	4,764
Senior	99	Senior	1,451
Caledon Total	268	Outside of Peel Total	9,184
Total CWL Households: 28,811			

Total households noted may be under-reported due to backlog of service requests experienced by Housing Services in 2022

For Information

REPORT TITLE: End of Community Housing Mortgages and Next Steps

FROM: Sean Baird, Commissioner of Human Services

OBJECTIVE

To provide Regional Council with information on the end of community housing mortgages, the potential impact on the affordable housing system in Peel, and next steps.

REPORT HIGHLIGHTS

- As a service manager under the *Housing Services Act, 2011*, Peel is responsible for the administration of community housing and oversees 47 housing providers, including Peel Housing Corporation.
 - Over the next decade, the mortgage of these housing providers will come to end, including original obligations to provide community housing, presenting risks and opportunities for the future of community housing in Peel.
 - Peel will work with housing providers, residents, sector organizations and other service managers to develop a comprehensive end of mortgage strategy that aims to keep housing providers in the system, enhance partnerships, and increase affordable housing supply.
 - In the report from the Chief Administrative Officer, listed on the June 8, 2023 Regional Council meeting titled “Bill 112 – Managing Through the Transition”, community housing, including the end of mortgage strategy, was a key principle endorsed by Regional Council and the work must continue during, and after, the governance transition.
 - Staff will return to Regional Council 2024 with the strategy, including proposed recommendations and financial implications.
-

DISCUSSION

1. Background

Community housing is a critical component of the affordable housing system. It is publicly funded and owned and operated by non-profits, co-operatives and/ or municipal governments who provide subsidized and affordable market rental housing to low-to-moderate income households. In Ontario, the responsibility for community housing was devolved to 47 Service Managers or District Social Services Administration Boards through the *Social Housing Reform Act, 2000* (now the *Housing Services Act, 2011*). As a service manager, Peel oversees 47 community housing providers, including Peel Housing Corporation (PHC), who collectively provide affordable and subsidized housing to more than 17,000 households across the region.

Over the next decade, the mortgages of these housing providers will come to end. In response, the provincial government amended the *Housing Services Act, 2011* (the

End of Community Housing Mortgages and Next Steps

“HSA”), to establish a new regulatory framework. The framework enables service managers to streamline outdated and complex rules, implement flexible funding approaches, incentivize housing providers to stay in the system once their original obligations expire, and onboard new housing providers to the system. This will significantly impact the future of community housing in Peel and requires a comprehensive strategy to ensure the long-term sustainability of the system.

The purpose of this report is to provide Regional Council with information about the end of community housing mortgages, including risks and opportunities, and next steps.

2. Peel’s Role in Community Housing

As a service manager, Peel plans, funds, and delivers community housing in the region. Key responsibilities include:

- Ensuring that community housing providers comply with provincial legislation and funding agreements, including maintaining and funding a state of good repair.
- Providing operating (mortgage, property tax) subsidies and rent-geared-to-income subsidies to housing providers, which are calculated according to the HSA. In Peel, more than 85 per cent of these subsidies are funded through the municipal tax base.
- Maintaining minimum service level of 8,424 rent-geared-to-income units for households with low income following provincial subsidy rules.
- Administering a centralized waiting list for access to rent-geared-to-income subsidies in community housing.
- Establishing local eligibility rules, policies, programs, and services that support the system.

Peel recognizes the critical role that housing providers play in the affordable housing system and regularly partners with these providers to offer additional support, such as training, capacity building for boards and joint policy/process creation.

3. Reaching End of Mortgage

a) Overview

When community housing projects were developed, the housing providers entered into operating agreements with either the federal or provincial governments. These agreements outlined terms and conditions, including the duration of funding. When community housing was devolved in Ontario, the original operating agreements were terminated and replaced by the *Social Housing Reform Act, 2000* (now the HSA). The terms and conditions set out in the original operating agreements were no longer applicable, and the HSA did not specifically stipulate a term or duration beyond mortgage maturity.

Initially, it was expected that housing providers would become self-sufficient by the time their mortgages came to an end, meaning service managers would no longer need to provide operating and/or rent-geared-to-income subsidies. Due to aging assets, the rising cost of capital repairs, and the increased demand for affordable housing, it is anticipated that most housing providers will still require service manager support to continue operating and remain financially viable.

End of Community Housing Mortgages and Next Steps

In response, the provincial government released Ontario's *Community Housing Renewal Strategy*, which focuses on stabilizing and growing the community housing sector, and amended the HSA to create a new regulatory framework for service managers and housing providers to leverage when mortgages end.

b) New Regulatory Framework

The purpose of the new regulatory framework is to provide service managers and housing providers with the ability to leave their original obligations under the HSA and instead enter into a new service or exit agreement.

A service agreement is a contract negotiated between a service manager and a housing provider for the provision of community housing that stipulates terms regarding operations, administration, and funding arrangements. If a service manager and a housing provider do not want to enter into a service agreement and join the new community housing framework, they must mutually enter into an exit agreement to ensure that existing tenants are not displaced, the affordability and financial viability of the housing project is maintained, and longstanding public investments in community housing are preserved.

The framework sets baseline funding and operational rules (e.g., minimum term length of 10 years, unit selection requirements) but provides service managers and housing providers with the flexibility to establish new funding approaches, incentives and other requirements that help meet local housing needs and conditions.

Peel will require a comprehensive end of mortgage strategy, developed in partnership with housing providers, to effectively implement this new framework in the region.

c) Risk Considerations

Peel is facing an affordable housing crisis. As outlined in the report from the Commissioner of Human Services, listed on the May 11, 2023 Regional Council agenda titled "Affordable Housing: Investments Needed to Close the Gap", an estimated 91,000 households are in core housing need, and the affordable housing system is only meeting 19 per cent of this need. If housing providers exit the system at the end of their mortgages, Peel will risk losing oversight of, and access to, the limited supply of affordable housing available to low-income households. This includes the loss of leveraging existing partnerships to create more supply in the system. An end of mortgage strategy will help manage these risks.

d) Opportunities

End of mortgage presents numerous opportunities that can transform the way in which community housing is administered in the region. These opportunities include:

- Reinvesting savings realized from end of mortgage into the improvement of the affordable housing system.

End of Community Housing Mortgages and Next Steps

- Enhancing existing partnerships and creating new ones to build more affordable housing supply.
- Establishing a framework in partnerships with housing providers that is uncomplicated, flexible, meets local housing needs and addresses current issues related to the management and delivery of community housing.
- Building the capacity of housing providers through financial and capital planning to ensure the long-term sustainability and viability of assets.
- Exploring options that foster the growth and innovation of the community housing sector.

Overall, end of mortgage can be leveraged as a path forward for the community housing system, focused on supporting the long-term sustainability of housing providers and increasing supply for residents in need of affordable housing.

e) Jurisdictional Scan

Other service managers have developed end of mortgage approaches, which will be used as input into Peel's strategy. Table 1 outlines key aspects from the approaches in London, Toronto, and Waterloo.

Table 1: End of Mortgage Approaches in Other Service Manager Areas

Service Manager	Key Components
London	<ul style="list-style-type: none"> • Established a financial framework for the reinvestment of mortgage subsidies into the community housing system. • Focused on housing provider engagement. • Lessons learned – plans evolve, engagement and incentives are important.
Toronto	<ul style="list-style-type: none"> • Community Housing Partnership Renewal Program. • Established guiding principles. • Program model includes property tax exemptions, deeper subsidy support and capacity building support. • Program incentives also include capital planning resources and funding. • Term commitment of 20 years with option to negotiate or extend. • Lessons learned – some program components are not selling features (e.g., flexible term), affordability commitment is competing with rising private market rental rates, some boards not interested in government relationships.
Waterloo	<ul style="list-style-type: none"> • Community Housing Succession Strategy. • 3 pillar approach – housing provider engagement, advisory committee and policy and tools. • Ran a pilot with a small group of housing providers to test and identify an approach, including policies and processes. • Lessons learned – work together to establish vision, utilize existing resources (e.g., capital plans) to support housing providers, start at least two years before first end of mortgage dates are reached.

End of Community Housing Mortgages and Next Steps

f) Peel's End of Mortgage Dates

Table 2 provides an overview of the end of mortgage dates for the external housing providers (excluding PHC) in Peel. The first set of HSA mortgages are set to expire in 2024 and continue annually until 2032. Negotiations will start well in advance of expiry dates. The expired mortgages in Table 2 are federal housing providers, who have entered, or will be entering, into service agreements with Peel.

Table 2: End of Mortgage Dates, External Housing Providers

Year	Number of Providers	Municipal Breakdown		
		Brampton	Caledon	Mississauga
2017	2	1	0	1
2018	2	1	0	1
2019	1	0	0	1
2020	2	1	0	1
2024	1	0	0	1
2025	2	0	0	2
2026	6	2	0	4
2027	9	3	0	6
2028	8	2	0	6
2029	4	1	0	3
2030	4	0	0	4
2031	3	0	0	3
2032	2	1	0	1
Total	46	12	0	34

Table 3 provides an overview of the end of mortgage dates for PHC's housing projects. Like the external providers, PHC's mortgages are expiring annually until 2030. A plan to address the expired mortgages will be included in the overall end of mortgage strategy to support PHC's long-term sustainability.

Table 3: End of Mortgage Dates, PHC

Year	Number of Projects	Municipal Breakdown		
		Brampton	Caledon	Mississauga
2016	2	0	0	2
2017	3	1	0	2
2018	7	2	1	4
2019	5	1	0	4
2020	1	0	0	1
2021	3	3	0	0
2022	2	1	0	1
2023	5	2	0	3
2024	3	1	0	2
2025	2	1	0	1

End of Community Housing Mortgages and Next Steps

2026	4	1	0	3
2027	9	3	2	4
2028	1	0	0	1
2029	2	1	0	1
2030	2	0	0	2
Total	51	17	3	31

4. Next Steps

Staff will work in partnership with housing providers, residents, sector organizations and other service managers to develop a comprehensive end of mortgage strategy and framework for Peel. This will include developing engagement plans, conducting financial reviews and cost saving analyses, and creating new service agreement templates and negotiation processes. Staff will return to Regional Council in 2024 with the proposed strategy and recommendations for implementation, including incentive options and funding approaches.

BILL 112 RISKS AND IMPLICATIONS

In the report from the Chief Administrative Officer, listed on the June 8, 2023 Regional Council meeting titled “Bill 112 – Managing Through the Transition”, Regional Council endorsed principles for approaching the 2024 budget and existing workplans. The first principle is “community housing construction and the continuation of enabling housing programs”, which includes end of mortgage agreements with housing providers to keep affordable units within the community housing system. As this work poses significant opportunities and risks for Peel, and is legislated by the provincial government, it cannot be delayed and must continue during, and after, the governance transition. As the implications of Bill 112 are unknown, timelines, potential funding mechanisms and negotiations with housing providers may be impacted. Staff will ensure proper plans are in place to help manage these risks.

FINANCIAL IMPLICATIONS

This report has no financial implications. Staff will request resources through the 2024 Housing Supports budget and return to Regional Council with broader financial implications from the proposed strategy.

CONCLUSION

The community housing sector in Ontario is transforming, which poses opportunities and risks for service managers, housing providers and residents. Staff will return to Regional Council in 2024 with the proposed strategy and recommendations.



Sean Baird, Commissioner of Human Services

Authored By: Shannon Gander, Housing Specialist

REPORT TITLE: Housing with Related Supports Proposed Per Diem Increase and Contract Extensions

FROM: Sean Baird, Commissioner of Human Services

RECOMMENDATION

- 1. That contract 2020-756N, previously awarded to Genesis Lodge Ltd. for Domiciliary Hostel Services at Genesis Lodge, be extended for a twenty-four-month period commencing January 1, 2024, and ending December 31, 2025, in the estimated amount of \$622,410 excluding applicable taxes, in accordance with Procurement By-law 30-2018, as amended; and**
- 2. That contract 2020-757N, previously awarded to Oliver House Corbett Residential Care Inc. for Domiciliary Hostel Services at Oliver House, be extended for a twenty-four-month period commencing January 1, 2024, and ending December 31, 2025, in the estimated amount of \$203,998 excluding applicable taxes, in accordance with Procurement By-law 30-2018, as amended; and**
- 3. That contract 2020-758N, previously awarded to St. Leonard’s Place Peel for Domiciliary Hostel Services at Rotary Resolve House, be extended for a twenty-four-month period commencing January 1, 2024, and ending December 31, 2025, in the estimated amount of \$2,231,248 excluding applicable taxes, in accordance with Procurement By-law 30-2018, as amended; and**
- 4. That contract 2020-759N, previously awarded to St. Leonard’s Place Peel for the provision of Transitional Housing through the New Leaf program, be extended for a twenty-four-month period commencing January 1, 2024, and ending December 31, 2025, in the estimated amount of \$1,293,752 excluding applicable taxes in accordance with Procurement By-law 30-2018, as amended; and**
- 5. That the Commissioner of Human Services be authorized to sign the subject contract extensions and any related further documents in accordance with the business terms acceptable to the Commissioner of Human Services and legal terms acceptable to the Regional Solicitor; and**
- 6. That the Commissioner of Human Services and the Chief Financial Officer and Commissioner of Corporate Services be authorized to further increase the amounts in any of the subject contracts in accordance with the terms of the contract to cover additional costs associated with the operation of the housing with related supports facilities and transitional housing to the limit of the approved budget.**

Housing with Related Supports Proposed Per Diem Increase and Contract Extensions

REPORT HIGHLIGHTS

- The Region of Peel has four long-standing contracts in place with Housing with Related Supports (formally known as domiciliary hostels) providers in Peel that serve vulnerable clients with complex needs: Oliver House, Genesis Lodge, St. Leonard's Rotary Resolve and one long-standing contract for Transitional Supports: St. Leonard's New Leaf Program. These contracts expire on December 31, 2023.
 - To maintain critical services, staff is seeking Council approval to extend the current annual contracts at an estimated amount of \$2,175,704 (an increase of \$138,528 or 6.8 per cent), for a 24-month period at an estimated total cost of \$4,351,408.
 - The 2024 Housing Support operating budget will include a request for an additional \$138,528 to fund these contracts.
-

DISCUSSION

1. Background

Peel Region, through the Housing Supports budget, provides funding to support the operation of four supportive housing programs in congregate care settings in Peel. Program details are below.

Oliver House - Located in Caledon, Oliver House is a Housing with Related Supports facility that provides supervision and supportive housing for community residents who are homeless with psychiatric disorders. Peel Region funds up to 7 beds at Oliver House monthly.

Genesis Lodge - A home offering supervision and a supportive housing program for community residents who are homeless and have a mental health diagnosis. Peel Region funds up to 19 beds at Genesis Lodge monthly.

St. Leonard's Rotary Resolve House - A facility that offers men who are homeless or transitioning from federal institutions a supportive living environment. Peel Region funds up to 24 beds at St. Leonard's Rotary Resolve House monthly.

St. Leonard's New Leaf Program - Provides housing for up to two years and wraparound supports to men in the community who are overcoming homelessness due to mental illness and/or substance abuse. Peel Region subsidizes up to 18 beds at St. Leonard's New Leaf Program monthly.

The current contracts expire on December 31, 2023. As such, staff is seeking Council approval to extend the contracts until December 31, 2025.

2. Proposed Contract Extension

Staff is seeking approval to extend the current contracts for Oliver House, Genesis Lodge, St. Leonard's Rotary Resolve House, and the transitional program St. Leonard's New Leaf until December 31, 2025.

The two years since the previous increase to their operating budgets have coincided with a considerable increase in the rate of inflation in Canada to 6.8 per cent in 2022. Therefore, it is proposed that the annual contract amounts be increased by a total of 6.8 per cent to

Housing with Related Supports Proposed Per Diem Increase and Contract Extensions

support the maintenance of the programs and the care for the vulnerable adults they support. The 2024 Housing Support operating budget will include a request for an additional \$138,528 to fund these contracts.

Total contract extension details are as follows:

	Current Annual Payment	Requested 6.8% Increase Amount	Total 1 Year Contract	Total 2 Year Contract
Genesis Lodge	\$291,390	\$19,815	\$311,205	\$622,410
Oliver House	\$95,505	\$6,494	\$101,999	\$203,998
St. Leonard's - Rotary Resolve House	\$1,044,592	\$71,032	\$1,115,624	\$2,231,248
St. Leonard's - New Leaf Program	\$605,689	\$41,187	\$646,876	\$1,293,752
Totals	\$2,037,176	\$138,528	\$2,175,704	\$4,351,408

RISK CONSIDERATIONS

Supportive housing in congregate care settings serves some of our community's most vulnerable residents. The continuation of high-quality support is essential.

However, as outlined in the report from the Commissioner of Human Services, listed on the December 9, 2021 Regional Council agenda titled "Housing with Related Supports - Proposed Contract Increases and Extensions", a review of these contracts is necessary and was planned for 2022-2023. The review has commenced but will not be completed prior to the submission of this report. As a result, existing contracts need to be extended to ensure supports continue uninterrupted for these very vulnerable residents.

BILL 112 RISKS AND IMPLICATIONS

Recent legislative changes introduced by Bill 23, which removes Regional planning responsibilities and Bill 112, *Hazel McCallion Act (Peel Dissolution) 2023*, have caused increased uncertainty in the future of Peel Region's Housing Services programs. The Transition Board is yet to determine how responsibility for Housing Services programs will be divided between the Region of Peel's member municipalities.

The clients served by Housing with Related Supports service providers are some of Peel Region's most vulnerable residents. These programs serve a vital role in the housing continuum of all three municipalities by serving their vulnerable client population. Through the recommendations of this report, staff are requesting that the critical services provided by Housing with Related Supports contracts be maintained and not experience a service disruption to allow for the continuation of housing enabling programs following January 1, 2025, Peel Dissolution date. Maintaining Related Supports contracts is critical to fulfilling principle 1, "Community Housing construction and continuation of housing enabling programs," of the Principles to Maintain Regional Service through the Transition Period.

Housing with Related Supports Proposed Per Diem Increase and Contract Extensions

FINANCIAL IMPLICATIONS


Staff is seeking Council approval to extend the current annual contracts for Oliver House and Genesis Lodge, St. Leonard's Rotary Resolve House and for St. Leonard's New Leaf Program at an estimated amount of \$2,175,704 (an increase of \$138,528 or 6.8 per cent), for a 24-month period (January 1, 2024, to December 31, 2025) at an estimated total cost of \$4,351,408.

The 2024 Housing Support operating budget will include a request for an additional \$138,528 to fund these contracts.

CONCLUSION

The Region of Peel, through the Housing Supports budget, provides funding to support the operation of four supportive housing programs in congregate care settings in Peel. Staff is seeking approval to extend the current contracts for Oliver House, Genesis Lodge, St. Leonard's Rotary Resolve House, and the transitional program St. Leonard's New Leaf until December 31, 2025.

Extending the existing contracts will permit the extension of these critical supports to some of the most vulnerable residents in Peel. Further, it will allow staff time to complete the review of housing with related supports to provide Council with recommendations about the Region's ongoing role in funding supportive housing in congregate care settings before the proposed contract extension date of December 31, 2025.



Sean Baird, Commissioner of Human Services

Authored By: Arman Bachmann, Housing Program Analyst

REPORT TITLE: Armagh – Transitional Housing Expansion Project

FROM: Sean Baird, Commissioner of Human Services

RECOMMENDATION

- 1. That the Commissioner of Human Services be authorized to execute an amendment to the Regional forgivable loan agreement with Armagh for the additional amount of up to \$2,000,000, together with any such further agreements and documents necessary or advisable to fund the development of the transitional project, on business terms satisfactory to the Commissioner of Human Services and on legal terms satisfactory to the Regional Solicitor; and**
- 2. That the capital budget in the amount of \$7,621,776 million for the development of the Armagh Transitional Housing Project (Capital Project 175031) be increased by up to an additional \$2,000,000, funded through the unallocated portion of the Peel Affordable Rental Incentives Program (Capital Project 217750).**

REPORT HIGHLIGHTS

- In January 2018 the Region approved \$5,255,862 through a Regional forgivable loan agreement, and \$200,000 in annual operating funding (through the Homelessness Prevention Program) to cover staffing costs, to construct and operate the expansion project which will add 10 new transitional housing units, program space and outdoor amenities for women and their children fleeing domestic violence.
- In June 2021 Council approved Federal Rapid Housing Initiative funds in the amount of \$2,365,914, through a forgivable loan agreement with the Region.
- Armagh has raised approximately \$1,200,000 in fundraising efforts and has applied for many funding opportunities to bridge the funding gap.
- Armagh has faced many challenges which has affected the timing and costs of the expansion project.
- Armagh has requested additional funding of up to \$2,000,000 to complete the expansion project adding 10 new transitional housing units, program space and outdoor amenities.

DISCUSSION

1. Background

Armagh, located in Mississauga, currently operates 9 transitional housing units and specialized programs to support women and their children fleeing domestic violence. In January 2018, the Region entered into a forgivable loan agreement with Armagh providing \$5,255,862 for an expansion project adding 10 new transitional housing units and programming spaces to the existing house for this underserved population. In March 2021

Armagh – Transitional Housing Expansion Project

Council approved the addition of Federal Rapid Housing Initiative funds in the amount of \$2,365,914, to the capital project through a forgivable loan agreement with the Region.

Once the funding was secured, Armagh tendered the project. Due to the tenders being released during the pandemic, all tenders received far exceeded the anticipated costs. To move forward with the construction of the 10 transitional housing units, Armagh removed items from the scope of work of the construction contract that were not dependent on receiving the occupancy permit. This included the basement programming space and outdoor child play area (landscaping).

The project has faced several challenges including community opposition, which led to a hearing at the Local Planning Appeal Tribunal, the rise in construction costs due to the pandemic, delays due to labour issues, unavailability of materials, and unforeseen construction obstacles. All have impacted the timeline and cost of the project. Additional funding is required to complete this project. Staff is therefore seeking Council approval to provide Armagh with up to \$2 million by re-purposing funds currently allocated to the Peel Rental Incentives Program (PARIP) to Armagh. Appendix I provides the breakdown of costs for the funding request.

2. Project Status Update

The construction of the 10 transitional housing units is continuing with occupancy of the units anticipated for Fall 2023. To complete the project as required by the Region's loan agreement and the Rapid Housing Initiative loan agreement, based on a Class D Estimate per Appendix I, Armagh requires up to \$2M in additional funding to cover the construction costs to complete the 10 transitional housing units, the basement programming space, and the outdoor child play area (landscaping).

Throughout the project, Armagh has been actively fundraising and has applied for multiple funding opportunities to secure the additional funding. While Armagh has been able to raise over \$1.2M and secure funding through CMHC, Ontario Trillium Fund and MCCSS, they still require up to \$2M to complete the project. Below is a list of funding programs that Armagh had applied for but were declined funding:

Funding Program	Amount Requested
CMHC Co-Investment – Contribution Only	
Stream	\$1,000,000
MCCSS Capital Funding	\$1,604,347
Ashgrove	\$50,000
CIBC	\$100,000
Scotiabank	\$100,000
Royal LePage Shelter Foundation	\$100,000
Sun Life	\$50,000
RBC	\$100,000
FCT	\$100,000
All local rotary clubs	Varying amounts

RISK CONSIDERATIONS

If the additional funding in the amount of up to \$2M is not provided by the Region, the project will likely face several challenges as Armagh has been unsuccessful in leveraging any other funding source. These challenges include the potential of further construction and occupancy

Armagh – Transitional Housing Expansion Project

delays. The delays will result in women and their children remaining in their vulnerable situations or in the emergency shelter system longer. In addition, Armagh may lose other funding they had secured for this project making the funding gap that much greater.

BILL 112 RISKS AND IMPLICATIONS

Bill 112, *Hazel McCallion Act (Peel Dissolution), 2023* poses risks to the ongoing and future housing projects but more so for the projects in the construction stage, where the Region has entered into agreements with third parties. The report from the Chief Administrative Officer, listed on the June 8, 2023 Regional Council agenda titled “Bill 112 - Managing Through the Transition” was presented to Regional Council with a set of principles to provide direction on existing Regional workplans, which were endorsed by Regional Council (Resolution #2023-455). The projects and funding to which this report relates is aligned with principles related to community housing construction and continuation of housing enabling programs. Staff will continue to monitor and respond to direction from Council and the Transition Board, once established.

FINANCIAL IMPLICATIONS

Armagh will be provided a forgivable loan in an amount up to \$2,000,000 through an amendment to the 2018 Regional loan agreement for the completion of their transitional housing expansion project (Capital Project 175031). As such, Capital Project 175031 will be increased by up to \$2,000,000, funded by underspending in The Peel Affordable Rental Incentives Program (Capital Project 217750).

CONCLUSION

Through this report, staff is seeking Council approval for additional funding for the Armagh Expansion Project to complete the construction of 10 new transitional housing units, the basement programming space, and the outdoor child play area (landscaping). This will allow the project construction to continue with occupancy in Fall 2023.

APPENDICES

Appendix I – Armagh Expansion Project Proforma



Sean Baird, Commissioner of Human Services

Authored By: Wendy Priddle, Project Specialist, Housing Development, Housing Services

Appendix I
 Armagh - Transitional Housing Expansion Project
ARMAGH EXPANSION PROJECT PROFORMA

SOFT COSTS

Professional Fees	June 2021 Budget ROP & RHI Loan Agreements*	June 2023 Budget Update	Comments (For Jun 14 23 Budget including basement, landscaping, and accessibility)
Architect / Structural, Mechanical and Electrical Engineers	\$527,738	\$574,100	7.5% of construction costs plus HST as per contract, plus cost of LPAT process. Fixed price as of Aug 25/21 plus \$30,000 in contingency --- approximatley \$150,000 in reduced fees to assist with project financial viability. June 2023 updated to include soft cost for deferred items for HAI of \$21.8K (basement) + consultants \$22.3K
Cost Consultant (Quantity Surveyor)	\$8,500	\$3,000	Budget reduced as monitoring is not required.
Development Consultant	\$142,500	\$171,200	Updated to reflect extended construction period.
Sprinkler Drawings 7 Hydro Flow Test	\$0	\$5,600	
Civil Engineer	\$11,700	\$14,500	Work was originally anticipated to be carried out on pro bono basis. <i>Odan Detech estimates additional \$2,800 to complete the project .</i>
Landscape Architect	\$15,000	\$25,500	Work was originally being carried out on pro bono basis. Estimate requested from NAK to undertake work to project completion.
Heritage Consultant	\$10,450	\$10,450	
Consultants' Disbursements	\$10,000	\$11,750	
OMB Related Fees	\$50,000	\$85,964	Comprised of legal fees, planning fees, and others. Fees increased to reflect invoices not previously included.
Building Sub-total	\$775,888	\$902,064	

Site			
Building and Property Appraisal	\$0	\$0	No appraisal is required because mortgage is not anticipated
Topographic / Boundary Survey	\$12,713	\$17,713	Actual costs as per invoice
Asbestos Testing / Designated Substance Survey	\$0	\$20,500	Unexpected cost based on actual invoices
Geotechnical Assessment	\$12,500	\$12,500	
Environmental Assessment	\$5,879	\$5,879	ESA 1 & asbestos report based on actual invoices
Other Site Studies (Aborist and Tree Inventory)	\$30,500	\$10,950	
Site Sub-total	\$61,592	\$67,542	

Legal and Organizational			
Legal Fees	\$25,000	\$50,000	Estimated for contracts and agreements; development approvals work carried out on a pro bono basis. Fees increased due to complexity of development.
Marketing/Rent-up	\$0	\$0	Rent up will occur during operations phase
Capital Cost Audit	\$8,000	\$8,000	Based on comparables
Property Taxes During Construction	\$0	\$0	Assumes existing facility pays property tax for entire site
Insurance During Construction / Title Insurance	\$3,000	\$5,335	Commercial liability coverage is sufficient.
Legal and Organizational Sub-total	\$36,000	\$63,335	

Financing Costs			
Interest During Construction	\$0	\$0	Assumes that ROP loans will be released throughout the construction period
Financing Costs Sub-Total	\$0	\$0	

Appendix I
 Armagh - Transitional Housing Expansion Project

Fees and Permits			
Minor Variance, Severance Applications	\$1,000	\$1,000	Actual amount paid to the City of Mississauga.
Site Plan Approval Application	\$16,284	\$16,284	Actual amount paid to the City of Mississauga.
Building Permit Fees + Occupancy Permit	\$19,713	\$30,652	Increased from \$12.77/sq m to \$13.66 for a residential addition. These are actual fees.
Occupancy Permit	\$1,690	\$0	Included in Building Permit Fees (line 47)
Development Charges			
Regional	\$340,167	\$260,441.34	Confirmed by Mississauga (Aug 5,2021).
Local	\$316,401	\$182,131	Confirmed by Mississauga (Aug 5,2021)
School Board Levy	\$46,398	\$45,720	Confirmed by Mississauga (Aug 5,2021)
Parkland Dedication Fees	\$98,532	\$110,400	Confirmed by Mississauga (Aug 5,2021)
Go Transit Fee	\$2,175	\$2,427	Confirmed by Mississauga (Aug 5,2021)
City of Mississauga Storm Water Management	\$15,811	\$16,904	Confirmed by Mississauga (Aug 5,2021)
Tree Removal Permit Fee	\$1,808	\$1,513	As per site plan comments. \$434.40 base fee for first three tree required upon submission each additional healthy tree is \$98.09. determined upon review.
Fire Route Designation Fee	\$248	\$248	As per site plan comments.
Water Connection Fee	\$3,956	\$3,956	As per site plan comments. 2020 costs for 25mm water service
Other Administration and Inspection Fees	\$2,655	\$4,996	Includes Bike/lane route signs (\$609), Site Plan Inspection Fee (\$650), T&W Inspection Fee (\$575), Grading Administration Fee (\$270), Storm Water Connection Approval (\$151), and the Site Servicing Submission (\$400).
Fees and Permits Sub-total	\$866,838	\$676,672	

Soft Costs Summary	June 2021 Budget ROP & RHI Loan Agreements*	June 2023 Budget Update	Comments
Soft Costs Sub-total	\$1,740,317	\$1,709,613	
Soft Cost Contingency	\$167,000	\$77,500	Top up contingency to reflect additional consultant fees that have yet to be realized (i.e., architect fees)
Soft Costs Total	\$1,907,317	\$1,787,113	

Appendix I
 Armagh - Transitional Housing Expansion Project

HARD COSTS

Construction Costs	June 2021 Budget ROP & RHI Loan Agreements*	June 2023 Budget Update	
Base Construction Cost, Residential	\$4,194,025	\$7,168,104.98	May 2023 update per SIPCOCO spreadsheet from HAI plus \$55,000/month for General Conditions for 5.5 months (mid-April to end of September)
Hydro Connection Fee	\$0	\$94,366	Excluded from Chandos' contact. Actual cost as per invoice.
Direct Contract with Armagh for Stair Materials and Installation	\$0	\$34,000	To be donated by Jannies' Family
Window Coverings / Electrical Site Servicing	\$159,907	\$175,000	Removed from Scope in PTA1 - Armagh to pay for window coverings directly. Original contract
Excluded Items / Deferred Construction Cost Estimate (includes the accessible ramp, basement, and courtyard)	\$0	\$1,335,013.00	Deferred costs per Chandos quote June 2023 for basement and landscaping (including their contingency)
Tree Hoarding	\$41,895	\$0	This cost is included in line 69 as of Aug 26/21.
Fire Safety Plan	\$2,200	\$2,200	based on similar projects
Appliances (Fridge & Stove)	\$20,000	\$20,000	\$1,000 per unit for a fridge and a stove for non-modified units. Gift-In-Kind Secured.
Appliances (Washer/Dryer)	\$14,800	\$0	Gift-In-Kind Secured.
Appliances (Modified units)	\$1,895	\$1,895	
Furniture and Equipment	\$103,000	\$117,800	Bare bones is based on \$1200 per unit assuming most furniture donated or purchased through operating
Playground Equipment	\$50,000	\$50,000	based on comparables.
Inspection and Tesing	\$17,500	\$30,000	Separate from Chandos scope; Armagh has assumed this cost
Design Contingency / Escalation	\$806,142	\$0	Included in line 68
Contingency	\$543,611	\$319,458	Updated to reflect 10% of balance of construction plus 10% of cost of deferred items
Hard Costs Total	\$5,954,975	\$9,347,837	
Land / Property Acquisition Costs			
Purchase Price / Value		\$0	Armagh already owns land
Provincial Land Transfer Tax		\$0	First \$55,000 at 0.5% + \$55,000-\$250,000 at 1% + \$250,000 and up 1.5%
Land Cost Sub-total	\$0	\$0	

Appendix I
 Armagh - Transitional Housing Expansion Project

TOTAL PROJECT CAPITAL COSTS		
Hard Cost Total	\$5,954,975.00	\$9,347,836.93
Soft Cost Total	\$1,907,317.00	\$1,787,113
HST	\$909,409	\$1,359,576
Total Project Cost	\$8,771,701	\$12,494,526

Contributions	June 2021 Budget ROP & RHI Loan Agreements*	June 2023 Budget Update	Comments
Equity contribution, including Gift-in-Kind	\$164,001	\$1,291,819	Fundraising by Armagh
Region of Peel Forgivable Loan over 25 years	\$5,255,862	\$5,255,862	Funding Agreement with the Region of Peel
Rapid Housing Initiative Forgivable Loan over 40 years	\$2,365,914	\$2,365,914	Funding Agreement with the Region of Peel
CMHC Seed and Region of Peel Capacity Grant	\$30,000	\$30,000	CMHC = \$10,000; Region of Peel = \$20,000
City of Mississauga Contributions	\$332,212	\$199,035	Grants in Lieu of Development Charges and Storm Water Management fees.
Ontario Trillium Fund, MCCSS Minor Grant	\$0.00	\$288,000	This funding is for basement scope
Accessibility Ramp Funding - Federal	\$0.00	\$100,000	Armagh acquired a grant for accessibility
HST rebate (PST portion)	\$451,606	\$686,063.04	rebate applied to the PST portion of HST, residential component only
HST rebate (GST portion)	\$172,106	\$366,039.73	rebate applied to the GST portion of HST, residential component only
Total Contributions	\$8,771,701	\$10,582,733	
Total Project Cost Less Contributions	\$0	\$1,911,793	

* as per the RHI Loan Agreement Schedule "F" Proforma

Total Project Cost	\$8,771,701	\$12,494,526	
Total Contributions	\$8,771,701	\$10,582,733	
Additional Funding Needed	\$0.00	\$ 1,911,793	To complete the project to the satisfaction of the ROP & RHI Loan Agreements

REPORT TITLE: Canada-Wide Early Learning and Child Care Expansion Plan Funding

FROM: Sean Baird, Commissioner of Human Services

RECOMMENDATION

- 1. That the 2023 Early Years and Child Care gross revenues and expenditures be increased by \$15,269,685 to reflect the receipt of additional funding from the Ministry of Education, with no net budget impact to Peel Region; and**
- 2. That the Commissioner of Human Services and/or the Director of Early Years and Child Care (EYCC) be authorized to approve grant applications, including start up and capital projects, for the purposes of expanding child care service in Peel; and**
- 3. That the Commissioner of Human Services and/or the Director of EYCC be authorized to execute funding agreements with grant recipients for the provision of early years and child care services programs and related start up and capital projects, under the Ministry of Education Transfer Payment Agreement or any amendments or successor agreements, as prescribed by the Ontario Child Care Service Management and Funding Guideline and on business terms satisfactory to the Commissioner of Human Services and on legal terms satisfactory to the Regional Solicitor; and**
- 4. That the addition of three Full Time Equivalent complement positions for EYCC funded by the Province, be approved.**

REPORT HIGHLIGHTS

- The Region of Peel, as Service System Manager for Early Years and Child Care, has received a funding increase of \$15.3 million (\$11.1 million Start-up Grant and \$4.2 million Canada-Wide Early Learning and Child Care Expansion Plan (CWELCC) funding from the Ministry of Education to support the expansion of the CWELCC program.
- The increased funding will support fee reduction, workforce compensation, administration and start-up funding as new child care spaces are opened.
- The Region of Peel has also been allocated an additional 4,359 new child care spaces bringing Peel's new child care expansion target to 11,980 (1,145 school-based and 10,835 community-based) to be realized by the end of 2026.
- The Ministry has also determined a minimum target of 7,170 not-for-profit spaces for the Region of Peel that must be created as part of the CWELCC expansion to maintain the 60/40 ratio of not-for-profit to for-profit licensed child care spaces in the current system.
- To successfully implement CWELCC expansion and meet mandatory accountability and

Canada-Wide Early Learning and Child Care Expansion Plan Funding

reporting requirements, 3 additional full-time equivalent staff are required. These new staff positions will be fully funded by the Province and is below the administration funding threshold allowed by the Province for Early Years and Child Care.

- Challenges to achieving the goal of child care expansion, include workforce shortages, changes to the CWELCC funding approach, and ensuring access for children with special needs. Mitigation strategies have been established to help to address these.
- Staff will continue to work with system partners to implement the expansion plan and provide Council with updates on progress towards realizing the expansion targets in Peel.

DISCUSSION

1. Background

The CWELCC program will improve access to more affordable child care for families with children under the age of six. Child care fees have already been reduced by 52.75 per cent with a goal of fees reaching an average of \$10 per day in 2025. The program will also increase access to child care space through targeted expansion and provides enhanced compensation to Registered Early Childhood Educators (RECEs).

On March 9, 2023, staff presented Regional Council with an overview of CWELCC Child Care Expansion, including expansion targets and community prioritization for child care expansion in Peel. This report provides an update on the implementation of the CWELCC program including updated expansion targets for the Region of Peel which will result in greater access to affordable licensed child care spaces for families.

2. Update to CWELCC Implementation

The CWELCC program has been well received by families as they continue to access lowered fees in more licensed child care spaces across Peel region. Staff have worked with child care providers who previously opted-out of the program to enroll them into CWELCC. In addition, staff have begun to assess the eligibility of new providers or existing providers with space expansions in progress prior to January 1, 2023. Staff estimate this will result in the addition of 3,055 new child care spaces, a realization of 73 per cent of Peel's 2022/2023 expansion target. A system-wide application process for the multi-year child care expansion plan will be launched this summer. Staff anticipate additional details regarding the 2024 CWELCC funding formula will be released by the province this fall and will work with child care providers to seamlessly transition to the new funding approach while ensuring families continue to have access to affordable child care.

3. Approved CWELCC Expansion Targets for Peel

The Region of Peel has been allocated an additional 4,359 new child care spaces, bringing Peel's new child care expansion target to 11,980 (1,145 school-based and 10,835 community-based) to be realized by the end of 2026.

This increased allocation will support expansion across all of Peel region, including expansion outside of the borders of the 13 priority communities previously shared with Regional Council while continuing to prioritize increased access to child care for underrepresented populations.

Canada-Wide Early Learning and Child Care Expansion Plan Funding

As part of CWELCC expansion, the Region of Peel is required to maintain the current 60/40 ratio of not-for-profit and for-profit child care spaces in the system. This means a minimum of 7,170 new child care spaces must be operated by not-for-profit providers and the remaining 4,810 spaces can be operated by for-profit providers.

As CWELCC continues to improve affordability for families, the demand for child care will increase. Staff anticipate approximately 9,800 more spaces will be needed to meet anticipated demand and will continue to advocate for additional new spaces for Peel.

4. Increase in Child Care CWELCC Funding

CWELCC Operating Funding

The Region of Peel 2023 CWELCC allocations have been adjusted to reflect; 1) child care space enrolment as of December 31, 2022; and 2) Peel's approved 2023 child care expansion targets. As a result of these adjustments, the Region of Peel has received an additional \$4.2 million in child care funding to support the CWELCC program.

Start-up Grant to Support Child Care Expansion

The Region of Peel was also allocated \$11.1 million in Start-up Grants to support the creation of new, affordable child care spaces for children under age six. This funding will support materials, equipment, furnishing or renovations to licensed full day child care facilities or potential child care facilities.

5. Potential Challenges and Mitigation Strategies

a) Registered Early Childhood Educators Workforce Shortages

The increased child care expansion targets will increase the demand for Registered Early Childhood Educators (RECEs) workforce. CWELCC expansion in Peel region will not be possible if workforce shortages are not addressed.

Staff continue to work with community partners on workforce strategies such as fast-tracked RECE programs to increase the number of qualified staff to fill the labour market gap and other targeted initiatives to support the workforce growth. Staff also continue to advocate to the province to address staff compensation which is the main challenge to successful recruitment and retention in the child care sector.

b) Not-For Profit Expansion Targets and Concern with Changes to 2024 CWELCC Funding Approach

The province has communicated its intent to change the CWELCC funding approach from revenue replacement to cost recovery. This has raised concerns in the child care sector as providers fear that this change will impact their financial viability.

Not-for-profit providers do not have access to private financing to support expansion and are governed by boards who will require assurance that organizational viability can be maintained, under the new funding approach, before exploring child care expansion opportunities. Further clarity on the new funding approach as well as additional capital funding supports may be needed to incentivize not-for profit

Canada-Wide Early Learning and Child Care Expansion Plan Funding

expansion in Peel. Challenges with not-for-profit expansion will impact the Region of Peel's overall ability to meet the CWELCC expansion targets.

Staff will continue to advocate to the province for consistent and stable operating funding for all providers while working with both not-for-profit providers and for-profit providers to incentivize child care expansion to meet the growing demand across Peel region.

c) Additional Provincial Funding Required to Support Children with Special Needs

In Peel region, the number of children with special needs supported in licensed child care increased by 18.5 per cent between 2019 and 2022. To ensure that child care spaces remain inclusive and welcoming to all children, additional investments will be required to support children with special needs as the child care sector expands.

Staff will continue to monitor and prioritize the maintenance of special needs resourcing service levels within the flexibility of the existing budget. In addition, staff will continue to advocate to the province for increased special needs resourcing funding indexed to child care expansion and the growing demand for services.

BILL 112 RISKS AND IMPLICATIONS

As the recommendations of this report pertain to 2023 Early Years and Child Care budget, there are no anticipated impacts as a result of Bill 112.

RISK CONSIDERATIONS

Without the timely approval of this additional funding and the required staffing complement to implement the expansion of the CWELCC program, the Region of Peel would not be able to effectively support the expansion of the child care sector in Peel.

FINANCIAL IMPLICATIONS

The 2023 EYCC gross revenues and expenditures will be increased by \$15,269,685 with no net budget impact, as a result of additional ongoing funding from the Ministry of Education. Three additional full-time equivalent staff are required to successfully implement CWELCC expansion and meet mandatory accountability and reporting requirements. These staff will be funded by Provincial funding, with no net impact to the Region.

CONCLUSION

The Region of Peel remains committed to being transparent with child care providers about CWELCC expansion to ensure they have the necessary information to inform their business decisions related to growth. Staff will continue to provide updates to Regional Council on the ongoing implementation of CWELCC and progress towards meeting Peel's expansion targets.

Canada-Wide Early Learning and Child Care Expansion Plan Funding

A handwritten signature in black ink, appearing to read "Sean Baird". The signature is fluid and cursive, with the first name "Sean" and the last name "Baird" clearly distinguishable.

Sean Baird, Commissioner of Human Services

Authored By: Olivia Nunes, Manager, Human Services

REPORT TITLE: **Vacant Home Tax - Update**

FROM: Patricia Caza, Chief Financial Officer and Commissioner of Corporate Services

RECOMMENDATION

That the Region of Peel pause efforts of obtaining a Vacant Home Tax designated status from the Minister of Finance pending further details regarding the implementation of Bill 112, *Hazel McCallion Act (Peel Dissolution)*, 2023.

REPORT HIGHLIGHTS

- At its meeting on April 27, 2023, Regional Council directed staff to proceed with the implementation of the VHT program including the submission of a formal request to the Minister of Finance for designated authority for VHT in Peel. The submission would include Letters of Support from local municipalities which have not been received.
- Bill 112, *Hazel McCallion Act (Peel Dissolution)*, 2023, received Royal assent on June 8, 2023 and has initiated a process to dissolve the Region of Peel effective January 1, 2025.
- The Council-approved VHT program delivery model is based on a two-tiered municipal structure which assigned the majority of core responsibilities to Peel Region, while local municipalities would be responsible for some functions. The associated feasibility analysis was based on a region-wide program model. Bill 112 essentially changes that two-tiered municipal structure by dissolving Peel Region.
- Bill 112 provides for the establishment of a Transition Board to make recommendations on implementing the municipal restructuring. Details of the transition including matters as they relate to Regional roles and responsibilities are not known at this time and are to be addressed in future reporting to Regional Council.
- It is prudent to pause the VHT submission to the Province until further direction and clarity is provided by the Transition Board.
- While the VHT initiative is on hold, Peel Region will continue efforts to address the affordable housing crisis and to strengthen the capacity of the Service Manager and community housing sector to respond to rapidly growing community needs.
- A copy of the subject report will be shared with the Town of Caledon, City of Brampton and City of Mississauga for their information.

DISCUSSION

1. Background

The *Municipal Act, 2001* permits a municipality, if designated by the Minister of Finance through a regulation, to impose a vacant home tax (VHT) on residential units that are defined as vacant.

Vacant Home Tax - Update

A VHT is designed to encourage vacant homeowners to sell or rent vacant units to the market, which in turn may help increase housing supply and optimize existing housing stock.

At the January 14, 2021 Regional Council meeting, Council passed a resolution directing staff to conduct a feasibility study to assess the appropriateness and applicability of potential implementation of a Vacant Homes Tax (VHT) in Peel Region.

Staff recommended a multi-phased approach towards a potential VHT implementation in Peel and retained Ernst & Young LLP (EY) to conduct feasibility studies. Findings from the feasibility studies (Phase 1 and Phase 2) were presented to Regional Council for consideration.

Phase 1:

- A feasibility study outlining initial research findings of potential program parameters, revenue and cost estimates.
- The findings of this phase were presented to Council at the January 27, 2022 Regional Council meeting.
- It was determined that a VHT would be a feasible housing policy tool with revenue positive benefits that could be used to further support affordable housing initiatives in Peel.

Phase 2:

- Public consultation to gauge the level of public support.
- Development of a finalized program design with detailed program parameters and updated financial estimates.

At its April 27, 2023 meeting, Regional Council approved the recommendations presented in the staff report entitled Vacant Home Tax – Public Consultation and Program Design which included recommendations to submit a request to the Minister of Finance that Peel Region be a designated municipality with authority to impose a vacant home tax should Council opt to do so in the future.

2. Status Update and Bill 112 Implications

In order to achieve designation from the Province, submissions to the Minister of Finance should include some indication of support from local municipalities. Regional Council approved a recommendation to request a letter of support from the mayors of each local municipality for the Region's submission. A letter extending this request was sent from the Regional Chair to the three mayors on May 10, 2023 (Appendix I).

Letters of support from the local municipalities have not yet been provided. The Town of Caledon Council considered the Region's request at its June 6, 2023 General Committee meeting and passed a motion at its June 20, 2023 Council meeting stating that the Town is not in a position to support the Region of Peel's Vacant Home Tax submission at this time.

On June 8, 2023, Bill 112, *Hazel McCallion Act (Peel Dissolution), 2023* received Royal Assent. Bill 112 provides that the Regional Municipality of Peel will be dissolved, and the local municipalities will become single-tier municipalities effective January 1, 2025.

The development of the proposed Peel Region VHT program was completed prior to the introduction and passage of Bill 112. The feasibility studies and the associated financial analysis were based on a Regional program model. The VHT program delivery model, as approved by

Vacant Home Tax - Update

Regional Council, assigned the majority of core responsibilities to Peel Region, while local municipalities would share some functions such as tax billing/collections and a collaborative customer service role.

One of the key elements of Bill 112 is the establishment of a Transition Board, which will make recommendations to the Province regarding the restructuring of municipal governance in Peel. As details of the transition, including matters as they relate to Regional roles and responsibilities, are not known at this time, it is prudent to pause the VHT submission to the Province until there is sufficient clarity regarding roles and responsibilities to determine an appropriate path forward.

3. Housing

Peel Region continues to face an affordable housing crisis that requires a range of policy levers and programs to adequately address the issue. In suitable municipalities, VHT has proven to be an effective measure to return vacant homes to market and provide funding towards other affordable housing initiatives. While VHT work is being paused in light of Bill 112, other Peel Region housing projects and services will continue through transition. Of note, at the June 8, 2023 Regional Council meeting, Regional Council endorsed the principles for approaching Peel Region's workplan which identified community housing construction and housing programs as one of the key principled areas for continued investments and service provision. These efforts underscore the importance of housing service needs and requirement for various government policies to support housing initiatives.

CONCLUSION

The implementation of Bill 112 creates significant uncertainty regarding the application of a VHT program in Peel Region. Pausing the VHT program implementation until there is more clarity is prudent and minimizes the impacts to other municipalities. While the VHT initiative is on hold, Peel Region will continue efforts to address the affordable housing crisis and to strengthen the capacity of the Service Manager and community housing sector to respond to rapidly growing community need.

APPENDICES

Appendix I - Letter to Mayors – Vacant Home Tax Letter of Support for Peel Region's Submission, May 10, 2023



Patricia Caza, Chief Financial Officer and Commissioner of Corporate Services

Authored By: Maggie Wang, CPA, CGA, AIMA, MIAM, PLE, Senior Financial Strategy Manager



Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310

May 10, 2023

Mayor Annette Groves
Town of Caledon
6311 Old Church Road
Caledon ON L7C 1J6
annette.groves@caledon.ca

Mayor Patrick Brown
City of Brampton
2 Wellington Street West
Brampton, ON L6Y 4R2
patrick.brown@brampton.ca

Mayor Bonnie Crombie
City of Mississauga
300 City Centre Drive
Mississauga, ON L5B 3C1
bonnie.crombie@mississauga.ca

Dear Mayors Groves, Brown and Crombie,

Re: Vacant Home Tax – Letters of Support for Peel Region’s Submission

As you may recall from our meeting on April 27, 2023, Regional Council approved the recommendations as outlined in *Item 8.3 Vacant Home Tax – Public Consultation and Program Design*, which included the following direction:

That a copy of the subject report be forwarded to the Town of Caledon, City of Brampton and City of Mississauga for their consideration, with a request that the Mayors of each local municipality provide a letter of support for the Region’s submission to the Province for Vacant Home Tax (VHT) designated status;

Attached you will find a copy of the report and I respectfully ask that you consider providing a letter of support for this important initiative, which we would include with the Region’s submission to demonstrate a united position as we move forward towards attaining the required designated status to potentially implement a vacant home tax in Peel in the future.



Thank you for your consideration of this request. If you have any questions or require any further information, please do not hesitate to contact me directly at (905) 791-7800 ext. 4310.

Kindest personal regards,

A handwritten signature in black ink, appearing to read 'Nando Iannicca', written in a cursive style.

Nando Iannicca
Regional Chair & CEO

Nando Iannicca
Regional Chair and Chief Executive Officer
Region of Peel

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310

Att: Council Report entitled '*Vacant Home Tax – Public Consultation and Program Design*', dated April 27, 2023

cc: Laura Hall, Town Clerk, Town of Caledon
Diana Rusnov, City Clerk, City of Mississauga
Peter Fay, City Clerk, City of Brampton

REPORT TITLE: **Ability to Finance the Servicing Shortfall of \$11.1 Billion Related to the Local Housing Pledges**

FROM: Gary Kent, CPA, CGA, ICD.D, Chief Administrative Officer

RECOMMENDATION

1. **That the Region of Peel not seek to incur long term debt in the amount of \$11.1 billion to immediately finance the servicing shortfall associated with new provincial growth targets; and**
2. **That Regional Council continue to advocate to the Minister of Municipal Affairs and Housing requesting that the Province of Ontario create a municipal compensation fund to compensate the Region of Peel and its local municipalities in order that they be made whole as a result of the impacts of Bill 23 on municipal growth funding revenues and expenditures.**

REPORT HIGHLIGHTS

- The Region's practice has been to take on debt to build growth related infrastructure, which the Region relies on the future stream of Development Charges (DCs) to repay that debt.
- This bold approach has been taken to accelerate infrastructure delivery to ensure that housing could be built faster in support of growth and economic development, within one of the fastest growing areas in Canada.
- As at Dec. 31, 2022, Regional net debt outstanding was ~\$1,270 million, of which \$1,110 million is DC net debt.
- This report provides Council with information addressing the motion originally tabled at the June 22, 2023 Council meeting directing staff to issue \$11.1 billion in debenture financing in fiscal year 2023 to meet the new provincial growth targets.
- Capital projects associated with the \$11.1 billion have not yet been specifically identified and approved; work is underway to complete water and wastewater and transportation master plans necessary to coordinate and provide infrastructure to service the new growth.
- Annual debt service costs for \$11.1 billion in financing are estimated at approximately \$900 million, compared to the Region's current annual debt service costs of approximately \$145 million.
- To remain within legislative and regulatory limits, projects for which debt is proposed to be issued must be first identified and approved by Regional Council and any borrowing must be within the prescribed regulatory limits.
- The *Municipal Act, 2001* and O. Reg. 403/02 provide for a process to exceed prescribed borrowing limits by seeking Ontario Land Tribunal (OLT) approval.
- Given the magnitude of the proposed debenture borrowing, if permitted by the OLT and issued, incurring the proposed debt would result in a materially significant deterioration of the Region's financial sustainability and flexibility.

DISCUSSION

Background

On February 23, 2023, staff provided a presentation to Regional Council titled “Infrastructure Planning and Request of the Province to Support Bill 23 Housing Targets.” This presentation set out preliminary estimates for the infrastructure costs required to meet the Bill 23, More Homes Built Faster Act, 2022 provincial housing targets for Peel. Following the presentation, staff provided a report titled “Infrastructure Planning and Requests of the Province to Support Bill 23 Housing Targets” on March 9, 2023. This presentation and report estimated that, to achieve the new housing targets, the Region would be required to advance capital works beyond the current estimated 10-year capital plan, with an estimated cost of \$8.9 billion, by an incremental amount of approximately \$11.1 billion, thereby increasing the 10-year capital plan to approximately \$20 billion for infrastructure works related to water, wastewater, and transportation. Staff recommended three (3) key tactics to support advancing infrastructure to support Bill 23 housing targets. As part of the 2024 Budget staff will be proposing key concepts to support tactic #3 which will include the advancement of key infrastructure to support key priority areas.

On June 22, 2023, a motion was tabled to Regional Council which was referred to staff and reads:

Whereas any delays in the construction of servicing capacity will block the ability to meet Bill 23 Housing Targets;

Now therefore be it resolved:

- 1. That the Region of Peel commit to the immediate financing of the servicing shortfall of \$11.1B to meet the new provincial growth targets adopted by all three local municipalities, as identified in the February 23, 2023 staff presentation to Regional Council on Infrastructure Planning to Support Bill 23 Housing Targets; and*
- 2. That the required debenture be issued in the 2023 fiscal year to ensure the continuity of regional services as per the principles of the dissolution of Peel Region, adopted unanimously by Regional Council on June 8, 2023, specifically, principle two “Public Works enabling infrastructure to build homes faster”., related to address the capital funding gap related to the Provincial government’s housing targets.*

This report will address the process and requirements for undertaking debenture financing associated with the incremental capital costs of \$11.1 billion required to achieve the new Bill 23 housing targets.

Ability to Finance the Servicing Shortfall of \$11.1 Billion Related to the Local Housing Pledges

1. Analysis

The *Municipal Act, 2001* (the “Act”), and O. Reg. 403/02 (the “Reg”) set out the requirements under which a municipality may borrow. Debenture financing may be used to finance approved capital works so long as there is an identified source of funding for the capital, including principal and interest payments.

a) Project Requirements for Undertaking Debenture Financing

Section 408(2.1) of the Act provides that debenture financing may only be used to finance a capital work or class of works. Debentures may be authorized by by-law only in accordance with the Act. Section 408(4) of the Act requires that a debenture by-law include a general levy provision which may identify specific sources of funding for repayments tied to the borrowing, including principal and interest payments. The Act does not permit borrowing for future unidentified projects. Debentures may only be issued to fund “a capital work”, and the term of any debenture cannot extend beyond “the lifetime of the capital work for which the debt was incurred”.

The Region has a well-defined and efficient process through which debt financing is approved and actual borrowing is executed in the capital markets. Through the annual budget process, the annual capital budget is approved, and the 10-year capital plan is endorsed by Council. As part of the approval process, capital projects are identified along with the respective funding sources.

The Region’s Official Plan was approved in November 2022 and work is underway to complete water and wastewater and transportation master plans to identify infrastructure required to service the new growth associated with the estimated \$11.1 billion incremental capital costs to service Bill 23 growth. This, in addition to environmental assessment work, must be completed before detailed design and construction can proceed. It is anticipated that the master servicing plans will be completed in 2025 and will identify the infrastructure projects required to service the planned growth. This work is required to be completed prior to debt issuance.

b) Legislative Requirements Related to Debt and Financial Obligation Limits

The Act allows for regulations to prescribe debt and financial obligation limits which limit the amount that a municipality may borrow to finance a capital work or class of works without the approval of the OLT. Sections 1, 2, 3 and 4 of the Reg outline debt and financial obligation limits for municipalities. The current debt and financial obligation limit is 25 per cent of a municipality’s own-source revenues.

Ability to Finance the Servicing Shortfall of \$11.1 Billion Related to the Local Housing Pledges

The ministry calculates 25 percent of the municipality's annual own-source revenue:



The ministry subtracts municipal debt and other financial obligations to determine the ARL:



**Source: Ministry of Municipal Affairs and Housing; for illustrative purposes only*

***Own-Source revenue does not include development charges (DC) and some other revenues*

The annual repayment limit (ARL) governs the amount of debt service a municipality can commit to as a percentage of its own source revenue to help ensure that municipalities remain financially viable over the long-term. Before a municipality can authorize any specific capital work or class of work for which long-term debt will be required, the treasurer must calculate an updated ARL. Pursuant to section 4(9) of the Reg, where it is determined that the authorization of a new capital work or class of work would cause the updated ARL to be exceeded, Council must first obtain the approval of the OLT before authorizing the work or class of work and associated debt. Staff are not aware of an instance where an application has ever been made or the OLT has approved and increased ARL for a municipality. Staff have not discussed this matter with the Ministry.

c) Debt Capacity and ARL Limits

The Region's practice has been to take on debt to build growth related infrastructure, which the Region relies on the future stream of Development Charges (DCs) to repay that debt. This approach has been taken to accelerate infrastructure delivery to ensure that housing could be built faster in support of growth and economic development, within one of the fastest growing areas in Canada. Since 2010, the Region has issued \$2,280 million (inclusive of borrowing on behalf of the local municipalities) in debt through the capital markets at a lower cost of funds relative to other available financing methods. As at Dec. 31, 2022, Regional net debt outstanding was ~\$1,270 million, of which \$1,110 million is DC net debt.

Current annual debt service (principal & interest) requirements are approximately \$145 million, equating to an ARL of ~7 per cent. Based on 2022 net own source revenue estimates of \$1,990 million, remaining debt servicing capacity would be approximately

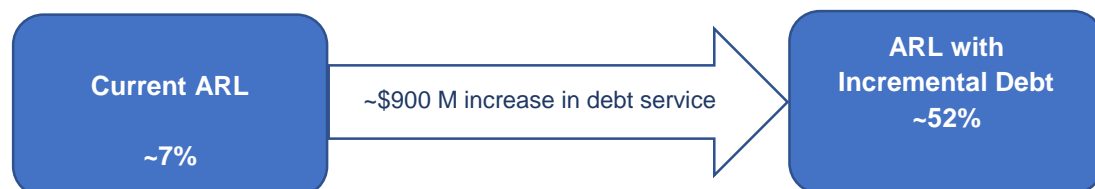
Ability to Finance the Servicing Shortfall of \$11.1 Billion Related to the Local Housing Pledges

\$339 million per year, which would allow for ~\$4,000 million in additional debt capacity assuming an average of 20-year debentures.

DC related projects are funded through DC revenues. Debt financing has historically been used to bridge the timing gap between capital spending on necessary infrastructure to support growth, and the subsequent revenue collection related to that infrastructure which typically occurs several years after the infrastructure is in place. A general practice has been to borrow through debenture issuance once projects are at the stage of substantial completion.

Based on the 2023 capital budget and 2023-2031 capital plan, the Region estimates approximately \$2,100 million in additional debt financing (\$1,200 million DC which is subject to change based on the outcome of the DC Appeal/Settlement, \$720 million PRP, \$130 million Housing) is required to support the capital plan, before the impacts of Bill 23 and the incremental cost to service the Province's new housing targets are even considered. In addition, we have been advised that the local municipalities will have significant borrowing requirements over the 2023–2031 time horizon.

Assuming an additional \$11.1 billion of incremental debt was issued at current interest rates for a 20-year term, annual debt service costs would increase by approximately \$900 million per year, depending on the term of the debt, an increase of existing debt service by more than 6 times the current level. This would result in the Region's debt service costs as a percentage of own source revenue, currently at approximately 7 per cent, to increase to approximately 50 per cent of the Region's own-source revenues. To bring ARL percentage below the legislative limit of 25 per cent, the Region would immediately require an additional \$1,100 million in own-source revenue.



DC revenue is a primary funding source to fund capital costs related to growth infrastructure, as well as any required principal and interest payments. To accommodate growth, the Region has spent more than it has collected in the past 10 years and has used debt to manage cash flow. Further, as reported to Regional Council on December 8, 2022, Bill 23 proposes significant reductions to the Region's ability to collect DCs. Preliminary analysis estimates that the DC revenue (all services) shortfall in Peel resulting from the changes to the *Development Charges Act, 1997* could amount to approximately \$2 billion over the next 10 years. The DC revenue shortfall could escalate to as high as \$6 billion if the Province's housing targets are actually met as noted on the December 8, 2023 report to Regional Council, titled, "Bill 23 "More Homes Built Faster Act" and Implications for the Region of Peel". Municipalities continue to wait for the release of provincial regs/bulletin defining affordability or attainability which will be required before we can accurately estimate the true impact of Bill 23. Through the Ministry of Municipal Affairs and Housing Municipal Finances Audit, the Province and the Region will attempt to estimate the impact of Bill 23, More Homes Built Faster, 2022, on

Ability to Finance the Servicing Shortfall of \$11.1 Billion Related to the Local Housing Pledges

the Region's finances, if provincial housing targets for each of the Region's local municipalities are met/exceeded.

DC revenues will be insufficient to fund DC capital costs and any associated principal and interest costs given the sizable amount of debt required to fund the Province's new housing targets. As a result, the Region must identify additional funding sources (tax and/or utility rate increase) to support the incremental debt service costs, the quantum of which could not be reasonably supported by Peel tax and utility ratepayers.

d) Capital Market Considerations

The introduction of Bill 112 has created uncertainty for investors and credit rating agencies. Credit rating agencies and large institutional investors that participate in the Region's debt program have raised concerns about the lack of clarity associated with the dissolution of Peel. The primary concerns being:

1. Will the current protections under the *Municipal Act, 2001*, specifically the joint and several liability provisions be maintained post dissolution? and
2. Will bonds outstanding at the time of dissolution continue to be rated by credit rating agencies?

Clarity on these critical issues is paramount for investors and until such time as investors are satisfied, it is expected to be extremely difficult to access the capital markets for the Region's current and future financing needs. It is unclear to what extent investors would be willing to participate in a Regional debenture offering without clear guidance on the future governance structure and legislative framework post dissolution. This is especially true given the quantum contemplated by the motion before Council.

For context, the Canadian municipal market sees approximately \$4 to \$5 billion in annual issuance, dominated by two or three large issuers (Municipal Financing Authority of BC, City of Montreal, and City of Toronto). Even if the *Municipal Act, 2001* requirements could be satisfied, issuing \$11.1 billion in Regional debentures in a single year would be many multiples of what the largest issuers in the sector are able to accomplish. Further, without a significant increase in Regional own-source revenues, the Region's financial health would be materially eroded, thereby threatening the Region's triple A credit ratings. Lastly, even if the debentures could be placed in the market, there would be material cost implications as investors would demand disproportionately higher interest rates to compensate for the extreme size of the issuance and the associated uncertainty in the Region's ability to maintain the incremental funding sources required to service the debt over the term of the debenture issuance(s).

e) Summary Analysis

In summary, the following items must be satisfied prior to debt issuance in the order set out below:

1. Identification of the capital projects to be financed
2. Budget approval and identification of the funding sources for the capital projects to be financed

Ability to Finance the Servicing Shortfall of \$11.1 Billion Related to the Local Housing Pledges

3. Application to the OLT to exceed the updated ARL and receipt of approval of an increased ARL
4. Council approval to borrow and proceed with OLT approved additional debt

2. Proposed Direction

Given the magnitude of the proposed debenture, if permitted by the OLT and issued, there would be a materially significant deterioration of the Region's financial sustainability and flexibility. As a result, staff recommend that Regional Council not seek to incur long-term debt to immediately finance the servicing shortfall of \$11.1 billion.

Bill 23 imposes significant change and will have a significant impact on the Region and its local municipalities. Bill 23 will fundamentally alter the Region's land use planning, infrastructure service delivery, and housing provider/service manager roles and will result in a significant loss of revenue. As a result, staff recommend that Regional Council continue to advocate to the Minister of Municipal Affairs and Housing to ensure that the Province of Ontario creates a municipal compensation fund to compensate the Region of Peel and its local municipalities in order that they be made whole because of the impacts of Bill 23 on municipal growth funding revenues and expenditures.

RISK CONSIDERATIONS

The Region remains committed to providing servicing to meet the housing targets set out by the Province in Bill 23 however, Bill 23 and the accelerated timing for the 2031 housing targets present significant challenges to the Region in delivering the required infrastructure to support growth in Peel. The increase in concurrent development projects will result in disruption to the residents, businesses and goods movement in the Region, primarily related to pipeline and road-related construction. There will be a need to retain additional internal staff resources to plan and manage design and construction as well as manage increased procurement activity, property acquisition and financial and legal services which are required to support intense capital activity. The time required to satisfy provincial requirements for environmental assessments will impact the pace of construction and provincial support will be required to mitigate this risk. Significant economic uncertainty remains with inflation at multi-decade highs, labour shortages, and supply chain challenges, all of which are contributing to a higher cost environment with significant capacity constraints. These factors represent headwinds to the Region's ability to deliver on its capital plan in a timely manner, over and above the risks imposed by Bill 23 and the compressed timing for the 2031 housing targets, the immediate long-term borrowing of 11.1 billion will not guarantee the immediate delivery of the associated infrastructure.

Financing the servicing shortfall of \$11.1 billion with debenture financing within the 2023 fiscal period introduces additional financial risks. The key risks that have been highlighted in the report include the impact to the Region's ARL, insufficient DC revenue to fund the incremental principal and interest costs to support the debt and the capital market considerations, all of which pose significant challenges in implementing the motion put forward by Regional Council. Should the OLT authorize an updated ARL, the current DC revenue projections indicate that this level of debt service costs could not be met with DC revenues alone and would require an immediate and substantial increase to tax and/or utility rate funding to support the incremental debt service costs.

Ability to Finance the Servicing Shortfall of \$11.1 Billion Related to the Local Housing Pledges

BILL 112 RISKS AND IMPLICATIONS

On June 8, 2023, the *Hazel McCallion Act (Peel Dissolution), 2023* (Bill 112), received royal assent. The appointment of the Transition Board and development of the Terms of Reference are underway by the Ministry of Municipal Affairs and Housing. Under Bill 112, recognizing that no details have been provided as of yet, the Transition Board, once in place, will ensure that transactions and/or decisions after May 18, 2023, are made in the public interest having regard to the municipal restructuring, and are implemented in a manner that does not unreasonably impact another municipality. Sections 5 and 6 of Bill 112 prohibit the Region from acting in a manner that unreasonably impacts another municipality, including any of Mississauga, Brampton or Caledon. Should the Transition Board determine that the direction to issue \$11.1 billion in long-term debt, as outlined in this report, fails to meet the requirements of Bill 112, the Transition Board retains authority to direct the Region to take steps to undo the transaction.

With the passing of Bill 112, investors have expressed concerns over participating in any Regional debt issuance pending further clarity and certainty with respect to dissolution of the Region and the management of its debt post January 1, 2025. Most notably, any implications to the current protections under the Act and the maintenance of credit ratings post-dissolution for any outstanding Peel debentures need to be addressed. Investor appetite for any new debentures remains unclear.

FINANCIAL IMPLICATIONS

The Region's growth capital program has used debt to finance its growth program largely for water, wastewater, and roads infrastructure. The Region's net DC debt outstanding at the end of 2022 was \$1,270 million. The Region's DC revenues will continue to service existing debt first and capital expenditures second. Issuing \$11.1 billion in 2023 would result in an increase in debt servicing requirements of \$900 million per year, in addition to the current \$145 million in annual debt service costs.

Utilizing debenture financing to fund the incremental costs to support Bill 23 and the Province's accelerated housing targets cannot be supported by the current and projected DC revenues as they will be insufficient. Therefore, assuming that capital projects could even be identified to satisfy the legislation, an additional funding source in the form of increased tax and/or utility rates would be required, in addition to an exemption by the OLT to increase the ARL. Further, even if the Region could secure a funding source for the incremental debt service costs and an OLT approval, the issuance of \$11.1 billion and the uncertainty associated with Bill 112, would have material impacts on the Region's current credit rating and cost of funds (i.e., the rate at which the Region is able to borrow).

CONCLUSION

Bill 23 and the accelerated housing targets by the Province have introduced significant uncertainty with respect to the Region's current capital and funding plan. The motion to direct staff to issue long-term debt to finance the preliminary estimated servicing shortfall of \$11.1 billion introduces significant operational and financial risks. Furthermore, Bill 112 has introduced uncertainty with respect to the Region's current and future debentures with the result that investor appetite for Peel bonds remains unclear - as does the Region's ability to raise

Ability to Finance the Servicing Shortfall of \$11.1 Billion Related to the Local Housing Pledges

additional revenue to fund increased debt service costs. Lastly, it is not a certainty that the OLT would even permit an increase to the ARL in the circumstances.

G. Kent.

Gary Kent, CPA, CGA, ICD.D, Chief Administrative Officer

For Information

REPORT TITLE: Procurement Activity Report – T1 January 1 to April 30, 2023

FROM: Patricia Caza, Chief Financial Officer and Commissioner of Corporate Services

OBJECTIVE

To provide the details of procurement activity as required by Procurement By-law 30-2018, as amended, for the first triannual period ending April 30, 2023.

REPORT HIGHLIGHTS

- The Procurement By-law delegates authority to staff to manage procurement processes and to report these activities to Regional Council on a regular basis.
 - Until such time as transition role and responsibility details related to *The Hazel McCallion Act (Peel Dissolution), 2023* are made clear, staff are proactively implementing strategies to mitigate risk and facilitate reporting to the future Transition Board as may be required.
 - Enhancements that reflect emerging public procurement trends and industry best practices, and that continue to embody the guiding principles of integrity, fairness, openness, and transparency are also being reviewed.
 - During the first triannual period of 2023, the Region of Peel awarded 67 new contracts greater than \$100,000 with a total value of \$338,525,189.69.
 - This report provides a summary of the Region's procurement and disposal activity for the first triannual period of 2023.
-

DISCUSSION

1. Background

The Procurement By-law (By-Law) requires that staff report to Regional Council regularly on procurement activity. The purpose of this report is to provide Regional Council with a summary of the procurement activity for the first triannual period (T1) of 2023, including awards made under delegated authority. Procurement activity is reported under the following categories (definitions in connection with the terms referenced below are contained in Appendix I of this report):

- Contract awards;
- Disposal of surplus goods and equipment;
- Emergency purchases (including COVID-19);
- Awards during Regional Council recesses;
- Non-compliance with the By-Law;

Procurement Activity Report – T1 January 1 to April 30, 2023

- Emergency purchase increases;
- Unforeseen circumstances;
- Final contract payments related to the original purchase contract; and,
- Vendor of Record purchases.

2. Key Highlights

Enhancements that reflect emerging public procurement trends and industry best practices, and that continue to embody the guiding principles of integrity, fairness, openness and transparency are being reviewed. These include, the By-Law review, Enterprise Resource System project and various other initiatives. All are all being undertaken to:

- Maintain trust and confidence in the stewardship of public funds through objective, fair, transparent and efficient procurement processes;
- Promote effective use of funds allocated by Regional Council through procurement methods, disposals and decisions that achieve best value for money;
- Ensure procurement processes that are in compliance with applicable legislation and trade agreements and that have regard for social, environmental and economic factors in the acquisition of goods and services;
- Enhance customer service; and,
- Create efficient, effective, and modernized services.

3. Procurement Activity and Disposal Summary – T1 2023

The table below provides a summary of the procurement and disposal activity for the first triannual period of 2023 (January 1- April 30). The Procurement Activity section of the table includes information on all awarded contracts in excess of \$100,000; emergency purchases; non-compliant purchases; vendor of record purchases; and awards made during periods of Regional Council recess. It also includes amendments made to existing contracts under delegated authority that were a result of unforeseen circumstances or were required for final payment purposes, as authorized under the By-Law. The Procurement Activity summary excludes contract renewal activity. A detailed listing of all procurement activity is referenced in Appendix II to this report.

The Disposal activity section summarizes the proceeds or trade-in values received from the disposal of Region of Peel surplus assets. A detailed listing of the disposal activity is referenced in Appendix III to this report.

Procurement Activity	Value
Competitive contracts approved under Delegated Authority (Procurement By-Law 30-2018, section 5.1)	\$324,219,940.19
Non-competitive contracts approved by Council (Procurement By-Law 30-2018, section 5.2)	\$14,305,249.50
Contracts awarded during Council recess (Procurement By-Law 30-2018, section 5.8)	No Activity

Procurement Activity Report – T1 January 1 to April 30, 2023

Total New Contracts Greater Than \$100,000	\$338,525,189.69
Emergency purchases (Procurement By-Law 30-2018, section 5.2.4)	\$200,066.78
Emergency purchases related to COVID-19 (Procurement By-Law 30-2018, section 5.2.4)	No Activity
Established Vendor of Record purchases (Procurement By-Law 30-2018, section 5.1)	\$5,663,802.98
Digital Strategy purchases (Resolution #2015-71)	\$22,940,010.58
Market Volatility/Rising Inflation Increases and Amendments (Resolution #2022-599)	\$69,739.67
Final contract payments (Procurement By-Law 30-2018, section 5.6)	\$470,447.81
Unforeseen circumstances (Procurement By-Law 30-2018, section 5.6)	No Activity
Non-compliant purchases (Procurement By-Law 30-2018, section 4.6)	No Activity
Total Activity	\$367,669,190.73
Disposal Activity (Procurement By-Law 30-2018, section 6)	
Total disposal proceeds received	\$108,286.26
Total trade-in values received	\$135,342.54
Total Donations – estimated value	\$1,000.00

In addition, a total of 52 contracts with a cumulative value of \$2,325,148.33 each valued at \$100,000 and under were procured during the reported period (does not include above noted purchases that are equal to or less than \$100,000).

BILL 112 RISKS AND IMPLICATIONS

On May 18, 2023, the Province introduced Bill 112, *The Hazel McCallion Act (Peel Dissolution), 2023* that will dissolve the Region of Peel and make the Cities of Brampton and Mississauga and the Town of Caledon single-tier municipalities, effective January 1, 2025. The legislation provides for the establishment of a Transition Board to make recommendations on implementing the restructuring. Details of the transition including matters as they relate to Regional roles and responsibilities are not known at this time and are to be addressed in future reporting to Regional Council. Additional assessment to support the transition under Bill 112 will be provided as further details become known.

Procurement Activity Report – T1 January 1 to April 30, 2023

The recent legislative changes introduced by Bill 112 have caused increased complexity in procurement processes in relation to contract structure, funding/budget approvals and perceived risk on the part of vendors.

Until such time as the transition role and responsibility details are made clear, staff are proactively implementing certain strategies, including the following:

- Ensuring alignment with Council approved Guiding Principles, which include the continuation of the procurement of goods and services as required to deliver and support the continuity of service levels and uninterrupted delivery of Regional services;
- When entering into any transaction, commitment or agreement, including those that extend beyond January 1, 2025 as required for the continued delivery of services, acting in the public interest and in a manner consistent with past practices, having regard to the municipal restructuring and in a manner that does not unreasonably impact another municipality.
- Establishing a decision-making framework, including risk mitigation strategies, to determine the approach to contracting on a case-by-case basis.
- Tracking of all awarded and paused procurement processes to enable reporting to the Transition Board as may be required.

CONCLUSION

The Procurement By-law builds trust and confidence in the stewardship of public funds with an emphasis on awarding contracts based on best value. Continuous improvement and modernization efforts undertaken in connection with the Region's Procurement program build on these principles to continually measure and assess the effectiveness of the Region's procurement program and enhance value for money.

This report is submitted to summarize the Region's procurement and disposal activity for the first triannual period ending April 30, 2023, in accordance with the reporting requirements set out in the Procurement By-law, and to provide key highlights observed during the period arising from the continuous improvement and modernization initiatives undertaken by the Region's Procurement Division.

APPENDICES

Appendix I - Definitions

Appendix II - Awarded Contracts – T1 2023

Appendix III - Disposal – T1 2023



Patricia Caza, Chief Financial Officer and Commissioner of Corporate Services

Procurement Activity Report – T1 January 1 to April 30, 2023

Authored By: Marilena Andani, Manager, Procurement, Planning & Performance (Acting)

Appendix I

Procurement Activity Report - T1 January 1 to April 30, 2023

Appendix I – Procurement Activity Report – Definitions

Best value bid: the optimal balance of technical merit and cost determined in accordance with pre-set evaluation criteria disclosed in a Bid Solicitation for the purpose of making an Award. For Requests for Tenders and Requests for Quotations, the best value bid is the lowest cost compliant Bid meeting technical specifications and qualifications. For Requests for Proposals, the best value is the highest ranked compliant Bid following the evaluation of proposals.

Competitive contracts greater than \$100,000: These are contracts awarded to vendors as a result of a competitive process.

Council recess purchases: The Procurement By-law delegates authority to the Chief Financial Officer (CFO) to award contracts that are otherwise required to be awarded by Council when there is no regular meeting of Council scheduled during a period of time that is more than 21 days after the date of the previously scheduled regular Council meeting, where the contracts are deemed reasonably required to carry on the business of the organization.

Disposal proceeds: These are proceeds received from the sale, exchange, transfer or gift of goods owned by the Region which are surplus to its needs.

Emergency purchases: These are contracts awarded to vendors in the event of an emergency. “Emergency” means a situation or impending situation that constitutes a danger of major proportions that could result in serious harm to persons or substantial damage to property and that is caused by the forces of nature, a disease or other health risk, an accident, or an act whether intentional or otherwise and includes, but is not limited to, a period of time during which an emergency has been declared to exist in all or part of the Regional Municipality of Peel pursuant to the *Emergency Management and Civil Protection Act*, R.S.O. 1990, c.E.9, as amended, or its successor or similar legislation.

Final contract payments: These are amendments made to contracts to facilitate final payment to a vendor for additional work required in order to complete the contract. The final payment for the work exceeds the approved contract amount including the allowable amendment value in accordance with the Procurement By-law. The Procurement By-law delegates authority to the Director of Procurement to approve these final contract payments which manages payment delays to vendors on the condition that Council is provided full disclosure on all final contract payments.

Non-competitive contracts greater than \$100,000: These are contracts awarded to vendors as a result of a non-competitive process. It refers to the negotiation of an agreement for the purchase of goods and services where there is no open competition among or between vendors. The conditions that allow for direct negotiation are outlined in Part V Procurement Authorities and Procurement Methods of the Procurement By-law.

Non-compliant purchases: These are purchases made when a department has engaged a vendor to deliver goods or services without following the procurement processes required by the Procurement By-law.

Appendix I

Procurement Activity Report - T1 January 1 to April 30, 2023

Unforeseen circumstances: These are amendments made to contracts to facilitate nominal payments for unforeseen work. For example, a contractor must remedy an unknown pre-existing site condition in order to complete the contract. The Procurement By-law delegates authority to the Director of Procurement to approve these amendments on the condition that Council is provided full disclosure on all increases resulting from unforeseen circumstances.

Vendor of Record: Vendor of Record (VOR) means a procurement arrangement, typically established through a competitive procurement process, that authorizes one or more qualified vendors to provide goods and/or services for a defined period with particular terms and conditions, which may include pricing, as set out in the VOR agreement. It is used for frequent purchases of a good or service and can help improve procurement efficiency by eliminating duplication of effort for similar goods or services. The Region may from time to time elect to establish a Vendor(s) of Record for the procurement of specific goods or services, and will do so in accordance with the requirements set out in Procurement Policy.

Appendix II - Awarded Contracts - Procurement Activity Report - January 1, 2023 to April 30, 2023

AWARDED CONTRACTS BID COMPETITIVELY > \$100,000 - APPROVED BY DELEGATED AUTHORITY (30-2018, 5.1)						
Item	Department	Division	Document	Description	Vendor	Award Amount
1	Corporate Services	Community Connections	2022-536P	Museum Schematic and Graphic Design Services for PAMA Exhibitions, Region of Peel	Christine Elson Studio	\$150,000.00
2	Corporate Services	Corporate Strategy Office	2022-589P	Consulting Services for Review of Transformation of Facilities Delivery	KPMG LLP	\$121,625.00
3	Corporate Services	IT Operations	2022-095P	Voice Services for Microsoft Teams Calling via Direct Routing Implementation and Managed Services	Bell Canada	\$915,474.20
4	Corporate Services	IT Operations	2022-718T	Supply of Cisco Security Volume Program	OnX Enterprise Solutions Ltd	\$1,399,989.98
5	Corporate Services	IT Solutions	2022-551P	Supply and Implementation of a DevOps Solution	Cloud Syn Apps Inc	\$392,459.18
6	Corporate Services	Real Property Asset Management	2022-399T	Perimeter Office Lighting, Exterior Lighting and Parking Garage Lighting Controls Project at 10 Peel Centre Drive, City of Brampton, Project 19805	Energy Network Services Inc	\$606,636.58
7	Corporate Services	Real Property Asset Management	2022-448P	Architectural Services for the Development of a Region of Peel Paramedic Services Reporting Station	Diamond and Schmitt Architects Inc	\$3,654,379.00
8	Corporate Services	Real Property Asset Management	2022-500P	Architectural Services for the Development of The Victoria Public Works Yard	RDH Architects Inc	\$2,698,011.00
9	Corporate Services	Real Property Asset Management	2023-034P	Architectural Services for the Second Floor Expansion of the Mavis Road Public Works Yard, City of Mississauga	Barry Bryan Associates	\$514,908.00
10	Health Services	Long Term Care	2022-026T	Supply and Delivery of Medical Supplies for the Region of Peel's Long Term Care Homes	Medline Canada Corporation and Cardinal Health Canada Inc	\$1,030,204.03

Appendix II - Awarded Contracts - Procurement Activity Report - January 1, 2023 to April 30, 2023

11	Health Services	Long Term Care	2022-299P	Contracted Temporary Nurse Staffing Services for the Region of Peel's Long Term Care Homes	Carecor Health Services Ltd o/a Bayshore HealthCare Ltd; AC Nursing & Health Services Inc	\$780,123.75
12	Health Services	Paramedic Services	2022-323P	Supply and Delivery of Uniforms for Peel Regional Paramedic Services	Unisync Group Ltd	\$1,696,945.25
13	Health Services	Paramedic Services	2023-030T	Supply and Delivery of Medical Gas and Container Rental for Peel Regional Paramedic Services	Ontario Medical Oxygen Services	\$173,068.68
14	Health Services	Paramedic Services	2023-044P	Laundry and Linen Services for Peel Regional Paramedic Services	K Bro Linen Systems Inc (K Bro)	\$115,000.00
15	Human Services	Housing Development Office	2022-287P	Design and Construction of Affordable Housing at 958-960 East Avenue, Mississauga, ON	Martinway Developments Ltd	\$67,722,685.00
16	Human Services	Housing Development Office	2022-682T	Consulting Services for Twin Pines Visioning Concept Development	Urban Strategies Inc	\$145,000.00
17	Human Services	Housing Services	2023-161T	Quantity Surveyor Services for the East Ave. Project	BTY Group	\$112,400.00
18	Public Works	Operations Support	2022-583T	Supply and Delivery of Two Forklifts for the Region of Peel Public Works Department	Toromont Industries Ltd	\$100,365.00
19	Public Works	Operations Support	2022-604P	Professional Services for Advanced Meter Infrastructure Feasibility Study for the Region of Peel	Diameter Services Inc	\$287,725.00
20	Public Works	Operations Support	2023-035T	Supply and Delivery of EZ Max Clamps and Hymax Couplings for Public Works	Wamco Municipal Products A Division of Emco Corp	\$128,771.50
21	Public Works	Transportation	2022-351P	Municipal Class Environmental Assessment Study For Improvements To The Queen Street Corridor Within The Village Of Bolton, Town Of Caledon, Project 21-4370	Parsons Inc	\$818,009.50

Appendix II - Awarded Contracts - Procurement Activity Report - January 1, 2023 to April 30, 2023

22	Public Works	Transportation	2022-615T	Rental of Snowblower and Operator for the Region of Peel, On An As Required Basis	Marquee Landscapes Ltd	\$116,976.00
23	Public Works	Transportation	2022-704T	Supply and Delivery of Two (2) One Ton Dump Trucks	Blue Mountain Chrysler Ltd	\$205,412.00
24	Public Works	Transportation	2023-065P	Development and Implementation of a Community Cycling Program (CCP)	Peel Multicultural Council; Punjabi Community Health Services	\$198,184.00
25	Public Works	Transportation	2023-260T	Reconstruction and Widening of Chinguacousy Road from Wanless Drive to Mayfield Road	City of Brampton	\$394,352.50
26	Public Works	Waste Management	2022-127P	Financial Consulting Services for the Development of a Solid Waste User Fee Implementation Plan	Ernst & Young LLP	\$667,235.00
27	Public Works	Waste Management	2022-131T	Supply and Installation of stationary grinder at the Peel integrated waste management facility	Vermeer Canada Inc	\$1,115,127.96
28	Public Works	Waste Management	2022-434T	Collection and Disposal of Municipal Hazardous and Special Waste	GFL Environmental Services Inc	\$1,795,829.70
29	Public Works	Waste Management	2022-606P	Organizational Structure Assessment of Public Works, Waste Management Division	Ernest & Young LLP	\$128,360.00
30	Public Works	Waste Management	2022-648T	Supply Of Processing Capacity for Source Separated Organics	Generate Resource Recovery LP; All Treat Farms Ltd	\$18,419,520.00
31	Public Works	Waste Management	2023-114T	Supply of Processing Capacity for Yard Waste Commodities	All Treat Farms Limited, subsidiary of Walker Environmental Group Inc	\$8,064,000.00
32	Public Works	Waste Management	2023-156T	Supply and Replace Four Sliding Gates and Automatic Gate Operations at Various Waste Management Sites	TAIMCO Inc	\$205,220.00
33	Public Works	Wastewater	2022-243P	Engineering Services for Queensway East Trunk Sewer Project 22-2255 & 22-2256 and Cawthra Trunk Sewer Phase 4 Project 22-2254	Stantec Consulting Ltd	\$19,770,950.54

Appendix II - Awarded Contracts - Procurement Activity Report - January 1, 2023 to April 30, 2023

34	Public Works	Wastewater	2022-269P	Engineering Services for Proposed Sanitary Sewer, Storm Sewer and Road Improvements on Cadetta Rd., City of Brampton, Project No. 21-2710	Morrison Hershfield Ltd	\$944,423.00
35	Public Works	Wastewater	2022-565P	Geotechnical, Hydrogeological, And Excess Soil Strategy Investigation Services For Proposed Watermains And Sanitary Trunk Sewer On Clarkway Drive And Humber Station Road	EnVision Consultants Ltd	\$1,994,515.00
36	Public Works	Wastewater	2022-675P	Engineering Services For The Detailed Design And Contract Administration Of East Brampton Trunk Sewer Rehabilitation, Project 20-2450	GHD Ltd	\$2,399,295.00
37	Public Works	Wastewater	2023-008P	Trenchless Lining and Spot Repairs Throughout the Region of Peel, Assignment B, Project 22-2303	M.E. Andrews and Associates Ltd	\$1,558,363.00
38	Public Works	Water	2022-011T	Water and Wastewater Hydro Excavation Services and Repairs, on an as Required Basis	Rafat General Contractor Inc; 614128 Ontario Ltd o/a Trisan Construction; Vic's Group Inc	\$1,020,575.00
39	Public Works	Water	2022-154T	Watermain Replacement in Southwest Mississauga, Project 13-1347 H2 and 22-1310 A	KAPP Infrastructure Inc	\$20,750,799.50
40	Public Works	Water	2022-289T	Arthur P Kennedy Water Treatment Plant – Yard Piping Upgrades	Drainstar Contracting Ltd	\$20,643,149.98
41	Public Works	Water	2022-292T	Watermain and Forcemain Installation on Queen St East, City of Brampton, Projects 18-1169 and 18-2271	F.C.M Construction Ltd	\$28,275,000.00
42	Public Works	Water	2022-313P	Arborist and Related Services for The Region of Peel	Davey Tree Expert Co of Canada Ltd	\$369,074.50
43	Public Works	Water	2022-372P	Engineering Services For Detailed Design And Contract Administration For The 900mm Williams Parkway Watermain And 750mm Centre Street Watermain , Project Numbers 14-1256 And19-1156	Hatch Ltd	\$20,858,461.69

Appendix II - Awarded Contracts - Procurement Activity Report - January 1, 2023 to April 30, 2023

44	Public Works	Water	2022-388P	Professional Engineering Services for the Decommissioning of Snelgrove Elevated Tank and the Victoria Reservoir, Town of Caledon, Projects 10-1966 and 21-1951	CIMA Canada Inc	\$4,342,487.02
45	Public Works	Water	2022-418T	Watermain Replacement on Various Streets in Southwest Mississauga, Project 22-1310, Assignment H2	Vic's Group Inc	\$6,494,638.00
46	Public Works	Water	2022-450P	Engineering Services for Design and Contract Administration for 750MM Watermain on Centre Street and Other Streets, City of Brampton, Project 19-1156	R.V. Aderson Associates Ltd	\$7,575,965.00
47	Public Works	Water	2022-464T	Watermain Replacements on Williams Parkway via HDD, Contract 2, City of Brampton, Project 17-1340B2	Earth Boring Co. Ltd	\$3,799,925.00
48	Public Works	Water	2022-466T	Watermain Replacement on Archdekin Drive and Repair Frozen Services on various streets, City of Brampton, Project No. 22-1340, Assignment E and 22-1301	Alwahesh Contracting Inc	\$1,074,975.00
49	Public Works	Water	2022-492T	Watermain Modifications on Dixie Road, Town of Caledon, Project 22-1979	Dig-Con International Ltd	\$576,844.80
50	Public Works	Water	2022-516T	Construction Services for Brampton-Bolton Trunk Sewer Rehabilitation and Coleraine Drive 400mm Watermain Project in the Regional Municipality of Peel, Projects 19-2421 and 20-1177	Clearway Construction Inc	\$21,697,693.97
51	Public Works	Water	2022-527T	Watermain Relocations, Chamber and Flow Meter Installations at Various Locations Across Peel, Contract 1, Projects 13-1406 and 17-4016S	New-Alliance Ltd	\$4,974,648.50
52	Public Works	Water & Wastewater	2022-158P	Municipal Class C Environmental Assessment for Additional Groundwater Supply for the Inglewood System	CIMA Canada Inc	\$637,974.40
53	Public Works	Water & Wastewater	2022-453P	Consulting Services for Flow and Rainfall Data Delivery	SCG Flowmetrix Technical Services Inc	\$9,180,046.00
54	Public Works	Water & Wastewater	2022-612T	Beckett Sproule Feedermain 2100mm and 400mm Repair and Replacement – City of Brampton, Project 21-1403	Capital Sewer Services Inc	\$28,336,120.90

Appendix II - Awarded Contracts - Procurement Activity Report - January 1, 2023 to April 30, 2023

55	Public Works	Water & Wastewater	2022-625T	Region of Peel Private Well Abandonment Program	Highland Water Well Drilling In	\$202,500.00
56	Public Works	Water & Wastewater	2022-666P	District Energy Policy and Implementation Standard	CDM Smith Canada ULC	\$840,203.00
57	Public Works	Water & Wastewater	2023-115T	Septage Wastewater Removal and Disposal from Water, Wastewater and Waste Management Facilities in the Region of Peel	Provincial Pumping Service Inc o/a Broughton's Pumping Service	\$197,250.00
58	Public Works	Water & Wastewater	2023-306T	Legal Agreement between Ministry of Transportation and Region of Peel for the Queen Elizabeth Way Highway Improvements and Structural Rehabilitation	Ministry of Transportation (Minister of Finance)	\$830,063.58
TOTAL						\$324,219,940.19
AWARDED CONTRACTS - NON COMPETITIVE PROCESS > \$100,000 - APPROVED BY COUNCIL (30-2018, 5.2)						
Item	Department	Division	Document	Description	Vendor	Award Amount
1	Corporate Services	Community Partnerships	2023-021N	Peel Art Gallery, Museum and Archives Mould Abatement	Museum Pros Art Services Inc	\$160,920.00
2	Health Services	Long Term Care	2022-691N	Supply, Delivery, Installation, Maintenance and Repairs of Resident Ceiling and Flooring Lifts at the Region of Peel's Long Term Care Homes	Arjo Canada	\$500,000.00
3	Human Services	Housing Development Office	2023-097N	Energy and Enclosure Advisory Services for 958-960 East Avenue, Mississauga	RDH Building Science Inc	\$104,100.00
4	Public Works	Waste Management	2022-329N	Supply, installation and Annual Maintenance of Transtor Systems at various Community Recycling Centres	Nexgen Municipal	\$4,600,169.50
5	Public Works	Waste Management	2022-462N	Supply of Waste Transfer and Haulage Services at the Dufferin Transfer Station, on an as Required Basis	GFL Environmental Inc	\$223,135.00
6	Public Works	Waste Management	2022-539N	Supply Of Services For Transfer And Haulage Of Waste, On An As Required Basis	Southern Sanitation Inc. o/a Wasteco	\$4,018,125.00

Appendix II - Awarded Contracts - Procurement Activity Report - January 1, 2023 to April 30, 2023

7	Public Works	Waste Management	2022-548N	Supply of Waste Transfer and Haulage Services at the Mavis Transfer Station, on an as Required Basis	GFL Environmental Inc	\$1,115,675.00
8	Public Works	Waste Management	2022-588N	Supply of Waste Transfer, Haulage and Disposal Services To The Walker Transfer Station and Waste Disposal At Walker Landfill	Walker Environmental Group Inc	\$2,083,125.00
9	Public Works	Water & Wastewater	2023-190N	Repair of a Section of the Hanlan 2400mm Feedermain	Ground Breakers Contracting	\$1,500,000.00
TOTAL						\$14,305,249.50
OTHER - NON-COMPLIANT PURCHASES (30-2018, 4.6)						
Item	Department	Division	Document	Description	Vendor	Award Amount
				None in this period.		
TOTAL						\$0.00
OTHER - EMERGENCY PURCHASES (30-2018, 5.2.4)						
Item	Department	Division	Document	Description	Vendor	Award Amount
1	Health Services	Long Term Care	2023-248N	Mould Remediation and Repairs at Davis Centre, Long Term Care	Solid General Contractors	\$43,361.67
2	Public Works	Water	2023-052N	Emergency – Watermain Break McLaughlin, North of Navigator Drive	Ground Breaking Contracting Ltd	\$120,967.46
3	Public Works	Water & Wastewater	2023-068N	Emergency Water Service Leak at 26 Cedar Mills Cres, Bolton	Vic's Group Inc	\$35,737.65
TOTAL						\$200,066.78
OTHER - EMERGENCY PURCHASES RELATED TO COVID-19 (30-2018, 5.2.4)						
Item	Department	Division	Document	Description	Vendor	Award Amount
1				None in this period.		
TOTAL						\$0.00
OTHER - PURCHASES COMPLETED WITHIN THE DIGITAL STRATEGY, RESOLUTION #2015-71						
1	Corporate Services	IT Operations	2022-141N	Oracle Platform Licenses, Maintenance and Support Renewal	Oracle Canada ULC	\$257,851.48
2	Corporate Services	IT Operations	2023-062N	Oracle Platform Licenses, Maintenance and Support Renewal	Oracle Canada ULC	\$1,177,053.62
3	Corporate Services	IT Operations	2023-164N	Microsoft Core Client Computing Platform	Microsoft Canada Inc	\$19,533,288.08

Appendix II - Awarded Contracts - Procurement Activity Report - January 1, 2023 to April 30, 2023

4	Corporate Services	IT Solutions	2022-726N	Client Relationship Management (CRM) Licenses, Maintenance and Support	Salesforce.com Canada Corporation	\$1,765,645.08
5	Corporate Services	IT Solutions	2023-255N	Enterprise Content Management Licensing True Up - Digital Strategy CR 2015-71	Open Text Corporation	\$206,172.32
TOTAL						\$22,940,010.58
OTHER - PURCHASES COMPLETED WITHIN ESTABLISHED VENDOR OF RECORD ROSTERS (30-2018, 5.1)						
Item	Department	Division	Document	Description	Vendor	Award Amount
1	Corporate Services	Human Resources	2022-451V	Executive Recruitment Services Roster	The Legacy Executive Search Partners Inc	\$30,000.00
					Odgers Berndtson Canada Ltd	\$57,500.00
2	Corporate Services	IT Operations	2017-403P	Supply of IT Services and Resources	Randstad Interim Inc	\$132,300.00
3	Corporate Services	IT Solutions	2022-630V	Information Technology Services and Resources	OnX Enterprise Solutions Ltd	\$174,300.00
4	Corporate Services	Legal Services	2021-674V	Legal Services Roster	Borden Ladner Gervais LLP	\$572,448.50
					Deeth Williams Wall LLP	\$43,800.00
					Crawford Chondon and Partners LLP	\$30,180.00
5	Public Works	Transportation	2022-157PQ	Environmental And Stormwater Studies And Support Services For The Implementation Of Transportation Infrastructure	Civica Infrastructure Inc	\$89,045.00
6	Public Works	Wastewater	2020-318T	General Contractors for Trenchless Condition Assessment Repairs and Rehabilitation	Capital Sewer Services Inc	\$13,950.00
					Aecom Canada Ltd	\$99,040.70
					Aecom Canada Ltd	\$83,060.00
					Ainley & Associates Ltd	\$95,464.00

Appendix II - Awarded Contracts - Procurement Activity Report - January 1, 2023 to April 30, 2023

7	Public Works	Water & Wastewater	2022-222PQ	Water and Wastewater Engineering Services Roster	Andrews Infrastructure	\$11,676.00
					Associated Engineering Ont Ltd	\$99,500.00
					CDM Smith Canada ULC	\$98,530.00
					CIMA Canada Inc	\$99,956.00
					CIMA Canada Inc	\$49,500.00
					CIMA Canada Inc	\$49,500.00
					Civica Infrastructure Inc	\$24,076.50
					Environmental Infrastructure Solutions	\$98,458.50
					FP & P Hydratek Inc	\$88,000.00
					Geoadvice Engineering Inc	\$31,000.00
					GM Blueplan Engineering Ltd	\$23,490.00
					GM Blueplan Engineering Ltd	\$826,175.00
					HDR Corporation	\$87,676.43
					IBI Group Professional Services	\$637,611.50
					IBI Group Professional Services	\$282,393.00
					Jacobs Consultancy Canada Inc	\$266,580.00
					Pure Technologies Ltd	\$95,000.00
					Simpson Gumpertz & Heger Inc	\$90,810.00

Appendix II - Awarded Contracts - Procurement Activity Report - January 1, 2023 to April 30, 2023

					Stantec Consulting Ltd	\$384,194.00
					Stantec Consulting Ltd	\$270,785.60
					T.Y. Lin International Canada Inc	\$89,140.00
					Watermark Environmental Ltd	\$99,980.00
					Watermark Environmental Ltd	\$54,820.00
					Watermark Environmental Ltd	\$100,000.00
					Watermark Environmental Ltd	\$54,820.00
					Watermark Environmental Ltd	\$100,000.00
					WSP Canada Inc	\$44,042.25
					WSP Canada Inc	\$85,000.00
TOTAL						\$5,663,802.98
OTHER - INCREASES AND AMMENDMENTS DUE TO MARKET VOLATILITY/RISING INFLATION (#2022-599)						
Item	Department	Division	Document	Description	Vendor	Increase Amount
1	Health Services	Long Term Care	2018-726T	Locksmithing for the Long-Term Care Division	Royal Security Solutions Inc	\$7,617.50
2	Health Services	Long Term Care	2021-205T	Supply, Delivery and Installation of Healthcare Furniture for the Region of Peel's Long Term Care and Adult Day Services on an 'as Required Basis'	POI Business Interiors LP	\$59,908.23
3	Health Services	Long Term Care	2021-477T	Snow Removal and Landscaping Services for Malton Village and Tall Pines Long Term Care Homes	2196320 Ontario Inc. o/a North Home Landscape Management	\$2,213.94
TOTAL						\$69,739.67
OTHER - UNFORESEEN CIRCUMSTANCE PAYMENTS (30-2018, 5.6)						
Item	Department	Division	Document	Description	Vendor	Award Amount
				None in this period.		

Appendix II - Awarded Contracts - Procurement Activity Report - January 1, 2023 to April 30, 2023

TOTAL							\$0.00
OTHER - FINAL CONTRACT PAYMENTS (30-2018, 5.6)							
Item	Department	Division	Document	Description	Vendor	Award Amount	
1	Corporate Contracts	All Divisions	2017-016T	Supply and Delivery of Hardware Supplies and Miscellaneous Tools	Mississauga Hardware Centre Inc	\$70,000.00	
2	Corporate Services	IT Operations	2020-107P	Supply and Implementation of Housing Enabling Technology for the Region of Peel	Cloud Syn Apps Inc	\$7,712.50	
3	Corporate Services	Real Property Asset Management	2021-608T	HVAC Retrofit and Building Envelope Modifications at 7 and 9 Wellington Street East (PAMA), City of Brampton	LCD Mechanical Inc	\$269,000.00	
4	Health Services	Communicable Diseases	2021-582N	COVID-19 and Influenza Vaccine Refrigerated Courier Delivery Services for Peel Public Health	Critical Path Couriers	\$41,305.00	
5	Health Services	Long Term Care	2022-237N	Medication Room Access Monitoring Systems at Tall Pines and Vera M. Davis Long Term Care Centres	PCS	\$54,430.31	
6	Health Services	Public Health	2017-339P	Dental Laboratory Services for Oral Health Programs for Public Health	Accuplus Dental; Hi-Tech Oral Prosthetic Ltd	\$28,000.00	
TOTAL							\$470,447.81
AWARDED CONTRACTS < \$100,000							

A total of 52 documents with a cumulative value of \$2,325,148.33 each valued at \$100,000 and under were procured during the reported period. (Does not include above listed procurements in any category that are equal to or less than \$100,000)

Appendix III - Disposal Activity - Procurement Activity Report - January 1, 2023 - April 30, 2023

DISPOSAL ACTIVITY		
Reporting Department/Division	Items Disposed	Total Proceeds
Corporate Services / Communications (PAMA)	Deaccessioned Antiques & S-Hooks	\$311.08
Corporate Services / Communications (PAMA)	Metal Shelving Units & Large Art Tote	\$105.13
Corporate Services / Loss Management	Vehicle - one pickup truck	\$2,077.95
Public Works / Operations Support	Miscellaneous Vehicles, Equipment & Parts	\$105,792.10
Total Disposal Proceeds		\$108,286.26
TRADE-INS		
Reporting Department/Division	Items Traded-in	Trade-in Value
Corporate Services / RPAM	Stack from obsolete workstation frame	\$254.00
Health / Paramedics	Two defibrillator units	\$10,000.00
Health / Paramedics	Eight Demers ambulance vehicles	\$86,500.00
Public Works / Operation Support	Scrap water meters	\$38,588.54
Total Trade-in Value		\$135,342.54
DONATIONS		
Reporting Department/Division	Items Donated	Recipient
Corporate Services / IT Operations	106 Devices approx (laptops, desktops, monitors, toughbooks, keyboards)	MOABI International Foundation (non-profit organization). Estimated value \$1,000.00

REPORT TITLE: 2023 Public Sector Network Update and Budget

FROM: Patricia Caza, Chief Financial Officer and Commissioner of Corporate Services

RECOMMENDATION

That the Public Sector Network (PSN) 2023 Operating Budget attached as Appendix II to the report of the Chief Financial Officer and Commissioner of Corporate Services, listed on the July 6, 2023, Regional Council agenda, titled “Public Sector Network Update and Budget”, be approved in accordance with the PSN Partnership Agreement.

REPORT HIGHLIGHTS

- Under the Public Sector Network (PSN) Partnership Agreement, an annual PSN Budget is required to be submitted to the respective municipal Councils of the PSN Partners.
 - The 2023 PSN Proposed Budget has no impact on the overall Regional Budget.
 - In accordance with the PSN Partnership Agreement, subscriber revenues are applied to offset shared costs for operation and support of the network, thereby reducing partners’ cost of ownership.
-

DISCUSSION

1. Background

The fibre optic network, named the Public Sector Network, involves the effort of the four municipal agencies operating within the Region of Peel (City of Mississauga, City of Brampton, Town of Caledon and the Region of Peel). Established in 1996, the network is designed to meet the need to provide high speed telecommunications between municipal facilities across the Cities of Mississauga and Brampton and the Town of Caledon. In addition to providing operational connectivity between facilities of its owners (Peel Region and local municipalities), PSN provides connectivity for other public sector agencies operating within Peel.

a) PSN Budget

Under the PSN Owners’ Agreement, the PSN Steering Committee is required to submit an annual proposed budget and a statement of actual revenues and expenditures to their respective municipal councils for approval. The PSN Steering Committee consists of staff representatives from the PSN Owners: Region of Peel, City of Brampton, City of Mississauga and the Town of Caledon.

Appendix I of the subject report provides a Revenue and Expenditure statement for the year ending December 31, 2022, with commentary on budget variances.

2023 Public Sector Network Update and Budget

Appendix II of the subject report provides the PSN Proposed Budget detailing the proposed allocation of revenues in 2023. In accordance with the PSN Owners' Agreement, revenues received from PSN Subscribers are used to offset shared costs incurred for operation and support of the network, thereby reducing the partners' cost of ownership.

Included in the 2023 proposed budget is a withdrawal of \$68,175 from the accumulated PSN reserve.:

- \$30,000 to undertake a design to address a key area of the PSN original 96-strand backbone along Derry Road and Airport Road, where all 96 existing strands are in use or allocated for use in the near future.
- \$38,175 to address a one-time potential shortfall in PSN revenues in relation to expenses traditionally covered by those revenues. At the end of 2022, William Osler and Trillium Hospitals determined that they no longer required PSN links connecting the two hospitals, resulting in an unanticipated loss of \$67,200 in annual PSN revenue. However, PSN has also received requests for quotes from both hospitals and from Sheridan College on proposed new links and is engaged in other discussions which could generate further new revenue. Since none of these discussions have yet produced any commitment and such new revenue would only come on stream in late 2023 or 2024, it would be premature to include such revenues in the proposed budget. A one-time withdrawal from the PSN Reserve is therefore proposed to cover any shortfall, should none of the proposed opportunities come to fruition in 2023. Should the situation persist into 2024, PSN will need to take other measures to ensure that the reserve is not used to cover ongoing revenue shortfalls.

The Reserve fund balance at the end of 2023 was \$943,728. Even with these withdrawals, PSN is anticipated to end the year with a reserve fund balance of just over \$900,000.

b) PSN Activity

The PSN network continued to expand during 2022:

- 26 kilometers of new fibre optic cables were installed, representing over 3,000 new strand-kilometers.
- 18 partner connections were added – 10 sites (locations with staff) and 8 nodes (traffic controllers, bus stops, SCADA sites, etc.).
- Two Region of Peel and two Peel Regional Police connections were added: Peel Manor Seniors Village, Bovaird Paramedic, Gore Meadows Community Police and Avebury Organizational Wellness.
- A connection was completed between Sheridan College Brampton Campus and the Peel-Toronto border, providing Sheridan with fully redundant access from its campuses to downtown Toronto Internet/Cloud Services hubs.

At the end of 2022, PSN consisted of 876 kilometers of fibre (over 50,000 strand-kilometers), connecting 1,069 partner and subscriber facilities:

2023 Public Sector Network Update and Budget

Partner Connections (1,054):

- Region of Peel (210)
- Peel Regional Police (28)
- City of Mississauga (416)
- City of Brampton (380)
- Town of Caledon (20)

Subscriber Connections (15)

PSN provides highly reliable service. During 2022 there were nine incidents where connections were lost. Five incidents involved damage to aerial fibre, including two where vehicles collided with supporting hydro poles and a third caused by a vehicle snagging overhead fibre. Four incidents involved damage to buried fibre, including three related to Hurontario LRT construction. Incidents are generally repaired within a few hours. However, since most critical facilities have redundant connections, most incidents result in no loss of service to connected facilities. Overall, PSN maintains availability exceeding 99.99% for connected sites.

c) Hurontario LRT/Metrolinx/Mobilinx

With construction of the Hurontario LRT underway in 2021, much PSN activity has involved working with Metrolinx/Mobilinx and their contractors to relocate PSN fibre located in the Hurontario corridor areas of construction. Despite best efforts, PSN experienced three outages in 2022, when a PSN cable was severed or damaged related to LRT construction. Fortunately, the availability of bypasses created in 2020-2021 minimized downtime for affected sites.

Discussions continue with Metrolinx/Mobilinx, regarding using PSN to connect their Maintenance and Operation Facilities to the LRT stations and to Peel VCom sites (since they expect to become a VCom user). At this time, it appears that costs to use PSN fibre may be bundled into their costs as a VCom user, rather than requiring any separate agreement with PSN. However, discussions are ongoing among Metrolinx/Mobilinx, PSN and Police VCom to finalize arrangements and associated agreements.

d) Sheridan College Partnership

A previous PSN Council Report described a partnership between PSN and Sheridan College in which redundant paths of PSN fibre are interconnected with fibre from a third-party provider into downtown Toronto, providing very high-speed redundant links between two Sheridan Campuses and the downtown Toronto Internet and Cloud Services hubs.

In 2022 this service became fully operational for Sheridan College and was made available by Sheridan to PSN Owners and Subscribers at very favourable rates. To date, the Region of Peel, Peel Regional Police and Credit Valley Conservation Authority have taken advantage of this new opportunity, with discussions underway in both the City of Brampton and City of Mississauga.

2023 Public Sector Network Update and Budget

BILL 112 RISKS AND IMPLICATIONS

On May 18, 2023, the Province introduced Bill 112, *The Hazel McCallion Act (Peel Dissolution), 2023*. The Act will dissolve the Region of Peel and make the Cities of Brampton and Mississauga and the Town of Caledon single-tier municipalities, effective January 1, 2025.

Although details of the transition including matters as they relate to PSN are not known at this time, the network was built as a single network, not three separate networks as such connections for each owner's location may pass through locations in each Cities or Town.

Decisions made by the Transition Board could impact the Region's portion of the shared network and its operating costs. Additional assessment of the risks and impacts will be done once more details are available.

FINANCIAL IMPLICATIONS

The recommendations in this report have no direct financial impact on the Region of Peel. Revenues received from PSN subscribers are used to offset PSN shared operating costs, which would otherwise be borne by PSN partners. Surplus funds are deposited to the PSN Reserve Fund and applied as determined by the PSN Steering Committee in accordance with established partnership agreements.

CONCLUSION

Public Sector Network remains an outstanding example of technological innovation and of the benefits derived through co-operation and partnership among Peel municipalities and with the broader public sector in Peel. Access fees from subscribers to the network continue to fund many shared costs associated with network operations, while providing a small surplus for future network operations or replacement costs.

APPENDICES

Appendix I - Public Sector Network Revenue and Expenditure Statement for 2022

Appendix II - Public Sector Network Proposed 2023 Operating Budget



Patricia Caza, Chief Financial Officer and Commissioner of Corporate Services

Authored By: Janette Myers-Sinclair, Acting Director, IT Operations

Appendix I

2023 Public Sector Network update and Budget

Public Sector Network, Revenue and Expenditure Statement for December 31, 2022

APPENDIX I			
Public Sector Network			
Revenue and Expenditure Statement			
For the Month Ended December 31, 2022			
	2022 Budget	2022 Actual	Variance under / (over)
Revenues			
Sheridan College	102,202	102,102	100
Trillium Health Centre	183,397	184,522	(1,125)
William Osler Health Centre	107,082	107,007	75
Other Revenues (Passthrough)	-	3,277	(3,277) (1)
Contribution from Reserve	65,000	3,498	61,502 (2)
Total	457,681	400,406	\$ 57,274
Common Expenses			
Cable locate services	325,000	252,930	72,070 (3)
One Call Services	17,500	16,521	979
Maintenance	75,000	17,723	57,277 (4)
Operational Costs	25,000	43,685	(18,685) (5)
Other Expenses (Passthrough)	-	3,277	(3,277) (1)
Contribution to Reserve Fund	13,181	64,487	(51,306) (6)
Other	2,000	1,784	217
Total Expenses	457,681	400,406	\$ 57,274
Surplus / <Deficit>	-	-	-
Reserve Fund			
Opening balance, Jan 1, 2022	\$ 858,352	\$ 858,309	43
Withdrawal From Reserve	\$ (65,000)	\$ (3,498)	(61,502) (2)
Contribution from Operating account	\$ 13,181	\$ 64,487	(51,306) (6)
Investment Income	\$ 16,000	\$ 24,431	(8,431)
Closing balance - December 31, 2022	\$ 822,533	\$ 943,728	\$ (121,195)
Notes:			
(1) Costs incurred and recovered from Metrolinx/Mobilinx to repair fibre cut in Hurontario LRT Corridor			
(2) Actual expense of \$3.5K drawn against Reserve to connect Sheridan Brampton Campus to 3rd party fibre at Peel-Toronto border. Redesign of Derry-Airport Road bottleneck deferred to 2023			
(3) Cable locate volumes down 25.6% compared to 2021. Costs down 15.6%.			
(4) Lower than expected costs for necessary network maintenance and repairs			
(5) Costs for fibre management software charged to PSN shared budget, given cost savings in other areas			
(6) Positive balance allowed larger than budgeted Contribution to Reserve Fund			

Appendix II

2023 Public Sector Network Update and Budget

APPENDIX II						
Public Sector Network						
Proposed Budget for 2023						
	2023 Budget	2022 Budget	2022 Actual	% Variance to 2022 Budget	% Variance to 2022 Actual	Notes
Revenues						
Sheridan College	150,000	102,202	102,102	46.8%	46.9%	(1)
Trillium Health Centre	156,000	183,397	184,522	-14.9%	-15.5%	(2)
William Osler Health Centre	85,325	107,082	107,007	-20.3%	-20.3%	(2)
Other Revenues (Passthrough)	0	0	3,277	n/a	n/a	(3)
Contribution from Reserve	68,175	65,000	3,498	4.9%	1848.9%	(4)
Total	459,500	457,681	400,406	0.4%	14.8%	
Common Expenses						
Cable locate services	365,000	325,000	252,930	12.3%	44.3%	(5)
One Call Services	17,500	17,500	16,521	0.0%	5.9%	
Maintenance	20,000	75,000	17,723	-73.3%	12.8%	(6)
Network Upgrades	30,000	0	0	n/a	n/a	(7)
Operational Costs	25,000	25,000	43,685	0.0%	-42.8%	(8)
Other Expenses (Passthrough)	0	0	3,277	n/a	n/a	
Contribution to Reserve Fund	0	13,181	64,487	-100.0%	-100.0%	(9)
Other	2,000	2,000	1,784	0.0%	12.1%	
Total Expenses	459,500	457,681	400,406	0.4%	14.8%	
Surplus / <Deficit>	-	-	-	-	-	
Reserve Fund						
Opening balance, Jan 1	\$ 943,728	858,352	858,309	85,376		
Withdrawal From Reserve	-68,175	-65,000	-3,498	(3,175)		(4)
Contribution from Operating account	\$ -	13,181	64,487	(13,181)		
Investment Income	\$ 25,000	16,000	24,431	9,000		
Closing balance - December 31	\$ 900,553	16,000	24,431	\$ 78,020		
Notes:						
(1) New Link from Sheridan Brampton Campus to Peel-Toronto Border; New connection to Erin Meadows expected in late 2023, not budgeted						
(2) Decommissioned links between William Osler and Credit Valley; both Osler and Trillium have requested quotes on new links but no commitment and revenues not budgeted						
(3) Costs incurred and recovered from Metrolinx/Mobilinx in 2022 to repair fibre cut in Hurontario LRT Corridor						
(4) \$38,175 One-time contribution from Reserve required to balance budget if no additional revenues are realized in 2023; plus \$30,000 to complete design to address Derry-Airport Road bottleneck						
(5) Proposed budget increase of 44% for locates reflects 40% price increase from previous contract (Jan-Sept) plus 10% volume increase						
(6) Network Maintenance based on 2022 Actual						
(7) \$30,000, funded from Reserve, to complete design to address Derry/Airport Road bottleneck						
(8) Costs for fibre management software not included. To be paid by PSN Owners if necessary.						
(9) Contribution to Reserve to be determined by budgetary surplus, if any						

REPORT TITLE: Supply and Implementation of Housing Enabling Technology for Peel Region, Document 2020-107P

FROM: Patricia Caza, Chief Financial Officer and Commissioner of Corporate Services

RECOMMENDATION

- 1. That the Contract (Document 2020-107P) for the Supply and Implementation of Housing Enabling Technology for Peel Region awarded to Cloud SynApps Inc. be increased by \$221,628.00 (excluding applicable taxes) for a revised contract amount of \$660,000.00 (excluding applicable taxes), in accordance with Procurement By-law 30-2018, as amended; and**
- 2. That the Director of Procurement be authorized to renew the contract for the remaining renewal terms of four optional 12-month periods at an estimated annual amount of \$540,000 (excluding applicable taxes) for ongoing maintenance and support pending approval of the 2024 Housing Services budget; and**
- 3. That the Director of Procurement be authorized to renew the contract for annual maintenance and support beyond the optional periods, and to increase the contract for any upgrades, maintenance, technical support, implementation services for future phases, and other proprietary services, for the lifecycle of the application, subject to satisfactory performance, price, and approved budget.**

REPORT HIGHLIGHTS

- Regional Council approved funding to support technology enhancements for Housing Services through the 2019 and 2021 budget processes.
- The acquisition or development of new software was critical to the Peel Housing and Homelessness Plan's (PHHP) '*transform service*' strategy and the replacement of aged legacy technologies.
- The Housing Enabling Technology (HET) solution was implemented in December 2021 and annual support and maintenance commenced on December 13, 2022.
- The efforts required to stabilize the application in this first optional year, which commenced on December 13, 2022, have exceeded forecasts.
- As such, this report is seeking Council approval to increase the existing support and maintenance contract by \$221,628, for a revised annual support cost of \$660,000, exclusive of applicable taxes.
- The increase to the contract for Supply and Implementation will be funded from an existing Housing Support approved capital project. A budget request for ongoing maintenance and support will be included in the proposed 2024 Housing Support budget.
- This report is seeking an increase and extension to an existing contract. In accordance with Procurement By-law 30-2018, Section 5.2.1, there is a need for compatibility with the previously acquired solution.

DISCUSSION

1. Background

Through the 2019 and 2021 budget processes, Regional Council approved funding to support technology enhancements for Housing Services. These enhancements were essential to the transformation of service and to the retirement of aged legacy applications. In August 2020, Cloud SynApps Inc. was awarded a contract (Document 2020-107P) after a competitive procurement process to deliver a housing technology that will replace outdated and unstable existing technology and automate several manual processes to support the transformation of the housing system. The development and implementation of the new technology was completed, and Housing Services launched Housing Enabling Technology (HET), a custom Salesforce-based Customer Relationship Management solution in December 2021. The HET solution was implemented at a total cost of \$3,940,320.50 (exclusive of applicable taxes). The Contract for development and delivery of the solution established estimates of the value of 'Support and Maintenance' services in the ensuing years.

Technology Support and Maintenance Allocation

The original award (Document 2020-107P) outlined the terms of Support and Maintenance of the application for five optional 12-month periods, including the following estimated annual amounts:

Year 1	\$438,372
Year 2	\$321,502
Year 3	\$329,670
Year 4	\$252,450
Year 5	\$264,330

The efforts required to stabilize the application in this first optional year, which commenced on December 13, 2022, have exceeded forecasts. Most deficiencies, regardless of magnitude, require the intervention of the vendor for resolution. It is estimated that an additional \$221,628 will be required to sustain current support levels and accomplish other priority enhancements to stabilize service delivery and data collection through the system for the remainder of this first optional year.

The above estimates are expected to increase in the subsequent years and ongoing annual support from Year 2 onwards is estimated to be at \$540,000 (exclusive of applicable taxes).

2. Procurement Process

This report is seeking an increase and extension to an existing contract. In accordance with Procurement By-law 30-2018, Section 5.2.1, there is a need for compatibility with the previously acquired solution. Regional Council approval is required to obtain new procurement authority.

Supply and Implementation of Housing Enabling Technology for Peel Region, Document 2020-107P

RISK CONSIDERATIONS

Support and Maintenance needs have exceeded initial estimates, leading to a funding shortfall that jeopardizes the operational viability of the HET application beyond August 2023, unless the existing contract is increased to accommodate continued supports.

BILL 112 RISKS AND IMPLICATIONS

Continued investment in Support and Maintenance services for Housing Enabling Technology (HET) reinforces two of the principles established to maintain Regional service through the transition period, reported to Council on June 8th, 2023; namely, principle #1 'Community Housing construction and continuation of housing enabling programs' and principle #10 'Technology investments to sustain services and protect infrastructure required'. Failure to sustain adequate support levels for the HET application may prevent maintenance and upgrades essential for the sustained and seamless delivery of housing services.

FINANCIAL IMPLICATIONS

The increase to the contract for Supply and Implementation will be funded from an existing Housing Support approved capital project in 2023. Ongoing maintenance and support for Housing Enabling Technology is estimated at \$540,000 annually (exclusive of applicable taxes) and will be included as a request in the proposed 2024 Housing Support budget.

CONCLUSION

The HET application is a customized and complex solution which will enable the '*transform service*' strategy under the PHHP. Practical use of the tool since launch reveals that further investment is required in this '*Support and Maintenance*' phase to optimize the application for service administration and improve user experience. It is recommended that the Contract (Document 2020-107P) be increased to ensure sufficient funding to maintain adequate support levels. It is further recommended that authority be granted to the Director of Procurement to renew and increase the contract, as deemed suitable and required, to enable Housing Services to nimbly respond to changing needs throughout the lifecycle of the application.



Patricia Caza, Chief Financial Officer and Commissioner of Corporate Services

Authored By: Stephanie Pendergast, Advisor, Housing Program and Technology



**THE REGIONAL MUNICIPALITY OF PEEL
ACCESSIBILITY ADVISORY COMMITTEE
MINUTES**

Members Present:	M. Ali M. Bilek C. Chafe M. Daniel C. Gooding V. Iyer	A. Karim K. Lynch M. Mahoney M. Russo A. Shaw K. Wilson
Members Absent:	N. Iannicca D. Keenan	P. Sheth
Staff Present:	G. Kent, Chief Administrative Officer Patricia Caza, Chief Financial Officer and Commissioner of Corporate Services J. Zingaro, Regional Solicitor K. Dedman, Commissioner of Public Works S. Baird, Commissioner of Human Services	J. Jackson, Director, Office of Culture and Inclusion A. Adams, Regional Clerk and Director of Legislative Services Dayna Obaseki, Committee Clerk H. Gill, Legislative Technical Advisor Mallory Greenough, Legislative Assistant

1. CALL TO ORDER/ROLL CALL

Mary Daniel, Committee Chair, called the Accessibility Advisory Committee meeting to order on June 15, 2023 at 9:31 a.m., in the Council Chambers, Regional Administrative Headquarters, 10 Peel Centre Drive.

Kevin Wilson, Community Member arrived at 9:37 a.m.

Azhar Karim, Community Member arrived at 9:50 a.m.

2. DECLARATIONS OF CONFLICTS OF INTEREST

Nil.

3. APPROVAL OF AGENDA

Gary Kent, Chief Administration Officer, provided an update on the status of Bill 112 – The Hazel McCallion Act (Peel Dissolution) and the role of the Transition Board.

RECOMMENDATION AAC-6-2023

That the agenda for the June 15, 2023 Region of Peel Accessibility Advisory Committee meeting, be approved.

4. DELEGATIONS

4.1 **Teja McFarlane and Violet Elliot, Brampton Residents**

Regarding Accessible Transportation

Received

Teja McFarlane and Violet Elliot, Brampton Residents shared their experiences and concerns with the lack of accessible public transportation within Peel Region. They highlighted priority seating buttons being difficult to reach, drivers not enforcing priority seating, out of service elevators and ramp at stations, bus stops on hills or inclines, lack of seating at bus stops, relying on the kindness of strangers for assistance, the misuse and/or lack of alt text for social media updates and TransHelp eligibility requirements.

Members of the Committee discussed and raised questions regarding awareness and education, advocacy, shared lived experiences, and the TransHelp Advisory Committee.

In response to questions of clarification from Members of the Committee and delegates regarding TransHelp's eligibility requirements, scheduling, and next steps, Mark Castro, Director, TransHelp, undertook to provide a TransHelp update in the fall of 2023.

4.2 **Dustin Hooper, Principal Architect, Donna Dolan, Architect and Daniel Ling, Director and Principal, Montgomery Sisam Architects Inc.**

Presenting on the Chelsea Gardens Affordable Housing Project Accessibility Features (Related to 5.1)

Received

Dustin Hooper, Principal Architect, Donna Dolan, Architect and Daniel Ling, Director and Principal, Montgomery Sisam Architects Inc., presented an overview of the Chelsea Gardens Affordable Housing Project and highlighted accessibility features and design components including external-tactile warning indicators at transitions areas; accessible parking; barrier free suites; common spaces and amenities; circulation features; and elevators.

Members of the Committee provided suggestions and accessibility considerations related to drawings and renderings; different level seating and the need for arm rests on benches; electric vehicle and wheelchair charging stations; elevator entries; lack of braille signage; interior and exterior lighting; colour considerations as monotone colours can pose barriers for persons with colour blindness; and the need for service animal relieving stations.

In response to a question of clarification from Councillor Russo regarding the timing of the Chelsea Gardens Affordable Housing Project, Dustin Hooper noted that the tender process for the Project will begin in the fourth quarter of 2023 with a targeted construction start date for late 2024/early 2025.

Item 5.1 was dealt with.

5. REPORTS

5.1 Chelsea Gardens - Site Plan - Accessibility Features

(Related to 4.2)

RECOMMENDATION AAC-7-2023

That the site plan for the Chelsea Gardens Affordable Housing Project, Brampton, Ward 7, identified in the report of the Commissioner of Human Services, listed on the June 15, 2023 Region of Peel Accessibility Advisory Committee agenda titled “Chelsea Gardens – Site Plan – Accessibility Features” be supported.

5.2 Accessibility Planning Program Update

(For information)

Received

Veronica Montesdeoca, Accessibility Planning Specialist, provided an update on the activities undertaken by the Accessibility Planning Program, in particular the success of the National AccessAbility Week event and the upcoming City of Mississauga Ward 9 Seniors Information Fair.

6. COMMUNICATIONS

Nil.

7. OTHER BUSINESS

Nil.

8. NEXT MEETING

Thursday, September 7, 2023
1:30 p.m. – 3:00 p.m.
Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

Please forward regrets to Dayna Obaseki, Committee Clerk, at dayna.obaseki@peelregion.ca.

9. ADJOURNMENT

The meeting adjourned at 10:56 a.m.



THE REGIONAL MUNICIPALITY OF PEEL
AUDIT AND RISK COMMITTEE
MINUTES

Members Present:	M. Ali C. Early C. Emick C. Fonseca	J. Horneck A. Tedjo P. Vicente
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Members Absent:	N. Iannicca
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Staff Present:	G. Kent, Chief Administrative Officer P. Caza, Chief Financial Officer and Commissioner of Corporate Services J. Zingaro, Regional Solicitor S. Baird, Commissioner of Human Services A. Adams, Regional Clerk and Director of Legislative Services	J. Weinman, Director, Enterprise Risk and Audit Services S. Nagel, Director, Corporate Finance and Treasurer S. Jurrius, Acting Deputy Clerk and Manager of Legislative Services H. West, Committee Clerk M. Greenough, Legislative Assistant
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1. CALL TO ORDER/ROLL CALL

Councillor J. Horneck, Committee Chair, called the Audit and Risk Committee meeting to order on June 15, 2023 at 11:00 a.m., in the Council Chambers, Regional Administrative Headquarters, 10 Peel Centre Drive.

N. Iannicca was absent due to a personal matter.

2. DECLARATIONS OF CONFLICTS OF INTEREST

Nil.

3. APPROVAL OF AGENDA

RECOMMENDATION ARC-9-2023:

1. *That the agenda for the June 15, 2023 Audit and Risk Committee meeting include a closed session item regarding the security of the property of the municipality or local board to be dealt with under Closed Session - Item 8.2; and*
2. *That the agenda for the June 15, 2023 Audit and Risk Committee meeting, be approved, as amended.*

4. DELEGATIONS

4.1 Trevor Ferguson, Audit Partner, Deloitte LLP

Presenting the 2022 Deloitte Audit Results

Received

Gary Kent, Chief Administration Officer, provided opening remarks regarding the status of Bill 112 – *Hazel McCallion Act (Peel Dissolution), 2023* (Bill 112) and the role of the Transition Board for implementation of the legislation.

Trevor Ferguson, Audit Partner, Deloitte LLP, noted that an ‘Emphasis of Matter’ paragraph regarding Bill 112 has been added to the Deloitte Audit Results since the time of writing which was prior to enactment of the legislation. He provided a high-level overview of the 2022 Deloitte Audit Results Report for the external audit of the financial statements of The Regional Municipality of Peel and Peel Housing Corporation. He stated that there were no misstatements to report. Trevor Ferguson highlighted the Canadian audit standards communication requirements and two recommendations related to internal control matters captured in Appendix I of the 2022 Deloitte Audit Results report.

5. REPORTS

5.1 2022 Deloitte Audit Results Report

(For information)

Received

5.2 2022 Region of Peel Consolidated Financial Statements

(For information)

Presentation by Stephanie Nagel, Treasurer, Corporate Finance

Received

Stephanie Nagel, Treasurer, Corporate Finance, presented the Financial Statements highlighting the financial overview for 2022; financial assets; non-financial assets; tangible capital assets; financial liabilities; revenues; expenses; and the accumulated surplus.

5.3 2022 Peel Housing Corporation Financial Statements

(For information)

Received

5.4 2022 Region of Peel Sinking Funds Financial Statements

(For information)

Received

5.5 2022 Region of Peel Trust Funds Financial Statements

(For information)

Received

5.6 2023 Risk Management Functions

(For information)

Received

5.7 Housing Emergency Funding Audit

(For information)

Presentation by Aileen Baird, Director, Housing Services and Anila Lalani, Manager, Internal Audit

Received

Aileen Baird, Director, Housing Services, and Anila Lalani, Manager, Internal Audit presented the results of the Housing Emergency Funding Audit. The overview included: audit background; audit objectives; audit observations; and management action plans that are or will be implemented to address identified risks.

5.8 Status of Management Action Plans

(For information)

Received

6. COMMUNICATIONS

Nil.

7. OTHER BUSINESS

Nil.

8. CLOSED SESSION

RECOMMENDATION ARC-10-2023:

That the Audit and Risk Committee proceed into "Closed Session" to consider reports relating to the following:

- *Information Technology Update (The security of the property of the municipality or local board)*
- *Data Security Matters (The security of the property of the municipality or local board)*

RECOMMENDATION ARC-11-2023:

That the Committee move out of "Closed Session".

Committee moved into closed session at 12:06 p.m.

Committee moved out of closed session at 12:25 p.m.

8.1 Information Technology Update

(The security of the property of the municipality or local board)

Received

8.2 Data Security Matters

(The security of the property of the municipality or local board)

Received

9. NEXT MEETING

Thursday, September 21, 2023
11:00 a.m. – 12:30 p.m.
Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

Please forward regrets to Helena West, Committee Clerk, at
helena.west@peelregion.ca.

10. ADJOURNMENT

The meeting adjourned at 12:28 p.m.



**THE REGIONAL MUNICIPALITY OF PEEL
GOVERNMENT RELATIONS COMMITTEE
REPORT OF THE COMMITTEE CLERK**

June 15, 2023

Members Present:	B. Butt J. Horneck M. Russo	A. Tedjo P. Vicente
Members Absent:	P. Brown B. Crombie D. Damerla A. Groves	N. Iannicca M. Medeiros R. Santos
Other Councillors Present:	C. Early	P. Fortini
Staff Present:	G. Kent, Chief Administrative Officer P. Caza, Chief Financial Officer and Commissioner of Corporate Services J. Zingaro, Regional Solicitor S. Baird, Commissioner of Human Services N. Polsinelli, Commissioner of Health Services K. Dedman, Commissioner of Public Works	A. Adams, Regional Clerk and Director of Legislative Services S. Jurrius, Acting Deputy Clerk and Manager of Legislative Services J. Jones, Committee Clerk H. Gill, Legislative Technical Advisor D. Rai, Legislative Technical Coordinator

1. CALL TO ORDER/ROLL CALL

The Government Relations Committee met on June 15, 2023 at 11:00 a.m., in the Council Chamber, Regional Administrative Headquarters, 5th Floor, 10 Peel Centre Drive, Suite A, Brampton, ON.

Regional Chair Iannicca was absent due to a personal matter

Councillor Crombie was absent due to other municipal business

Councillor Medeiros was absent due to other municipal business

Councillor Santos was absent due to other municipal business

Councillor Early arrived at 11:15 a.m.

Councillor Fortini arrived at 11:31 a.m.

No quorum was present 30 minutes after the time appointed for the meeting. In accordance with section 3.5.4 of the Peel Region Procedure By-law 27-2022, as amended, the Committee Clerk recorded the names of the Committee Members present as B. Butt, J. Horneck, M. Russo, A. Tedjo and P. Vicente and the members were discharged at 11:30 a.m.

2. DECLARATIONS OF CONFLICTS OF INTEREST

3. APPROVAL OF AGENDA

4. DELEGATIONS

5. GOVERNMENT RELATIONS UPDATE

5.1 Discussion led by Keith Medenblik, Manager, Strategic Public Policy and External Relations (Oral)

Having regard that a quorum of members was not achieved, and in accordance with Section 3.5.7 of Procedure By-law 27-2022 which provides that the committee may receive submissions or information from the public or staff, the following information was received:

Keith Medenblik, Manager, Strategic Public Policy and External Relations, provided an update on government relations matters including federal and provincial matters of interest to municipalities and Peel including highlights from the 2023 provincial and federal budgets; recent advocacy work to advance Peel's priorities and address the community's needs; and Peel's approach for the 2023 Association of Municipalities of Ontario (AMO) conference, which provides a valuable platform to engage provincial officials and advocate for Peel residents.

6. REPORTS

6.1 2023 Association of Municipalities of Ontario (AMO) Annual Conference Update

6.2 Update on Peel Region Advocacy Priorities

(For information)

7. COMMUNICATIONS

8. OTHER BUSINESS

9. CLOSED SESSION

10. NEXT MEETING

Thursday October 19, 2023
11:00 a.m. - 1:00 p.m.
Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

Please forward regrets to Jill Jones, Committee Clerk, at jill.jones@peelregion.ca.

11. ADJOURNMENT

Having regard that a quorum of members was not achieved, items 6.1 and 6.2 will be placed on the June 22, 2023 Regional Council meeting agenda.

The meeting adjourned at 11:31 a.m.



The Regional Municipality of Peel
POLICE SERVICES BOARD
10 PEEL CENTRE DR., BRAMPTON, ON L6T 4B9

TELEPHONE: 905-458-1340
FACSIMILE: 905-458-7278
www.peelpoliceboard.ca

RECEIVED

June 26, 2023
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

June 26, 2023

Ms. Aretha Adams
Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive
Brampton, ON L6T 4B9

Dear Ms. Adams,

RE: #08-06-23 – 2023 VCOM Group Annual Report

On June 23, 2023 the Regional Municipality of Peel Police Services Board considered a report dated June 5, 2023, from Deputy Chief A. Odoardi, Innovation and Technology Command, providing the Board with the annual report on the activities of the VCOM group.

The following motion was passed by the Board:

“That the information be received for information;

And further, that the 2023 VCOM Group Annual Report be forwarded to Regional Council for information;

And further, that the 2023 VCOM Group Annual Report be forwarded to the Regional Fire Coordinator for information.”

In keeping with the Board’s motion, I have enclosed a copy of the 2023 VCOM Group Annual Report for distribution.

Should you have any questions or concerns, please do not hesitate to contact the Board office.

Yours truly,

Robert Serpe
Executive Director

Attach.

REFERRAL TO _____
RECOMMENDED
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED _____



REPORT Police Services Board

For Information

PSB. REC. JUNE 7, 2023
LOG NO. 35-23
FILE CLASS: V03

File Class: 1-01-02-01

Cross-Reference File Class: _____

DATE: June 5, 2023

SUBJECT: **2023 VCOM GROUP ANNUAL REPORT**

FROM: Anthony Odoardi, Deputy Chief, Innovation and Technology Command

RECOMMENDATION

IT IS RECOMMENDED THAT the 2023 Vcom Group Annual Report be received by the Police Services Board for information

AND FURTHER THAT, the 2023 Vcom Group Annual Report be forwarded to Regional Council for information.

AND FURTHER THAT, the 2023 Vcom Group Annual Report be forwarded to the Regional Fire Coordinator for information.

REPORT HIGHLIGHTS

- System Activities & Service Levels
- Financial Trend Summary
- Private Public Safety Broadband Network Project (PSBN)
- Vcom Interference from LTE operations in the 800 MHz band

DISCUSSION

1. Background

In accordance with the June 8, 1995 agreement between the Regional Municipality of Peel, the City of Brampton, the City of Mississauga, the Town of Caledon, and the Peel Police Services Board, a Vcom Group was formed in the summer of 1997 to manage the operation of the radio system. Section 6 of that agreement states in part:

'The Vcom Group will be accountable to Regional Council through the Police Services Board and report annually in September of each year on its activities to Regional Council,

through the Chief of Police to the Police Services Board with an information report forwarded to the Regional Fire Coordinator.'

2. Findings

Vcom Group Activities

The Vcom System entered its 26th year of operation, functioning well to support 7 public-safety/public-service agencies within the Region of Peel. Since 2008, the Vcom System has delivered an average of one million minutes of airtime per year.

The following are noteworthy activities from the past year:

- **System Users:**

At present, the Vcom System supports a total system capacity of 5,727 radios at a Public-Safety Grade of Service. System loading to date is well within operational tolerances. Average Site Utilization during the past 12 months was 26.3%, which is up 3% from last year. Service levels remain acceptable during this reporting period.

Current users of the Vcom system along with the number of radios as of April 2023 are:

Peel Regional Police *	2182	38.1%
Brampton Fire & Emergency Services *	312	5.4%
Caledon Fire & Emergency Services *	200	3.5%
Mississauga Fire & Emergency Services *	368	6.4%
Region of Peel Works *	604	10.5%
Total Vcom Group	3666	64.0%
City of Mississauga Non-Emergency	1251	21.8%
Canada Border Services Agency (CBSA) – Toronto Pearson International Airport	810	14.1%
Total Vcom Users	2061	36.0%
Grand Total of All Vcom System Users	5727	100.0%

* denotes Vcom Group member, others are Vcom Users.

3. Organizational Wellness / Occupational Health and Safety / Risk Management

- **Private Public Safety LTE Project**

Vcom initiated a project to establish a private public safety LTE Broadband network within the Region of Peel. Vcom identified 9 sites throughout the Region which would provide good mobile coverage for the initial deployment. Since the system was operationalized one additional site has been added, which was in 2022, Vcom is expected to add an additional site in Q3 of 2023.

In March 2022, the final version of the TNCO report was released. This report supports the model that Halton and Peel have been actively lobbying for. The hybrid model allows Halton and Peel to continue to invest in Core and RAN technology with the flexibility of working with the carriers to augment coverage.

In October of 2022 PRP started to utilize the PSBN in coordination with the new CAD system. The PSBN has proven itself as reliable and cost effective network to support first responders. In the winter of 2023 Rogers suffered a significant fibre cut localized to the Region of Peel. Cars on PSBN did not see the impact that was felt by the rest of the organization and JFCC. VCOM is seeing exciting statistics from the PSBN, on average PRP is using 40GB daily, these data costs would have gone to a public carrier.

Vcom and PRP are partnering with TELUS to deliver a new PSBN core that will support more capabilities like VoLTE and text messaging. This core will help deliver even more tools to first responders in the moments that matter.

Peel Police, along with their PSBN Innovation Alliance members - which represents municipal First Responder agencies covering municipalities with a population of over 4 million people –continue to promote a Canadian Public Safety Broadband Network, which would enable more efficient, reliable, secure, resilient and cost-effective communications for First Responders across Canada.

- ***Vcom Interference from LTE operations in the 800 MHz band***

This matter is now closed, after extensive testing and a coalition of Public Safety agencies, the RABC supported the concerns of Public Safety and have included provision in SRSP-503 that are favorable to the incumbents of 800Mhz Public Safety spectrum. These provisions should protect Public Safety from interference issues occurring in the future. Below is a recap of the events that led to the new SRSP-503.

- In May 2018, Vcom received a complaint of coverage in what was known to be an area with good coverage. Upon investigation Vcom found the control channel was degraded to the point of being inoperable, the signal appeared to just disappear. Vcom observed a Rogers Wireless cellular site was within close proximity to the area.
- Vcom reached out to Rogers and after a quick test with the Rogers interference specialist, confirmed Vcom's suspicion of interference. Vcom learned that Rogers had begun their deployment of 850 MHz LTE. Vcom received more complaints of subscribers showing "out of range" on the radio display. Vcom and Rogers investigated each area and confirmed the same issue. The new LTE band was interfering with Vcom subscribers on both Motorola and Tait user gear, which poses a serious safety risk to public safety operations within the Region of Peel. Rogers immediately decreased its base station power level on a precautionary basis following the tests and Vcom service returned to normal levels immediately. Rogers will not increase the power to their base stations until the issue can be resolved.
- In October 2018, Vcom submitted a report describing the results of these tests to the Federal Government Agency- Innovation, Science and Economic Development (ISED).

- In June 2019, ISED sent Vcom and Rogers their findings, which did confirm signal loss but were not able to make a determination on how to proceed. They requested that testing and information gathering continue while the Rogers signal must remain at the decreased level.
- Over the course of June 2019 through December 2019, ISED continued to examine their findings. Unable to arrive at a workable solution, ISED had returned to work with Vcom and Rogers and plan to conduct additional testing with our Region. Testing was scheduled in late March/early April 2020 were delayed ISED in light of the Covid19 pandemic.
- In June of 2020, Vcom and Rogers did extensive testing in a lab environment to collect data. Testing was done to see if a filter could be installed to resolve the interference problem. The lab results showed promise using a filter; Vcom was less impacted when Rogers used filters on their transmitters. During Fall 2020, the testing was taken to the field and the filters were installed on select sites for field verification. The testing did not yield the same results in the lab.
- In early 2021 a new approach was taken for the testing, the findings showed that while the Rogers signal did have an impact on Vcom, the Vcom signal is strong enough and posed no major concerns to the performance of user equipment.
- Over the course of 2022, consultations with RABC took place with Public Safety and commercial carriers. More testing was done to validate the last set of findings that RABC, ISED and Peel Police agreed on.
- In early 2023 the RABC issued the final version of SRSP-503 that included protections to Public Safety spectrum.

ORGANIZATIONAL IMPACTS

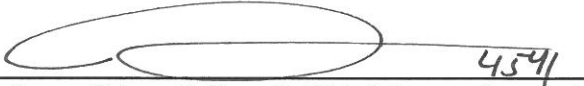
Financial

Vcom operates on a not-for-profit business model. Users only pay for the services required to operate and maintain the Vcom System infrastructure. The P25 Vcom Infrastructure operating budget is based on a Public Safety Grade of Service (GOS) capacity of 5,727 radios. The 2023 per radio operating cost of \$550.08 is an increase of \$45.65 per radio from 2022. This value is based on a total gross operating budget of \$3,449,100 less expected tower revenues of \$298,800. The increase of 12.39% in operating costs was due to a rise in software maintenance, licence fees, wages and Regional chargebacks. These expenses were partially offset by an increase in tower revenues on Vcom tower sites.

CONCLUSION

The Vcom Group is pleased to report that the Vcom System continues to serve the needs of our member municipalities and partner agencies with reliable and cost-effective communications.

Approved for Submission:

A handwritten signature in black ink, consisting of a large, stylized loop followed by a horizontal line and the number '4541' written above it.

Anthony Odoardi, Deputy Chief, Innovation and Technology Command

For further information regarding this report, please contact Deputy Chief Anthony Odoardi at extension 4060 or via email at anthony.odoardi@peelpolice.ca

Authored By: James Felton, Manager - VCOM and Support Services, ext. 4940.

June 28, 2023

RECEIVED

June 28, 2023
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

Peel Regional Council
10 Peel Centre Drive
Brampton ON, L6T 4B9

Dear Chair Iannicca and Members of Region of Peel Council:

**Re: Regional Development Charges – Interim Financial Incentives
Ivan Franko Homes - 160 Bed Long Term Care Home
3058 and 3070 Winston Churchill Boulevard, City of Mississauga**

We are the planning consultants for Ivan Franko Homes (the “owner”), with respect to the lands municipally known as 3058 and 3070 Winston Churchill Boulevard (the “subject site”). We are pleased to submit this letter to the Region of Peel Council, which respect to the owners proposed 160 Bed Long Term Care Home (“LTC”).

The owner is requesting a 100 per cent grant under the Interim Financial Incentives Program for the Region of Peel portion of the applicable development charge to facilitate the construction of a new LTC home with 160 beds and ancillary facilities.

This letter provides a background of the LTC home, the Provincial and Municipal approvals process, as well as a rationale to support the request for a 100 per cent grant of the Region of Peel portion of the eligible development charges. Although the Interim Financial Incentives Program approved by Regional Council on March 10, 2022, amounts to 50 per cent of the eligible development charge payable for the non-for-profit LTC, in our opinion, given more recent changes to exempt non-profit housing under Section 4.2 of the Development Charges Act, that the proposed LTC home by Ivan Franko Homes be eligible for a 100 per cent grant of the Regional development charges.

SUBJECT SITE

The subject site is located on the west side of Winston Churchill Boulevard between Dundas Street West to the south and Laird Road to the north and is municipally known as 3058 and 3070 Winston Churchill Boulevard.

Ivan Franko Homes owns the subject site. Ivan Franko Homes (formerly Ukrainian Home for the Aged) is a corporation to which the Not-for-Profit Corporations Act, 2010 applies with the primary objective of providing housing, as identified in articles of incorporation and supplementary name change documentation.

REFERRAL TO **CORPORATE SERVICES**
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED _____

The subject site has a frontage of approximately 123 metres along Winston Churchill Boulevard and a depth of approximately 388 metres and an overall size of 4.03 hectares and is currently occupied by several buildings and spaces that are collectively known as the Ivan Franko Homes Residence in Mississauga. The Residence currently includes a 3-storey senior's residence, a single-detached brick dwelling, various outbuildings, landscaped areas, orchards, garden plots, surface parking areas and driveway, and an historic cemetery. Due to the presence of the cemetery, which is considered a historical landscape, the subject site is listed on the City's heritage register as per Section 27 of the *Ontario Heritage Act*.

The main 3-storey building on the subject site is a senior's residence and includes 68 independent living units, assisted living units, short-term stays, and day programs. The campus also includes various medical, health, and recreational areas that support the seniors daily living including a gym, spa, conference room, library, tuck shop, laboratories, kitchen and dining areas, chapel, and common areas.

To the west of the senior's residence are a collection of smaller buildings and sheds among with landscaped areas that include an orchard, a historic cemetery, a pond, garden plots, and a small apple orchard. To the west of the apple orchard is a historic cemetery that is considered closed and is under the care of Ivan Franko Homes.

PROPOSED LTC HOME

The proposal will introduce a 3-storey LTC building west of the existing Ivan Franko Homes retirement building. The building will have a rectilinear shape with two "L" shaped wings connected at the centre. The proposed building will result in 12,135 square metres of new gross floor area ("GFA").

The LTC will occupy the middle portion of the site, surrounded by outdoor amenities. The proposed LTC building will contain 160 beds, a variety of programs and patient care services in addition to associated office space. The proposal will be connected to the existing Ivan Franko Homes Retirement Residence via a protected link to ensure services and care are shared across both buildings. The shape of the proposed LTC facility provides numerous courtyards that can be programed with active and passive outdoor recreational amenities. As part of the redevelopment, the existing cemetery on the Subject Site will be protected and incorporated into a memorial site in accordance with the recommendations of the Cultural Heritage Resource Assessment prepared by ASI.

PROVINCIAL AND MUNICIPAL APPROVALS

On December 7, 2022, a request for Minister's Zoning Order (MZO) was submitted on behalf of Ivan Franko Homes to facilitate the construction of the LTC. Supporting documents were also submitted to the City of Mississauga through a Site Plan Application process in order to receive Council endorsement of the MZO request.

The MZO was requested in accordance with subsection 47(4.3) of the *Planning Act*, in order to meet the applicable construction timelines, which require the LTC to be ready for construction on August 31, 2023 and ready for occupancy of the LTC beds by June 20, 2025. Prior to this, a DARC (Development Application Review Committee) Meeting was held with staff on May 4, 2022, that identified submission requirement for their review of the MZO.

On February 22, 2023, the application was considered before City of Mississauga General Committee. On March 1, 2023, City Council adopted the resolution to support the MZO which is currently with the Minister of Municipal Affairs and Housing for signing.

Further to this, the Ministry of Long-term Care approved funding for the project on March 28, 2023. One of the conditions for the financing agreement with Infrastructure Ontario is that Ivan Franko Homes is required to sever the Long-Term Care Home parcel of lands through a consent application through the *Planning Act* and register as first rank charge for Infrastructure Ontario.

On June 9, 2023 the Minister of Municipal Affairs and Housing approved a Zoning Order for the development of the 160-bed LTC on the site, including an exemption from Site Plan Approval. At Concurrently, Ivan Franko Homes submitted a Building Permit application (BPA-96812) to the City of Mississauga, which is required by August 5, 2023 to complete the funding agreement with the Ministry of Long Term Care by August 25, 2023.

NON-PROFIT LONG TERM CARE HOMES – INTERIM FINANCIAL INCENTIVES PROGRAM

The proposed LTC home at 3070 Winston Churchill Boulevard is currently eligible for a 50 per cent grant of the applicable Regional development charge, in accordance with the Interim Financial Incentives Program Framework approved by Regional Council on March 10, 2022.

The Financial Incentives Program Framework provides grants for 100 per cent of the Regional development charge for hospice developments and eligible public not-for-profit organization under hospitals such as Trillium Health Partners or William Osler Health System, but only 50 per cent of the Regional development charge for not-for-profit long term care developments. It is unclear why Regional Council chose to create a distinction between public and other not-for profit LTC developments, however in the case of Ivan Franko Homes this amounts to \$1,718,915.40 in Regional development charges which jeopardize the financial feasibility of the LTC development.

Further, the City of Mississauga Council approved the 2022 Development Charge Grants for Eligible Non-Profit Developments Policy on April 6, 2022. Under this grant, applicants pay the full development charge amount owing on the associated eligible Non-profit development, in accordance with the current City of Mississauga Development Charge By-law. The City portion of the paid development charges will be reimbursed 100 percent to the payee no later than 60 business days from building permit issuance. If the applicant does not have the funds to pay the City's portion of the development charges, Finance staff, at the discretion of the Commissioner of

Corporate Services, will consider entering into a deferral agreement with the applicant, as is the case for Ivan Franko Homes.

On November 28, 2022 the *Development Charges Act* was amended by the *More Homes Built Faster Act, 2022* (Bill 23), which repealed “non-profit housing development” from Section 26(2) and established Section 4.2 which provides an exemption for “non-profit housing development” from Development Charges. However, institutional development, such as long-term care homes, are still subject to Section 26(2) of the *Development Charges Act*. Therefore, a not-for-profit long term care development is only distinct from a “non-profit housing development” on the basis of *Regulation 82/98* under the *Development Charges Act*.

The City’s Corporate Policy and Region’s Financial Incentives Program were passed to support the development of non-for-profit LTC homes prior to the Province amending the *Development Charges Act* to provide an exemption for Not-For-Profit Housing Development under Section 4.2, and further, that *Regulation 82/98* under the *Development Charges Act* was not amended at this time, resulting in LTC homes, regardless of whether the LTC is being developed by a for-profit or non-for-profit corporation, to be considered Institutional Development for the purposes of Section 26(2) of the *Development Charges Act* and is therefore not exempt from development charges.

In our opinion, it should not be the intent or desire of Regional Council to rely on this distinct to make a not-for-profit LTC development eligible for 50 per cent of the Regional development charge where a not-for-profit housing development is exempt from development charges. Further, in approving the Financial Incentives Program, Regional Council adopted a recommendation to lobby the Province for legislative changes that would exempt not-for-profit LTC and hospice developments from Regional development charge.

Therefore, Ivan Franko Homes are requesting Regional Council pass a resolution to provide a 100 per cent grant for the eligible Regional development charges for the proposed LTC home at 3070 Winston Churchill Boulevard. We hope that this distinction between not-for-profit LTC and not-for-profit housing development will be resolved by legislative changes to *Regulation 82/98* under the *Development Charges Act* and we trust that Regional Council will continue to support these legislative changes.

We trust that this letter is satisfactory, should you require any additional information, please do not hesitate to contact the undersigned.

Yours truly,
Bousfields Inc.



David Charezenko, MCIP, RPP
c.c. Ivan Franko Homes



June 29, 2023

Sent via E-Mail: aretha.adams@peelregion.ca

Aretha Adams
Regional Clerk and Director of Administration
Region of Peel
10 Peel Center Drive
Brampton, ON L6T 4B9

RECEIVED

June 29, 2023
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

RE: VACANT HOME TAX – LETTERS OF SUPPORT FOR PEEL REGION’S SUBMISSION

Dear Ms. Adams,

I am writing to advise that at the Town Council meeting held on June 20, 2023, Council adopted a resolution regarding the Region of Peel's Vacant Home Tax Submission.

The resolution reads as follows:

That at this time, the Town is not in a position to support the Region of Peel's Vacant Home Tax Submission; and

That this resolution be provided to the Region of Peel.

For more information regarding this matter, please contact the undersigned by email at laura.hall@caledon.ca or by phone at 905.584.2272 ext. 4288.

Thank you for your attention to this matter.

Sincerely,

Laura Hall, Director, Corporate Services / Town Clerk

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED _____

REPORT TITLE: **Long-Term Utility Financial Plan Update**

FROM: Kealy Dedman, Commissioner of Public Works

RECOMMENDATION

- 1. That, as part of the Long-Term Utility Financial Plan, the Region of Peel builds a minimum uncommitted Utility Rate Supported Capital Reserve balance of 25 per cent of annual State of Good Repair Capital Expenditure over time; and**
- 2. That the water and wastewater rate structure, approved by Regional Council (Resolution 2022-430) listed on the May 12, 2022, Regional Council agenda titled “Long-Term Utility Financial Plan Rate Structure”, be implemented all at one time, with the effective date to be confirmed through the 2024 budget process.**

REPORT HIGHLIGHTS

- A strategic goal of the Region of Peel’s Water and Wastewater 10-year Plan (2019-2028) is to assure the long-term financial sustainability of the utility system. This includes ensuring adequate revenue to fund the full lifecycle management of assets and the state of good repair program (SOGR).
 - On May 12, 2022, Council approved a new water and wastewater rate structure which includes a fixed service charge and a volumetric rate. This approach is based on industry best practices which balances the pricing objectives of invoice predictability and revenue stability, customer understanding and administrative ease, and equity.
 - As part of the Phase 2 work, a long-term utility financial planning model has been developed which provides a comprehensive long-term financial model for financial management decision-making. The model accounts for all future infrastructure rehabilitation and replacement that is not eligible for development charge (DC) funding, and other revenue needs and provides a plan for a sustainable financial future with balanced rate increases over time.
 - The Utility Rate Supported Capital Reserve provides financing for the Region’s capital plan and is used to fund capital projects for SOGR, growth not eligible for development charges, service enhancement and other capital needs to support the delivery of the Region’s services and programs. Currently, the Utility Rate Supported Capital Reserve is balanced to zero dollars on a yearly basis.
 - Industry best practice is to maintain a level of reserve to mitigate financial risks and to respond to unanticipated events. A minimum uncommitted balance in the Utility Rate Supported Capital Reserve of 25 per cent of the annual capital expenditure is recommended. To minimize the burden on customers, while balancing the need to reach the minimum reserve target, the Region will responsibly and slowly build the reserve over the next 11 years.
-

Long-Term Utility Financial Plan Update

DISCUSSION

1. Background

The Long-Term Utility Financial Plan (Utility Plan) consists of two streams of work: the utility rate structure and the long-term financial planning model. The new utility rate structure will ensure revenue stability and invoice predictability, customer understanding, administrative ease and equity, all of which were developed based on community feedback. The Utility Plan will complete one of the strategic goals in the Region's Water and Wastewater 10-year Plan (2019-2028), to assure the long-term financial management of the system. The intent of this plan is to assure the long-term financial sustainability of the utility system while meeting long-term asset management, replacement and rehabilitation needs to a "good" level of service. This includes ensuring adequate revenue to fund the full lifecycle management of assets and the state of good repair program. The long-term financial planning model will also help the Region better understand the financial impacts of policy decisions. The Utility Plan will provide a predictable and stable revenue stream to cover the projected fixed and variable costs associated with providing water and wastewater services to residents and businesses in Peel.

Raftelis Financial Consultants Inc. (Raftelis) was retained by the Region in August 2020 for the development of the Utility Plan. Raftelis is the largest water industry financial management and consulting firm in North America.

In December 2020, Council endorsed the principles and workplan for the Long-Term Financial Utility Plan (Resolution 2020-1039). The objectives of the Utility Plan are to update the water and wastewater rate structure based on key pricing objectives, and to develop a financial planning model to ensure a sustainable water and wastewater revenue source to fund the long-term operating costs, including asset replacement, over time.

In May 2021, the Long-Term Utility Financial Plan Council Working Group (Utility Plan Council Working Group), comprised of representative Council members from Brampton, Mississauga, and Caledon, was formed to provide input and endorsement throughout the project (Resolution 2021-555).

In October 2021, the Utility Plan's pricing objectives of bill and revenue predictability, customer understanding and administrative ease, and equity were based on community feedback and approved by the Utility Plan Council Working Group and Regional Council (Resolution 2021-1023).

From June 2021 – February 2022, an extensive public consultation process was conducted. Feedback was sought from the public, property managers, small to medium-sized businesses, and high-use large industrial companies across all three local municipalities. Staff also engaged the Lived Experience Roundtable of the Peel Poverty Reduction Committee, comprised of residents representing low-income, racialized communities, seniors, people with disabilities, single parents, newcomers, and refugees. Results showed that residents and businesses prioritized the principle of equity and '*pay for what you use*'.

In May 2022, the recommended water and wastewater rate structure which includes both a fixed service charge and a volumetric rate, was approved by the Utility Plan Council Working Group and Regional Council (Resolution 2022-430). The rate structure is based on industry best practices, aligns with community feedback, and balances the Utility Plan's pricing objectives.

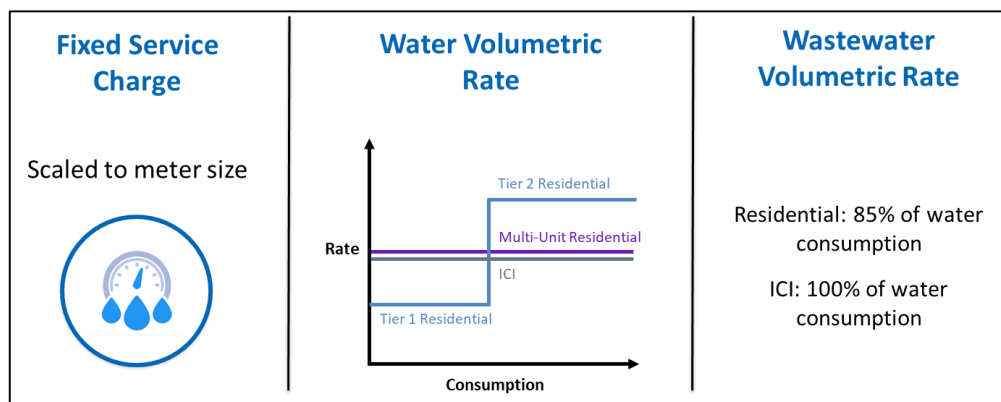
Long-Term Utility Financial Plan Update

This report will focus on the recommendation for implementation of the Region's water and wastewater rate structure and industry best practices for long-term utility financial planning.

a) Utility Rate Structure

To determine the optimal utility rate structure, Raftelis conducted a thorough cost to serve analysis based on the Region's customer types. The analysis showed a higher relative cost to serve for detached residential customers, and a lower relative cost to serve for multi-unit residential and industrial, commercial and institutional customers (ICI). This is primarily due to the longer lengths of infrastructure required to service this population sector.

The approved water rate structure has a fixed service charge, plus a two-tier volumetric rate for detached residential customers, and uniform volumetric rates for multi-unit residential and ICI. The fixed service charge reflects the infrastructure cost to deliver water and wastewater services. The lower tier of the two-tier volumetric rate is designed to accommodate typical residential uses. The approved wastewater rate structure has a fixed service charge as well as a uniform volumetric rate for all customers.



b) Long-Term Utility Financial Planning Model

The long-term utility financial planning model work is now complete. The model will provide the flexibility to adjust the utility rates to ensure a predictable and stable revenue stream to cover the long-term funding requirements. Components of the financial planning model include operating costs, state of good repair capital project costs, reserve projections and revenues from residential and ICI customers.

2. Findings

a) Long-Term Funding Requirements

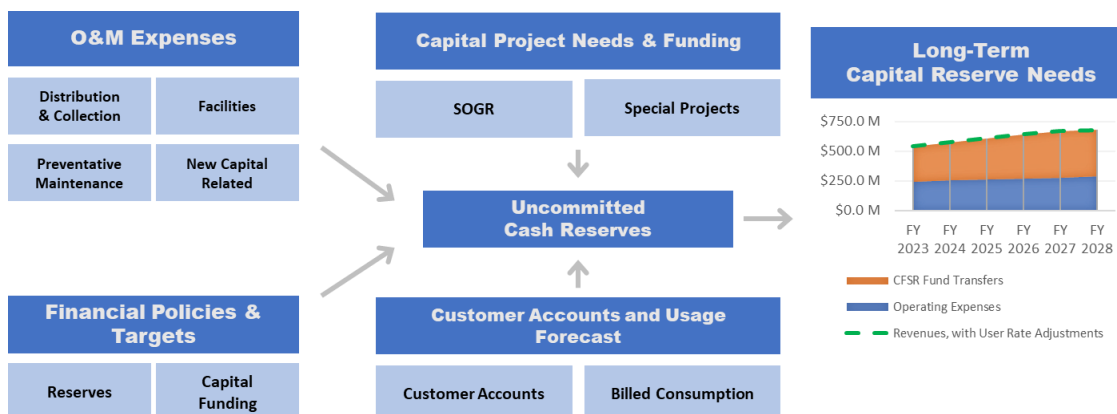
The long-term financial planning model provides a comprehensive long-term financial model for financial management decision-making. The model accounts for all future infrastructure rehabilitation and replacement that is not eligible for development charge (DC) funding, and other revenue needs and provides a plan for a sustainable financial future with balanced rate increases over time.

The long-term utility financial planning model includes the current 10-year capital plan for state of good repair and non-DC eligible growth, operating and maintenance expenses,

Long-Term Utility Financial Plan Update

maintenance of new assets for growth. The model provides a 20-year outlook, however current forecasts are based on the best information available today. The highest confidence is in the first three to five years of the forecast, with increasing uncertainties as the model moves towards years 11 through 20, as there are significant unknowns which will impact future infrastructure requirements.

Long-Term Utility Financial Planning Model Components



Currently, the model does not include a detailed State of Good Repair (SOGR) capital expenditure allowance for large diameter water and sewer main repair and replacements and is limited by the current level of maturity of the Region’s asset management model. The model will continue to be used in a dynamic function and additional functionality will be added as more details become available.

The model allows the Region to run scenarios based on the impacts of Provincial and other external agency initiatives, as they become known.

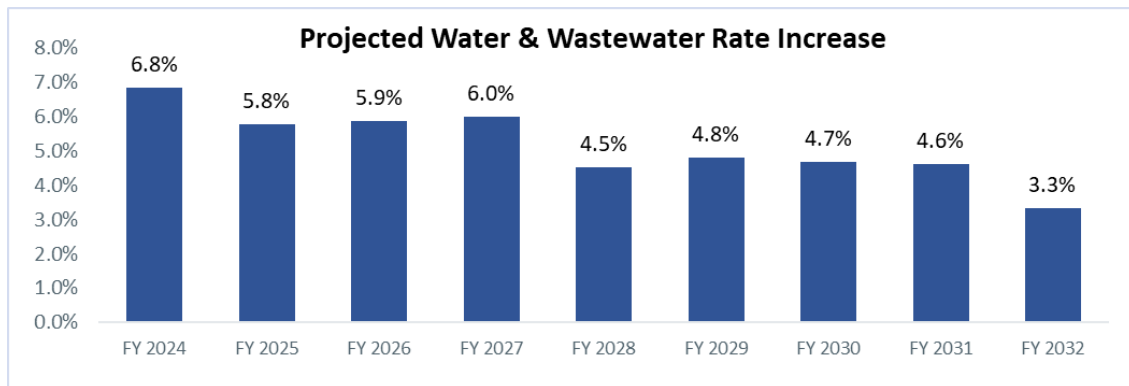
b) Projected Water and Wastewater Rates

The long-term financial utility planning model includes a balanced projection of revenues and expenses over a 10-year period, with Utility Rate Stabilization Reserve that conforms to policy of maintaining a working capital target balance of between five per cent and 10 per cent of annual operating expenses. The table below provides a high-level summary of the financial plan revenues, expenses, and reserve balance.

Description	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Rate Stabilization Reserve Summary:										
Beginning Balance	\$ 48.8	\$ 49.5	\$ 50.8	\$ 52.1	\$ 53.7	\$ 55.3	\$ 56.9	\$ 58.6	\$ 60.4	\$ 62.2
Revenues (Water and Wastewater)	540.3	572.3	607.2	643.0	680.8	714.4	749.3	785.8	823.8	856.2
Expenses (Water and Wastewater)	(539.6)	(571.0)	(605.8)	(641.5)	(679.2)	(712.7)	(747.5)	(784.0)	(822.0)	(854.4)
Ending Balance (Meets Fiscal Policy)	\$ 49.5	\$ 50.8	\$ 52.1	\$ 53.7	\$ 55.3	\$ 56.9	\$ 58.6	\$ 60.4	\$ 62.2	\$ 64.1
Reserve (as % of Operating Budget)	9.2%	8.9%	8.6%	8.4%	8.1%	8.0%	7.8%	7.7%	7.6%	7.5%

To accomplish this balanced plan, the projected water and wastewater rate increases for the next four years are modest, as shown in the chart below. These projections are preliminary and based on 2023 corporate asset management recommendations supplemented by specific asset management data within the Utility program, which will be updated based on the 2024 capital needs and subject to inflationary pressures and changes based on the budget process, which will be finalized in November.

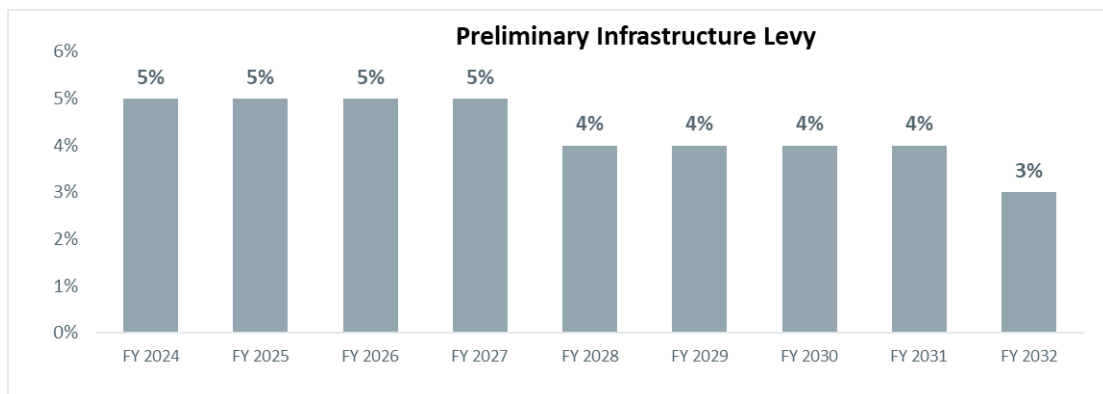
Long-Term Utility Financial Plan Update



c) Utility Rate Supported Capital Reserve

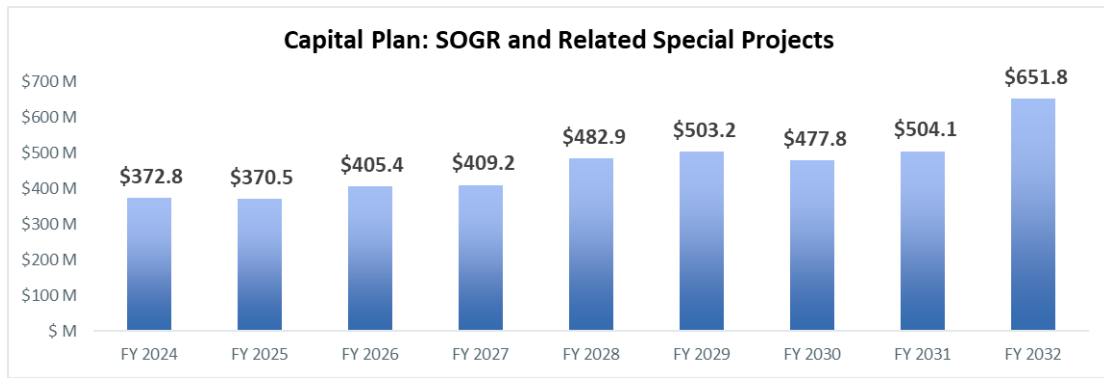
The Utility Rate Supported Capital Reserve provides financing for the Region's capital plan. This reserve is used to fund capital projects for SOGR, service enhancements and other capital needs to support the delivery of the Region's services and programs. The Utility Rate Supported Capital Reserve has been funded through an annual five per cent infrastructure levy and is included as part of the combined water and wastewater rates. Currently the Utility Rate Supported Capital Reserve is balanced to zero dollars on a yearly basis.

Analysis from the long-term financial planning model, and based on what is known today, the continued use of the five per cent infrastructure levy is sufficient to fund the long-term funding requirements and capital needs until 2027. Based on current information a reduction beyond 2027 is anticipated.



The preliminary infrastructure levy increases are based on the capital spending needs based on updated information since the 2023 – 2032 Capital Plan was presented to Council and will change as better information becomes available. The current preliminary annual capital plan for SOGR and special projects ranges from \$370 million to \$650 million per year. This plan is preliminary and a final 2024 plan will be presented to Council in the Fall.

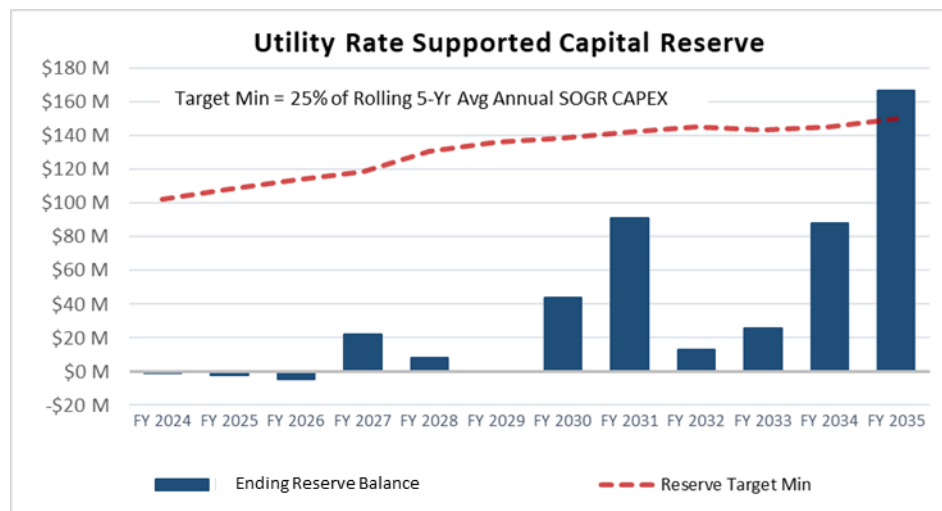
Long-Term Utility Financial Plan Update



The current financial plan accommodates a slow build-up of an uncommitted Utility Rate Supported Capital Reserve balance to address future financial plan risks. The risks to the financial plan are centered around the potential need for future funding for capital expenditure spending that is over and above what is currently anticipated in the capital plan. These risks could result in delays in other necessary SOGR projects and have an impact to the existing level of service that Peel has been able to provide.

For example, the capital plan does not yet include specific details regarding the rehabilitation of large diameter water and sewer mains because the needs are not yet known. Current estimates are based on existing and forecast program data to acquire current condition assessment. Projects and initiatives from external agencies, such as major transit projects, will have significant impacts to the capital plan and are difficult to anticipate and budget for. The unknown impacts relating to Bill 23 and Bill 112 also add uncertainties to the financial plan.

Industry best practice is to maintain a level of reserve to mitigate financial risks. Currently, the Region manages the uncommitted Utility Rate Supported Capital Reserve balance to zero each year and manages financial risks primarily on an ad hoc basis. The industry standard for this type of reserve ranges between 25 to 100 per cent. The Region will build up to a minimum of 25 per cent for the uncommitted balance in the Utility Rate Supported Capital Reserve. In order to minimize the burden on customers, while balancing the need to reach the minimum reserve target, the Region will responsibly and slowly build up the reserve and will reach this minimum in approximately 11 years. Any need to grow this reserve beyond the minimum target will be reviewed with Council at that point in time.



Long-Term Utility Financial Plan Update

As the Region’s asset management models mature, additional information will become available and an increasing amount for capital expenditure needs is anticipated to be identified. The model is designed to be iterative and will be updated as new information becomes available. Staff will review the long-term financial planning model on an annual basis and will report back on how financial risks have been mitigated through the building of the Utility Rate Supported Capital Reserve. This will align the Region with industry best practices and help protect from future deviations in the SOGR capital plan.

The minimum Utility Rate Supported Capital Reserve will also allow the Region to smooth water and wastewater rate increases over time and reducing the volatility in rates from year to year.

d) Customer Bill Impacts

The combined effect of the rate structure and the long-term financial needs will have moderate impacts on customers. The projected water and wastewater rate increases on customer bills is based on cost to serve. The table below shows projected water and wastewater bill impacts based on the combined the 2024 rate increase of 6.8 per cent with the rate structure changes that were previously approved.

**Projected Water and Wastewater Bill Impacts
Combined Impact of 6.9 per cent Rate Increase and Rate Structure Change**

Customer Type (Examples)	% of Customers	2023 Quarterly Bill	2024 Quarterly Bill	Quarterly Bill Change ²	
Single-Unit Residential	95%	\$188	\$211	\$23	12.4%
Multi-Unit Residential	1%	\$1,120	\$1,144	\$24	2.2%
Small Commercial	4%	\$336	\$378	\$42	12.5%
Medium Commercial ¹	< 1%	\$8,615	\$8,161	- \$454	- 5.3%
Large Industrial ¹	< 1%	\$144,008	\$132,193	- \$11,816	- 8.2%

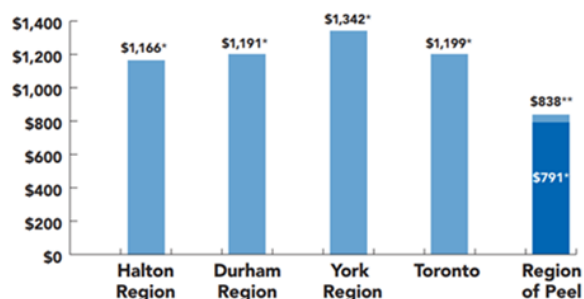
¹ Impacts for these customers are shown quarterly but are typically billed monthly.

² Rate impact for 2024 reflect combined impact of implementing the rate structure change and the proposed water and sewer rate increases

e) Comparison to Other Utilities

With the implementation of the rate structure change and long-term financial planning model, the Region’s water rates will continue to be the lowest among GTA utilities even in comparison to other municipality’s 2021 rates.

Peel water bills are 35% below GTA average



*Based on 2021 Residential Rates ** 2022 Approved Rate

Note: York Region – average of three municipalities: Markham, Vaughan and Richmond Hill.

Long-Term Utility Financial Plan Update

3. Implementation Plan

Staff recommend that the Region implement the approved rate structure all at one time, with an effective date to be confirmed through the FY 2024 budget process. This is contingent upon the completion of the billing system upgrade, as well as any impacts of Bill 23 or Bill 112.

4. Communications Strategy

A comprehensive communication strategy is in development to inform the community about the new rate structure change. Staff will be using both traditional and digital channels and will be testing key messages with focus groups with participants from the earlier rounds of stakeholder engagement. This includes the Lived Experience Roundtable, as well as members from the public, small business, property managers and ICI. The communications plan will kick-off once the water and wastewater rates are approved with budget in the Fall.

BILL 112 RISKS AND IMPLICATIONS

On June 8, 2023, the Province passed Bill 112, the *Hazel McCallion Act (Peel Dissolution), 2023* that will dissolve the Region of Peel and make the Cities of Brampton and Mississauga and the Town of Caledon single-tier municipalities, effective January 1, 2025. The legislation provides for the establishment of a Transition Board to make recommendations on implementing the restructuring. Details of the transition including matters as they relate to Regional roles and responsibilities are not known at this time and are to be addressed in future reporting to Regional Council.

On June 8, 2023, per Resolution 2023-455 Council approved principles to guide decisions required to maintain regional services through the Bill 112 transition period. Principle Number 3 “State of Good Repair investments for assets that will clearly continue to be required” is supported by the recommendations set out in this report. Additional assessment to support the transition under Bill 112 will be provided as further details become known. The uncertainties resulting from Bill 112 and other recent legislative changes such as Bill 23 and Bill 97 may affect the timing of implementation of the works.

CONCLUSION

The long-term utility financial planning model provides the Region with a plan for a sustainable financial future that accounts for long-term infrastructure funding requirements and revenue needs while balancing rate increases over time. The model allows the Region to run scenarios based on the impacts of Provincial and other external agency initiatives, as they become known.



Kealy Dedman, Commissioner of Public Works

Authored By: Stephanie Shih, Project Manager, Operations Support

REPORT TITLE: Amendments to Peel Region Traffic By-law 15-2013 to Implement a Speed Limit Increase, Flashing Speed Limit Zone and Flashing Speed Limit Zone Timing Change on Regional Roads within Campbell's Cross Village and Alloa Village, Town of Caledon, Wards 1 and 2

FROM: Kealy Dedman, Commissioner of Public Works

RECOMMENDATION

- 1. That the posted speed limit on Regional Road 9 (King Street) from 30 metres east of Heart Lake Road to 305 metres west of Kennedy Road be increased from 40 kilometres per hour to 60 kilometres per hour; and**
- 2. That a flashing 40 kilometres per hour speed limit zone be implemented on Regional Road 9 (King Street) from 535 metres west of Heart Lake Road to 500 metres east of Kennedy Road with times of operation from 7:00 a.m. to 10:00 a.m., and 3:00 p.m. to 6:00 p.m. on school days; and**
- 3. That the existing times of operation for the flashing 60 kilometres per hour speed limit zone on Regional Road 1 (Mississauga Road) from 720 metres north of Regional Road 14 (Mayfield Road) to 1132 metres north of Regional Road 14 (Mayfield Road) be revised to operate from 7:15 a.m. to 9:25 a.m., and 3:15 p.m. to 6:15 p.m. on school days; and**
- 4. That the necessary by-law be presented for enactment; and**
- 5. That the Town of Caledon and Ontario Provincial Police - Caledon Detachment be advised of the changes.**

REPORT HIGHLIGHTS

- In 2021, an Automated Speed Enforcement (ASE) camera was installed at Campbell's Cross Village; to accommodate ASE, the posted speed limit on King Street was reduced from 60 kilometres per hour to 40 kilometres per hour and the school flashing speed limit was removed in keeping with *Highway Traffic Act* guidelines.
- Since that time, Regional Councillors have received many requests from residents and motorists to increase the posted speed of 40 kilometres per hour on King Street through Campbell's Cross Village.
- Based on the outcome of a technical review and consultation with Regional Councillors and the Principal of Herb Campbell Public School, staff recommend increasing the static posted speed limit from 40 kilometres per hour to 60 kilometres per hour, reinstating the 40 kilometres per hour school flashing zone on school days, and removing the ASE camera.

Amendments to Peel Region Traffic By-law 15-2013 to Implement a Speed Limit Increase, Flashing Speed Limit Zone and Flashing Speed Limit Zone Timing Change on Regional Roads within Campbell's Cross Village and Alloa Village, Town of Caledon, Wards 1 and 2

- As a separate matter, the Principal of Alloa Public School located on Mississauga Road in the Town of Caledon has requested that the Region make a minor revision to the times of operation of the flashing speed limit zone for the school.
 - Staff recommend the times of operating for the existing flashing speed limit zone for Alloa Public School from 7:15 a.m. – 9:15 a.m. and 3:15 p.m. – 5:45 p.m. be revised to 7:15 a.m. – 9:25 a.m. and 3:15 p.m. – 6:15 p.m. on school days to allow for extended drop-off times in the mornings and afternoons for both buses and parents exiting the school property.
-

DISCUSSION

1. Campbell's Cross Village on King Street

Herb Campbell Public School, which is located on King Street, was one of the original Automated Speed Enforcement (ASE) pilot program locations selected on Regional Roads. The ASE Pilot Program By-law Amendments report was adopted by Regional Council (Resolution 2020-435) on June 11, 2020. To accommodate ASE, the posted speed limit on King Street was reduced from 60 kilometres per hour to 40 kilometres per hour and the school flashing speed limit was removed. These changes were necessary for use of an ASE camera based on Provincial and *Highway Traffic Act* guidelines.

Since that time, staff have received numerous reports from the Regional and Area Councillors regarding residents and motorists expressing concerns over the posted speed of 40 kilometres per hour on King Street from Heart Lake Road to Kennedy Road in Campbell's Cross Village.

Peel Region is the Road authority for King Street and is responsible for determining the posted speed limit and ensuring it is appropriately set. Peel staff undertook a review of the existing 40 kilometres per hour posted speed limit by applying the Transportation Association of Canada (TAC) Speed Zone Methodology to determine the appropriate speed limit based on current characteristics.

The review indicated that a speed limit increase to 60 kilometres per hour is appropriate for the selected road segment on King Street, based on the existing operating speeds, topography, lane uses, road characteristics, existing businesses and the number of residential frontages in the corridor. However, this change precludes future use of ASE cameras in this location.

Staff consulted with Regional Councillors and the Principal of Herb Campbell Public School and received support to revert back the static 60 kilometres per hour posted speed limit, to reinstate the original flashing 40 kilometres per hour speed limit zone on King Street, and to remove the ASE camera from this location.

On that basis, as shown in Appendix I, staff recommend (1) that the posted speed limit be changed from 40 kilometres per hour to 60 kilometres per hour on King Street from 30 metres east of Heart Lake Road to 305 metres west of Kennedy Road; (2) that the flashing 40 kilometres per hour speed limit zone on King Street be reinstated from 535 metres west

Amendments to Peel Region Traffic By-law 15-2013 to Implement a Speed Limit Increase, Flashing Speed Limit Zone and Flashing Speed Limit Zone Timing Change on Regional Roads within Campbell's Cross Village and Alloa Village, Town of Caledon, Wards 1 and 2

of Heart Lake Road to 500 metres east of Kennedy Road from 7:00 a.m. to 10:00 a.m., and 3:00 p.m. to 6:00 p.m. on school days; and, (3) that the ASE camera be removed from this location.

2. Alloa Public School on Mississauga Road

The Principal of Alloa Public School on Mississauga Road has requested that the Region revise the times of operation for the flashing speed limit zone signs in front of the school to allow parents, staff and school buses to exit the school driveway more safely.

Proposed changes are minor and extend the current flashing operating times longer in the morning and afternoon. Times of operation for the flashing speed limit zone will be revised from 7:15 a.m. – 9:15 a.m. and 3:15 p.m. – 5:45 p.m. to 7:15 a.m. - 9:25 a.m. and 3:15 p.m. - 6:15 p.m. on school days as shown in Appendix II. This change will allow for extended drop-off times in the mornings and afternoons for both buses and parents exiting the school property.

RISK CONSIDERATIONS

If the above recommendations for Campbell's Cross Village are not implemented, the disconnect between the recommended speed of 60 kilometres per hour on King Street and the existing speed of 40 kilometres per hour will persist. Drivers may continue to experience frustration along this stretch. Generally speaking, drivers assess roadway characteristics and subjectively travel at a comfortable speed. When a speed limit is set significantly lower than the road characteristics require, some drivers will speed and others will not. The greater the differential between the posted speed and the "comfortable" speed, the greater the risk of collisions. In this case, the risk can be mitigated through the recommended change in speed to 60 kilometres per hour, consistent with the results of the TAC speed methodology review.

There are no risks associated with the minor extension requested for the flashing speed operation times for Alloa Public School.

BILL 112 RISKS AND IMPLICATIONS

On May 18, 2023, the Province introduced Bill 112, the *Hazel McCallion Act (Peel Dissolution), 2023*. The Bill has subsequently passed its third reading. Upon Royal Assent, the Act will dissolve the Region of Peel and make the Cities of Brampton and Mississauga and the Town of Caledon single-tier municipalities, effective January 1, 2025. The proposed legislation provides for the establishment of a Transition Board to make recommendations on implementing the restructuring. Details of the transition including matters as they relate to Regional roles and responsibilities are not known at this time and are to be addressed in future reporting to Regional Council. Additional assessment to support the transition under Bill 112 will be provided as further details become known.

Amendments to Peel Region Traffic By-law 15-2013 to Implement a Speed Limit Increase, Flashing Speed Limit Zone and Flashing Speed Limit Zone Timing Change on Regional Roads within Campbell's Cross Village and Alloa Village, Town of Caledon, Wards 1 and 2

Through the recommendations of this report, the proposed By-law amendment reflects the appropriate regulatory traffic changes on Regional road network, thereby minimizing any added risk to the corporation.

FINANCIAL IMPLICATIONS

Peel Region will assume operating costs, such as adjustments to road signage, to implement the changes described in this report. These costs are minor in nature and can be accommodated within the existing approved Roads operating budget.

CONCLUSION

An amendment to the Region of Peel Traffic By-law 15-2013 is required to implement a posted speed limit increase to 60 kilometres per hour and a flashing 40 kilometres per hour school zone on King Street within the Village of Campbell's Cross, and to extend the hours of operation for the flashing speed limit zone in the Village of Alloa in the vicinity of Alloa Public School on Mississauga Road.

APPENDICES

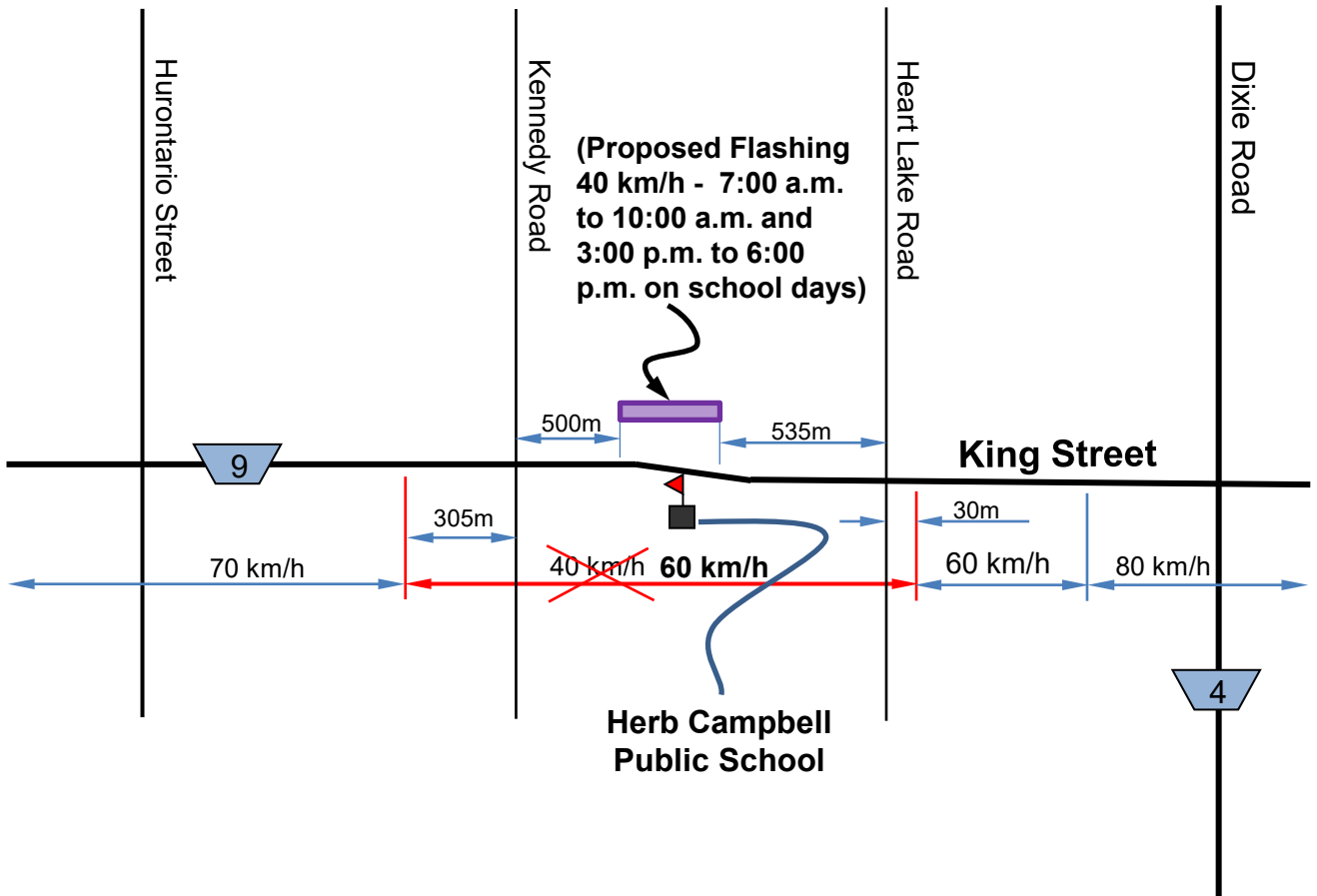
Appendix I – Campbell's Cross Speed Limit Increase and Flashing Speed Limit School Zone
Appendix II – Alloa Public School Flashing Speed Limit Zone






Kealy Dedman, Commissioner of Public Works

Authored By: Denise Dang, Technical Analyst, Transportation Operations

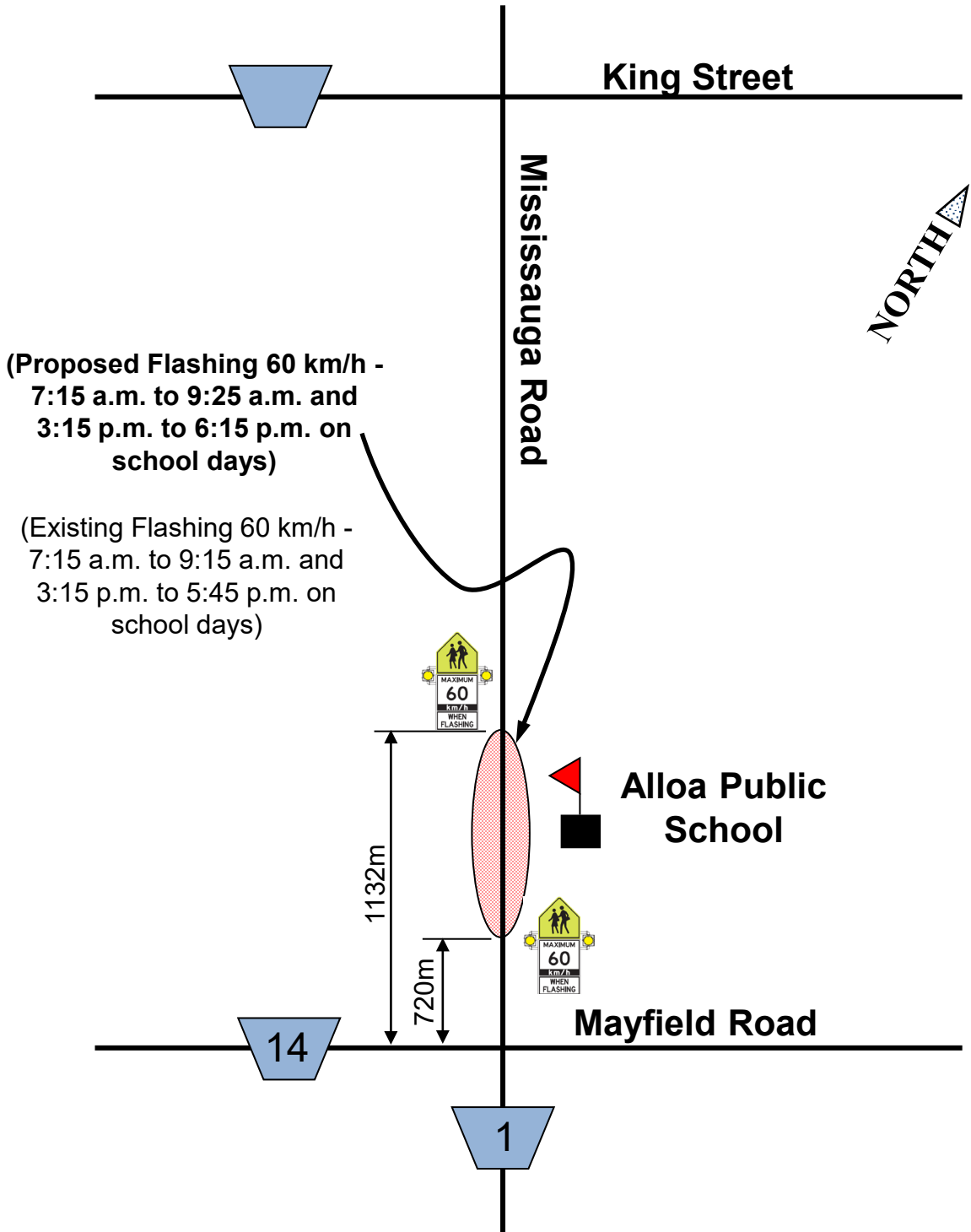
**APPENDIX I
 AMENDMENTS TO PEEL REGION TRAFFIC BY-LAW 15-2013 TO IMPLEMENT A
 SPEED LIMIT INCREASE, FLASHING SPEED LIMIT ZONE AND FLASHING SPEED
 LIMIT ZONE TIMING CHANGE ON REGIONAL ROADS WITHIN CAMPBELL'S CROSS
 VILLAGE AND ALLOA VILLAGE, TOWN OF CALEDON, WARDS 1 AND 2**



Legend:

-  - Proposed Flashing 40 km/h
-  - Existing Speed Limits
-  - Proposed Speed Limit

**APPENDIX II
AMENDMENTS TO PEEL REGION TRAFFIC BY-LAW 15-2013 TO IMPLEMENT A
SPEED LIMIT INCREASE, FLASHING SPEED LIMIT ZONE AND FLASHING SPEED
LIMIT ZONE TIMING CHANGE ON REGIONAL ROADS WITHIN CAMPBELL'S CROSS
VILLAGE AND ALLOA VILLAGE, TOWN OF CALEDON, WARDS 1 AND 2**



REPORT TITLE: Halton-Peel Cross-Boundary Water Servicing Agreement

FROM: Kealy Dedman, Commissioner of Public Works

RECOMMENDATION

- 1. That the Commissioner of Public Works be authorized to negotiate, enter into and execute, a new agreement with The Regional Municipality of Halton (Halton Region), including any future amendments, renewals, extensions or termination thereof, on legal terms satisfactory to the Regional Solicitor and on business terms satisfactory to the Commissioner of Public Works, from time to time, based upon the principles set out in this report, to address the cross-boundary water servicing arrangements between Halton Region and The Regional Municipality of Peel (Peel Region); and**
- 2. That Halton Region be responsible for all connection charges and legal disbursements, including the applicable fees as set out in the Region’s User Fees By-law 43-2002, as amended; and**
- 3. That Halton Region be added to Peel Region’s water billing system; and**
- 4. That the required documents be executed by Peel Region’s authorized signing officers.**

REPORT HIGHLIGHTS

- The Regional Municipality of Halton (Halton Region) Council, on June 14, 2023, endorsed Report Number PW-25-23 “Water Supply Agreement with the Regional Municipality of Peel for Temporary Servicing of Properties in the Premier Gateway Employment Area”, agreeing to a temporary water connection to the Region’s drinking water system to supply Conestoga Cold Storage, a large business with other locations in the Region as well as in the Town of Halton Hills.
 - Peel Region has sufficient in-term water system capacity for this temporary cross-boundary water servicing proposal; it conforms with land use policies in both municipalities and poses no risk to the Region’s utility ratepayers.
 - Halton Region will be responsible for all cross-boundary water servicing requirements, including engineering costs, connection charges, construction costs, inspection costs, legal disbursements and applicable fees as set out in the Region’s User Fees By-law 43-2002, as amended by By-law 5-2023.
-

Halton-Peel Cross-Boundary Water Servicing Agreement

DISCUSSION

1. Background

a) Water Servicing Request

Conestoga Cold Storage (CCS) is a large business located in Peel Region. CCS owns a property near Winston Churchill and Steeles Avenue in the Town of Halton Hills that CCS wishes to develop and build a second facility. Halton Region is planning to upgrade infrastructure services to the area by 2027/2028. Therefore, CCS contacted Peel Region and Halton Region in March 2023 to determine the feasibility of a temporary cross-boundary water servicing agreement utilizing existing water infrastructure at Steeles Avenue West and Winston Churchill Boulevard.

CCS is developing lands at 16408 Steeles Avenue, in the Town of Halton Hills, and proposes to fund the design and construction of a watermain from their property to an existing Peel Region-owned 400mm diameter watermain at the Halton-Peel municipal boundary. The new watermain may provide water service to additional industrial users, subject to development application approval from Halton Region and available water infrastructure capacity. Peel Region and Halton Region staff would collaborate on the design and construction to ensure the works meet required standards. Infrastructure within Halton Region will be owned and maintained by the Region of Halton at no cost to Peel Region.

2. Findings

a) Existing Water Infrastructure

Peel Region has an existing section of 400mm diameter watermain that crosses Winston Churchill Boulevard and terminates at a chamber at the municipal boundary (Appendix I). The chamber contains valves and a water meter. These works were constructed in 2011 as part of a Peel Region Transportation capital project (Project 04-4075) and funded by Halton Region to enable the supply of drinking water in the event of an emergency. To date, the works have not been used to transfer water from Peel Region to Halton Region and the section of main remains out of service at this time.

b) Capacity Assessment

Peel Region analyzed the water servicing requirements provided by Halton Region and the hydraulic modelling confirmed sufficient in-term capacity exists in Peel Region's water system to supply the needs of the subject lands without adversely affecting Peel Region's water system.

c) Future Halton Region Servicing

Halton Region's servicing is anticipated to be available in 2027-2028 when Halton Region completes the construction of a 600mm diameter watermain along Steeles Avenue, from Eighth Line to Winston Churchill Boulevard. The proposed cross-boundary water servicing agreement would expire once Halton Region's servicing becomes available. Halton Region has committed to take all reasonable efforts to expedite water servicing to the industrial area as soon as possible. Halton Region will decommission the cross-boundary water

Halton-Peel Cross-Boundary Water Servicing Agreement

connection, at no cost to Peel Region, in accordance with Peel Region's standards when the water supply from Peel Region is no longer necessary.

d) Intermunicipal Water and Wastewater Servicing Agreements

Peel Region has successfully executed and managed long-term intermunicipal water and wastewater servicing agreements with the Region of York and the City of Toronto. These agreements follow Regional Council Resolution 96-918 and Corporate Policy W10-07 Provision of Water and Wastewater Services to Adjacent Municipalities (Appendix II). The proposed cross-boundary water servicing agreement between Halton Region and Peel Region will adhere to this policy and include provisions that protect Peel Region's infrastructure, system capacity, drinking water quality, and utility rate payers.

Peel Region also currently has 14 active water accounts in the billing system for services to private users in adjacent municipalities (Halton and York Region), out of which eight are from Halton (two Institutional, Commercial and Industrial sector and six residential). These accounts are charged at the same rate as Peel users.

Halton Region Council, on June 14, 2023, endorsed Report Number PW-25-23 "Water Supply Agreement with the Regional Municipality of Peel for Temporary Servicing of Properties in the Premier Gateway Employment Area" (Appendix III), agreeing to a temporary cross-boundary water connection to Peel Region's drinking water system.

3. Proposed Direction

Staff recommend that Regional Council authorize the Commissioner of Public Works to negotiate, enter into, and execute an agreement, including any future amendments, renewals, extensions, or termination thereof, on legal terms satisfactory to the Regional Solicitor and on business terms satisfactory to the Commissioner of Public Works, based upon the principles set out in this report to address the cross-boundary water service arrangements between Halton Region and Peel Region.

Staff will collaborate and negotiate with Halton Region to develop and execute a temporary cross-boundary water servicing agreement.

RISK CONSIDERATIONS

On May 18, 2023, the Province introduced Bill 112, the *Hazel McCallion Act (Peel Dissolution), 2023* that, if passed, will dissolve the Region of Peel and make the Cities of Brampton and Mississauga and the Town of Caledon single-tier municipalities, effective January 1, 2025. The proposed legislation provides for the establishment of a Transition Board to make recommendations on implementing the restructuring. Details of the transition including matters as they relate to Regional roles and responsibilities are not known at this time and are to be addressed in future reporting to Regional Council. Additional assessment to support the transition under Bill 112 will be provided as further details become known.

The proposed cross-boundary water servicing agreement consumes some in-term available capacity in Peel Region's water system. However, hydraulic modelling analysis confirms there is no in-term adverse impact to Peel Region's water system. This is a short-term agreement and Peel Region will ultimately recover this capacity once Halton Region servicing becomes available in less than five years.

Halton-Peel Cross-Boundary Water Servicing Agreement

The temporary water servicing enables Conestoga Cold Storage to operate earlier and thus, provide employment opportunities.

FINANCIAL IMPLICATIONS

Halton Region will be responsible for all cross-boundary water servicing requirements, including engineering costs, connection charges, construction costs, inspection costs, legal disbursements and applicable fees as set out in Schedule A of the User Fees By-law 43-2002, as amended by By-law 5-2023, including the Cross Boundary Servicing Application Fee and engineering and inspection fees.

Halton Region will be charged the Peel Region 2023 water rate (\$1.8672 per cubic meter), as adjusted and effective annually, until the cross-boundary agreement expires. The annual consumption is anticipated to provide Peel Region with approximately \$1 million or more in additional annual revenue.

CONCLUSION

This proposed temporary cross-boundary water servicing agreement between Peel Region and Halton Region supports a large Peel business owner at no risk to Peel's water quality, Peel Region utility rate payers or current and future water system capacity for development.

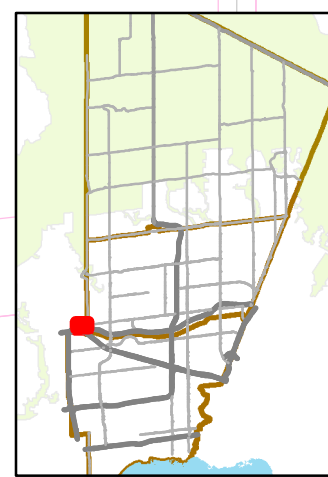
APPENDICES

- Appendix I – Proposed Peel-Halton Water Servicing Infrastructure Map
- Appendix II – Corporate Policy W10-07 Provision of Water and Wastewater Services to Adjacent Municipalities
- Appendix III – Halton Region Council Endorsement of Cross-Boundary Agreement



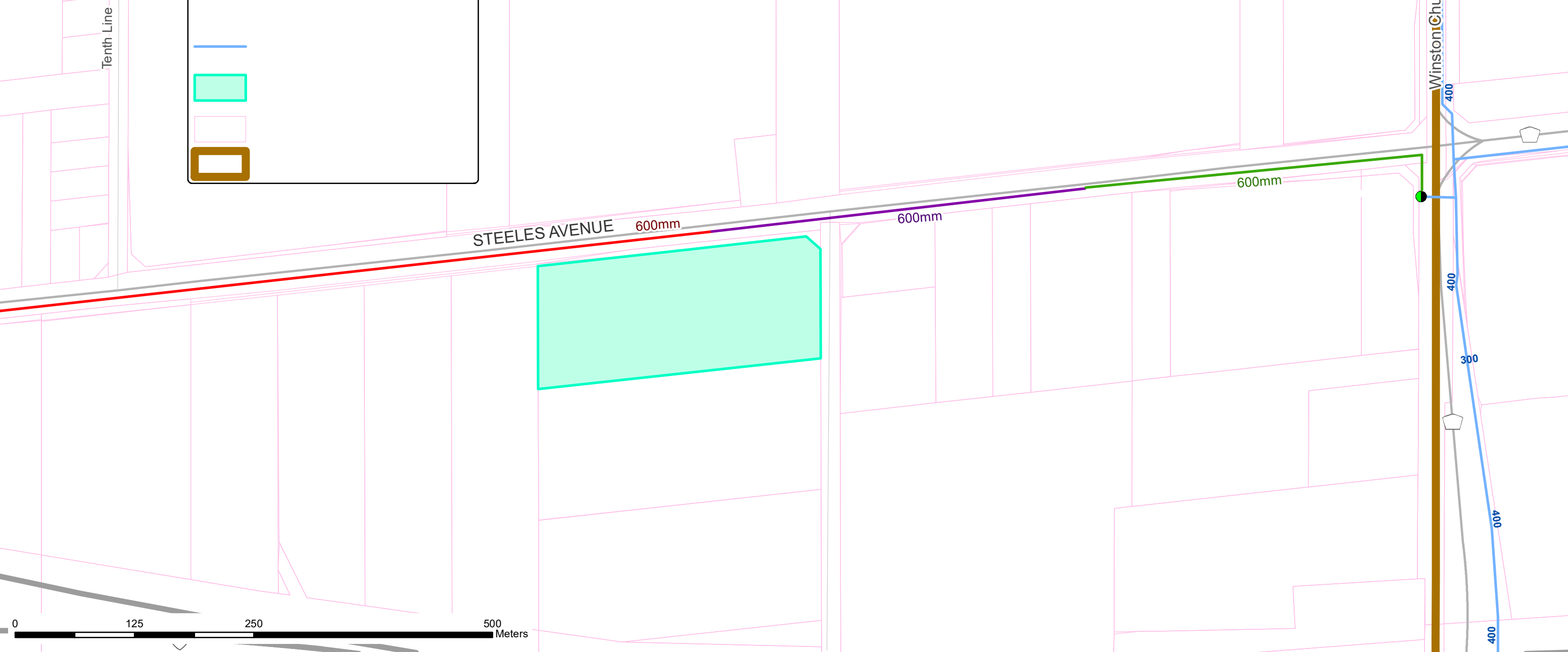
Kealy Dedman, Commissioner of Public Works

Authored By: Stefan Ulman, Project Manager, Contract Administration and Oversight



Legend:

- Green line
- Red line
- Purple line
- Green circle
- Blue line
- Cyan rectangle
- Pink rectangle
- Brown rectangle



Document Path: E:\Program_Planning\Team GIS Files and Maps\3790-G-Peel Halton Cross-Boundary Connection_Option2.mxd



Proposed Peel-Halton Water Servicing Infrastructure Map

May 2023
 Water & Wastewater Planning, Public Works
 Map ID: 3790-G- Peel Halton Cross-Boundary Connection_Option2
 Data Source: Region of Peel
 Scale: 1:4,000 | NAD83 UTM zone 17N

CATEGORY: WORKS
SUBCATEGORY: WATER & SEWER
**SUBJECT: PROVISION OF WATER & WASTEWATER SERVICES TO
ADJACENT MUNICIPALITIES**

1. (1) All requests for servicing of lands with water and/or sewer facilities outside the boundaries of the Region of Peel must first be approved by the adjacent municipality's council.

(2) The approval of the Ministry of the Environment (South Peel System) shall be obtained.

(3) Tri-party agreements shall be executed by both municipal councils as well as the applicant, where services external to Peel's boundary are approved.

(4) Appropriate water rates, levies, and charges shall be assessed, based on the results of the information contained above.

2. Regional Council endorses in principle the concept of providing water and wastewater services from the Peel systems to meet a portion of the needs of the adjacent municipalities based upon the following principles:

1. The current and future waste supply and sewer services to Peel ratepayers is not put at risk.

2. Peel will maintain control of the water supply and wastewater services and all related infrastructure and capital works inside Peel.

3. Incentives must be created to manage water resources prudently.

4. A system of controls and enforcement must be in place to ensure compliance with environmental standards for sewage systems within acceptable costs.

5. Peel ratepayers are not to subsidize any costs related to the supply of these water and wastewater services, including capital, design and development costs and staff time.

6. Peel ratepayers are not directly or indirectly to underwrite the financing of any costs related to the supply of these services.

7. Revenues to Peel must exceed full costs.

8. Revenues to Peel must be secured in a manner which does not place Peel ratepayers at risk.

9. Specific servicing solutions must result in benefits to Peel.



Corporate
Policy

Policy Number:
Page:

W10-07
2 of 2

CATEGORY: WORKS
SUBCATEGORY: WATER & SEWER
**SUBJECT: PROVISION OF WATER & WASTEWATER SERVICES TO
ADJACENT MUNICIPALITIES**

10. The provision of water and wastewater services will not result in a negative impact on Peel or its area municipalities.

APPROVAL SOURCE:	Resolutions 85-422 and 96-918
ORIGINAL DATE:	Provided by original issuer
LAST REVIEW DATE:	Provided by issuer
LAST UPDATE:	Provided by issuer
EFFECTIVE DATE:	1996/09/12
RESPONSIBILITY:	Department/Division/Section provided by issuer



VIA EMAIL

June 19, 2023

Legislative & Planning Services
Department
Office of the Regional Clerk
1151 Bronte Road
Oakville ON L6M 3L1

Valerie Petryniak, Town Clerk, Town of Halton Hills
Aretha Adams, Regional Clerk, The Regional Municipality of Peel

Please be advised that at its meeting held Wednesday, June 14, 2023, the Council of the Regional Municipality of Halton adopted the following resolution:

RESOLUTION: PW-25-23 - Water Supply Agreement with The Regional Municipality of Peel for Temporary Servicing of Properties in the Premier Gateway Employment Area

1. THAT Report No. PW-25-23 re: "Water Supply Agreement with The Regional Municipality of Peel for Temporary Servicing of Properties in the Premier Gateway Employment Area" be endorsed by Regional Council.
2. THAT the Commissioner of Public Works be authorized to negotiate, enter into and execute, a new agreement and any ancillary documents with The Regional Municipality of Peel including any future amendments, renewals, extensions or termination thereof, on legal terms satisfactory to the Director of Legal Services based upon the principles as set out in Report No. PW-25-23, to address the cross-boundary municipal water servicing arrangements between The Regional Municipality of Halton and The Regional Municipality of Peel regarding the Halton Hills Premier Gateway Employment Area.
3. THAT the Regional Clerk forward a copy of Report No. PW-25-23 to the Town of Halton Hills and The Regional Municipality of Peel for their information.

Included please find a copy of Report No. PW-25-23 for your information. If you have any questions please contact me at the e-mail address below.

Sincerely,

Graham Milne
Regional Clerk
graham.milne@halton.ca



The Regional Municipality of Halton

Report To:	Regional Chair and Members of Regional Council
From:	Andrew Farr, Commissioner, Public Works
Date:	June 14, 2023
Report No:	PW-25-23
Re:	Water Supply Agreement with The Regional Municipality of Peel for Temporary Servicing of Properties in the Premier Gateway Employment Area

RECOMMENDATION

1. THAT Report No. PW-25-23 re: "Water Supply Agreement with The Regional Municipality of Peel for Temporary Servicing of Properties in the Premier Gateway Employment Area" be endorsed by Regional Council.
2. THAT the Commissioner of Public Works be authorized to negotiate, enter into and execute, a new agreement and any ancillary documents with The Regional Municipality of Peel including any future amendments, renewals, extensions or termination thereof, on legal terms satisfactory to the Director of Legal Services based upon the principles as set out in Report No. PW-25-23, to address the cross-boundary municipal water servicing arrangements between The Regional Municipality of Halton and The Regional Municipality of Peel regarding the Halton Hills Premier Gateway Employment Area.
3. THAT the Regional Clerk forward a copy of Report No. PW-25-23 to the Town of Halton Hills and The Regional Municipality of Peel for their information.

REPORT

Executive Summary

- This Report seeks Regional Council approval to enter into a temporary municipal water service connection from The Regional Municipality of Peel ("Peel Region") to service the Halton Hills Premier Gateway Employment Area on the basis that the connection can meet the conditions within a Water Supply Agreement with Peel Region.

- Conestoga Cold Storage Limited contacted Halton Region and Peel Region to request a municipal water connection, on an interim basis, through an existing emergency connection on Steeles Avenue (Regional Road 8) to service 16316 Steeles Avenue, 16408 Steeles Avenue, PIN 250260130 (LT) and 7876 Tenth Line South in the Town of Halton Hills.
- In discussions with Peel Region, the framework of a water supply agreement was developed where the existing emergency infrastructure would be commissioned and temporarily placed into service for connection to Halton Hills Premier Gateway Employment Area until Halton Region's permanent infrastructure is constructed.
- Halton Region's Urban Services Guidelines permit connections to other municipalities' infrastructure without an amendment to the Regional Official Plan, subject to criteria. Given the location of the subject lands and in recognition of the overall goals and objectives of the Regional Official Plan, consideration has been given to such a connection on a temporary basis.

Background

On March 6, 2023, staff received a letter from Conestoga Cold Storage Limited regarding the development of their lands located at 16316 Steeles Avenue, 16408 Steeles Avenue, PIN 250260130 (LT) and 7876 Tenth Line South in the Town of Halton Hills Premier Gateway Employment Area as shown in yellow in Attachment #1. The subject lands are located southwest of Steeles Avenue and Winston Churchill Boulevard (Regional Road 19) and close to the border with Peel Region in the City of Brampton. The letter requested that Halton Region provide water servicing to these lands.

The Conestoga Cold Storage Limited development represents an investment of approximately \$250 million and comprises a state-of-the-art warehouse facility spanning 290,000 square feet, along with ancillary office space. The proposed vertical cold storage warehouse is anticipated to create up to 250 jobs in Halton Region, including high-tech support positions. This facility is strategically planned to enhance Conestoga Cold Storage Limited's distribution network and complement its existing major cold storage facility located at Meadowpine Boulevard in the City of Mississauga.

Water and wastewater servicing needs for the Premier Gateway Area was identified through the 2008 Master Plan and included a new 600 mm watermain (ID 3844 and ID 5948) and new 525 mm and 375 mm wastewater mains (ID 3863 and ID 4648) to run along Steeles Avenue from Eighth Line to Winston Churchill Boulevard. Due to the topography, lands east of Ninth Line would drain to a new pumping station (ID 3864) at Winston Churchill Boulevard and be pumped through twin 250 mm forcemains (ID 3865) back to connect to the wastewater mains west of Ninth Line. The design of the required works was initiated in 2011. In 2013, Corridor Protection Zones were implemented through the announcement of planning for Highway 413, and the infrastructure projects were paused.

Implementation of municipal water and wastewater services to the Premier Gateway Area has now been re-initiated in coordination with the Town of Halton Hills' completion of the secondary planning process. A feasibility study has been initiated to confirm the wastewater servicing strategy, in light of the on-going construction of servicing to Georgetown and this study will be completed by the fall of 2023, followed by any identified Municipal Class Environmental Assessment requirements. It is then anticipated that design of the water and wastewater infrastructure projects will be finalized in mid-to-late 2025 allowing for construction to be completed late in 2027.

Halton Region's Official Plan policies has terms that would permit Conestoga Cold Storage Limited to proceed with private services in advance of municipal services being available however there are significant challenges with the servicing of these lands with groundwater. As a result, Conestoga Cold Storage Limited approached Peel Region regarding the ability to connect to an emergency connection that was constructed (but not placed in service) in 2011, as part of Peel Region's widening of Winston Churchill Boulevard project. The infrastructure consists of a meter chamber and approximately 270 m of 400 mm watermain on Steeles Avenue as noted in Attachment #1.

If approved, Conestoga Cold Storage Limited would undertake the construction of a connection to Regional infrastructure, including a segment of the new 600 mm watermain on Steeles Avenue. When the remainder of the 600 mm watermain on Steeles Avenue is constructed by Halton Region as part of Premier Gateway servicing, servicing from Peel Region would be terminated and Conestoga Cold Storage Limited would be required to connect to Halton Region's infrastructure, bearing all costs of connection and disconnection.

Discussion

Overview and Assessment of Criteria for Connection to Other Municipalities' Systems

The Regional Official Plan contains policies related to the provision of urban services in Halton Region. With respect to connections other municipal infrastructure systems, Section 89(17) of the Regional Official Plan states:

- Consider and permit, based on individual merit and in accordance with goals and objectives of this Plan, new urban service system interconnections between the Region of Halton and abutting municipalities.

In 2020, Halton Region's Urban Services Guidelines (<https://www.halton.ca/Repository/Urban-Services-Guidelines>) (the "Guidelines") were updated to provide more specific direction on how Halton Region would consider and permit connections to other municipalities' infrastructure. The updated Guidelines include a new process for advancing such connections without a Regional Official Plan Amendment.

Discussions with Peel Region

In discussions with Peel Region, the framework of a water supply agreement was developed where the existing emergency infrastructure would be commissioned and placed into service for temporary connection to the Premier Gateway Employment Area as shown in Attachment #2. Halton Region owns and maintains the infrastructure within Halton's boundaries and the connection between Peel Region and Halton Region at Steeles Avenue would be commissioned to supply Halton Region's existing infrastructure. In general, the agreement includes the following concepts:

- Peel Region controls, operates and maintains services and infrastructure ("Peel Works") within Peel's boundary;
- Halton Region would own and be responsible for oversight, capital, operations and maintenance of the connected infrastructure within Halton ("Halton Works");
- Additional connections may be considered with Peel Region's consent;
- There will be a separate agreement between benefiting property owners within the Premier Gateway Employment Area and Halton Region through Halton's development application process;
- Halton Region would enforce its Backflow Prevention requirements;
- Halton Region would be responsible for billing meter and measurements;
- Benefiting property owner would pay Halton Region directly and Halton Region to pay Peel Region;
- There will be a fixed duration to this agreement;
- There will be a limit on peak flow established/allocated and capacity is not unlimited;
- The existing Intermunicipal Adverse Water Quality Notification Protocol will be followed; and
- Peel Region would be made whole by Halton Region if there is an issue collecting the revenue for billed volume.

Recommended Option

As part of the Premier Gateway Phase 2B Infrastructure Implementation Plan, Halton Region will be constructing permanent water and wastewater infrastructure to service the subject lands.

An interim solution is needed to service Conestoga Cold Storage Limited's commercial development. Since Peel Region has constructed infrastructure in the area of the subject lands, entering into a water servicing agreement with Peel Region is a reasonable solution.

This recommendation is consistent with Section 89(17) of the Regional Official Plan which states that it is the policy of Halton Region to "consider and permit, based on individual merit and in accordance with goals and objectives of this Plan, new urban service system interconnections between the Region of Halton and abutting municipalities". Thus, Regional Council approval of cross border servicing is required.

Conclusion and Next Steps

Conestoga Cold Storage Limited, regarding the development of their lands located at 16316 Steeles Avenue, 16408 Steeles Avenue, PIN 250260130 (LT) and 7876 Tenth Line South, has requested water servicing from Halton Region. As Halton Region's infrastructure has not yet been constructed and there are significant challenges with the servicing of these lands with groundwater, an interim solution is required.

Peel Region has constructed an emergency water connection on Steeles Avenue to this area that is currently not used and as such, a framework to create a "Water Supply Agreement with the Region of Peel Servicing of Properties in the Premier Gateway Employment Area" was developed.

Upon Regional Council's approval of Report No. PW-25-23, staff will continue discussions with Peel Region to identify and secure the requisite permissions and agreements to connect municipal water services from Peel Region to the properties in the Premier Gateway Employment Area for Regional Council's approval. Staff will also continue to work with Conestoga Cold Storage Limited through the development application process to assist with satisfying requirements to proceed with the municipal water connection.

FINANCIAL/PROGRAM IMPLICATIONS

There are no financial implications at this time.

Respectfully submitted,



Lee Anne Jones
Director, Infrastructure Planning and Policy



Andrew Farr
Commissioner, Public Works

Approved by



Jane MacCaskill
Chief Administrative Officer

If you have any questions on the content of this report,
please contact:

Lee Anne Jones

Tel. # 7547

Attachments: Attachment #1 – Copy of Conestoga Cold Storage Limited’s Letter to Halton Region
Attachment #2 – Locational Map of the Premier Gateway Employment Area

March 6, 2023

Submitted Digitally

Ms. Lee Anne Jones
Director Infrastructure Planning & Policy
Halton Region
1151 Bronte Road
Oakville, ON
L6M 3L1

Dear Ms. Jones:

**Re: Peel Region Water Connection
Conestoga Cold Storage Limited
Town of Halton Hills**

As you are aware, Conestoga Cold Storage Limited (“CCS”) is in the process of developing lands located at 16408 and 16316 Steeles Avenue and 7876 Tenth Line South in the Halton Hills Premier Gateway Employment Area for a cold storage warehouse facility and related office. CCS has put together a team of consultants to assist us and we are at a pivotal point where we must finalize crucial design aspects of the project. Specifically, a municipal water connection from Peel is critical for fire protection purposes.

It is our understanding that staff from Halton have had numerous discussions with our consulting team and that there have also been very fruitful discussions with Peel staff about the possibility of obtaining a municipal water connection on an interim basis through an existing connection on Steeles Avenue to service our site. We are appreciative of these efforts and would like to take these discussions to the next level.

Our consulting team is in the process of finalizing a design for infrastructure along Steeles Avenue to the CCS property and will be submitting the required Services Permit application shortly for connection to the Halton system. Our ask is one of timing and process. We would like to know the next steps and whether authorization from Regional Council is necessary to facilitate the Peel connection and if so, could you share with us the timing.

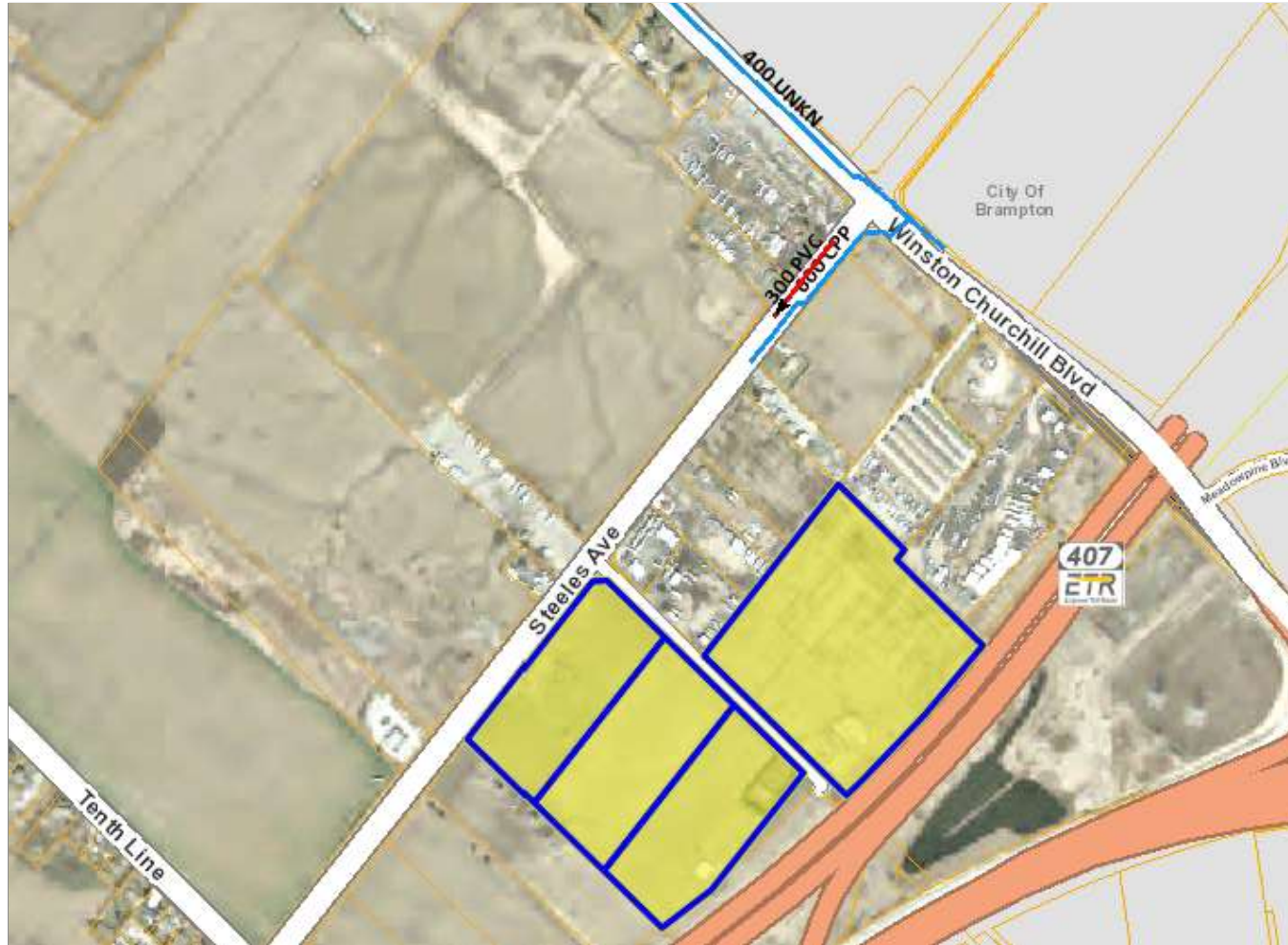
Any information you can provide us would be appreciated and again we are extremely grateful and appreciative of Halton’s support and guidance to date. Please let us know if there is any information you need from CCS or our consulting team to bring this matter to a successful conclusion.

Sincerely,

Gavin Sargeant, B.ASc.
Vice President, Conestoga Cold Storage Limited.

c. Bob Gray, Commissioner, Legislative & Planning Services and Corporate Counsel
Andrew Farr, Commissioner of Public Works

Conestoga Cold Storage Owned Lands, Halton Hills



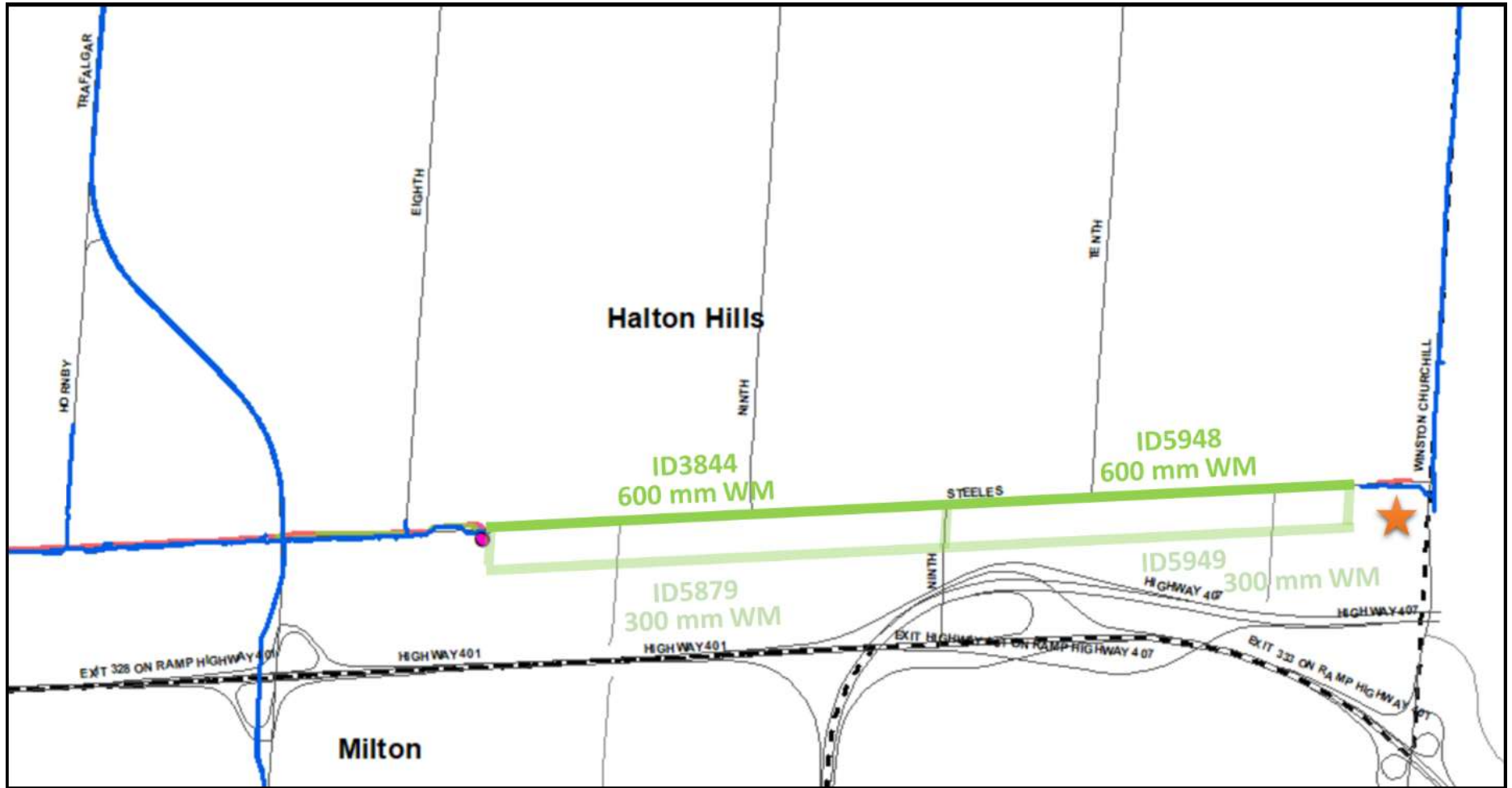
1: 9,659

Information Valid as of: 6/8/2023

REGIONAL MUNICIPALITY OF HALTON, ITS EMPLOYEES, OFFICERS AND AGENTS ARE NOT RESPONSIBLE FOR ANY ERRORS, OMISSIONS OR INACCURACIES, WHETHER DUE TO THEIR NEGLIGENCE OR OTHERWISE. ALL INFORMATION SHOULD BE VERIFIED.

THIS MAP IS NOT TO BE USED FOR NAVIGATION
 FOR INTERNAL USE ONLY





REPORT TITLE: Request for Additional Funds - G.E. Booth Wastewater Treatment Plant Incineration Unit Repairs

FROM: Kealy Dedman, Commissioner of Public Works

RECOMMENDATION

- 1. That the Contract (Document 2020-707T) for the Rehabilitation and High-Pressure Pipe Modifications of TOX 4 at the G.E. Booth Wastewater Treatment Plant (WWTP), awarded to Bennett Mechanical Installations (2001) Ltd., be increased in the amount of \$6,000,000.00 (excluding applicable taxes), for a revised total contract amount of \$15,185,400.00 (excluding applicable taxes), in accordance with Procurement By-law 30-2018, as amended; and**
- 2. That the Contract (Document 2019-147P) for the Engineering Services for Detailed Design and Contract Administration, awarded to Black and Veatch Canada Company, be increased in the amount of \$400,000.00 (excluding applicable taxes) for contract administration and inspection services, for a revised total contract amount of \$1,624,150.68 (excluding applicable taxes), in accordance with Procurement By-law 30-2018, as amended; and**
- 3. That the Contract (Document RFQ 2016-063P WWT 014) for Engineering Services for the Design and Construction of TOX4 Refurbishment at the GE Booth WWTP, awarded to CIMA Canada Inc., be increased in the amount of \$100,000.00 (excluding applicable taxes) for technical design and support, for a revised total contract amount of \$280,000.00 (excluding applicable taxes), in accordance with Procurement By-law 30-2018, as amended; and**
- 4. That the budget for Capital Project 21-2908 for G.E. Booth - Biosolids Major Maintenance and Equipment Replacement be increased from \$9,000,000 to \$15,500,000.00, financed from Wastewater Capital Stabilization Reserve R0242 in order to proceed with this additional work; and**
- 5. That the Director of Procurement be authorized to approve any further contract increases with the aforementioned Vendors, should unforeseen circumstances require additional work, subject to satisfactory performance, price and approved budget, all in accordance with Procurement By-law 30-2018, as amended.**

Request for Additional Funds - G.E. Booth Wastewater Treatment Plant Incineration Unit Repairs

REPORT HIGHLIGHTS

- The G. E. Booth Wastewater Treatment Plant processes raw wastewater from residents and businesses in the Region of Peel, and portions of York Region and the City of Toronto.
 - The treatment plant generates solids that are incinerated on site by one of the four available Thermal Oxidation Units (TOX) units. Based on typical operating parameters, the TOX units are refurbished every four years on a rotational basis.
 - During the refurbishment of TOX 4, it was determined that unforeseen replacement of the reactor dome roof is required.
 - In order to minimize the downtime of TOX 4, and not to delay the future rehabilitation of the next TOX unit, staff recommends incorporating this dome replacement into the existing Rehabilitation and High-Pressure Pipe Modifications of TOX 4 at the G.E Booth Wastewater Treatment Plant (WWTP) currently being constructed by Bennett Mechanical Installations (2001) Ltd. (Bennett).
 - In accordance with Procurement By-law 30-2018, and approved authorities outlined in Purchasing Procedure F35-33 Purchase Order and Vendor Contract Financial Increases, the process to increase this contract requires Regional Council approval.
-

DISCUSSION

1. Background

The G.E. Booth Wastewater Treatment Plant (GEB) is the Region of Peel's largest wastewater treatment plant. The facility treats municipal and industrial wastewater from residents and businesses in the eastern portion of the Region of Peel, portions of York Region and the City of Toronto under a municipal service contract. The facility was originally constructed in the early 1960s and has undergone numerous construction upgrades since inception.

The wastewater treatment plant processes raw wastewater and discharges treated effluent to Lake Ontario. Solids removed through the wastewater treatment process are managed on site through incineration in the four (4) Thermal Oxidation Units (TOX) units. GEB also receives and incinerates solids generated at Peel's other major wastewater treatment plant, the Clarkson WWTP.

Major Maintenance on each TOX unit is conducted every four years on a rotational basis, where one TOX unit is refurbished each year. Typically, at least three (3) TOX units are required to be on-line at any given point to manage the volume of solids generated at each facility. Detailed condition assessment processes are not permissible due to the requirement to have multiple units on-line at any given point.

The risk of not having enough incinerators online for extended periods of time may result in the treatment facility not achieving regulatory compliance for the quality of water returned to Lake Ontario.

Request for Additional Funds - G.E. Booth Wastewater Treatment Plant Incineration Unit Repairs

2. Current Situation

Black and Veatch Canada Company and CIMA Canada Inc. were retained under separate engineering design assignments for the TOX 4 refurbishment and the solids exportation contract, respectively. During design, it was determined that due to the close proximity of the two construction activities, it was recommended to combine these projects into one construction project. B&V was to conduct the contract administration and site inspection, and CIMA was to provide technical design expertise and support during construction. The additional scope requires an increase to both engineering support contract due to additional design requirements (CIMA) and construction administration and inspection (Black & Veatch).

In 2021, Bennett was retained to perform the refurbishment of TOX 4 through a competitive Peel RFT process. The maintenance and repair of TOX systems is complex and invasive and has little opportunity for schedule compression. The condition of major parts of the TOX system cannot be assessed unless the TOX unit is out of service. Assumptions and pricing processes are included in the tenders to address rehabilitation needs.

It was recently discovered that the condition of the reactor dome roof was found to be worse than originally anticipated. Repairing the dome was deemed structurally infeasible. It was recommended by the Region of Peel's consulting engineers [Black & Veatch Canada Company (B&V) and CIMA Canada Inc (CIMA)] and Regional Staff that replacement of the entire reactor roof was the most cost effective and operationally viable solution. The TOX 4 unit is currently unfit for operational use and must remain out of service until the roof replacement is complete.

3. Proposed Direction

Replacement of the dome is recommended on TOX 4 in order to minimize downtime and allow the scheduled TOX 3 shutdown (the next TOX unit in the Region's program) to proceed in a timely fashion. Due to the above-noted time constraints to repair TOX 4, it is believed that issuing a competitive procurement process at this time to repair TOX 4 will extend the repair schedule timeline to a degree that will impose significant risk to the Region of Peel's ability to maintain adequate available incineration capacity.

The pricing supplied by Bennett for the repair work has been reviewed by B&V, CIMA and Peel Staff and was found to represent fair market pricing for the work. The engineering fees provided by both B&V and CIMA extend their previously supplied hourly rates (through a competitive Peel RFP process), and reflect the now increased duration of the project.

As Bennett is currently mobilized on site performing the TOX 4 refurbishment, Staff have determined this Vendor is best suited to complete the roof replacement. Factoring in a small contingency for any unforeseen circumstances that may arise, staff are requesting a contract increase of \$6,000,000 for Bennett, \$100,000 for CIMA, and \$400,000 for B&V in order to complete the roof replacement and associated repairs at this time.

Staff are currently working on the Bid Documents for the TOX 3 refurbishment which is to be released for Tender this fall. The lessons learned on this TOX 4 roof replacement will be incorporated in future tenders considering the lack of uncertainty when preparing the scope of work of the TOX refurbishments.

Request for Additional Funds - G.E. Booth Wastewater Treatment Plant Incineration Unit Repairs

RISK CONSIDERATIONS

The TOX 4 unit will remain out of service until approximately May 2024 in order to complete the reactor dome roof replacement and remaining base project scope. Staff, B&V and CIMA believe that, if repaired instead of replaced, the existing roof dome will likely fail some time before the next maintenance cycle, representing a significant health and safety risk and necessitating the premature shutdown of the TOX 4 unit at a time when a second TOX unit will likely be shutdown for maintenance. Staff have determined that performing the TOX 4 roof replacement will ensure that at least three TOX units are available at all times throughout the regular maintenance period.

Additionally, as Bennett has not completed the entire scope of work awarded through the original tender (2020-707T), issuing a competitive procurement and potentially awarding to another Contractor would force the Region of Peel to assume the role of a “Constructor” through the Occupational Health & Safety Act in order to manage the two contractors on site. This would add a considerable risk profile to the Region under the OHSA.

BILL 112 RISKS AND IMPLICATIONS

On May 18, 2023, the Province introduced Bill 112, the Hazel McCallion Act (Peel Dissolution), 2023, that will dissolve the Region of Peel and make the Cities of Brampton and Mississauga and the Town of Caledon single-tier municipalities, effective January 1, 2025.

The legislation provides for the establishment of a Transition Board to make recommendations on implementing the restructuring. Details of the transition, including matters as they relate to Regional roles and responsibilities are not known at this time. Until such time as the transition role and responsibility details are made clear, this recommendation is being made in accordance with Council Resolution 2023-455, and the approved Principles to Maintain Regional Service through the Transition Period.

The proposed award aligns with the following applicable Principles:

- Principle 3 - State of Good Repair investments for assets that will clearly continue to be required
- Principle 12 - The procurement of goods and services as required to deliver and support the uninterrupted delivery of Regional services

Request for Additional Funds - G.E. Booth Wastewater Treatment Plant Incineration Unit Repairs

FINANCIAL IMPLICATIONS

Capital Project 21-2908 requires an increase of \$6,500,000 to a total of \$15,500,000 to carry out report direction. The additional \$6,500,000 will be financed from the Wastewater Capital Stabilization Reserve R0242.

The additional funding will cover the following contract increases:

Vendor	Amount
Bennett Mechanical Installations (2001) Ltd	\$6,000,000
Black and Veatch Canada Company	\$400,000
CIMA Canada Inc	\$100,000
Total	\$6,500,000



Kealy Dedman, Commissioner of Public Works

Authored By: Andrea Pitura, Acting Manager, Wastewater Treatment Capital, Water/Wastewater



**THE REGIONAL MUNICIPALITY OF PEEL
WASTE MANAGEMENT STRATEGIC ADVISORY COMMITTEE
MINUTES**

June 29, 2023

Members	B. Butt	M. Mahoney
Present:	P. Fortini	M. Medeiros
	A. Groves	M. Russo
	N. Iannicca	

Staff Present	P. Caza, Regional Solicitor and Commissioner of Legislative Services	C. Thomson, Deputy Clerk and Manager of Legislative Services
	K. Dedman, Commissioner of Public Works	H. Gill, Legislative Technical Advisor
	A. Adams, Regional Clerk and Director of Legislative Services	S. Jurrius, Committee Clerk
	N. Lee, Director, Waste Management	M. Greenough, Legislative Assistant

1. CALL TO ORDER/ROLL CALL

Councillor Russo, Acting Presiding Officer, called the Waste Management Strategic Advisory Committee meeting to order on June 29, 2023 at 11:07 a.m., in the Council Chambers, Regional Administrative Headquarters, 10 Peel Centre Drive.

2. DECLARATIONS OF CONFLICTS OF INTEREST

Nil.

3. APPROVAL OF AGENDA

RECOMMENDATION WMSAC-8-2023:

That the agenda for the June 29, 2023 Waste Management Strategic Advisory Committee meeting, be approved.

4. DELEGATIONS

Nil.

5. REPORTS

5.1 Review of the Roadmap to a Circular Economy in the Region of Peel

(For information)

Presentation by Norman Lee, Director, Waste Management

Received

Norman Lee, Director, Waste Management and Erwin Pascual, Manager, Waste Planning, provided an update on the status of the actions identified in the Long-Term Waste Management Strategy, Roadmap to a Circular Economy in Peel (the Roadmap) that supports the Region's target of 75 per cent 3Rs diversion by 2034, including programs policies and approaches, processing capacities, key performance indicators regarding waste generation, capture rates, curbside participation rates and garbage composition. Norman Lee stated that staff will continue to implement the actions and sub-actions set out in the Roadmap in accordance with the approved principles to maintain Regional services through the transition period.

5.2 Hazardous Waste Collection Program for Multi-Residential Buildings

RECOMMENDATION WMSAC-9-2023:

That a hazardous waste collection program for multi-residential properties be implemented as outlined in the report of the Commissioner of Public Works listed on the June 29, 2023, Waste Management Strategic Advisory Committee agenda titled "Hazardous Waste Collection Program for Multi-Residential Buildings".

Norman Lee, Director, Waste Management, stated that, if approved, the Region-wide Hazardous Waste Collection program will be phased over two years and would serve all 823 multi-residential buildings in Peel with the potential to divert over 1,000 tonnes of hazardous and electronic waste each year from multi-residential buildings.

5.3 Update on Peel's Current and Future Curbside and Multi-Residential Enforcement Programs

(For information)

Received

Norman Lee, Director, Waste Management, noted that contamination costs Peel Region over \$3.6 million in added collection and processing costs each year. He provided an overview of the enforcement, education campaign, compliance rates, communications program and next steps to make residents aware of Peel's enforcement activities.

6. COMMUNICATIONS

Nil.

7. OTHER BUSINESS

Nil.

8. CLOSED SESSION

Nil.

9. NEXT MEETING

Thursday, September 7, 2023
11:00 a.m. – 1:00 p.m.
Council Chamber, 5th Floor

Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

Please forward regrets to Stephanie Jurrius Committee Clerk, at
stephanie.jurrius@peelregion.ca.

10. ADJOURNMENT

The meeting adjourned at 11:41 a.m.

REPORT TITLE: **Supporting International Students in Peel**

FROM: Nancy Polsinelli, Commissioner of Health Services

RECOMMENDATION

- 1. That the Director, Strategic Policy and Performance, and the Community Safety and Well-being team engage with Sheridan College, signatories of the *Brampton Charter for Improving the International Student Experience* (the “Charter”) and others to further define issues, identify partnership opportunities and plan collective implementation approaches, including the identification of resources and contributions needed from Peel Region and other key stakeholders to implement the Charter; and**
- 2. That Director, Strategic Policy and Performance, and the Community Safety and Well-being team work with appropriate partners across Peel to plan and implement a collective approach to advocate other levels of government; and**
- 3. That the Regional Chair, on behalf of Regional Council, write to the provincial Minister of Labour, Immigration, Training and Skills Development, the provincial Minister of Colleges and Universities, the federal Minister of Immigration, Refugees and Citizenship, and federal Minister of Employment, Workforce Development and Disability Inclusion to advocate for reform of pre-arrival processes, and permanent and sustained funding for wrap around supports to enhance services for international students in Peel; and**
- 4. That a copy of the letter be sent to the City of Brampton, Town of Caledon, City of Mississauga, Peel-area Members of Parliament, Members of Provincial Parliament, Peel-area Post-Secondary Colleges and Universities, Association of Municipalities of Ontario, and the Federation of Canadian Municipalities.**

REPORT HIGHLIGHTS

- International student enrolment to Canadian colleges and universities is increasing. In 2019, more than 12,000 international students were granted study permits to attend Designated Learning Institutions in Peel.
- The Charter outlines goals and actions for improving the circumstances facing international students in Peel and addressing challenges to their academic, housing, employment opportunities and experiences, and overall experience of safety and well-being.
- While goals and actions are outlined in the Charter, an implementation plan has not been developed.
- On May 11, 2023, Peel Regional Council endorsed the Charter in spirit and in principle and directed staff to report back on supports available to international students through Regional services and the Community Safety and Well-being (CSWB) Plan.

Supporting International Students in Peel

- Peel Region currently provides some supports to international students. However, many Regional programs are not accessible due to federal and provincial eligibility criteria excluding people without Canadian citizenship or permanent residency or who are refugee claimants.
- Existing Regional and community supports are insufficient to resolve systemic gaps in support, as many policy levers and enabling resources are outside Regional jurisdiction.
- Peel Region and community partners, through the Community Safety and Well-being Plan, recognize the need to increase supports and advocate to address challenges of this group.
- To support with advancing Charter goals and actions, an implementation plan outlining key activities, partners, and roles and responsibilities of all stakeholders to address recommended actions is needed.
- Upon Council approval, staff will work with Sheridan College and others to further define issues, identify partnership opportunities and plan collective implementation approaches, including the identification of resources and contributions needed from Peel Region and other key stakeholders to implement the Charter.
- Staff will report back to Council in the first half of 2024 to provide an update on the Charter implementation plan and collective advocacy to other levels of government.

DISCUSSION

1. Background

The health and wellbeing challenges facing international students have been previously reported to Peel Regional Council (see Appendix I for Issue Timeline). The report from the Commissioner of Health, listed on the December 9, 2021 titled, “Regional Supports and the Impact to International Students in Peel” and the September 2021 delegation by One Voice Canada and Punjabi Community Health Services highlighted challenges including overcrowded housing, labour exploitation, sexual exploitation and human trafficking, mental health and addictions and poor economic outcomes.

International students play an important role in Peel, adding to the community’s rich, ethnocultural fabric and contributing to economic prosperity. Increased efforts continue to be made by the federal and provincial governments to attract international students as potential candidates for permanent residency and the Canadian labour force. Moreover, colleges and universities are becoming progressively dependent on international students for revenue. In 2022, there were approximately 808,000 international students in Canada at all levels of study, with over 51 per cent studying in Ontario.¹ Of these students, almost 73 per cent planned to apply for a post-graduate work permit and 60 per cent intended to apply for permanent residency.² There are over 80 post-secondary designated learning institutions (DLIs) in Peel, including public, public-private partnerships, and private institutions. In 2019, Peel had over 12,000 international students granted first study permits to attend DLIs, primarily from India (72 per cent), China (12 per cent) and Vietnam (2 per cent).³

At the May 11, 2023, Peel Regional Council meeting, Dr. Janet Morrison, President and Vice-Chancellor at Sheridan College delegated to Council on the importance of international

1 Canadian Bureau for International Education (CBIE) citing data from the Immigration, Refugees and Citizenship Canada (IRCC)

2 Canadian Bureau for International Education (CBIE) citing data from the Immigration, Refugees and Citizenship Canada (IRCC)

3 Longitudinal Immigrant Database (Immigrant, Refugees and Citizenship Canada (IRCC) data, 2019

Supporting International Students in Peel

students to the local economy and community and called on Council to continue to support the international student experience in Peel. Regional Council adopted a motion to endorse in spirit and in principle the Charter developed with leadership from Sheridan College and the City of Brampton, that articulates goals and actions for improving international students' experience in Peel (see Appendix II for the Charter). While goals and actions have been established, a plan for Charter implementation has not yet been developed. Council directed staff to report back on supports available to international students through Regional services and the Community Safety and Well-being (CSWB) Plan.

2. Support through Peel Regional Programs

Peel Region is committed to addressing the health and well-being challenges experienced by international students in Peel through the services it provides and by supporting broader advocacy and coordination efforts.

In many areas, Peel Region does not have immediate jurisdiction to support international students directly. There are existing eligibility criteria set by the provincial and federal governments that limit access to programming for international students. For example, applicants must be a Canadian citizen or permanent resident or refugee claimant to qualify for programs such as Ontario Works or subsidized housing.

Building on the program inventory conducted in the 2021 Council report, "Regional Supports and the Impact to International Students in Peel", an updated scan of Regional programs available to international students was completed. The scan identified that international students can currently access programs and services through Human Services and Public Health (see Appendix III for the full list of available Regional programs). While current programming and ancillary community agency supports continue to be important for international students, they are insufficient for resolving a systemic crisis in which many policy levers and enabling resources are outside Regional jurisdiction.

Engagement with community partners on Charter implementation will help staff further identify community needs and continue Peel's commitment to improve support through Regional programs.

3. Support through Peel's Community Safety and Well-being Plan

Peel's 2020 – 2024 CSWB Plan provides a roadmap for community partners to work across sectors towards a shared vision of a safer, more inclusive and connected community. Since the CSWB Plan's inception, three focus areas have been prioritized: (1) family violence, (2) mental health and addictions, and (3) systemic discrimination. Priorities were informed through a comprehensive evidence review and community engagement process. Given the broad scope of safety and well-being, ownership over all issues is not feasible. Subsequently, CSWB partners collaborate with other organizations and collaboratives focused on related issues to advance shared interests.

The CSWB collaborative does not deliver services to the community. Individual CSWB partners may opt to support international students through service-delivery, though capacity to support is often limited. In many cases, community program eligibility criteria is set by the provincial and federal governments and access to programming for international students is limited. Enhanced partnership between the CSWB collaborative and stakeholders involved in Charter development will inform future opportunities to support Charter implementation through Peel's CSWB Plan.

Supporting International Students in Peel

In the immediate term, in response to the rising challenges facing international students and given their intersection with three focus areas, CSWB action tables are embedding consideration for the needs of international students into their collective planning and initiatives for 2023-24.

4. Current Status of the Brampton Charter for Improving International Student Experience

Sheridan College and City of Brampton established the Improving International Post-Secondary Student Experience Advisory Roundtable (the Roundtable) and co-led the development of the Charter through engagement with all levels of government, academic researchers, post-secondary institutions, community partners, and international students. Sheridan College is currently socializing the Charter with institutions and community partners to increase awareness and accountability for the issue.

There is active interest in Peel Region taking on a larger role to facilitate Charter implementation through a dedicated CSWB table or a similar cross-sectoral collaborative.

5. Enhancing Regional and CSWB Supports and Advocacy

a) Implementing the Charter

To mobilize action to support international students, the development of an implementation plan is recommended. A shared plan must outline the steps that require completion to activate the charter, and define the resource contributions needed from key stakeholders, including Peel Region, to support and advocate for international students. Further scoping of Charter goals in collaboration with relevant stakeholders will inform the development of a strategy to implement the recommended actions.

Given many actions in the Charter are not within the jurisdiction of the local municipalities and Peel Region, a close partnership with parties at other levels of government to enact change is important. In addition, collaboration with community-based organizations, local municipalities, as well as public and private post-secondary institutions will need to be embedded within implementation of the Charter to effectively achieve its goals.

Leveraging the foundational work to rally community organizations to endorse the Charter will be critical for effective implementation. Regional staff are well positioned to lead the facilitation and planning for implementation in collaboration with Sheridan College, signatories of the Charter, members of the Roundtable and others to further define issues, identify partnership opportunities and plan collective implementation approaches. This includes identification of resources and contributions needed from Peel Region and other key stakeholders, confirmation of where primary responsibility for the Charter will sit and determining where Peel Region can best influence change and impact student experience.

b) Advocacy for International Students

In support of and complementary to developing an implementation plan, advocacy will highlight the need to reform pre-arrival processes and securing permanent and sustained funding for wrap-around supports for international students aligns with Charter

Supporting International Students in Peel

goals. Advocacy to other levels of government is crucial as many of the Charter goals are within the jurisdiction of the provincial and federal government. Engaging Peel's CSWB partners, community providers, local municipalities, and post-secondary institutions on advocacy can advance Charter priorities and enhance support to sustain a robust network of services extending beyond the classroom. Collaboration with stakeholders is crucial for identifying specific funding, policy and service needs and collectively advocating to the federal and provincial governments to:

- Establish ethical recruitment standards and practices;
- Increase funding to support wrap-around supports that are culturally sensitive;
- Bolster safe and affordable housing opportunities and improve financial stability;
- Support successful transitions from postsecondary studies to employment; and
- Support transparent pathways to citizenship.

To advance these priorities, advocacy aimed at the federal and provincial Ministries that have responsibility for regulating international student immigration pre-arrival processes (Ministry of Immigration, Refugee and Citizenship) and providing services and supports for international students while in Canada (Ministry of Training, Colleges and Universities) will be a primary focus. Staff will continue to engage Peel-area MPs and MPPs to highlight the gaps in supports and services for this population. Also, Peel Regional staff will align and coordinate advocacy with the Federation of Canadian Municipalities and Association of Ontario Municipalities engagement strategies, as well as local international students' associations.

RISK CONSIDERATIONS

In the absence of improved supports for international students, the risks to students, community agencies and other support services across Peel will continue to grow. There will be increasing demands on the supports of community agencies, local municipalities, and Peel Region to support the growing numbers of students that are currently ineligible for services.

BILL 112 RISKS AND IMPLICATIONS

On June 8, 2023, the Province passed Bill 112, *Hazel McCallion Act (Peel Dissolution) 2023 (Act)* that will dissolve the Region of Peel and make the Cities of Brampton and Mississauga and the Town of Caledon single-tier municipalities, effective January 1, 2025. The legislation provides for the establishment of a Transition Board to make recommendations on implementing the restructuring. Details of the transition including matters as they relate to Regional roles and responsibilities are not known at this time and are to be addressed in future reporting to Regional Council. Additional assessment to support the transition under the Act will be provided as further details become known.

The passing of the Act and the uncertainty surrounding Peel's governance may challenge relationships with key stakeholders and impact Peel Region's ability to influence decision-making to support international students among federal and provincial stakeholders. Still, independent of Peel Region's dissolution, there remains a need to address the issues facing international students, which will require action and collaboration across all local municipalities. Lead support for implementing the Charter will require transitioning from Peel Region before the end of 2024 to continue advancing the Charter priorities for which Peel Region has some responsibility.

Supporting International Students in Peel

FINANCIAL IMPLICATIONS

At this time, required resources will be funded with the existing approved budget.

CONCLUSION

Given federal and provincial jurisdiction for immigration, health and education, Peel Region's ability to respond to issues related to international students is contingent on their involvement. Still, Peel Region, as well as local municipalities, community partners, international student associations and post-secondary institutions have a critical role to play in advocacy and enhancing the delivery of culturally responsive services to a changing Peel demographic.

An enhanced and coordinated response in partnership with community will contribute to improved conditions of learning and thriving for international students in Peel and facilitate a safer, more connected, and more inclusive community. Staff will report back to Council in the first half of 2024 to provide an update on the Charter implementation plan, collective advocacy to other levels of government and any further resource needs that may be required.

APPENDICES

Appendix I - Timeline of Peel Region Engagement on International Student Experience

Appendix II - Charter for Improving the International Student Experience

Appendix III - Regional Programs and Services Available to International Students



Nancy Polsinelli, Commissioner of Health Services

Authored By: Taisha Palmer-Salmon, Advisor, Strategic Policy and Performance

Appendix I – Supporting International Students in Peel

Timeline of Peel Region Engagement on International Student Experience

Peel Region International Student Engagement	
Timeline	Key Milestones
Fall 2018	The Region contributed to the Peel Newcomer Strategy Group's International Students Needs Assessment Report highlighting the challenges faced by international students and the opportunity for coordination among educational institutions, community services and various levels of government.
Summer 2021	The Region were system partners at the High Priorities Community Strategy (HPCS) table. HPCS partners delivered services to priority populations including International Students as part of the COVID-19 Response.
September 2021	Regional Council received a joint delegation from One Voice Canada and Punjabi Community Health Services outlining the difficulties faced by international students in Peel Region Regional Council passed resolution (2021-925) requesting the Commissioner of Human Services report to Regional Council on the impact of international students in the Region of Peel on Regional Services
Fall 2021	Sheridan College and the City of Brampton convene the Improving International Post-Secondary Student Experience Advisory Roundtable hosting community partners, including representatives from the Region of Peel, aimed at working collaboratively to identify the systemic challenges facing international postsecondary students, and prioritize integrated strategy that keep students safe and help them to thrive.
December 2021	Report to Regional Council "Regional Supports and the Impact to International Students in Peel" highlighting supports available to International Students and the policy framework of the federal and provincial governments
July 2022	Sheridan College hosts a two-day Summit with over 200 attendees from postsecondary institutions, community agencies and all levels of government. Aimed at improving the international student experience in Canada, tackling topics such as finances, housing, employment, well-being, academics, racism and immigration/settlement.
March 2023	Sheridan and the City of Brampton release the Brampton Charter for Improving the International Student Experience and solicit input from the community.
May 2023	Dr. Janet Morrison delegated to Regional Council about the importance of international students to the local economy and community. She called on Regional Council to continue to support the international student experience in Peel through the Student Charter.

Developing the Brampton Community Charter

Summit Lessons to Inform the Charter

Priorities and Values

Students should be welcomed, valued, and understood, and their health and well-being prioritized

Providing Support

Keep micro, meso and macro levels of need and support in mind when addressing student issues

Establishing Trust

Build trust with the international student community

Listening

Listen to student experiences and address the root of the problem

Collaboration

Collaboration with community partners and MPs, MPPs and city counselors is important

Student Experience

International students' resilience, and narratives need to be brought forward

Involvement

Involve current students and recent international student graduates in planning and encourage engagement with the community

Inclusion

We need to build our local cultural competence and include international students as key stakeholder in EDI initiatives

Ethical Practices

Regulation, training and monitoring will enhance ethical practices in international student recruitment and retention

Charter

- 01 **Guiding Principles** 
- 02 **Goals & Actions** 
- 03 **Accountability Measures** 

Guiding Principles

Appreciate that international student experiences are complex, multifaceted, distinctive, and as heterogeneous as the students themselves.

Respect that international students contribute diverse perspectives that enrich the learning experience for all students and are not competing with domestic students for postsecondary spaces.

Recognize the distinct stressors, atypical obstacles and macro and micro level factors that influence the lives of international students.

Acknowledge the need to view the international student experience holistically beginning from when a student considers studying in Canada to beyond graduation.

Define the international student experience to encompass physical, mental, social, cultural, financial, and academic well-being, which includes immigration, employment, housing, health, racism, food security, language and belonging.

Respond through multi-stakeholder engagement to fill the gaps and bridge the silos that challenge a smooth and seamless international student experience.

Goals

1. Ethical recruitment standards
2. Academic and wrap-around supports in the education system
3. Safe and affordable housing
4. Legal and reliable work
5. Well-defined and transparent pathways to citizenship for international students

GOAL 1: Upholding ethical recruitment standards and practices

Recognizing that financial stability is at the heart of the safety and well-being of the international student experience, postsecondary institutions and Charter signatories commit to the following:

- Inform international applicants early and comprehensively about all related expenses, not just tuition and fees
- Encourage and streamline direct application processes. Where agents are involved, ensure processes are in place to only partner with trustworthy and vetted enrolment agents
- Create a public database of unethical agents
- Provide consistency in tuition and fee policy and protection against substantial increases in international student tuition and fees
- Commit to shared data collection on the international student population, including mapping of changing demographics, enrolment patterns, and international student needs.

GOAL 2: Creating academic and wrap-around supports for learners

Recognizing that academic standards and pedagogical relationships vary considerably across cultures, and that international students need accessible guidance on how to navigate the Canadian academic and social environment, postsecondary institutions and Charter signatories commit to the following:

- Create a hub where students can access accurate, trusted information throughout their journey
- Call on all levels of government to adequately fund community-based non-profits that offer mental health and other supports
- Partner with/advocate to other levels of government/the province for collaboration and funding
- Undertake periodic assessments of available health insurance plans and coverage for international students
- Provide culturally appropriate and multi-lingual health care and supports.
- Create trauma-informed best practices for the more severe cases of international students needing urgent help (suicides or attempted suicides, unexpected pregnancies, homelessness, justice system)
- Facilitate the integration of domestic and international students, promote connections to alumni and create positive engagement opportunities between international students and the community, supported by cross-cultural training
- Work to positively shape the messaging and narratives on the international student experience.

GOAL 3: Promoting safe and affordable housing and financial stability

Postsecondary institutions and all levels of government should work with local partners, the development industry and government to ensure access to safe, affordable and accessible housing both on and off campus and commit.

Signatories commit to:

- Consider housing and transportation opportunities for international students as part of municipal planning
- Support the delivery of affordable student housing through streamlined approvals
- Advocate for and promote safe and legal rental accommodation that is subject to inspection and reporting
- Educate property owners on registration of rental units with the municipality to help meet safety standards
- Educate international students on rights and responsibilities under the Landlord and Tenant Act and facilitating access to affordable legal counsel
- Recognize food insecurity as a growing issue among international students and providing targeted support and resources so that learners can afford both rent and groceries
- Commit to making allocations of a percentage of international student tuition and fees revenue to financial scholarships and financial need for international students.

GOAL 4: Providing opportunities for legal and reliable work

Recognizing that many international students work to support their families back home and pay for their tuition/living expenses, Charter signatories commit to the following:

- Develop targeted experiential education and co-op opportunities for international students, keeping in mind their unique challenges when accessing careers and employability support
- Prevent and reduce exploitation of international students through stronger enforcement of provincial labour laws, especially as they relate to temporary work and the gig economy that many international students rely on during their studies
- Inform international students of their rights as workers and offer provision to connect with appropriate legal complaint and advocacy support services
- Educate employers about the benefits of hiring international students and graduates and the immigration regulations that facilitate their employment
- Engage in advocacy with employers, relevant community organizations and all levels of government to improve employment outcomes for international students and graduates

GOAL 5: Championing well-defined and transparent pathways to citizenship for international students.

Recognize the intergovernmental nature of immigration and settlement related issues to improving the international student experience, each level of government should commit to the following:

- Request the federal government to provide timely, accurate and plain-language information on immigration-related matters including student visas and applications, arrival information, entitlements, and responsibilities, work regulations during and post study, and application for permanent residency and citizenship.
- Request the provincial government to provide clarity to post-secondary graduates on dates and application procedures through the Ontario Immigrant Nominee Program (ONIP) program.
- Partner with the regional/municipal government to provide increased access to and awareness of recreational, community safety/wellbeing and public health opportunities to ensure a safe and successful transition to permanent residency.

Accountability Measures

Invest in regular data collection from signatories to encourage consistency in data governance and data sharing. Develop systematic reporting of international student profiles in Brampton and Peel Region.

Embed the implementation, monitoring and accountability of this charter within existing structures.

Develop a self-reporting system for signatories to share the investment, implementation, and monitoring of progress toward the calls to action annually.

Introduce recognition measures to celebrate, reinforce and share best practice models.

Commit to promoting continued conversations, fostering constructive dialogue, and advancing mutual learning by sharing insights, good practices, and data-driven reporting on the implementation of the Charter by all signatories. Sharing is envisioned through summits, workshops, and other efforts to strengthen inter-institutional communities of practice.

Publish the Charter and associated links on the websites of all signatories.

Appendix III – Supporting International Students in Peel

Regional Programs and Services Available to International Students

Department	Program Area	Description
Human Services	Housing	International students can access outreach and shelter services, eviction prevention, first and last-month's rent assistance, and in select cases can also seek case management support. Peel also provides outreach support.
	Anti-Human Sex Trafficking	Services through the Peel Anti-Human Sex Trafficking Strategy are accessible to international students. There are two houses, Bonnie McPhee Safe House and Peel Transitional House, supporting females aged 16-24 years. The nCourage services hub provides case management, counselling, and other support for aged 12-24 years.
	Early Years and Child Care	International students with children aged 0-6 years can access free high-quality EarlyON programs and services designed to support positive experiences, outcomes and foster nurturing relationships between children, parents and caregivers. International students with children can attend licensed childcare at full fee and, if needed, access Special Needs Resourcing Supports at no additional cost. International students can access childcare subsidy to help with costs.
Health Services	Public Health	<ul style="list-style-type: none"> • Healthy Babies Healthy Children: International students who are pregnant or post-partum can access this program by self, hospital or health care provider referral. • Healthy Sexuality: Peel residents, including international students, can connect with a Public Health Nurse for sexual health services. No health card required. • Drug Overdose Prevention through post-secondary schools. • Peel Works Harm Reduction Program: Provides free and confidential outreach services and access to safer drug use materials, safer sex supplies, and Naloxone (Narcan). No health card is required. • Public Health Contact Centre: Peel residents, including international students, can connect with a Public Health Nurse or Inspector for public health information. • Public Health Inspections: Work with local municipality if health hazards are presented in rental housing. • Newcomer Vaccination Program: Delivers Vaccine Preventable Disease Immunization Clinics that provide

Appendix III – Supporting International Students in Peel

Regional Programs and Services Available to International Students

		<p>catch-up for newcomers that may include international students, refugees and those without health cards.</p> <ul style="list-style-type: none">• Tuberculosis (TB): International students diagnosed with active or latent TB, Public Health facilitates enrolment in TB-UP (Tuberculosis Diagnostic and Treatment Services for Uninsured Persons).• Oral Health: International students 17 years of age and under may access dental services through Healthy Smiles Ontario. Must provide proof of residency and meet eligibility criteria.
Corporate Services	Human Resources	Peel Region hires international students with the appropriate work permits to participate in the Summer Student Program, co-op and other positions, where requirements are met.

REPORT TITLE: Toronto Metropolitan University School of Medicine in Peel 2023 Update

FROM: Nancy Polsinelli, Commissioner of Health Services

RECOMMENDATION

That the Commissioner of Health Services be delegated authority to execute any necessary agreements and ancillary document related thereto, for the collaboration and partnership with Toronto Metropolitan University School of Medicine on business terms satisfactory to the Commissioner of Health Services and on legal terms satisfactory to the Regional Solicitor.

REPORT HIGHLIGHTS

- Toronto Metropolitan University's (TMU) School of Medicine and Doctor of Medicine program (School) will provide an approach to medical education that is community-driven, intentionally inclusive, and trains doctors whose medical skills include excellence in community care.
- The development of the School presents a unique opportunity for programs and services within Peel Region to leverage the resources of a medical teaching institution affiliated with the William Osler Health System and improve services.
- Currently Public Health, Seniors Services and Paramedic Services are engaging with TMU leadership to consider mutually beneficial supports, including research and education opportunities and increased clinical capacity for these and, eventually, other Peel programs.
- Staff continue to work collaboratively with TMU to support documentation required for the School to achieve accreditation.

DISCUSSION

1. Background

In March 2023, TMU Senate approved the establishment of a school of medicine in Brampton. This approval allowed for the setup of the structure for future undergraduate and postgraduate medical education programs and the eventual recruitment of faculty and staff.

This development follows a 2021 provincial government announcement of financial support for TMU to develop a new institute of medical education and a phased approach to developing the new Doctor of Medicine program. Intake of students is expected to begin in 2025.

Toronto Metropolitan University School of Medicine in Peel 2023 Update

Consultation and community engagement initiatives by TMU-supported planning aimed at understanding the healthcare challenges facing Peel, including an aging population, lack of family doctors and culturally appropriate healthcare, poor access to mental health and addictions services, and social determinants of health related to income and housing.

a) School Design

TMU's School proposes an approach to medical education that is community-driven, intentionally inclusive, and that trains doctors whose medical skills include excellence in care that reflects cultural awareness and humility. Critical to this vision is a focus on community-engaged approaches to learning and to care.

The School will be designed around five pillars:

1. Community centric primary care
2. Culturally respectful care
3. Innovation and technology
4. Interprofessional health care networks
5. Support for the health and well-being of seniors.

The William Osler Health System will be TMU's primary clinical partner and will support the School in providing the clinical learning environment for undergraduate medical education, other health professionals education, residency training, and professional development.

2. Findings

The Peel Region Health Services see the development of the School and this collaboration as a unique opportunity for Peel Region to leverage the resource of a medical teaching institution affiliated with the William Osler Health System and build a novel approach to medical education.

a) Training and Collaboration in Community-Based Medicine

Lessons from the COVID-19 pandemic response have highlighted the need for community-based collaborations in Peel to address equitable and culturally competent Public Health and other health services. The School aims to graduate tomorrow's physicians focused on meeting the health care needs of diverse, equity-deserving and medically underserved populations.

Peel leadership's engagement in TMU's planning has realized key areas where the vision and approach for the School aligns with Peel priorities, and where the School's five pillars intersect with Peel Health and Human Services programs. There are several areas where the School and the Region share a common philosophical and strategic approach regarding resources across the continuum of care, with an emphasis on transforming health care to improve the lives of Peel residents and recruiting appropriate healthcare providers to the region.

The School's vision for inclusive community-based medicine throughout the continuum of care from prevention to rehabilitation to long-term care, including primary care, clinical education, public health and sustainable partnerships will attempt to address health inequities and culturally competent care. Understanding population health needs is critical to developing a suitable and appropriate medical training curriculum. Using inter-

Toronto Metropolitan University School of Medicine in Peel 2023 Update

disciplinary strengths and developing collaborations at a community level has created channels of communication.

Improving the health of Peel's population through these partnerships including Public Health and Preventative Medicine, Human Services, Long Term Care and Paramedicine will be based on an intimate understanding of the needs of Peel's unique and diverse population.

b) Integrated Health Centres

As part of the School, TMU will be establishing a network of Integrated Health Centres in Brampton and area. Integrated Health Centres (IHCs) will be a new type of primary care provider designed to provide a community-based learning environment for TMU students and to fill gaps in Peel's health system.

The IHCs will focus on clinical services, research and innovation, education and training, social accountability, and collaboration and partnerships, together aimed at:

- Increasing access by underserved populations to high quality healthcare,
- Reducing chronic disease rates through increased upstream prevention and health promotion
- Reducing pressures on hospitals and EDs by providing appropriate and convenient community base low acuity or episodic care
- Attracting health providers and learners to Brampton and surrounding areas as a place to work and live, and
- Connecting Brampton areas health care assets and community services.

The IHCs will feature interprofessional primary care teams delivering clinical care as well as expanded health promotion and illness prevention.

3. Alignment with Peel Region Priorities

The School's priorities intersect with those service priorities across Public Health, Seniors Services, and Paramedic Services. Peel Region sees potential to leverage a community-based school of medicine focused on health equity and situated in Peel as an opportunity for partnership on community-based research and practice, as a critical tool for training and recruiting expertise across all parts of Peel's health system, and of improving access to care in the community. An oversight table will be formed to support coordinated and outcome driven efforts within and across both organizations.

As Public Health transitions from pandemic-related operations and remobilizes resources to support mandatory public health programs, services will rely increasingly on community partnerships supporting health protection and promotion activities and advancing health equity among populations experiencing barriers to health care. Public Health sees opportunities to adding the foundations of population health through medical education training on disease and illness prevention and needed exposure to and participation in Public Health programs.

Public Health clinical leadership is engaging with School leadership to consider mutually beneficial supports and partnership arrangements that can support innovation and evidence-informed programs, and training and recruiting specialized expertise and leadership that understands the unique population and public health needs in the Peel context.

Toronto Metropolitan University School of Medicine in Peel 2023 Update

Seniors Services and Paramedic Services staff and clinical leadership are engaging with the School on priorities that support program innovation and excellence serving Peel seniors. Peel Seniors Services (Long Term Care and community support services) is a leader within the sector provincially and are highly integrated and collaborative with teams in the William Osler Health System, largely due to Peel's senior medical director for Long Term Care, Seniors Services and Community Paramedicine, Dr Sudip Saha. Partnerships with the School as a clinical site and a broader partner in the programs development and evolution can enhance Peel priorities in design and delivery of:

- specialized emotion-based long-term care,
- community support services supporting residents with dementia,
- future integrated seniors care at the Seniors Health and Wellness Village at Peel Manor, and
- innovative community paramedicine programs delivered by Peel Paramedic Services.

IHCs will provide academic opportunities in team-based primary care settings, particularly for seniors, which may advance Seniors Health and Wellness Village at Peel Manor as a teaching site for the School.

RISK CONSIDERATIONS

For its accreditation, TMU requires documentation detailing partner organizations' affiliation with the school. Certain levels of commitment may be premature depending on TMU's stage of development and the information available. Staff continue to work collaboratively with TMU to support documentation required for this accreditation.

BILL 112 RISKS AND IMPLICATIONS

The recent passing of the *Hazel McCallion Act (Peel Dissolution)*, 2023 on June 8, 2023, will dissolve the Region of Peel effective January 1, 2025. Details of the transition and restructuring of the Regional Corporation remain unknown. However, Peel Region's collaboration and partnership with TMU will be impacted as its contemplated to extend beyond the dissolution date.

Should Council elect to proceed with the collaboration and any corresponding agreements, the Transition Board could amend, alter, or reverse the decision should it be deemed to not be in line with public interest.

TMU has advised that they require a binding agreement detailing partner organizations' affiliation with the school to support their application to become an accredited medical school. Should Peel enter into the binding agreement and TMU relies on the document for accreditation, there is risk that a change in direction could adversely impact the accreditation process.

Additionally, a change in direction could adversely affect the intended student learner placements, however, those placements will not commence until 2025 at the earliest, following TMU's successful accreditation process.

These concerns can be mitigated through inclusion of various provisions in the agreements, including the ability to assign to successor entities, making the agreement conditional upon successful accreditation, and termination rights if requisite notice is provided in writing.

Toronto Metropolitan University School of Medicine in Peel 2023 Update

FINANCIAL IMPLICATIONS

TMU School of Medicine will be funded through TMU's regular funding streams. Peel Region will not be making any requests as part of Peel Region's 2024 budget.



Nancy Polsinelli, Commissioner of Health Services

Authored by: Cullen Perry, Analyst, Strategic Policy and Performance

For Information

REPORT TITLE: Peel Regional Paramedic Services Ambulance Service Review and Certification

FROM: Nancy Polsinelli, Commissioner of Health Services

OBJECTIVE

To provide information on the findings of the Ministry of Health Ambulance Service Review off-site inspection that was concluded on March 29, 2023.

REPORT HIGHLIGHTS

- Peel Regional Paramedic Services completed the off-site certification review conducted by the Ministry of Health, Inspections and Certification Team on March 29, 2023.
 - The Ambulance Service Review Draft Report was received on May 25, 2023, confirming that requirements of the Land Ambulance Certification Standards were successfully met.
 - A response to address opportunities for improvement will be submitted to the Ministry of Health before June 25, 2023.
 - A certificate to operate as a Land Ambulance Service provider, based on a successful review, was issued and expires August 16, 2026.
-

DISCUSSION

1. Background

The Ministry of Health undertook the mandatory Ambulance Service Review that is required for Paramedic Services to retain certification to operate as a land ambulance service provider. The Ambulance Service Review is conducted every three years, prior to the expiration of an existing certificate to confirm that Paramedic Services meets legislated certification standards. Due to the COVID-19 pandemic and unprecedented times, a preliminary off-site review was completed. Normal review activities may recommence in the future. The Ministry of Health team completed a thorough review of Paramedic Services covering items referenced in the Ambulance Service Review Draft Report that include Patient Care, Ambulance Call Reports, Administration, Quality Assurance, utilizing a variety of documentary evidence for submission and auditing.

The draft report was received on May 25, 2023, from the Ministry of Health with a cover letter offering congratulations at having met all the requirements of the Land Ambulance Certification Standards. The certificate to operate a Land Ambulance Service will be replaced prior to expiring on August 16, 2023 and will be in effect until August 16, 2026.

2. Findings

The findings of the Ambulance Service Review were positive and are summarized below according to the three primary categories outlined.

a) Patient Care

Paramedic Services met all requirements in the areas of:

- ACR Review – ALS/BLS Patient Care Standards
- Paramedic Ride-Outs
- Ministry of Health (MOH) ID Cards
- Communicable Disease Management
- Vehicle – Equipment Restraints
- Communications
- Patient Care Equipment and Supplies
- Medications
- Vehicle - Staff
- Vehicle – Maintenance/Inspection

In other areas of patient care some improvement actions were identified. These areas included training on changes/updates to standards and/or legislation and calibration of oxygen testing equipment according to the manufacturer's specifications. In these areas, staff actioned the findings and provided a response advising that corrective measures had been made.

b) Quality Assurance

Paramedic Services passed criteria on Quality Assurance, Employee Qualifications, and process by which influenza status is managed (i.e., staff immunization records). It was noted that recommendations resulting from staff Incident Report audits were typically verbal and not always documented. Peel Regional Paramedic Services is working on a solution to produce documentation.

c) Administrative

Regarding the Response Time Framework, the Ministry of Health Certification Team noted that Paramedic Services are not always meeting the Council approved framework regarding Canadian Triage Acuity Scale 1 and 2. The Ministry of Health noted that no action is required as the Ambulance Service Review reflects the previous year's response time outcome, which is set by Regional Council.

The Ministry of Health Certification Team noted that Paramedic Services did not always have sufficient staff at each level of qualification to meet their written deployment plan and staff had not always been trained on the new Patient Care Model. Although communicated, staff were noted to not always acknowledge new and updated Policies and Procedures.

Other areas assessed with positive outcomes include:

- Ambulance Service ID Card Program

Peel Regional Paramedic Services Ambulance Service Review and Certification

- Base Hospital Agreement
- Insurance

3. Next Steps

Paramedic Services staff are preparing a response addressing matters raised and detailing actionable steps taken where required. Paramedic Services is committed to implementing software solutions that will better monitor and ensure compliance with training on legislative updates, strategies to combat staffing challenges, and continued monitoring and enforcement of the Region of Peel's legislated emergency response time framework. These steps illustrate Paramedic Services commitment, as a land ambulance service provider, to ensuring Ministry compliance to continue to deliver great pre-hospital care.

Following review by the Ministry, the final report is expected which confirms that Peel Paramedics have been successful in achieving certification. This will be indicated by the three-year certificate that expires on August 16, 2026. Paramedic Services next Ambulance Service Review that will likely be conducted late in 2025.

BILL 112 RISKS AND IMPLICATIONS

The Ambulance Service Review ensures ambulance operators (i.e., Upper Tier, Lower Tier Municipalities, or private operators) meet compliance with legislated land ambulance certification standards. The introduction of Bill 112, *Hazel McCallion Act, 2023* (Act) brings uncertainty about future certification processes for emergency ambulance operators. The certification process includes the following:

- On-site inspections.
- The auditing of internal processes and policies.
- Providing specific documentary evidence to meet or exceed the Ministry standards.

Based on the language of the Act, it is still being determined whether any changes to Paramedic services and the certification process will occur before the next Certification expiry in August 2026. During this transition period, it will be essential to ensure no service disruption to the communities.

CONCLUSION

Peel Regional Paramedic Services successfully completed the Ministry of Health mandatory Ambulance Service Review and has been licensed to continue operation for an additional three-year period (*Appendix I*). This review reaffirms that the delivery of paramedic services in the Region of Peel has and continues to positively meet the needs of our clients.

APPENDICES

Appendix I – Certificate to Operate Land Ambulance Service

Peel Regional Paramedic Services Ambulance Service Review and Certification



Nancy Polsinelli, Commissioner of Health Services

Authored By: Natasha Fearing, Advisor Paramedic Services

**Ministry of Health
Emergency Health Regulatory and Accountability Branch**

Certificate No./N°du

727

**Ministère de la Santé
Direction de la réglementation et de la responsabilisation des
services de santé d'urgence**

Certificate / Permis

(Land Ambulance / Ambulances terrestres)

This certificate is provided to attest that the holder has met the criteria for certification as required under the Ambulance Act and the Regulations. / Ce permis garantit que le détenteur répond aux critères d'accréditation en vertu de la loi sur les ambulances et des règlements connexes.

This certificate is issued to / Ce permis est délivré à:

THE REGIONAL MUNICIPALITY OF PEEL

Address / Adresse

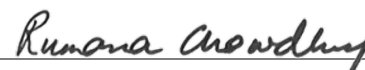
**10 PEEL CENTRE DRIVE
BRAMPTON ON L6T 4B9**

Operating As / Connu sous le nom de

PEEL REGIONAL PARAMEDIC SERVICES

This certificate expires on **August 16th, 2026**, unless suspended or revoked.
Le présent permis expire le **16 août 2026** sauf s'il est suspendu ou révoqué.

Dated at the City of Toronto, this **2nd** day of **June, 2023**.
Délivré à Toronto le **2 juin 2023**.



Certifying Authority / Autorité de délivrance de permis
Director, Emergency Health Regulatory and
Accountability Branch/
Direction de la réglementation et de la
responsabilisation

Ontario 

Resolution

Agenda Number: 20.1
Date: July 6, 2023

Moved by Councillor Horneck
Seconded by Councillor Tedjo

Whereas the Commissioner of Human Services advised council via email on June 21, 2023 that the Peel Region Emergency Shelter system has exceeded the Peel Region's ability to support the region's homelessness crisis; and

Whereas, 126 families, 53 single and 47 young people are currently in overflow accommodations; and

Whereas, we are not currently able to meet the demand and are not able to honour our "no turn away" policy in Peel; and

Whereas, a number of municipalities in Canada and the United States are looking to temporary individual shelters could be a tool for Peel Region to use in addressing homelessness; and

Whereas, some modern rapid response temporary modular housing can be purchased, assembled and serviced in a few weeks.

Now therefore be it resolved:

1. That Peel Region staff report back to council at the next scheduled opportunity the feasibility of deploying rapid response temporary modular housing approaches to help address the immediate crisis; and
2. That Peel Region staff investigate sites based on demand in all three local municipalities (minimum of 2 locations per local municipality); and
3. That staff report back on the necessary budgeting, lands, and time necessary to implement the proposal upon approval by council.

Regional Chair

THE REGIONAL MUNICIPALITY OF PEEL

BY-LAW NUMBER 38-2023

A by-law to increase the posted speed limit and implement a flashing speed limit zone on Regional Road 9 (King Street); to amend the current times of operation of the flashing speed limit zone on Regional Road 1 (Mississauga Road); and, to amend By-law Number 15-2013 being a by-law to regulate traffic on roads under the jurisdiction of The Regional Municipality of Peel.

WHEREAS the Council of the Regional Corporation on the 24th day of January 2013 passed By-law 15-2013 to consolidate the by-laws that regulate traffic on roads under the jurisdiction of The Regional Municipality of Peel;

AND WHEREAS, the Council of The Regional Municipality of Peel has by resolution passed on the 6th day of July, 2023, authorized the enactment of a by-law to amend By-law 15-2013 to increase the posted speed limit on Regional Road 9 (King Street) from 40 km/h to 60 km/h from 30 metres east of Heart Lake Road to 305 metres west of Kennedy Road;

AND WHEREAS, the Council of The Regional Municipality of Peel has by resolution passed on the 6th day of July, 2023 authorized the enactment of a by-law to amend By-law 15-2013 to implement a flashing 40 km/h speed limit zone on Regional Road 9 (King Street) from 535 metres west of Heart Lake Road to 500 metres east of Kennedy Road with times of operations from 7:00 a.m. to 10:00 a.m., and 3:00 p.m. to 6:00 p.m. on school days;

AND WHEREAS, the Council of The Regional Municipality of Peel has by resolution passed on the 6th day of July, 2023 authorized the enactment of a by-law to amend By-law 15-2013 to change the current times of operation of the flashing speed limit zone on Regional Road 1 (Mississauga Road) from 720 metres north of Regional Road 14 (Mayfield Road) to 1132 metres north of Regional Road 14 (Mayfield Road) to operate from 7:15 a.m. to 9:25 a.m., and 3:15 p.m. to 6:15 p.m. on school days;

NOW THEREFORE, the Council of the Regional Corporation enacts as follows:

1. That Part 10 of Schedule A of By-law 15-2013 is amended by deleting the following:

Column 1	Column 2	Column 3	Column 4
Regional Road No.	From	To	Times or Days
9	30 metres east of Heart Lake Road	305 metres west of Kennedy Road	Anytime

2. That Part 10 of Schedule A of By-law 15-2013 is amended by adding the following:

Column 1	Column 2	Column 3	Column 4
Regional Road No.	From	To	Times or Days
9	535 metres west of Heart Lake Road	500 metres east of Kennedy Road	7:00 a.m. to 10:00 a.m. and 3:00 p.m. to 6:00 p.m. on school days

3. That Part 12 of Schedule A of By-law 15-2013 is amended by deleting the following:

Column 1	Column 2	Column 3	Column 4
Regional Road No.	From	To	Times or Days
1	720 metres north of Mayfield Road	1132 metres north of Mayfield Road	7:15 a.m. to 9:15 a.m. and 3:15 p.m. to 5:45 p.m. on school days
9	500 metres east of Heart Lake Road	30 metres east of Heart Lake Road	Anytime

4. That Part 12 of Schedule A of By-law 15-2013 is amended by adding the following:

Column 1	Column 2	Column 3	Column 4
Regional Road No.	From	To	Times or Days
1	720 metres north of Regional Road 14	1132 metres north of Regional Road 14	7:15 a.m. to 9:25 a.m. and 3:15 p.m. to 6:15 p.m. on school days
9	500 metres east of Heart Lake Road	305 metres west of Kennedy Road	Anytime

READ THREE TIMES AND PASSED IN OPEN COUNCIL this 6th day of July, 2023.

Regional Clerk

Regional Chair