CHAIR:

N. IANNICCA

MEMBERS:

P. BROWN

G. CARLSON

B. CROMBIE

D. DAMERLA

S. DASKO

G. S. DHILLON

J. DOWNEY

C. FONSECA

P. FORTINI

A. GROVES

J. INNIS

J. KOVAC

M. MAHONEY

S. MCFADDEN

M. MEDEIROS

M. PALLESCHI

C. PARRISH

K. RAS

P. SAITO

R. SANTOS

I. SINCLAIR

R. STARR

A. THOMPSON

P. VICENTE

Region of Peel
working with you

The Council of the

Regional Municipality of Peel

REVISED BUDGET AGENDA

Date: Thursday, February 4, 2021

Time: 9:30 AM

Place: Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

For inquiries about this agenda or to make arrangements for accessibility accommodations including alternate formats, please contact:

Helena West at (905) 791-7800, ext. 4697 or at helena.west@peelregion.ca

Agendas and reports are available at www.peelregion.ca/council

The Council of the
Regional Municipality of Peel

Date: Thursday, February 4, 2021
Time: 9:30 a.m.
Place: Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

***Denotes Revised/Additional Items**

The meeting will be live streamed on http://www.peelregion.ca/.

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Helena West at (905) 791-7800, ext. 4697 or at helena.west@peelregion.ca

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1. CALL TO ORDER

2. INDIGENOUS LAND ACKNOWLEDGEMENT

3. DECLARATIONS OF CONFLICTS OF INTEREST

4. APPROVAL OF MINUTES

*4.1. January 28, 2021 Regional Council Budget meeting

(Now available)

5. APPROVAL OF AGENDA

6. DELEGATIONS

*6.1. Peel Regional Police (PRP)

Presentation by Nishan Duraiappah, Chief of Police, PRP **(Presentation now available)**

6.2. Ontario Provincial Police (OPP), Municipal Policing Services in Caledon

Presentation by Heather Haire, Treasurer, Town of Caledon, and Inspector Mike Garant, Caledon OPP

6.3. Conservation Halton (CH)

Presentation by Hassaan Basit, Chief Administrative Officer, CH

6.4. Toronto and Region Conservation Authority (TRCA)

Presentation by John MacKenzie, Chief Executive Officer, TRCA

6.5. Credit Valley Conservation Authority (CVC)

Presentation by Deborah Martin-Downs, Chief Administrative Officer, CVC

7. REPORTS

7.1. Enterprise Asset Management Program

(Deferred from the January 28, 2021 Regional Council Budget meeting)

7.2. Overview and Update on the Status of Reserves

(For information) **(Deferred from the January 28, 2021 Regional Council Budget meeting)**

7.3. 2021 Operating and Capital Budget

(Deferred from the January 28, 2021 Regional Council Budget meeting)

WITHDRAWN

~~*7.4. Consideration of Value for Money Audits~~

~~(Oral)~~
~~Presentation by Janice Baker, Chief Administrative Officer (Related to 10.1)~~

*7.5. 2021 Budget Initiatives – Impact of Deferrals

(Oral)
Presentation by Norman Lum, Director, Business and Financial Planning **(As requested at the January 28, 2021 Regional Council Budget meeting) (Presentation now available)**

*8. COMMUNICATIONS

8.1. Kristina Romasco, Chair, Downtown Brampton Business Improvement Area (BIA); Jake Pedler, Chair, Port Credit BIA; Steve Smith, Chair, Cooksville BIA; Todd Ladner, Chair, Streetsville BIA; Sam Kohl, Malton BIA

Letter dated January 26, 2021, Regarding the 2021 Region of Peel Proposed Tax Increase (Receipt recommended)

8.2. Ashok Kainth, Resident, Region of Peel

Email dated January 27, 2021, Requesting a 2021 Property Tax Freeze (Receipt recommended)

8.3. Irene Lappas, Resident, City of Mississauga

Email dated January 27, 2021, Regarding Proposed 2021 Tax Increases (Receipt recommended)

8.4. Phil Jones, Resident, City of Mississauga

Email dated January 27, 2021, Requesting a 2021 Property Tax Freeze (Receipt recommended)

8.5. Nigel Codrington, Resident, Region of Peel

Email dated January 28, 2021, Regarding 2021 Property Tax Increases (Receipt recommended)

*8.6. Amanda Codrington, Resident, City of Mississauga

Email dated January 28, 2021, Requesting a 2021 Property Tax Freeze (Receipt recommended)

*8.7. Anna Montalbano, Resident, Region of Peel

Email dated January 31, 2021, Requesting a 2021 Property Tax Freeze (Receipt recommended)

*8.8. Jeffrey Courey, Resident, Region of Peel

Email dated February 1, 2021, Requesting a 2021 Property Tax Freeze (Receipt recommended)

9. OTHER BUSINESS

10. NOTICE OF MOTION/MOTION

WITHDRAWN

~~10.1. Motion Regarding Cost and Timelines for Providing Value for Money Audits Across Regional Services, Including External Agencies~~

~~(Related to 7.4) (As requested by Councillor Santos)~~

11. BY-LAWS

11.1. By-law 6-2021

A by-law to amend By-law 43-2002 titled the “Fees By-law” and to repeal By-law 67-2019.

11.2. By-law 7-2021

A by-law to amend By-law 16-2007 titled the “Sewer Surcharge Rate and Sewer Waste Disposal Charge By-law” and to repeal By-law 68-2019.

11.3. By-law 8-2021

A by-law to amend By-law 17-2007 titled the “Waste Management System Fees and Charges By-law” and to repeal By-law 69-2019.

11.4. By-law 9-2021

A by-law to amend By-law 15-2007 titled the “Wastewater System Fees and Charges (Sewer Charge Rates) By-law” and to repeal By-law 70-2019.

11.5. By-law 10-2021

A by-law to amend By-law 14-2007 titled the “Water Consumption Fees and Charges By-law” and to repeal By-law 71-2019.

12. IN CAMERA MATTERS

13. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

14. ADJOURNMENT

THE COUNCIL OF

THE REGIONAL MUNICIPALITY OF PEEL

BUDGET MINUTES

January 28, 2021

Members Present:	P. Brown	J. Kovac
	G. Carlson	M. Mahoney
	B. Crombie	S. McFadden
	D. Damerla	M. Medeiros
	S. Dasko	M. Palleschi
	G.S. Dhillon	C. Parrish
	J. Downey	P. Saito
	C. Fonseca	R. Santos
	P. Fortini	I. Sinclair
	A. Groves	R. Starr
	N. Iannicca	A. Thompson
	J. Innis	P. Vicente
Members Absent:	K. Ras, due to a personal matter	
Staff Present:	J. Baker, Chief Administrative Officer	N. Polsinelli, Commissioner of Health Services
	S. Baird, Commissioner of Digital and Information Services	Dr. L. Loh, Medical Officer of Health
	K. Lockyer, Regional Clerk and Interim Commissioner of Corporate Services	A. Adams, Deputy Clerk and Acting Director of Clerk's
	S. VanOfwegen, Commissioner of Finance and Chief Financial Officer	C. Thomson, Deputy Clerk and Manager of Legislative Services
	P. O'Connor, Regional Solicitor	H. West, Legislative Specialist
	A. Warren, Interim Commissioner of Public Works	J. Jones, Legislative Specialist
	A. Smith, Interim Chief Planner	S. Valleau, Legislative Specialist
	J. Sheehy, Commissioner of Human Services	R. Khan, Legislative Technical Coordinator

1. CALL TO ORDER

Regional Chair Iannicca called the Regional Council Budget meeting to order at 9:30 a.m. in the Council Chambers, Regional Administrative Headquarters, 10 Peel Centre Drive, Suite A, Brampton.

Councillor Brown arrived at 9:35 a.m.

Councillor Dhillon departed at 1:05 p.m.

Councillor Parrish arrived at 1:15 p.m.

Regional Chair Iannicca and Members of Regional Council extended best wishes and congratulations to Stew Macleod who is retiring on January 29, 2021 after 51 years of service with the Public Works Department.

2. INDIGENOUS LAND ACKNOWLEDGEMENT

Regional Chair Iannicca read an Indigenous Land Acknowledgement.

3. DECLARATIONS OF CONFLICTS OF INTEREST

Councillor Saito declared a conflict of interest with respect to general budget items that may pertain to the non-union salary portion of the Region of Peel Budget, as two family members are employed with the Region of Peel.

4. APPROVAL OF MINUTES

Nil.

5. APPROVAL OF AGENDA

Resolution Number RCB-2021-1
Moved by Councillor Fonseca
Seconded by Councillor Sinclair

That the agenda for the January 28, 2021 Regional Council Budget meeting, be approved.

Carried

6. DELEGATIONS

6.1 Jotvinder Sodhi, Home Owners Welfare Association Concerned Residents of Brampton

Regarding the Region of Peel Tax Budget 2021

Resolution Number RCB-2021-2

Received

Jotvinder Sodhi, Home Owners Welfare Association Concerned Residents of Brampton, stated that the COVID-19 pandemic crisis has placed emotional and financial stress on the residents of Peel and he requested that Regional Council implement a tax freeze for the 2021 budget. He noted that many small businesses are in financial crisis and requested that the Region of Peel provide incentives for small businesses, above and beyond those provided for by the provincial and federal governments.

6.2 Opening Remarks

Remarks by Janice Baker, Chief Administrative Officer

Resolution Number RCB-2021-3

Received

Janice Baker, Chief Administrative Officer, provided opening remarks stating that the Region of Peel was at the forefront of providing a COVID-19 pandemic response during 2020. The work of staff in Peel Public Health, Long Term Care, Paramedics and Human Services was greatly affected and during the peak of the pandemic, over 700 Regional staff were redeployed and more than 400 staff were added to support the response. The pandemic has created the first recession in over a decade and has impacted vulnerable, precariously employed individuals and certain business sectors. Peel's economy continues to be impacted by restrictions and lock downs.

Janice Baker stated that despite these factors, staff have prepared a budget to meet the current and future needs of the community. She noted that a significant portion of the operating budget is not controlled by the Region of Peel; external agencies represent 45 per cent of the total net tax levy and many of the Region's services are legislated. The Region of Peel's operating budget also continues to be impacted by provincial funding constraints, however; the Safe Restart Funding Program will alleviate some of the COVID-19 pressures, providing a no net tax levy impact for COVID-19 in 2021.

Janice Baker stated that the 2021 proposed budget advances the Region of Peel's strategic outcomes while keeping taxes and rates affordable, ensuring ongoing service delivery and maintaining a state of good repair for Regional infrastructure. She noted that 40 continuous improvement initiatives were completed during the last 11 months to achieve cost savings and cost avoidance.

Janice Baker highlighted the four major influences on the 2021 Budget being: community safety (police budget); reduced provincial funding; the need to maintain consistency in Regional services and infrastructure; and, temporary resources for the COVID-19 response. She summarized that the proposed 2021 Budget will allow the Region of Peel's continued progress on building a 'Community for Life' and providing much needed support and services to the Peel community.

6.3 Corporate Budget Overview

Presentation by Norman Lum, Director, Business and Financial Planning

Resolution Number RCB-2021-4

Received

Norm Lum, Director, Business and Financial Planning, provided an overview of the proposed 2021 consolidated budget highlighting the Operating and Capital budgets, the Utility Rate supported budget, and the 10 year Capital plan. He addressed the impact of recent funding announcements by the Province of Ontario noting that the Region of Peel is anticipating continued pressure on many of its services in response to the COVID-19 pandemic, while experiencing an economic recession.

Norm Lum stated that the 2021 Budget proposed a property tax increase of 1.3 per cent (a net tax levy of 3.2 per cent) which includes a 1 per cent infrastructure levy. The utility rate increase is proposed at 5.5 per cent which is recovered through utility bills for those on the municipal water supply. He noted that the

proposed operating and capital investments of $3.7B will advance Council's current and long-term objectives and he highlighted the services provided under the three pillars of the Strategic Plan of Living, Thriving and Leading. He stated that continuous improvements and opportunities were identified during the pandemic and that the proposed budget reflects $2.5M in cost savings and $3.9M in cost avoidance. He provided a financial breakdown on the Region of Peel's funding mechanisms and delivery costs related to the provision of services.

Norm Lum advised that as a result of recent provincial funding announcements for Anti-Human Sex Trafficking and Child Care administration it is proposed that a portion of the funding be utilized to reduce the net tax levy for the budget to 2.9 per cent and the property tax impact to 1.2 per cent.

Norm Lum provided a three-year budget outlook for 2022-2024 noting that the impact of continued provincial funding changes and a decrease in Payments in Lieu of taxes for the Greater Toronto Airports Authority will provide additional pressures on the 2022 budget forecast.

7. REGIONALLY CONTROLLED SERVICES PRESENTATIONS

7.1 Presentation by Nancy Polsinelli, Commissioner of Health Services

Resolution Number RCB-2021-5

Received

Nancy Polsinelli, Commissioner of Health Services, presented an overview of services provided by Paramedic Services, Long Term Care, Adult Day Services, Chronic Disease Prevention, Infectious Disease Prevention, and Early Growth and Development, which fall under the Living and Thriving pillars of the Strategic Plan.

Nancy Polsinelli reviewed the proposed 2021 operating and capital budget for Health Services and highlighted the financial, staff resourcing and mental well being pressures placed on Health Services in response to the pandemic. She outlined provincial funding challenges, funding received through the Phase I Safe Restart Fund and noted that staff delivered $0.30M in efficiencies and cost savings for the 2021 Budget.

Councillor Saito raised concern that provincial funding is frozen at 2020 levels and that health needs will continue to increase in the areas of mental health, Paramedics, Long Term Care and Adult Day Services, beyond the 2021 budget year. She requested staff to report back to Regional Council regarding advocacy opportunities to the provincial government to highlight the fact that the status quo funding is insufficient. Nancy Polsinelli undertook to report back on how advocacy can be increased.

Councillor Crombie stated that the City of Toronto has implemented 211 service to provide direct access for mental health support. She asked staff to review the program and report back to a future meeting on the type of resources required to establish a similar program in the Region of Peel.

Councillor Vicente asked the Chief Administrative Officer if any initiatives could be deferred for a year or longer that would have the least amount of impact on priorities and services for residents. Janice Baker responded that the proposed budget includes areas that are critical to growth and service pressures noting that it is not an ambitious budget in terms of new initiatives. She undertook to provide a list of the 2021 initiatives to the next Regional Council Budget meeting, for Council's review and further direction.

7.2 Presentation by Janice Sheehy, Commissioner of Human Services

Resolution Number RCB-2021-6

Received

Janice Sheehy, Commissioner of Human Services, presented an overview of the services provided through Housing Supports, Income Support for Ontario Works clients, Community Investment for the not-for-profit sector, and Early Years and Child Care, which fall under the Living pillar of the Strategic Plan.

Janice Sheehy reviewed the proposed 2021 operating and capital budget for Human Services and highlighted the provincial funding challenges related to the Region of Peel's provincially mandated exit from direct delivery employment services and a funding reduction of the Early Years and Child Care services. Through administrative efficiencies, the costs associated with the expansion of the EarlyOn programs have been reduced to $700,000. The Commissioner noted that it is recommended that one-time funding received from the province be used to reduce the mandatory administrative cost sharing to $1.3M, leaving a pressure of $3.8M to be addressed in the 2022 budget.

Members of Regional Council discussed and raised questions regarding the Community Investment Program; emergency shelters; affordable housing; and, domestic violence.

7.3 Presentation by Andrea Warren, Interim Commissioner of Public Works

Resolution Number RCB-2021-7

Received

Andrea Warren, Interim Commissioner of Public Works, presented an overview of services provided by Water Supply, Wastewater, Waste Management, Land Use Planning, Road and Transportation and TransHelp, which fall under the Thriving and Living pillars of the Strategic Plan.

Andrea Warren reviewed the proposed 2021 operating and capital budget for Public Works and highlighted the increase costs related to Personal Protective Equipment required at water treatment plants, and increased tonnage for waste and organics in response to the pandemic. She outlined funding received through the Phase I Safe Restart Fund and noted that staff delivered $0.2M in efficiencies and cost savings for the 2021 budget.

Members of Regional Council discussed and raised questions regarding the proposed Utility Rate increase and legislation that permits expenditures for water

and wastewater programs versus tax programs; the Automated Speed Enforcement program; and, the need to convert contract positions to full time equivalent positions.

Councillor Saito inquired if the Utility Rate increase could be reduced. Janice Baker, Chief Administrative Officer, responded that the proposed increases are required to maintain the necessary level of service and to keep the system in a state of good repair, noting that a risk analysis was completed. Councillor Saito requested to see the risk assessment. Andrea Warren noted that staff have undertaken the development of a long-term utility plan and reported on the workplan to Council in November 2020. The plan will ensure that infrastructure is maintained properly into the future and address the matter of long-term equity and fairness in establishing utility rates.

Councillor Santos requested further information to summarize and provide a holistic approach on expenditures for the active transportation and climate mitigation strategies.

7.4 Presentation by Sean Baird, Commissioner of Digital and Information Services

Resolution Number RCB-2021-8

Received

Sean Baird, Commissioner of Digital and Information Services, presented an overview of the internal services provided under Enterprise Programs and Services including: Corporate Services; Digital and Information Services; and Heritage, Arts and Culture, which fall under the Leading and Thriving pillar of the Strategic Plan.

Sean Baird reviewed the proposed 2021 operating and capital budget and highlighted temporary incremental costs related to staffing resources, additional cleaning measures and personal protective equipment in response to the pandemic. He outlined funding received through the Phase I Safe Restart Fund and noted that staff delivered $0.18 in cost savings and $0.76 in cost avoidance for the 2021 budget.

8. REPORTS

8.1 Enterprise Asset Management Program

Resolution Number RCB-2021-9
Moved by Councillor Saito
Seconded by Councillor Santos

That the Enterprise Asset Management report be deferred to the February 4, 2021 Regional Council Budget meeting.

Carried

8.2 Overview and Update on the Status of Reserves

(For information)

Resolution Number RCB-2021-10
Moved by Councillor Saito
Seconded by Councillor Santos

That the Overview and Update on the Status of Reserves report be deferred to the February 4, 2021 Regional Council Budget meeting.

Carried

8.3 2021 Operating and Capital Budget

Resolution Number RCB-2021-11
Moved by Councillor Saito
Seconded by Councillor Santos

That the 2021 Capital and Operating Budget report be deferred to the February 4, 2021 Regional Council Budget meeting.

Carried

9. COMMUNICATIONS

9.1 Caroline Mulroney, Minister of Transportation

Letter dated January 13, 2021, Advising of Approval of the Transhelp PRESTO Fare System Project Under the Public Transit Stream of the Investing in Canada Infrastructure Program (Receipt recommended)

Resolution Number RCB-2021-12

Received

9.2 Steve Clark, Minister of Municipal Affairs and Housing

Letter dated January 13, 2021, Advising of One-time Mental Health and Addictions Funding for 2020-21 (Receipt recommended)

Resolution Number RCB-2021-13

Received

9.3 Caroline Mulroney, Minister of Transportation

Letter dated January 14, 2021, Advising of the Region of Peel Funding Allocation for the 2020-21 Gas Tax Program (Receipt recommended)

Resolution Number RCB-2021-14

Received

10. OTHER BUSINESS

Nil.

11. NOTICE OF MOTION/MOTION

Nil.

12. BY-LAWS

Nil.

13. IN CAMERA MATTERS

Nil.

14. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

Resolution Number RCB-2021-15
Moved by Councillor Kovac
Seconded by Councillor Dasko

That By-law 5-2021 to confirm the proceedings of Regional Council at its budget meeting held on January 28, 2021, to deliberate the 2021 Budget and to authorize the execution of documents in accordance with the Region of Peel by-laws relating thereto, be given the required number of readings, taken as read, signed by the Regional Chair and the Deputy Regional Clerk, and the corporate seal be affixed thereto.

Carried

15. ADJOURNMENT

The meeting adjourned at 2:09 p.m.

Deputy Regional Clerk

Regional Chair

Region of Peel
working with you

Request for Delegation

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD	MEETING NAME
2021/02/04	**Regional Council Budget**

DATE SUBMITTED YYYY/MM/DD
2021/01/27

Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

NAME OF INDIVIDUAL(S)

Nishan Duraiappah

POSITION(S)/TITLE(S)

Chief of Police

NAME OF ORGANIZATION(S)

Peel Regional Police

E-MAIL	TELEPHONE NUMBER	EXTENSION
nishan.duraiappah@peelpolice.ca	**(905) 453-2121**	**4000**

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
To present the 2021 Peel Regional Police Budget.

A formal presentation will accompany my delegation ☑ Yes ☐ No

Presentation format: ☑ PowerPoint File (.ppt) ☐ Adobe File or Equivalent (.pdf) ☐ Picture File (.jpg) ☐ Video File (.avi,.mpg) ☐ Other

Additional printed information/materials will be distributed with my delegation : ☑ Yes ☐ No ☐ Attached

Note:
Delegates are requested to provide an electronic copy of all background material / presentations to the Clerk's Division at **least seven (7) business days prior** to the meeting date so that it can be included with the agenda package. **In accordance with Procedure By-law 9-2018 delegates appearing before Regional Council or Committee are requested to limit their remarks to 5 minutes and 10 minutes respectively (approximately 5/10 slides).**

Delegates should make every effort to ensure their presentation material is prepared in an accessible format.

Once the above information is received in the Clerk's Division, you will be contacted by Legislative Services staff to confirm your placement on the appropriate agenda.

Notice with Respect to the Collection of Personal Information
(Municipal Freedom of Information and Protection of Privacy Act)

Personal information contained on this form is authorized under Section 5.4 of the Region of Peel Procedure By-law 9-2018, for the purpose of contacting individuals and/or organizations requesting an opportunity to appear as a delegation before Regional Council or a Committee of Council. The Delegation Request Form will be published in its entirety with the public agenda. The Procedure By-law is a requirement of Section 238(2) of the *Municipal Act, 2001*, as amended. Please note that all meetings are open to the public except where permitted to be closed to the public under legislated authority. All Regional Council meetings are audio broadcast via the internet and will be posted and available for viewing subsequent to those meetings. Questions about collection may be directed to the Manager of Legislative Services, 10 Peel Centre Drive, Suite A, 5th floor, Brampton, ON L6T 4B9, (905) 791-7800 ext. 4462.

Please complete and return this form via email to council@peelregion.ca

V-01-100 2018/06

2021 BUDGET

PEEL REGIONAL POLICE

FEBRUARY 4, 2021 4, 2021

REGIONAL COUNCIL

STRATEGIC PLAN

2020–2023

1

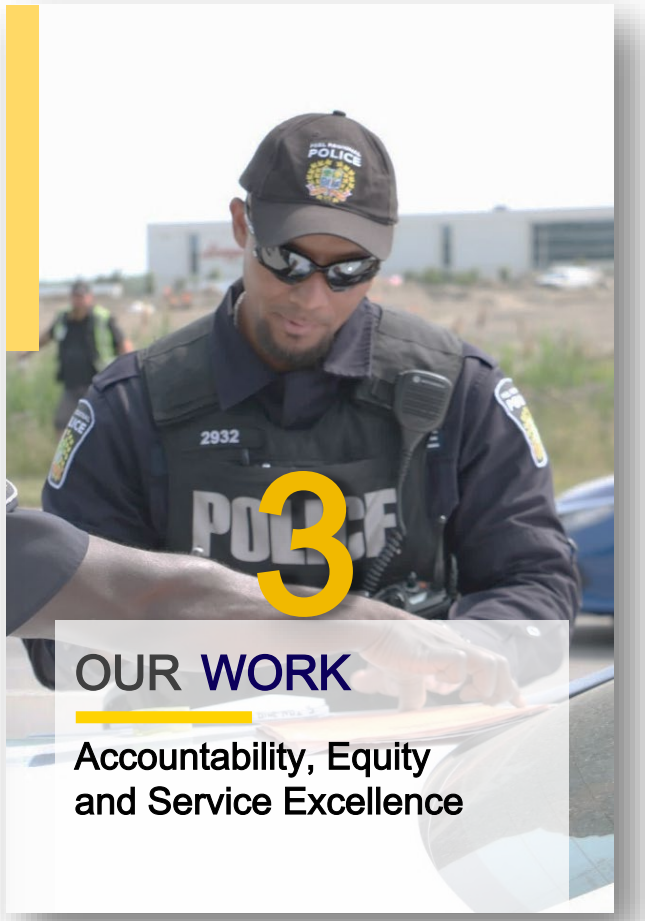
OUR COMMUNITY

Community Safety and Well-Being Together

2

OUR PEOPLE

Inclusive, Engaged and Progressive Workplace



3

OUR WORK

Accountability, Equity and Service Excellence

ACCOMPLISHMENTS

Organizational Restructure, Re-emphasis on Front-line Policing, Adoption of Community Safety Well-Being (CSWB) Model

Equity Diversity and Inclusion Multi-year Strategy

Service Delivery & Organizational Review

Business Intelligence & Police Analytics

Road Safety Strategy Vision Zero

Body Cameras & Digital Evidence Management

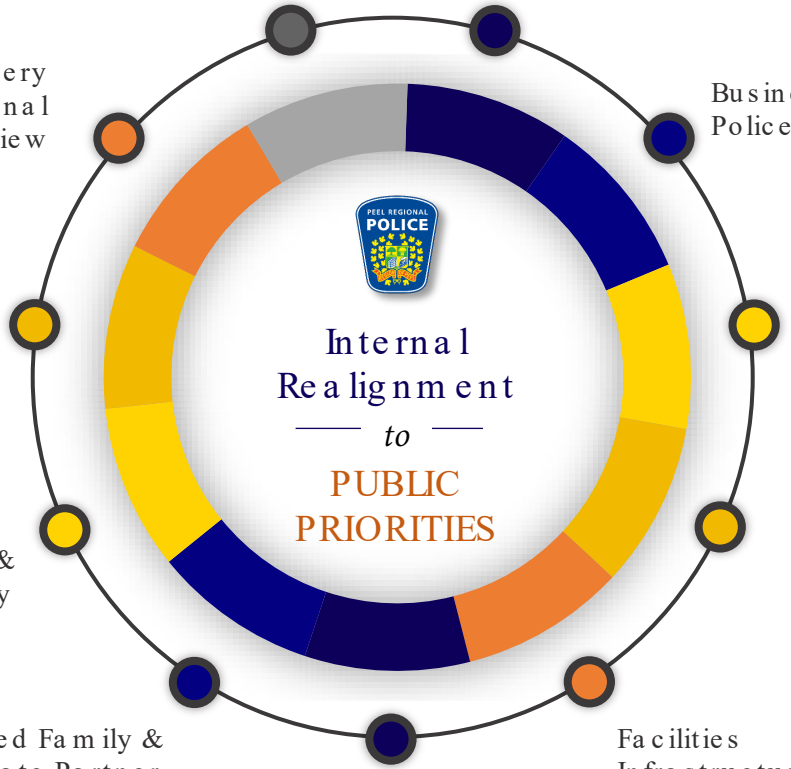
Mental Health & Addictions Strategy

Investigative Resource Deployment

Centralized Family & Intimate Partner Violence Unit

Facilities Infrastructure

Comprehensive Violent Crime Strategy



6.1-4

COMMUNITY SAFETY & WELL-BEING

ALIGNING PRIORITIES *with the* COMMUNITY

AREAS of FOCUS

Region of Peel working with you

- MENTAL HEALTH & ADDICTIONS
- FAMILY VIOLENCE
- SYSTEMIC DISCRIMINATION
- DATA MONITORING & EVALUATION
- GOVERNANCE & OPERATIONS

PEEL REGIONAL POLICE

- MENTAL HEALTH & ADDICTIONS
- VIOLENT CRIME
- PRIORITY POPULATIONS
- ROAD SAFETY

PEEL REGIONAL POLICE

MENTAL HEALTH & ADDICTIONS

Canadian Mental Health Association
Mental health for all

William Osler Health System

Trillium Health Partners

Resolution

Council Resolution
July 2020

↓

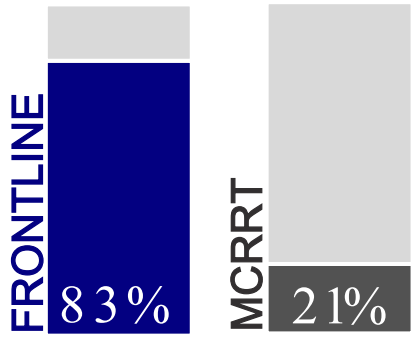
8 Officers
on MCRRT

Mental Health Calls

31%
Call Increase
From 2015- 2019

62%
of Calls
MCRRT NOT Attending

Apprehension Rate



Less Apprehensions
=
Less Time at Hospital

Focus on:

De-Escalation
◆
De-Criminalization
◆
Zero Harm

VIOLENT CRIME

2020

16
Homicide Victims
31% Intimate Partners

79
Car Jackings

104
Shootings

174
Stabbing Victims

498
Firearms Seized

519
Investigative Rounds Fired

Gang Violence Reduction Strategy

INCIDENT RESPONSE
Gun & Gang Intelligence Enforcement Team

Joint Forces Operations

RISK INTERVENTION
Gang - Related Intervention Team

Offender Management Liaison

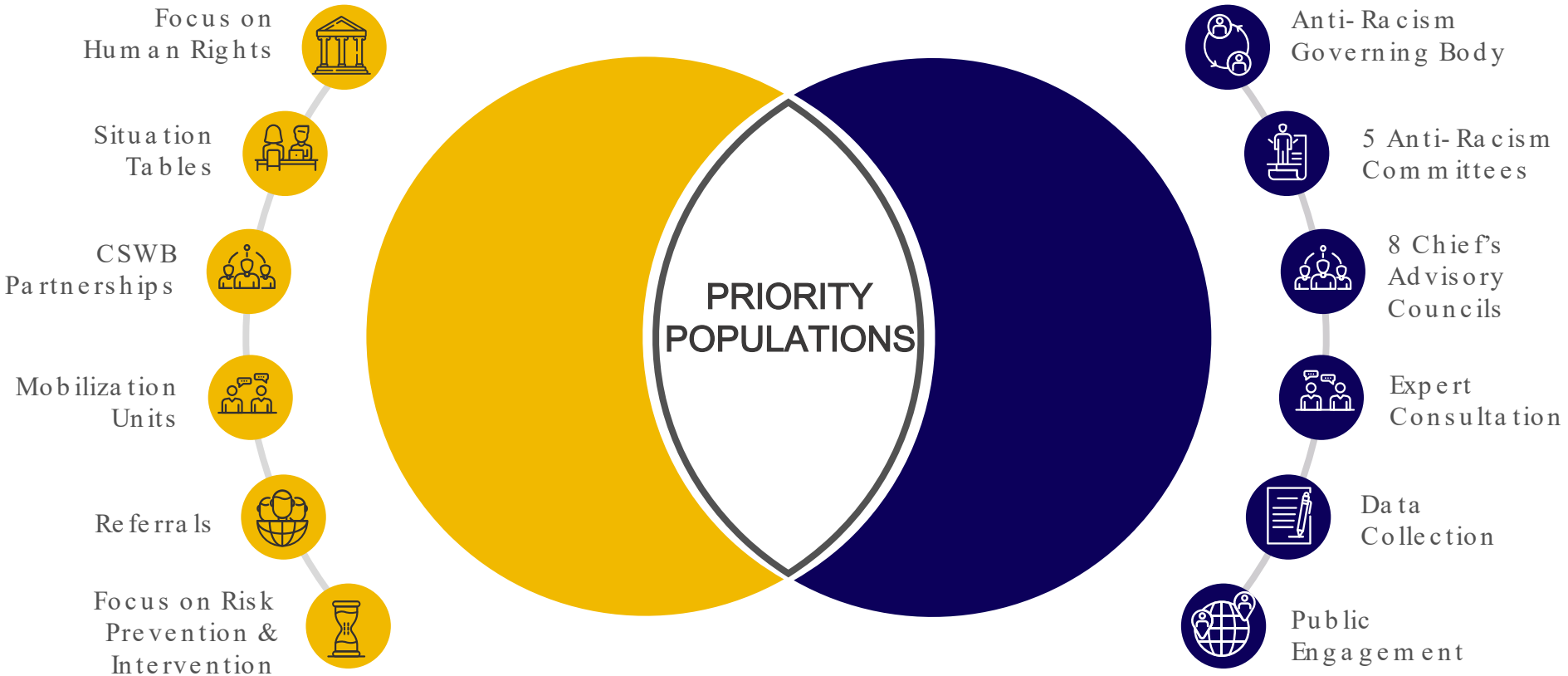
SOCIAL DEVELOPMENT
Youth & Community Engagement

Mentoring

PREVENTION
Young Men's Empowerment Programs

Industry Education Programming

COMMITMENT & ACCOUNTABILITY



#TakeThePledgePeel
PeelPolice.ca/TakeThePledge

16
OFFICERS
REALLOCATED TO REGIONAL ROAD SAFETY SERVICES

ROAD SAFETY
2020

827
Stunt Driving Charges

989
Impaired Driving Offences

43
Fatal Collision Victims
87%

37
Fatal Collisions
68%

PRIORITIES

VISIONZERO

STREET RACING

ROAD NOISE

WORKLOAD TRENDS

FRONTLINE SERVICE TIME
2015 to 2019

PRIORITY 1'S

+53%

ALL CALLS

+17%

Priority 1's:
(examples)

Intimate Partner Dispute
Impaired Driver
Robbery
Shooting/Weapon
Vehicle Collision with Injury
Medical Assist

+62
Firearms Seized

+68
Possession of Property by Crime

+314
Motor Vehicle Theft

+357
Drugs

2019 to 2020

GROWTH

2020–2021

1.4%
20,400
Policing Population

1.4%
6,000
Households

2.3%
26,800
Registered Vehicles

Officers *per* 100,000 Population

2019

MONTREAL*	221.2
VANCOUVER	195.6
EDMONTON	182.6
TORONTO	162.0
CALGARY*	159.5
LONDON	146.8
YORK	145.0
PEEL*	144.5
OTTAWA	141.8
DURHAM	132.0
WATERLOO	130.7
HALTON	123.8

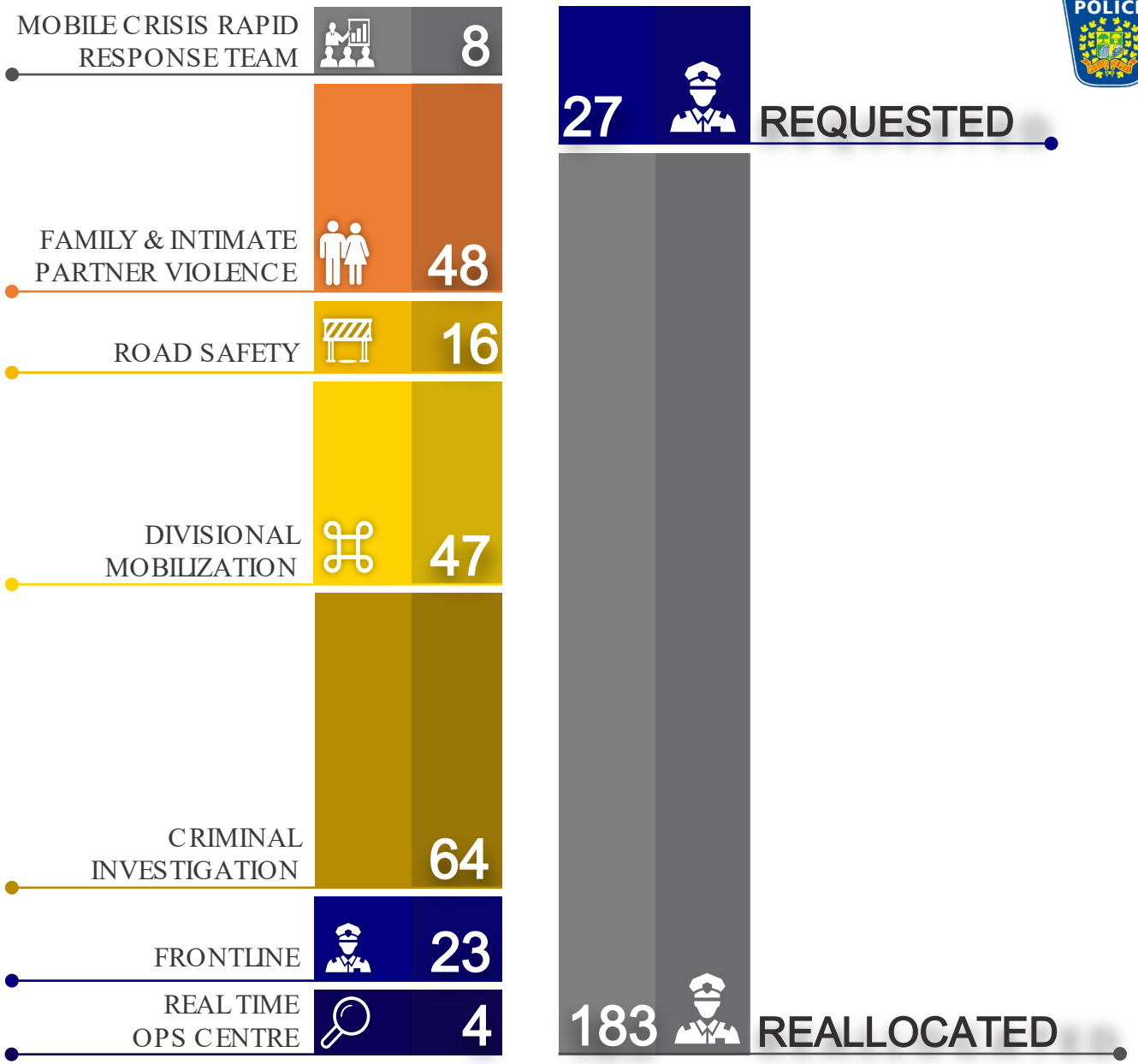
247
OFFICERS
REQUIRED TO MATCH
TORONTO POLICE SERVICE

211
OFFICERS
REQUIRED TO MATCH
CALGARY POLICE SERVICE

* Excludes Municipal Airport Officers

RESOURCE RE-PRIORITIZATION

Uniform



6.1-13

EFFICIENCIES REVIEW

OPERATIONAL

3 service wide reviews to identify changes to maximize service delivery of key priorities.

STAFFING

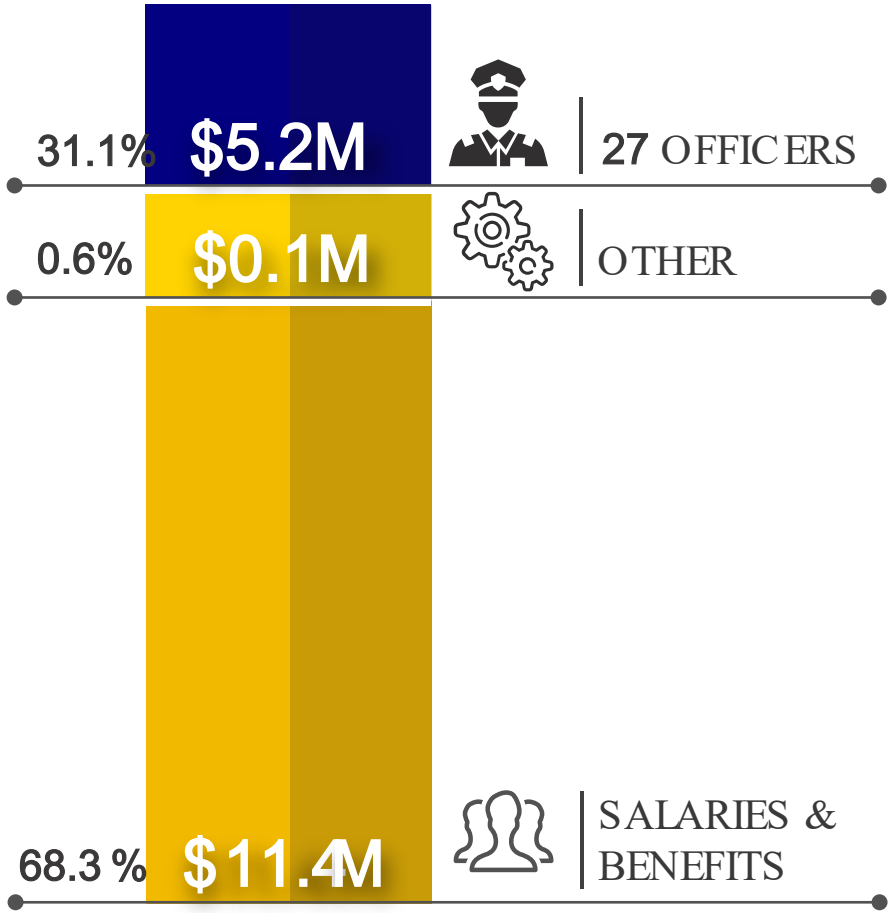
Civilian positions redirected to higher priorities.

9 in 2020 - $800K
21 in 2021- $1.9M

FINANCIAL

Annual line-by-line Operating and Capital Budget Review.

2021 BUDGET



$462.5M
Budget

3.75%
or $16.7M Increase

2.9%
Net Tax Levy

2021 BUDGET

RISKS

$15.7M

ONGOING

GRANT FUNDING

$1.2M

ONE - TIME

GRANT FUNDING

GRANT Funding

Province reviewing Court Security and Prisoner Transportation funding program.

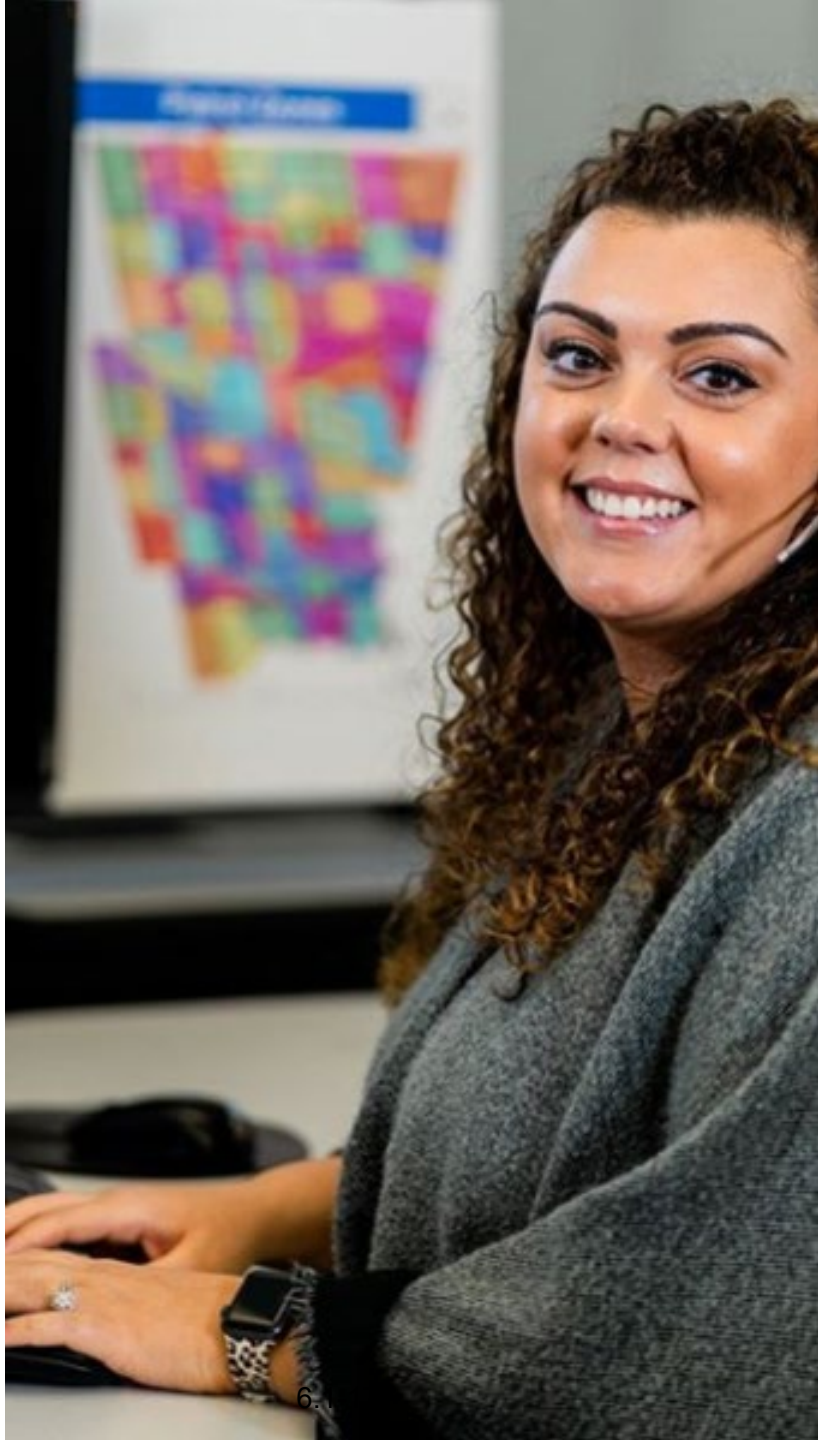
COVID Strategy

Funding from Region/Province

Draw from Working Funds Reserve

REACTIVE ⬆ PROGRESSIVE

INNOVATION AS AN INVESTMENT



- Data Analytics
- Digital Evidence Management/ Body Worn Cameras
- Public Safety Broadband Network / LTE
- Digital Innovation Roadmap
- Real Time Operations
- Mobile & Digital Officer Technology
- NG911 / Computer Aided Dispatch
- Automation of Processes

10- YEAR CAPITAL PLAN

2021 - 2030

$301.4M
Land & Facilities

$153.3M
Information Technology

$76.2M
Vehicles

$31.1M
Equipment

$24.9M
Communications

$7.6M
VCOM

$3.0M
Airport

2021 BUDGET

SUMMARY

27 OFFICERS

6.1-19

COUNCIL PRIORITIES

Mobile Crisis Rapid Response Team

Dedicated Family & Intimate Partner Violence Response

Focus on Priority Populations

Focus on Road Safety / Vision Zero

PEEL REGIONAL POLICE
THANK YOU!
5055

Region of Peel
working with you

Request for Delegation

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD	MEETING NAME
2021/02/04	**Regional Council Budget**

Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD
2020/11/02

NAME OF INDIVIDUAL(S)

Heather Haire, Mike Garant

POSITION(S)/TITLE(S)

Treasurer, Inspector of Caledon OPP

NAME OF ORGANIZATION(S)

Town of Caledon, OPP

E-MAIL	TELEPHONE NUMBER	EXTENSION
heather.haire@caledon.ca, mike.garant@opp.ca		

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
2021 OPP Budget

A formal presentation will accompany my delegation ☑ Yes ☐ No

Presentation format: ☑ PowerPoint File (.ppt) ☐ Adobe File or Equivalent (.pdf) ☐ Picture File (.jpg) ☐ Video File (.avi,.mpg) ☐ Other

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Please save the form to your personal device, then complete and submit via email attachment to council@peelregion.ca

PROPOSED 2021 BUDGET
CALEDON OPP

Inspector Mike Garant
Interim Detachment Commander
Caledon OPP

Heather Haire, CPA, CA
Treasurer
Town of Caledon

Contract Enhancements

- Dedicated Traffic Unit
- Community Response Unit
- Caledon Mental Health Unit
- Community Street Crime Unit

Support Services

- Court Security
- Regional Crime Analyst
- Emergency Response Team
- Major Crime Unit
- Victim Services
- School Resource Officers
- Community Safety Officer

Focused Priorities

- Traffic
- Property Crime Reduction
- Community Engagement
- Violent Crime Reduction

Our Focus - Traffic

- Traffic:
  - Complaints
  - Enforcement
  - Safety Education
- Commercial Vehicle Enforcement
- Impaired Driving
- Focused Patrol Initiatives

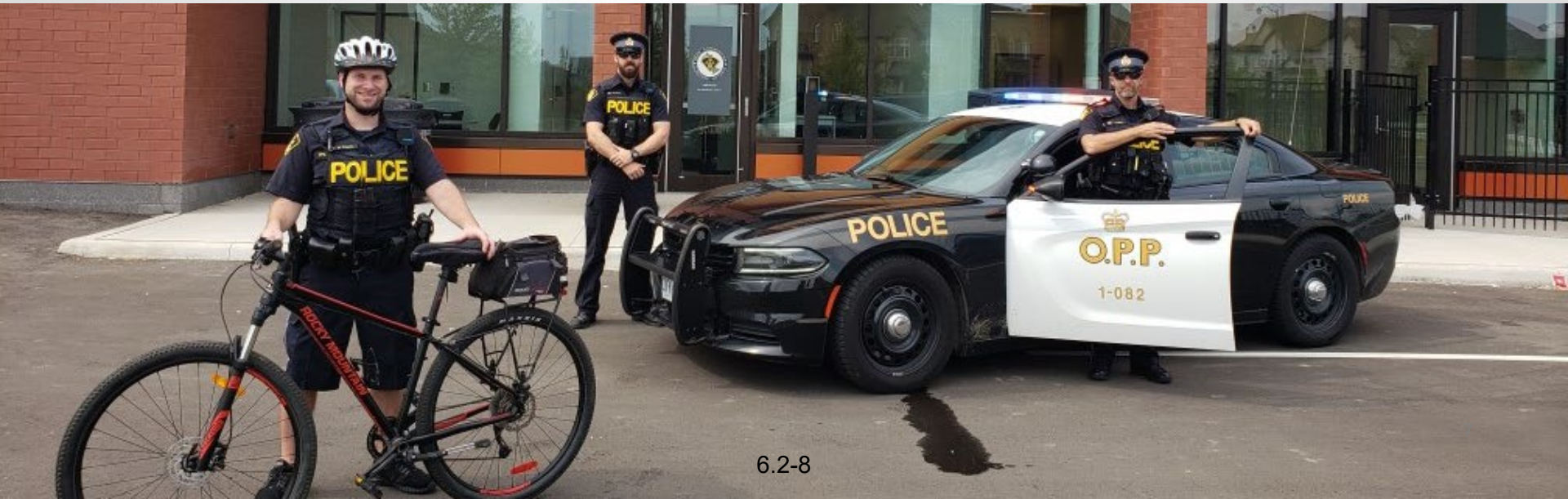
- Technology
  - eTicketing
  - Automated License Plate Reader (ALPR)
- Partnerships
  - Vision Zero Committee
  - Fatal Collision Review Committee
  - MTO
  - Neighbouring Agencies

Our Focus - Traffic Enforcement

Offence Count	January to July - YTD		
	2019	2020	% Change
Highway Traffic Act	9,409	9,175	-2.5%
Criminal Code Traffic	125	179	43.2%
Criminal Code Non-Traffic	514	546	6.2%
Other Violations	1,010	1,002	-0.7%
Liquor Licence Act	50	67	34.0%
All Violations	**11,108**	**10,969**	**-1.25%**

2020 Operational Efficiencies

- 911 – new response process
- Increased online reporting
- FSU – management of low priority calls, while maintaining a high standard of reporting
- New Southfields Village ESO
  - Decreased response time
  - Admin duties completed within officers' zone
  - Allows for more patrols/time in the community
- HR Update:
  - New recruits stay for a minimum of 3 years



Motor Vehicle Collisions

Incidents	Year to Date - July		
	2019	2020	% Change
Fatal	7	3	-57.1%
Personal Injury	159	94	-40.9%
Property Damage	754	587	-22.1%
Total	**920**	**684**	**-25.7%**

OPP Central
@OPP_CR

Six impaired drivers arrested in @YourCaledon over the long weekend. The drivers enjoyed their stay with Caledon OPP, followed by a 90-day
driver's licence suspension and a vehicle impound. #DriveSober #ArriveAlive #CaledonOPP ^in.

OPP Central Region
@OPP_CR

Less traffic on the roads doesn't mean less danger when going double the posted speed limit. This driver was stopped for going 130 km/h in 60 km/h zone in #CaledonVillage. #SlowDown #TrafficEnforcement #CaledonOPP ^in.

NEWS Mar 05, 2020

Caledon driver busted going 97 km over speed limit in school zone

A 20-year-old from Caledon is facing stunt driving charged after police say he was going 97 km over the speed limit in a school zone.

Our Focus - Property Crime Reduction

Community Street Crime Unit:

- Property Crime
- Drug Enforcement
- Education
- Partnerships
- Manage Legal Marihuana Grow Operations
- Crime Abatement (Monitoring high risk offenders)

OPP Central Region
@OPP_CR

Three parties arrested, 36 charges laid in theft from cars investigation by #CaledonOPP. Never leave your vehicle unlocked and valuables in plain view. #LockItOrLoseIt #CrimePrevention ^in.

Our Focus – Property Crime Reduction

Type	January to July - YTD		
	2019	2020	% Change
Arson	1	2	100.0%
Break & Enter	59	33	-44%
Theft Over	72	73	1.3%
Theft Under	207	193	-6.7%
Possess Stolen Goods	7	9	28.5%
Fraud	92	115	25%
Mischief	85	92	8.2%
Total	**523**	**517**	**-1.1%**

2019 CLEARANCE RATE
YEAR-TO-DATE 16.4%

2020 CLEARANCE RATE
YEAR-TO-DATE 17.4%

Drug Enforcement

Type	Year to Date - July		
	2019	2020	% Change
Possession	5	13	160.0%
Trafficking	3	7	133.0%
Importation and Production	0	0	-
Total	**8**	**20**	**150%**

Fentanyl & Synthetic Opioids

OPP tracking occurrences -
11 lives saved in Caledon since Naloxone introduced in 2017

2020 CLEARANCE RATE YEAR-TO-DATE 80%

Our Focus - Community Engagement

Community Response Unit

- Community Engagement
- Enforcement
- Focused patrols
  - COVID-19
- ATV/bike patrols
- Education
- Partnerships

Our Focus - Community Engagement

Community Safety Officer

- Neighbourhood Watch (14+)
- Crime Prevention
  - Elder abuse
  - Anti-fraud & cyber safety
  - Property crime
- Media/social media
- Community engagement

Auxiliary Unit

- SafeGuard Ontario
- Community events
  - Restricted 2020 - COVID
- Child car seat clinics
  - Program suspended from March – September.
  - September 26th - clinics resumed in Southfields.

Our Focus - Community Engagement

School Resource Officers

- D.A.R.E.
- OPP Kids
- Youth Leadership

Program paused due to COVID; two intakes planned for 2021.

- Cram the Cruiser
  - 11, 472 lbs. of food; $11,503 worth of toys & gift cards.
- Shop with the Cop
  - 58 kids, budget of $200 each
- Youth mentoring
  - Restricted due to COVID.

Our Focus - Community Engagement

Caledon Mental Health Unit

- Partnership with CMHA Peel Dufferin, 24.7 Crisis Support
- Mental Health Pre-Charge Diversion
- Project Lifesaver
- Police/Hospital Protocol – Oct. 2020
- 191 apprehensions, 74% held (total for 2019)
- 103 apprehensions Jan-July 2020

24.7 CRISIS SUPPORT
PEEL DUFFERIN
Canadian Mental Health Association
Peel Dufferin
Mental health for all

Our Focus - Violent Crime Reduction

- Major Crime Unit
- Major Case Management
- Crime Analytics
- Forensic Identification
- Community Street Crime Unit

- Education &Engagement (CSO)
- Victim Services

OPP Central
@OPP_CR

Suspect has been arrested after extensive investigation by Caledon Major Crime Unit, Community Street Crime Unit and Regional Support Team. #CaledonOPP would like to thank the public for their assistance in this investigation. @YourCaledon #CommunitySafety

Violent Crime

Type	Year to Date - July		
	2019	2020	% Change
Murder	0	0	-
Other Offences Causing Death	0	0	-
Attempted Murder	0	0	-
Sexual Assault	21	12	-42.8%
Assault	78	70	-10.2%
Abduction	4	5	25.0%
Robbery	2	3	50.0%
Other Crimes Against a Person	40	60	30.4%
Total	**145**	**150**	**3.45%**

2019 CLEARANCE RATE
YEAR-TO-DATE 63.4%

2020 CLEARANCE RATE
YEAR-TO-DATE 72%

Caledon \ Dufferin
Victim Services

Breakdown of 2021 Budget

1. OPP Contract Policing

- Base service costs allocated on property count;
- Calls per service allocated based on rolling 4 year average (weighted by call type);
- 27 Contract Enhancements to focus on Community Response, Street Crime, and Traffic

2. OPP Property Service and Equipment costs

- Operating costs related to the OPP Facilities for Maintenance, Equipment and Utilities

3. Recovery from Grants

- Community Safety and Policing Grant, Court Security and Prisoner Transportation Grant

Proposed 2021 Caledon OPP Operating Budget & 2022 to 2024 Forecast

	2020 Approved Budget	2021 Proposed Budget	2022 Projection	2023 Projection	2024 Projection
OPP Contract & Projections	$12,284,965	$12,987,376	$13,379,805	$13,739,831	$14,109,866
Draw from Caledon OPP Policing Stabilization Reserve	($62,785)	($495,000)	($405,000)	($260,000)	($100,000)
OPP Property Services Costs and Equipment	$718,719	$758,246	$778,411	$793,979	$809,859
Recoveries from Grants (Community Safety and Policing Grant, Court Security and Prisoner Transportation Grant)	($390,000)	($390,000)	($390,000)	($390,000)	($390,000)
Net OPP Operating Expense Budget	**$12,550,899**	**$12,860,622**	**$13,363,216**	**$13,883,810**	**$14,429,725**
% Increase		2.47%	3.91%	3.90%	3.93%
$ Increase over previous year		**$309,723**	**$502,594**	**$520,594**	**$545,915**

2021 Proposed Capital Projects

- New OPP satellite Office in the Seniors Centre Addition in Bolton
  - Budget of $400,000 funded from Regional DC's and OPP Capital Infrastructure Reserve
- Ancillary Building – To construct a 2500 square foot enclosed building for a larger secure space for evidence storage.
  - Budget of $1,104,675 funded from Regional DC's

Current Reserve Fund balances

Reserve fund balances have sufficient funds to fund proposed 2021 OPP capital projects and proposed draws to fund the operating budget

- $5.5 million Caledon Policing Stabilization Reserve
- $7.3 million OPP Capital Infrastructure Reserve
- Region is updating their DC background study to capture the proposed capital projects

Region of Peel
working with you

Request for Delegation

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD	MEETING NAME
2021/02/04	**Regional Council Budget**

DATE SUBMITTED YYYY/MM/DD
2021/01/04

Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

NAME OF INDIVIDUAL(S)

Hassaan Basit

POSITION(S)/TITLE(S)

President & CEO

NAME OF ORGANIZATION(S)

Conservation Halton

E-MAIL	TELEPHONE NUMBER	EXTENSION
hbasit@hrca.on.ca	**(905) 336-1158**	**2270**

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
Presentation of Conservation Halton 2021 Budget

A formal presentation will accompany my delegation ☑ Yes ☐ No

Presentation format: ☑ PowerPoint File (.ppt) ☐ Adobe File or Equivalent (.pdf) ☐ Picture File (.jpg) ☐ Video File (.avi,.mpg) ☐ Other

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2021 BUDGET

Conservation Halton

CONSERVATION HALTON: STRATEGIC THEMES

Protecting our natural, cultural and scenic assets

Taking care of our growing communities

Preparing for the effects of climate change

Creating opportunities to connect with nature

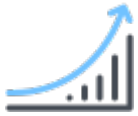
Conservation Halton

EXTERNAL DRIVERS

POPULATION GROWTH

CHANGING TECHNOLOGY

CLIMATE CHANGE



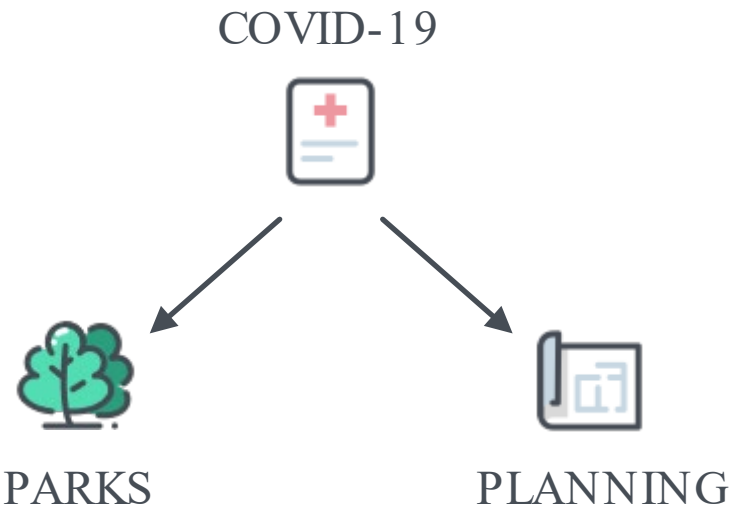
INFLATION RATE

AGING INFRASTRUCTURE

COVID-19 PANDEMIC

Conservation Halton

IMPACTS: COVID-19



- Recovery from temporary park closures
- Recreation and tourism industries “slow-down”
- Cost of implementing park visit reservation system
- Revenue loss from events, programs, rentals and retail

- Decrease in the number of applications
- Lag as municipalities shift to virtual processes
- Halton Region’s allocation program approved in 2020
- Recovery from slow down as suspensions lifted

Conservation Halton

2021 PRIORITIES

- Asset management plan
- Digital transformation
- Business continuity
- Floodplain mapping
- Financial sustainability
- Carbon footprint

Conservation Halton

2021 BUDGET REQUEST

- Operational efficiencies and other funding increases resulting in 3.0% municipal funding increase
  - Below Halton Region guidelines
  - Recognizes pressures faced by funding municipalities
- 2021 Budget provides for growth and sustainably manages:
  - COVID estimated revenue impact for Conservation Areas
  - Inflation impacts and general operating costs increases
  - Program enhancements to meet strategic plan objectives
- Continued investment in maintaining capital assets in State of Good Repair
  - Asset Management Plans completed
- Continued transition to full cost recovery for program fees

Conservation Halton

2021 BUDGET SUMMARY

2021 Budget	2021 Budget	2021 Municipal Funding	2020 Municipal Funding	% Increase
Operating	$31,434,484	$9,695,379	$9,221,118	5.1%
Capital	4,905,110	257,000	464,000	-44.6%
	36,339,594	9,952,379	9,685,118	2.8%
State of Good Repair (SOGR) Levy - Dams & Channels; Buildings	478,500	478,500	439,200	8.9%
Total	$36,818,094	$10,430,879	$10,124,318	3.0%

Conservation Halton

2021 MUNICIPAL FUNDING

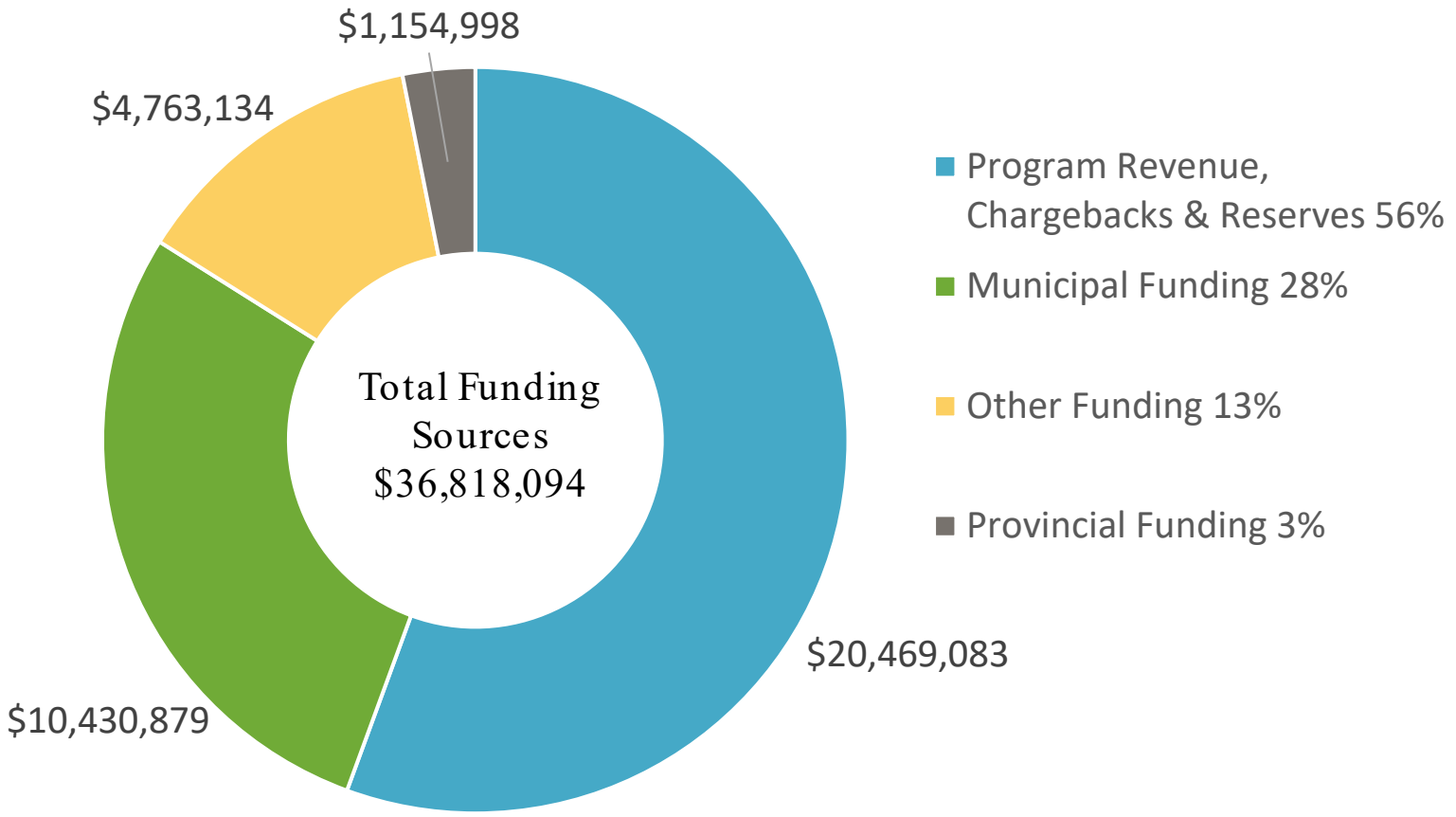
MUNICIPAL APPORTIONMENT

Municipality:	APPORTIONMENT 2021	MUNICIPAL FUNDING 2021	APPORTIONMENT 2020	MUNICIPAL FUNDING 2020	INCREASE
Region of Halton	87.8421%	$9,162,704	87.7576%	$8,884,859	3.1%
Region of Peel	4.7534%	495,821	4.8142%	487,405	1.7%
City of Hamilton	7.1875%	749,719	7.2109%	730,054	2.7%
Township of Puslinch	0.2170%	22,635	0.2173%	22,000	2.9%
	100.0000%	$10,430,879	100.0000%	$10,124,318	

Conservation Halton

2021 FUNDING SOURCES

PLANNING FOR THE 2021 BUDGET



Conservation Halton

2021 BUDGET: MUNICIPAL FUNDING

Municipal Operating Funding Drivers	Increase / (Decrease)	Increase
2020 Municipal Funding	$10,124,318	
• Compensation, inflation and other offset by operating efficiencies	$332,927	
• Planning & Permit revenue adjustment	171,100	
• Debt financing charges decrease	(29,766)	
• Municipal capital funding decrease	(207,000)	
• State of Good Repair Levy increase	39,300	
Municipal Funding Increase	$306,561	3.0%
2021 Municipal Funding	$10,430,879	

Conservation Halton

PARK OPERATIONS

MARCH: Parks closed due to crowding

MAY: Staged re-opening of parks to public:

- New online reservation system
- Electronic gates and cameras

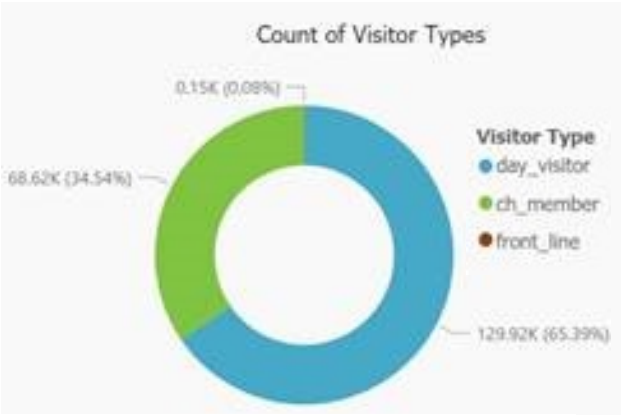
OCTOBER: Most programs open again

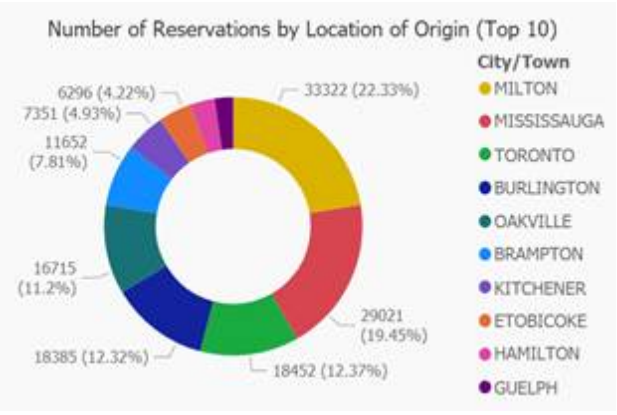
From (May 22 - October 22)

610,987 total visitors at the parks

$2.4M in revenue from gate fees

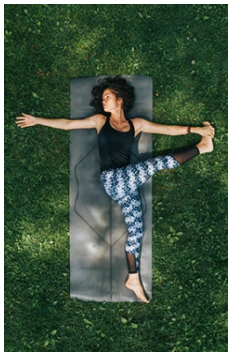
$0.5M in revenue from programs



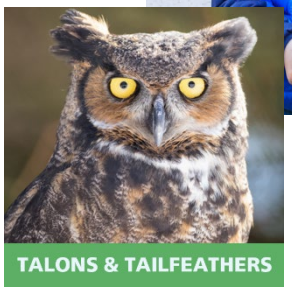


Conservation Halton

RECREATION & EDUCATION



CONSERVATION KIDS



Conservation Halton

FUNDRAISING

Conservation Halton

LANDOWNER STEWARDSHIP

- Joe Sam Park Initiative
  (collaborative park restoration project)
- Limestone Creek Initiative
  (Bronte creek restoration project)
- Grindstone Valley Sediment Control Project
  (innovative approach to capturing sediment)

31 landowners *partnered*

5.72 hectares of land *restored*

2.87 kilometres of stream *restored*

4,133 trees and shrubs *planted*

556 flowers and grasses *planted*

1.35 kilograms of seed *planted*

Conservation Halton

ECOLOGICAL RESTORATION

- Flamborough Centre Park Wetland Project (major community engagement and support)
- Boyne Slope Reforestation Project (strategic benefits to connectivity and biodiversity)
- Boyne Giant Hogweed Innovation Project (burying method used for the first time in Canada)

9.45 hectares of land *restored*

5,000 metres² of wetland *created*

6,929 trees and shrubs *planted*

750 flowers and grasses *planted*

10 litres of nuts *seeded*

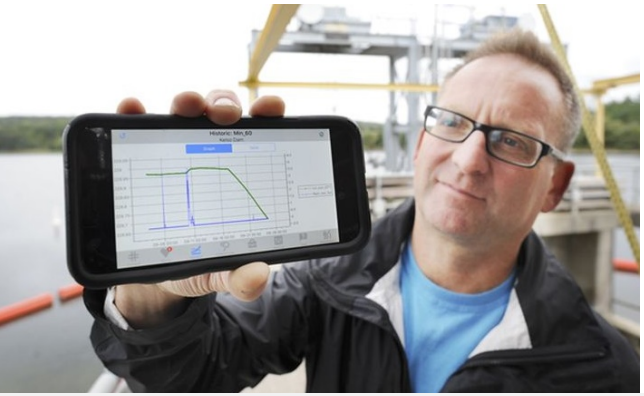
440 hours *removing* invasive species

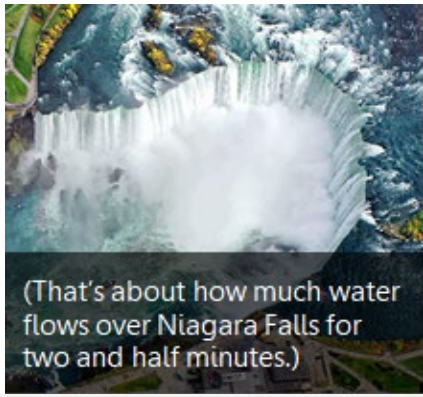
Conservation Halton

PUBLIC SAFETY

- Kelso Dam infrastructure repairs completed under budget
- Hilton Falls Dam infrastructure upgrades started
- Developed and integrated predictive radar forecasting
- Flood conveyance channels replacement study being completed
- Expanded jurisdiction coverage in Burlington and Oakville
- Extended flood inundation mapping components

A few weeks after construction was complete, Kelso Dam held back more than 55mm of rain in 48 hours, and prevented 320,476m^3 from flowing into Sixteen Mile Creek and flooding Downtown Milton.





Conservation Halton

PLANNING

Regulatory mapping for Morrison-Wedgewood and Grindstone Creek Watersheds have been updated and a spill mitigation study for Morrison Wedgewood Diversion Channel is in progress.

99% of permit technical reviews completed within 6 weeks

96% of minor permits approved within 30 days

100% of major permits approved within 90 days

63% of planning technical reviews completed within 6 weeks

100% of RIT technical reviews completed within 6 weeks

(Q 1-3 2020)

Conservation Halton

CAPITAL PROJECTS - 2021

	2021	2020
Dams and Channels Infrastructure	$1,203,000	$1,312,373
Flood Forecasting and Warning Program	$70,000	$115,000
Flood Plain Mapping	$500,000	$330,000
Emeral Ash Borer	$820,000	$862,243
Information Technology & Digital Transformation	$122,000	$224,000
Administration Office and Other WMSS Facility Infrastructure	$570,136	$352,000
Other (GIS, WMSS Vehicles, Property Management, Website)	$476,562	$616,339
Conservation Areas	$1,143,412	$920,556
Total Capital Projects	$4,905,110	$4,732,511
Total Municipal Funding	$257,000	$464,000

PLANNING FOR 2022

- November 5, 2020: Province proposed changes to Conservation Authorities Act
- Conservation Authorities Act has been under review by the Province since April 2019
- Minister of Environment, Parks and Conservation hosted meetings with representatives
- Conservation Ontario, Conservation Halton and others are reviewing proposed changes
- Proposed changes would impact role of conservation authorities in planning process
- Other changes would impact programs and services deemed "non-mandatory"
- We will continue work with municipal partners to address impact to services

Conservation Halton

THANK YOU

for your continued support.

Conservation Halton

Region of Peel
working with you

Request for Delegation

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD	MEETING NAME
2021/02/04	**Regional Council Budget**

DATE SUBMITTED YYYY/MM/DD
2021/01/08

Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

NAME OF INDIVIDUAL(S)

John MacKenzie

POSITION(S)/TITLE(S)

Chief Executive Officer

NAME OF ORGANIZATION(S)

Toronto and Region Conservation Authority (TRCA)

E-MAIL	TELEPHONE NUMBER	EXTENSION
leena.eappen@trca.ca	**(416) 661-6600**	**5254**

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
TRCA 2021 Budget for Regional Council

A formal presentation will accompany my delegation ☑ Yes ☐ No

Presentation format: ☑ PowerPoint File (.ppt) ☐ Adobe File or Equivalent (.pdf) ☐ Picture File (.jpg) ☐ Video File (.avi,.mpg) ☐ Other

Additional printed information/materials will be distributed with my delegation : ☐ Yes ☑ No ☐ Attached

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Please save the form to your personal device, then complete and submit via email attachment to council@peelregion.ca

Peel Region Council

Toronto Region Conservation Authority
2021 Budget Presentation

Presented by: John MacKenzie, M.Sc.(PI) MCIP, RPP
Chief Executive Officer

Toronto and Region Conservation Authority

February 4, 2021

Watershed 2021

$5,221,900 42 Projects

Outputs

- Collect monitoring data on over **140** species and vegetation monitoring plots across TRCA's jurisdiction
- Embankment and reservoir maintenance at **4** large dams
- Abate **1,500** hazard trees
- Treat and monitor approximately **50** trees with TreeAzin to protect against Emerald Ash Borer
- Conduct hazard tree inventory, monitoring, and mapping for **35** kilometres of trail and **63** kilometres of TRCA-owned boundary lands
- Remove **2,000** lbs of garbage from waterways; restore & enhance **10,000** square metres of greenspace at watershed clean-up events
- Plan, design and restore **1.4** hectares of riparian habitat; **0.5** hectares of forest habitat & **40** metres of stream

Outcomes

Climate 2021

$7,475,000 26 Projects

Outputs

- Implement **500** metres of stream restoration works within Jordan and Jayfield Parks in the City of Brampton
- Facilitate **15** transactions/exchanges through the Pearson Eco-Business Material Exchange Program
- Implement the Bramalea SNAP Action Plan and West Bolton SNAP Residential Retrofit Program
- Develop and deliver professional development sessions to support up to **120** Peel teachers participating in EcoSchools Canada certification.
- Provide over **22,500** learner hours for Region of Peel teachers, elementary and secondary students
- Complete Invasive Species Management Plans for Albion Hills, Claireville and Heart Lake Conservation Parks

Outcomes

Infrastructure 2021

$4,887,700 10 Projects

Outputs

- Monitoring and assessment of property conditions and infrastructure of over **4,000** hectares of conservation lands
- Replacement of the existing office/workshop and equipment storage facility at Albion Hills Conservation Area
- Complete comprehensive building and infrastructure condition assessments and continuity reserve plans for facilities including Claireville and Glen Haffy Conservation Parks
- Acquire **80** hectares of property rights in hazard, conservation, and environmentally significant lands
- Ongoing construction of TRCA administrative office; substantial completion is expected by March 2022

Outcomes

COVID-19 Adaptation

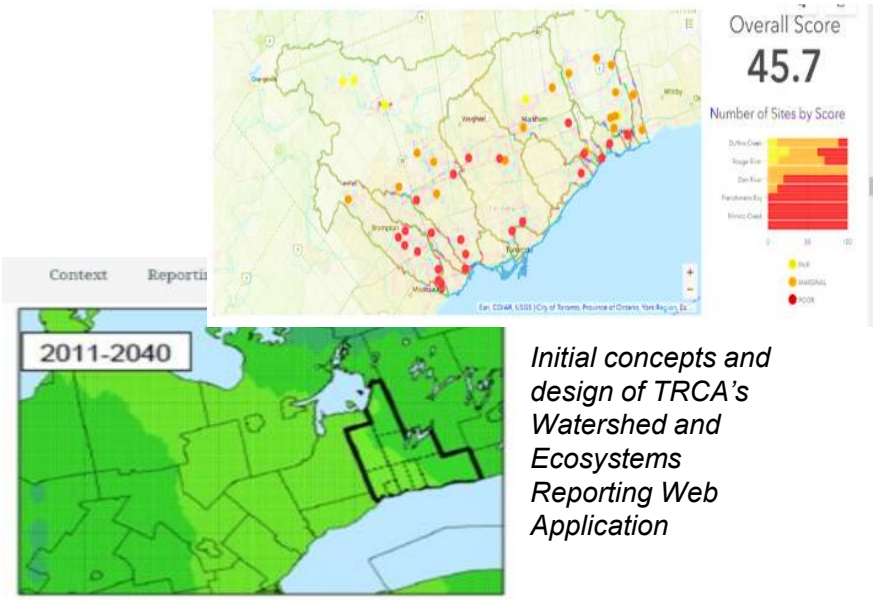
- TRCA continues to regularly analyze operations to mitigate the direct impacts of the pandemic while maximizing TRCAs revenue generation potential.
- TRCA is adapting programs and services to align with Provincial directives and best practices related to the pandemic to ensure safety of all employees and stakeholders.
- Authority Generated revenue has been, and will continue to be, affected by the pandemic including reductions in user fees inclusive of public use facilities, education programming and events.

Ecology staff completing a development application site visit.

TRCA hosted its first Christmas Drive-Thru event at Albion Hills Conservation Park in December 2020. A map and an audio story were provided for a self-guided socially distanced experience.

Watershed Studies and Strategies

- Launch of the Online Watersheds and Ecosystems Reporting web application
- Watershed characterization and impact assessment for the Etobicoke Creek Watershed Plan
- Updating climate change projections for all TRCA watersheds



Initial concepts and design of TRCA's Watershed and Ecosystems Reporting Web Application

Water Risk Management

Brandon Gate Park Bank Stabilization Project Site

Brandon Gate Park Bank Stabilization Project

- Protect 25 metres of an eroded public pathway in the City of Mississauga
- To be implemented as a schedule A project under the Municipal Class EA

Floodplain Mapping

- Expanding coverage in Etobicoke Creek and the Humber River

Regional Biodiversity

Claireville Conservation Area

Claireville Invasive Management Plan

- TRCA will be initiating an invasive management plan for Claireville Conservation Area that will help guide future restoration actions and land management practices

Greenspace Securement and Management

Glen Haffy and TRCA Niagara Escarpment Parks and Open Space System (NEPOSS) Properties Master Plan

- Completion of Dam Safety Review
- Completion of Master Plan Background Report

Gateway to the trail network in the conservation park section of the study area

Tourism and Recreation

Trail Construction

- **3.4** km of multi-use trail in the West Humber Trail
- **1.4** km of trail at Bolton Resource Management Tract

Valleywood Trailhead sign

Planning and Development

Downtown Brampton Special Policy Area

- Brampton City-Wide Official Plan Review
- Ongoing Municipal Comprehensive Review support to facilitate long range planning

Education and Outreach

- Developing blended teaching models and using a cautious, phased approach to restart in-person programs
- Hosting programs outdoors when possible to allow for contactless interactions and connections with nature

TRCA has a series of curriculum-connected lessons for teachers and students available on its YouTube page.

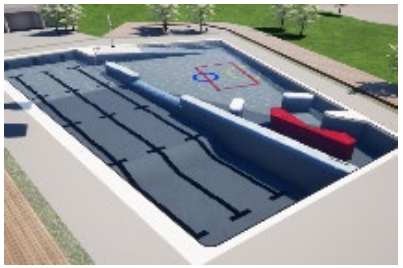
Sustainable Communities

The Sustainable Technologies Evaluation Program Stormwater and LID practices in the Region of Peel.

- Partner's in Project Green's (PPG) Waste Leaders Consortium
- Plans to engage **1,300** community members events across Peel SNAPs
- Expansion and enhancement of the online Low Impact Development (LID) Stormwater Management Planning and Design Guide wiki

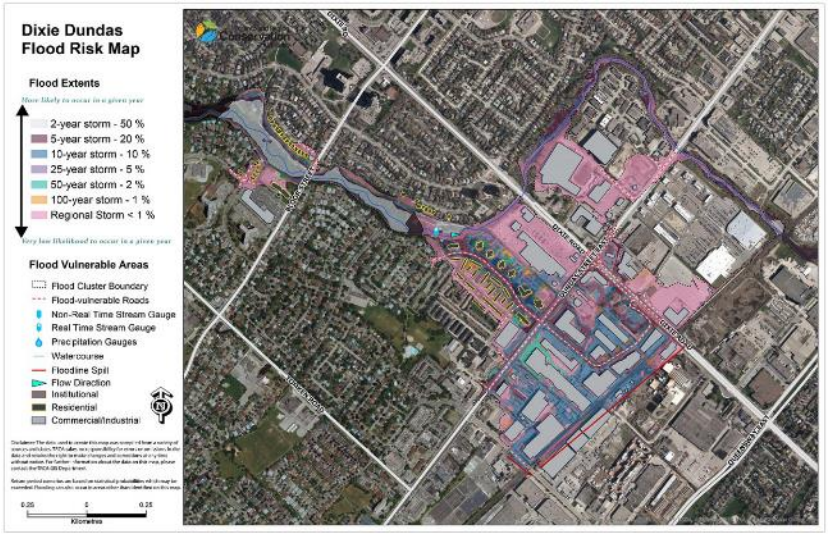
Shared Priority Initiatives

Bolton Camp Project



(From top to bottom) Conceptual rendering of Accessible Pool.
Architectural Renderings of the Recreational Hall.
Site photos during installation of the pumping station for the sanitary service and water main.

Dixie-Dundas Special Policy Area



Flood Risk Map for Dixie-Dundas

Dixie-Dundas Channel

Lakeview Waterfront Connection

Leveraged Funding

Brampton Riverwalk Project

- TRCA supported the City of Brampton in their successful application to the Disaster Mitigation and Adaptation Fund (DMAF).
- DMAF funding will cover up to **40%** of the total eligible project costs, to a maximum federal contribution of **$38.8 M**.
- Riverwalk is a two-part solution to removing the flood risks and creating a new, open urban space that will help revitalize Brampton's downtown and make it healthy, sustainable and resilient.

Artist's renderings of Brampton Riverwalk. Courtesy of the City of Brampton.

Efficiencies Implemented to Achieve Council Direction

- TRCA continues to undertake organizational and process improvements to deliver services more efficiently with a focus on strengthening our capacity around mandatory (core) activities as defined by the CA Act with resulting financial benefits.

- TRCA has mitigated losses during the COVID-19 crisis through cost containment measures, innovation, new and expanded partnerships, and successful applications to Federal relief programs.

- TRCA will continue to proactively adapt to changing circumstances, while prioritizing safety and fiscal responsibility, including monetization of virtual programing for target audiences and delivering services that address evolving partner needs.

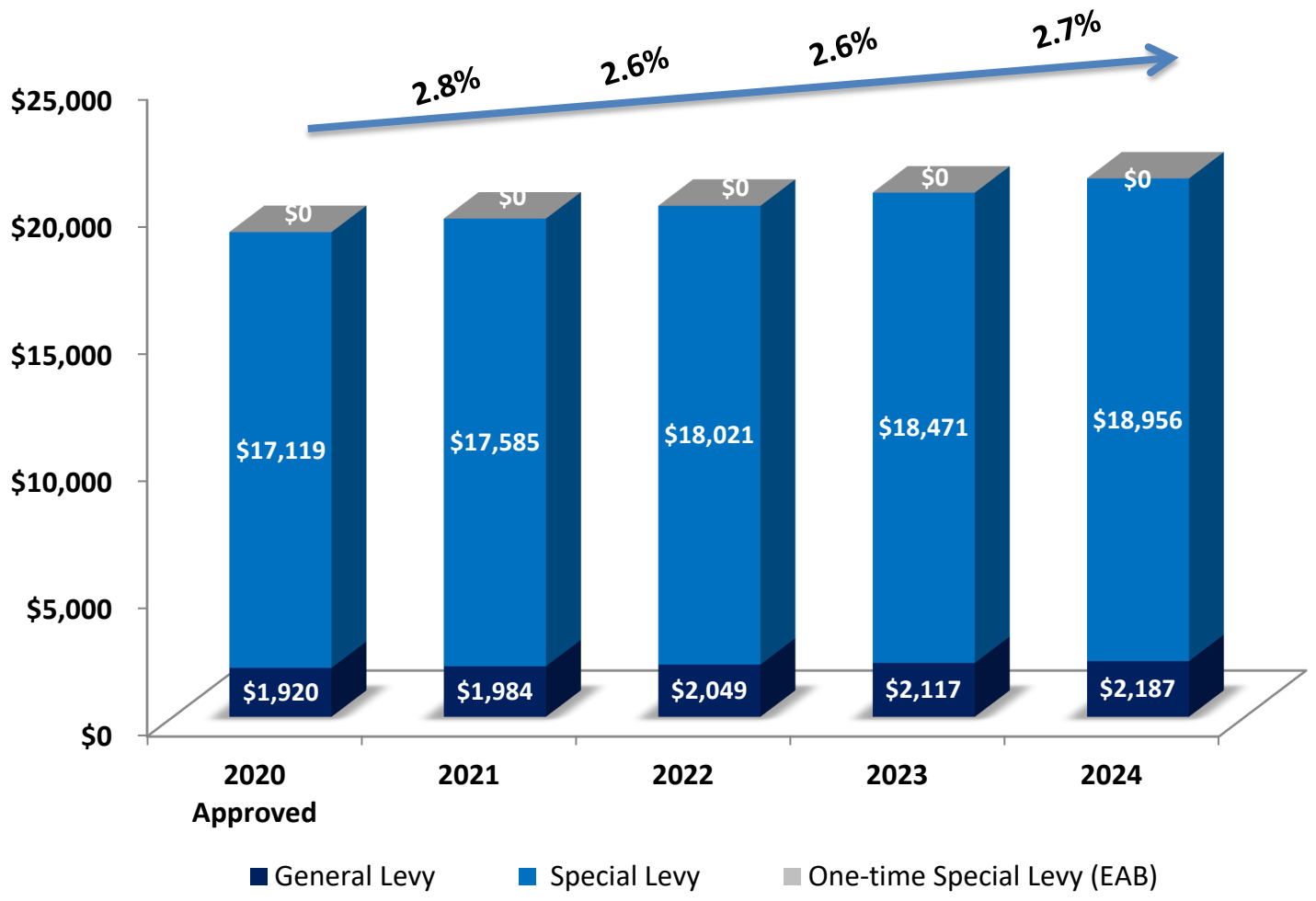
Peel's Portion, $000

2021 Budget Summary

Funding Source	2020 Approved Budget	2021 Proposed Budget	Budget Variance 2020 vs 2021 $	%
General Levy	$1,920 0.2%	$1,984 3.3%	$64	3.3%
Special Levy	$17,119 2.6%	$17,585 2.7%	$466	2.7%
Sub-Total	**$19,039 2.3%**	**$19,569 2.8%**	**$530**	**2.8%**
One-Time Special Levy: Emerald Ash Borer (EAB)	**$0**	**$0**	**$0**	**0.0%**
TOTAL	**$19,039 2.3%**	**$19,569 2.8%**	**$530**	**2.8%**
Provincial Funding Impact Included Above	**$0**	**$0**	**$0**	**0%**

Budget + 3-Year Forecast

Peel's Portion, $000



Municipal Apportionment - General Levy

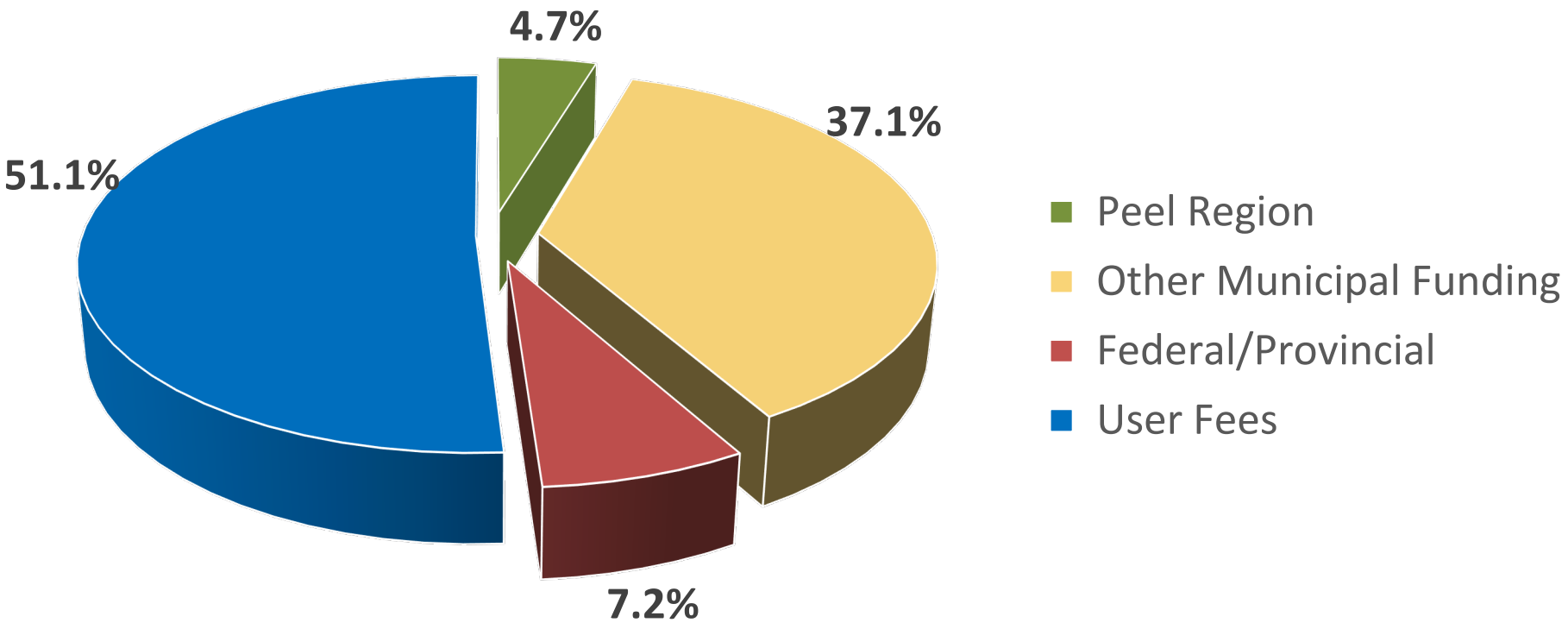
Municipal Funders	2020 % Apportionment*	2021 % Apportionment*	2021 Funding Total $000	%Change
Region of Peel	**11.04**	**10.91**	**1,984**	**3.3**
Durham Region	2.82	2.83	612	2.7
City of Toronto	64.22	64.21	10,198	7.7
Region of York	21.90	22.03	3,496	1.1
Town of Mono	0.01	0.01	2	-0.8
Adjala-Tosorontio	0.01	0.01	1	-1.2
TOTAL	**100%**	**100%**	**$16,293**	**5.5**

* Based on CVA data provided by the Province of Ontario

2021 Funding Sources

2021 Gross Operating Budget

Preliminary Gross Operating Budget Total: $42 million



2021 Budget Pressures – General Levy

Peel's Portion, $000

2020 Approved General Levy :	**$1,920**
CA Operating Pressures: • Personnel Costs: Cost of Living, Benefits and Succession Planning	**+ $64**
2021 Proposed General Levy :	**$1,984**

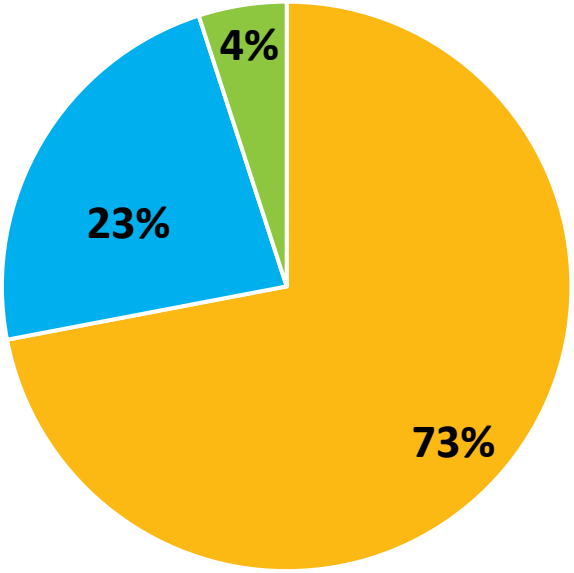
2021 Budget Pressures – Special Levy Including EAB

Peel's Portion, $000

2020 Approved Special Levy and One-time:	**$17,119**
Special Levy Project Funding Requests:	
• Watershed	+136
• Climate Change	+217
• Infrastructure	+113
Subtotal Special Levy	**+ $466**
One-time Special Levy:	
• EAB (Emerald Ash Borer)	$0
2021 Proposed Special Levy and One-time:	**$17,585**

2021 Climate Change Risk Methodology

Total 2021 Climate Change funding: **$7,475,000**



2021 PROJECT CLASSIFICATION

Act Invest Sustain

ACT

# of Projects	
3	**Respond** to a life threatening event or one that acutely compromises human health or safety **Maximize** emergency preparedness **Minimize** chance of incurring significant financial cost **Implement** direction or resolution from a municipal council or approved by TOCP/CA board; aligned to council strategic priorities or targets

INVEST

# of Projects	
21	**Address** consequences or conditions that are becoming worse or increasing in financial or social costs **Generate** knowledge to fill gaps, takes advantage of emerging science to better manage imminent/identified risks that currently lack innovative or technical tools to resolve in the short term **Produce** a local measureable benefit through implementation; likely increase in effectiveness over long-term and/or with larger scale applications **Elevate** awareness amongst residents, business, stakeholders and youth to drive attitudinal change with respect to human impacts on climate and the environment

SUSTAIN

# of Projects	
2	**Anticipate** a potential impact, a shift in trend or flags an emerging issueal costs **Maintain** watershed resilience, achieves outcomes and demonstrates effectiveness using current best practices

Plan for Eliminating Non-CVA Amount

Preliminary Non-CVA General Levy

Year	CVA % Apportionment*	TRCA Adj. % Apportionment**	General Levy Total ($000's)	CVA Levy ($000's)	Non-CVA Levy ($000's)
2020	11.13%	12.95%	1,920,355	1,673,943	246,412
2021	10.90%	12.18%	1,983,996	1,678,660	305,336

Plan to Eliminate Non-CVA Amount

- TRCA is continuing to work all partner municipalities to ensure the general operating levy is aligned with CVA apportionments

* Based on current CVA data provided by the Province of Ontario
** Adjusted by TRCA policy

Thank You!

www.trca.ca

Toronto and Region Conservation Authority

Region of Peel
working with you

Request for Delegation

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD	MEETING NAME
2021/02/04	**Regional Council Budget**

DATE SUBMITTED YYYY/MM/DD
2020/12/02

Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

NAME OF INDIVIDUAL(S)

Deborah Martin-Downs

POSITION(S)/TITLE(S)

CAO

NAME OF ORGANIZATION(S)

Credit Valley Conservation (CVC)

E-MAIL	TELEPHONE NUMBER	EXTENSION
deb.martindowns@cvc.ca	**(416) 399-6050**	

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)
To present the 2021 Credit Valley Conservation budget to Regional Council.

A formal presentation will accompany my delegation ☑ Yes ☐ No

Presentation format: ☑ PowerPoint File (.ppt) ☐ Adobe File or Equivalent (.pdf) ☐ Picture File (.jpg) ☐ Video File (.avi,.mpg) ☐ Other

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Credit Valley Conservation
inspired by nature

2021 Budget Presentation

To Peel Regional Council

February 4, 2021

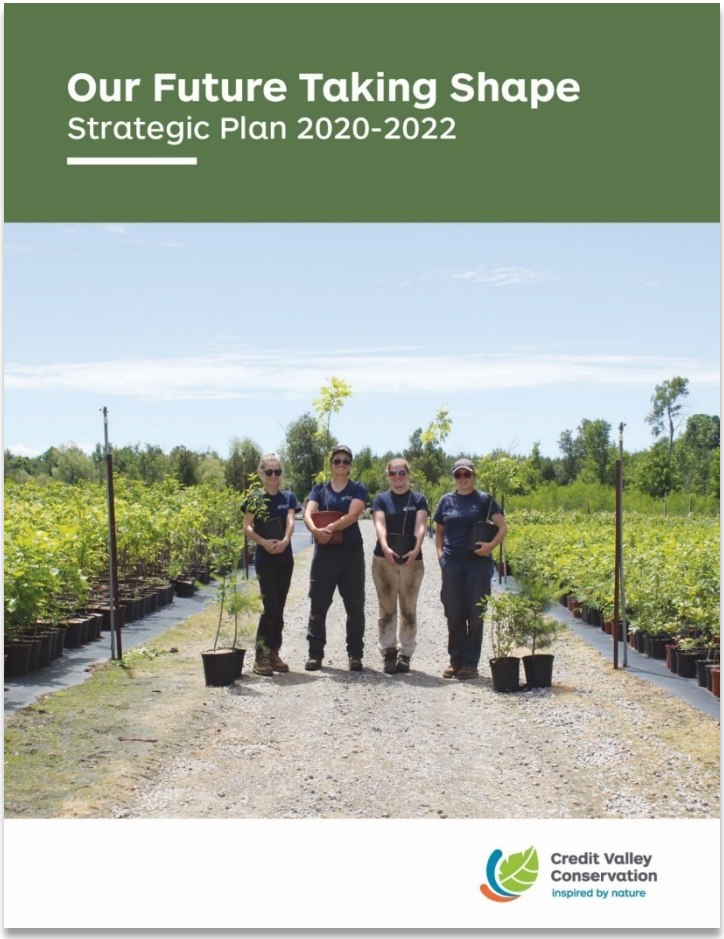
By Deborah Martin-Downs
Chief Administrative Officer

Outline

- 2020 Business Continuity – Anything But Usual
- 2021 Budget
- Capital Pressures

2020 Business Continuity
Anything But Usual

Serving residents during the COVID-19 pandemic

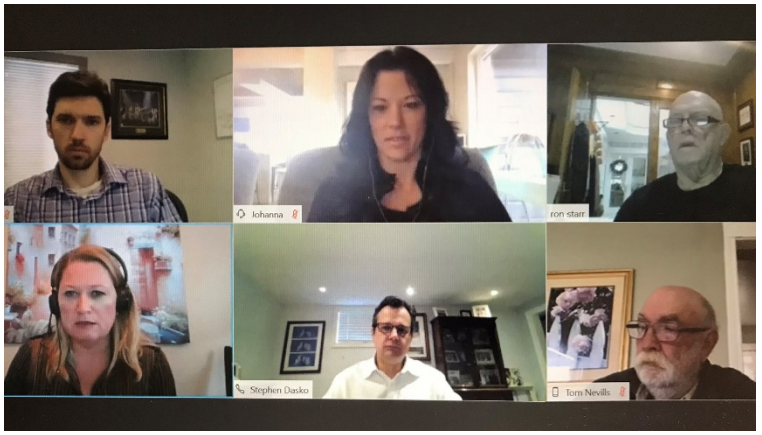


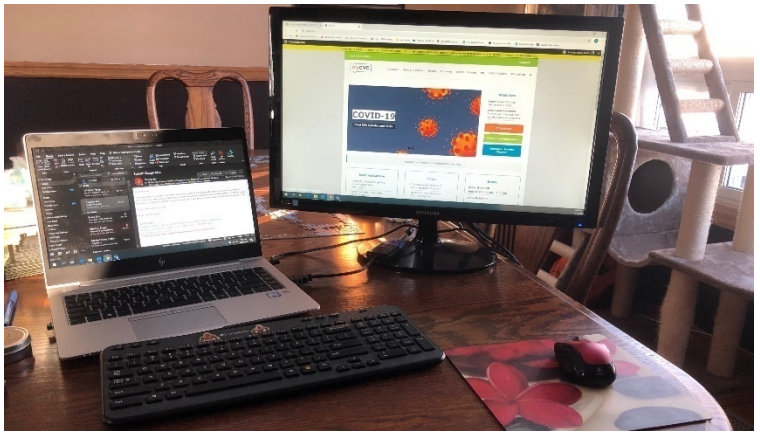
We Continue to Plan for the Future

Credit Valley Conservation
inspired by nature

Named One of Canada's Greenest Employers and Greater Toronto's Top Employers

Credit Valley Conservation
inspired by nature





Digital Transformation:
Our Foundation for Business Continuity

Credit Valley Conservation
inspired by nature

Data-driven Decision Making

Credit Valley Conservation
inspired by nature

Data-driven Decision Making

Credit Valley Conservation
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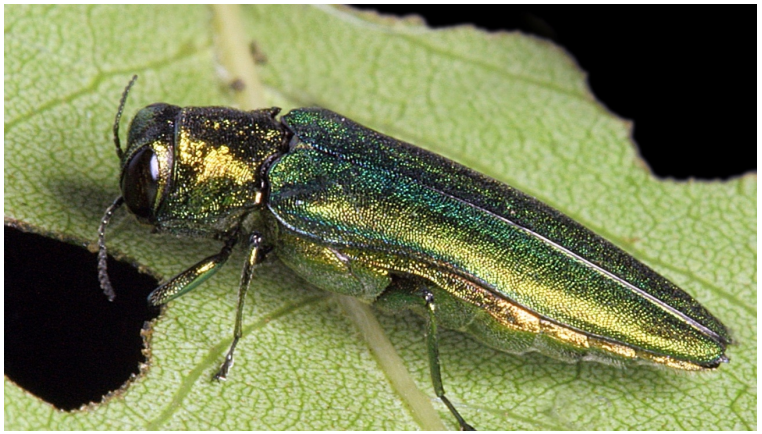
Plantations	Watershed (ha)	CVC Property (ha)
Area (ha)	3,300	200
Due or overdue for management	2,770 (84%)	160 (80%)
Requires immediate management	790 (24%)	80 (40%)

Credit Valley Conservation
inspired by nature

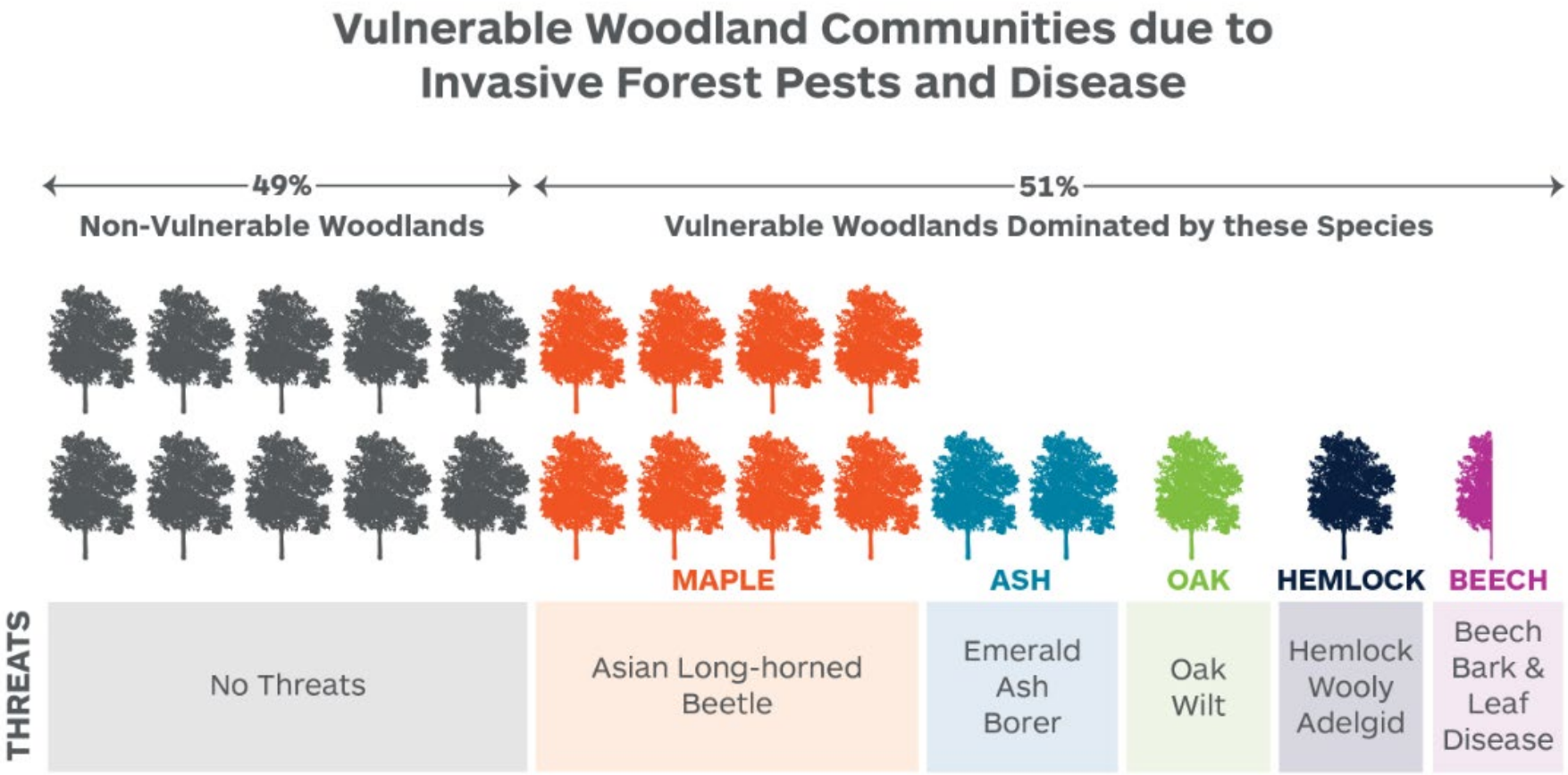


Emerald Ash Borer Response

Credit Valley Conservation
inspired by nature

Invasive Species Monitoring and Management

Credit Valley Conservation
inspired by nature



Invasive Species: Forest Threats

Credit Valley Conservation
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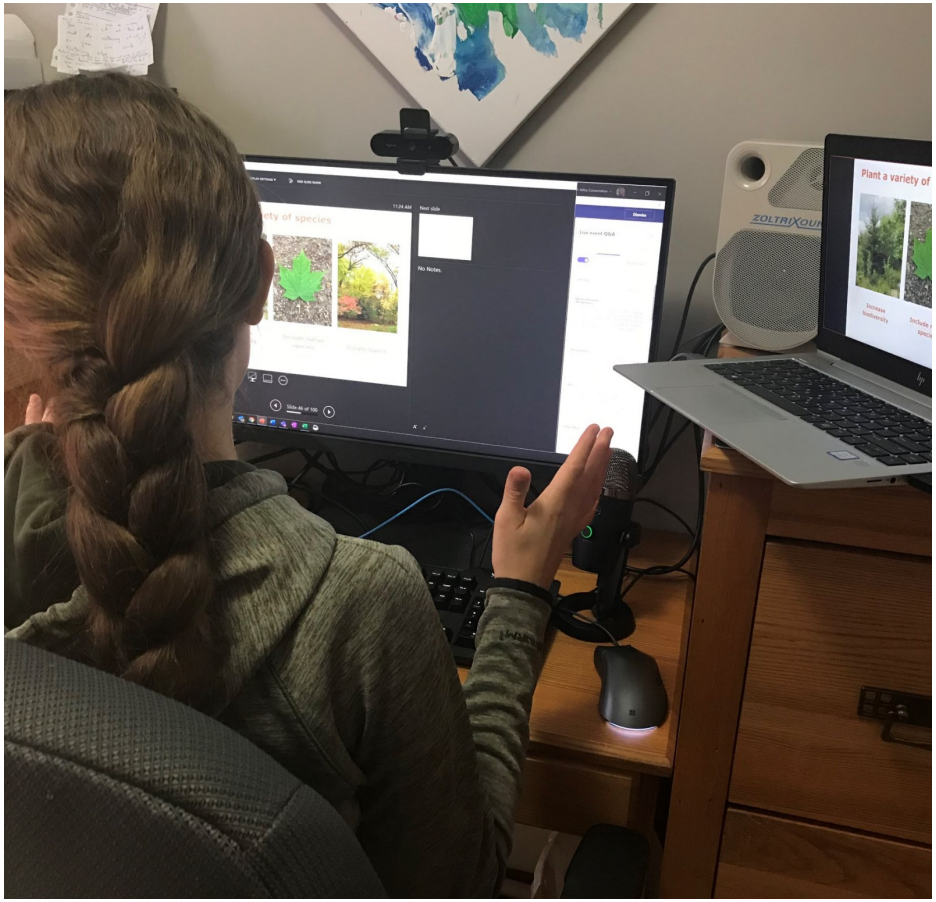
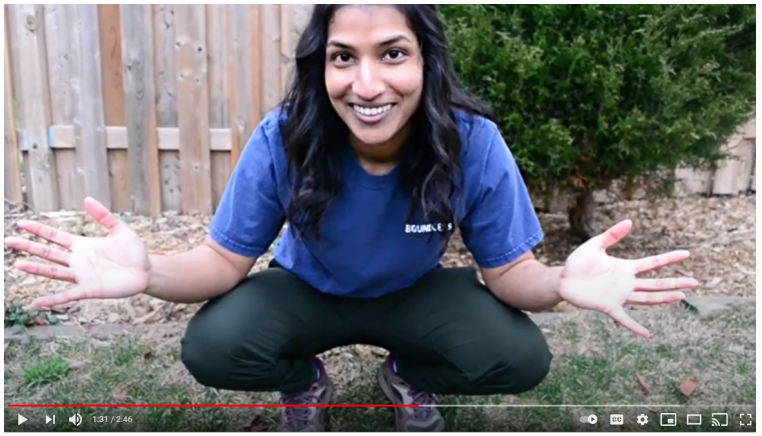
Flood Forecasting and Warning

Credit Valley Conservation
inspired by nature





We Continue to Connect People With Nature

Credit Valley Conservation
inspired by nature

We Continue to Connect People With Nature

Credit Valley Conservation
inspired by nature

We Continue to Engage With our Communities

Credit Valley Conservation
inspired by nature

Fletchers Creek
SNAP

We Continue to Engage With our Communities

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We Continue to Connect with Private Landowners

Credit Valley Conservation
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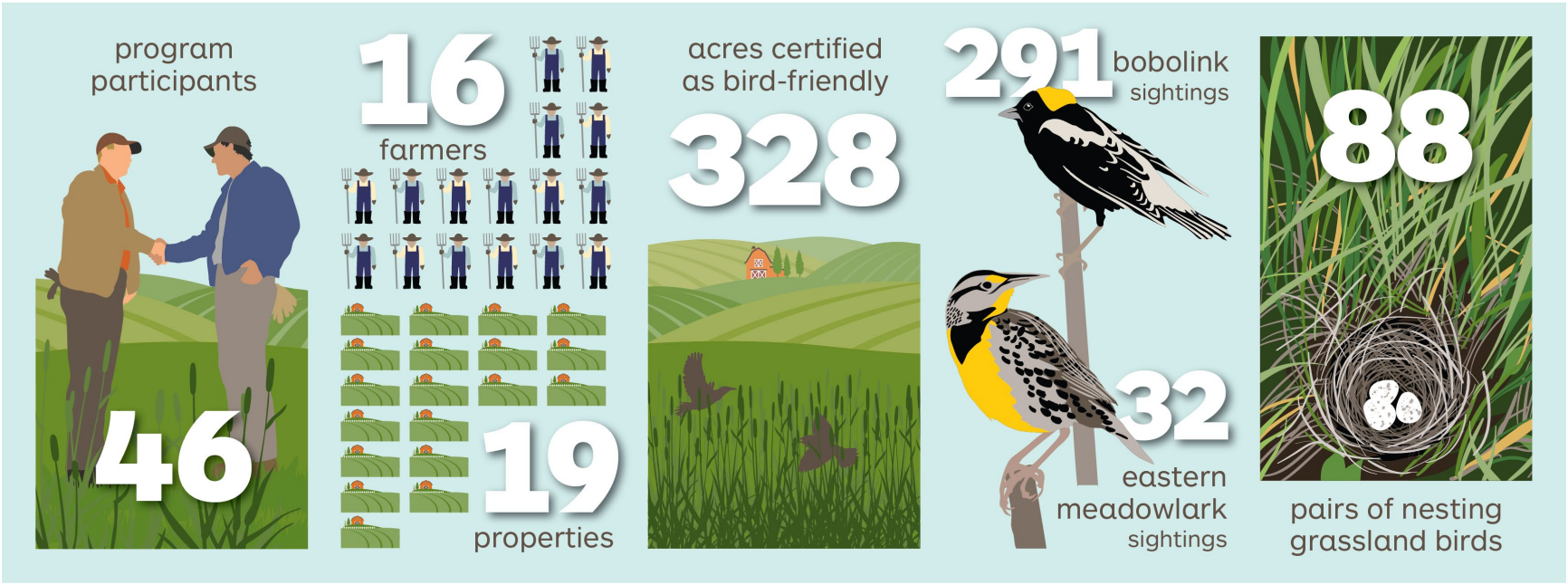

Bird-Friendly
CERTIFIED HAY

We Continue to Work With Farmers to Protect Grassland Birds

Credit Valley Conservation
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En Route to The Cheltenham Badlands

Managing Access to Ensure Visitor Safety

Credit Valley Conservation
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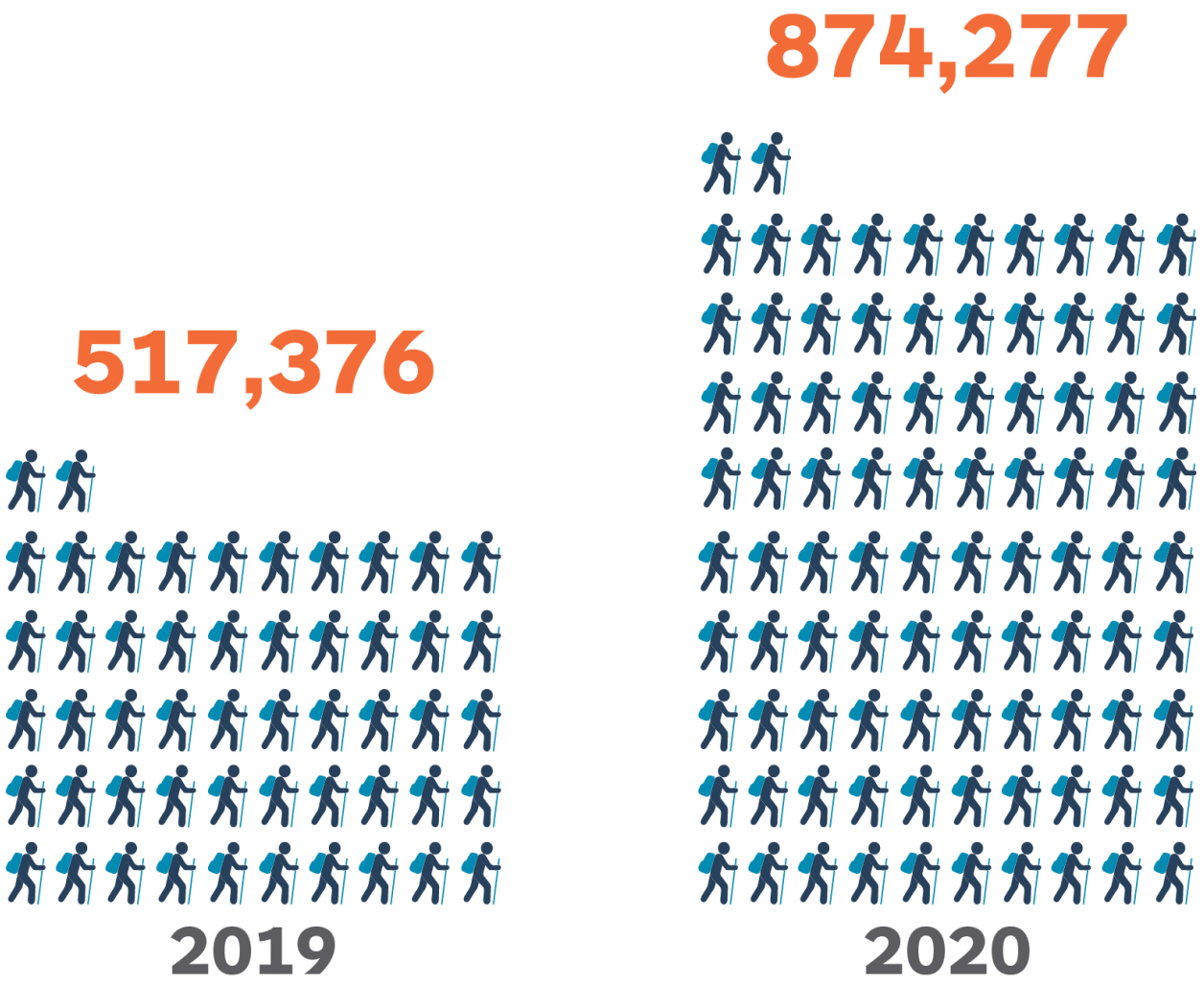

Parks Visitation Increased by 70% (May-Dec)

Credit Valley Conservation
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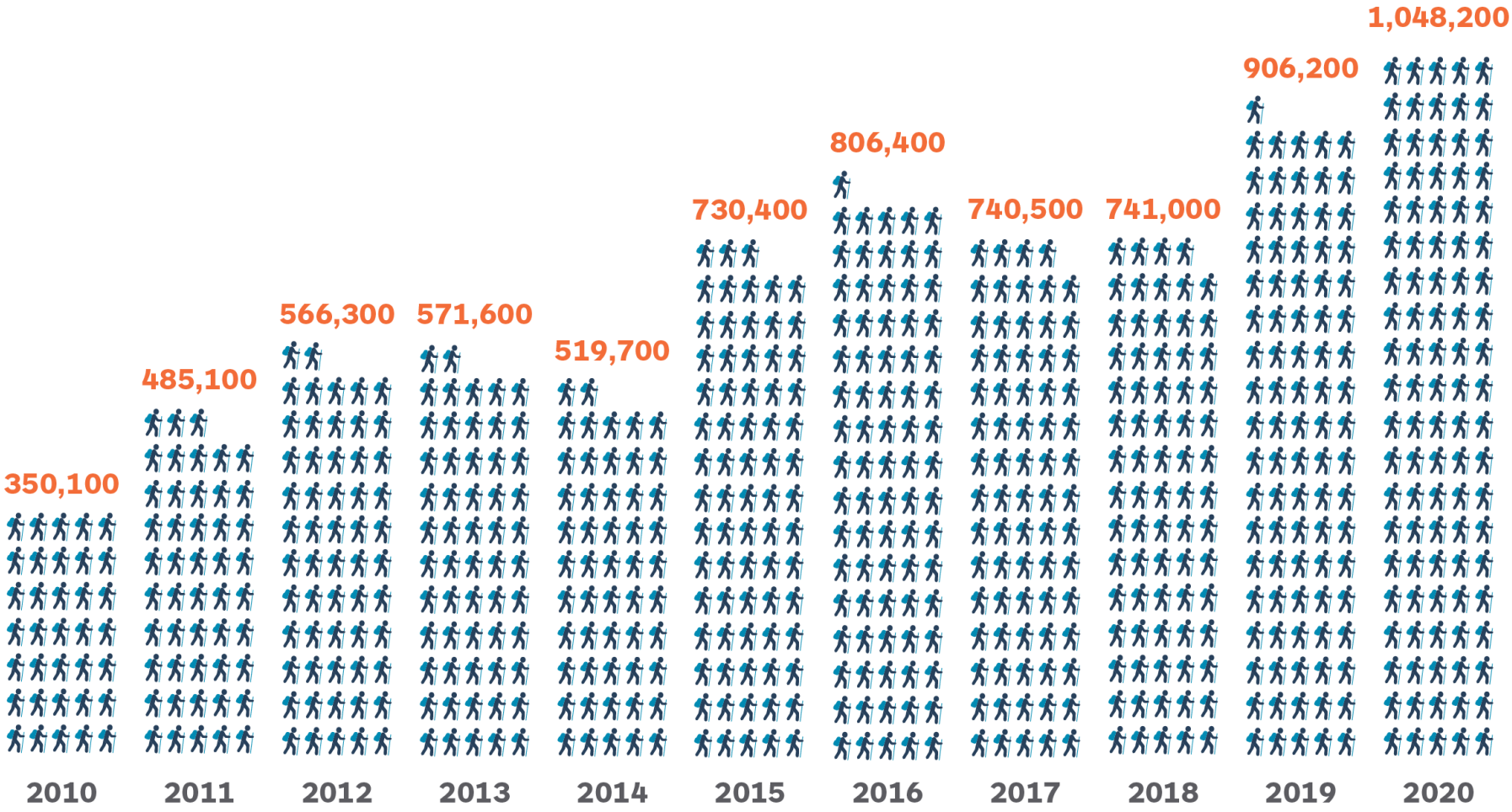

200% Increase in Parks Visitation (2010-2020)

Credit Valley Conservation
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The Lakeview Shoreline Continues to Take Shape

Credit Valley Conservation
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CREDIT VALLEY TRAIL

We Launched the Credit Valley Trail

Credit Valley Conservation
inspired by nature

2021 Budget

Current Value Assessment (CVA)
Municipal Apportionment

Municipality	% Apportionment of 2020 CVA	% Apportionment of 2021 CVA	Change	% Change/ 2020
Peel Region	91.7320	91.6762	-0.05574	-0.061%
Halton Region	5.0626	5.1446	0.08200	1.620%
Town of Orangeville	2.4078	2.3854	-0.02245	-0.932%
Town of Erin	0.6176	0.6114	-0.00621	-1.006%
Town of Mono	0.1126	0.1126	-0.00004	-0.036%
Township of East Garafraxa	0.0565	0.0588	0.00229	4.056%
Township of Amaranth	0.0111	0.0112	0.00014	1.266%
TOTAL	**100%**	**100%**		

2021 General Levy

Municipal Apportionment

Municipal Funders	% Apportionment	Funding $000s	% Change
Region of Peel	91.6762	9,103	2.56
Region of Halton	5.1446	511	4.29
Town of Orangeville	2.3854	237	1.67
Town of Erin	0.6114	61	1.59
Town of Mono	0.1126	11	2.59
Township of East Garafraxa	0.0588	6	6.79
Township of Amaranth	0.0112	1	3.92
TOTAL	**100**	$9,929	**2.62**

2021 Budget Summary

Peel Portion, $000s

Levy Funding By Peel	2020 Approved Budget $	2021 Proposed Budget $	Variance 2021 vs 2020 Budget* $	%
General Levy	8,876	9,103	227	2.56
Special Levy	15,736	16,127	392	2.49
Total Levy	**24,611**	**25,230**	**619**	**2.52**
One-Time Special Levy: EAB	420	50	-370	-88.10

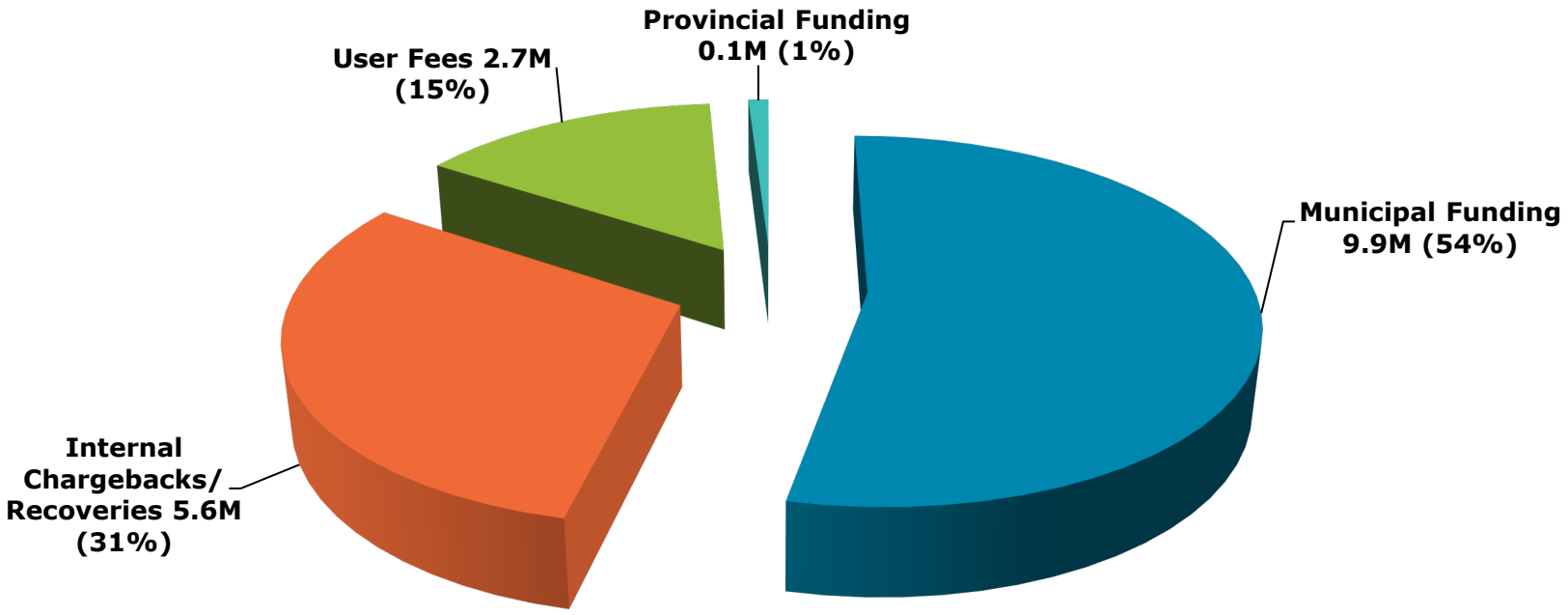
2021 General Levy – Drivers/Pressures

Peel Portion, $000s

2020 Approved General Levy Budget	$8,876
Cost of Living:	
Personnel costs: Includes 1% COLA, Compensation Review, Benefits and Performance	268
Other Pressures:	
1 – Projected loss of revenue (Belfountain CA closure)	220
2 – Cost mitigation through reductions in external contracted services and for materials and supplies	-261
2021 Proposed General Levy Budget	**$9,103**

2021 Gross Operating Budget

Funding Sources – General Levy

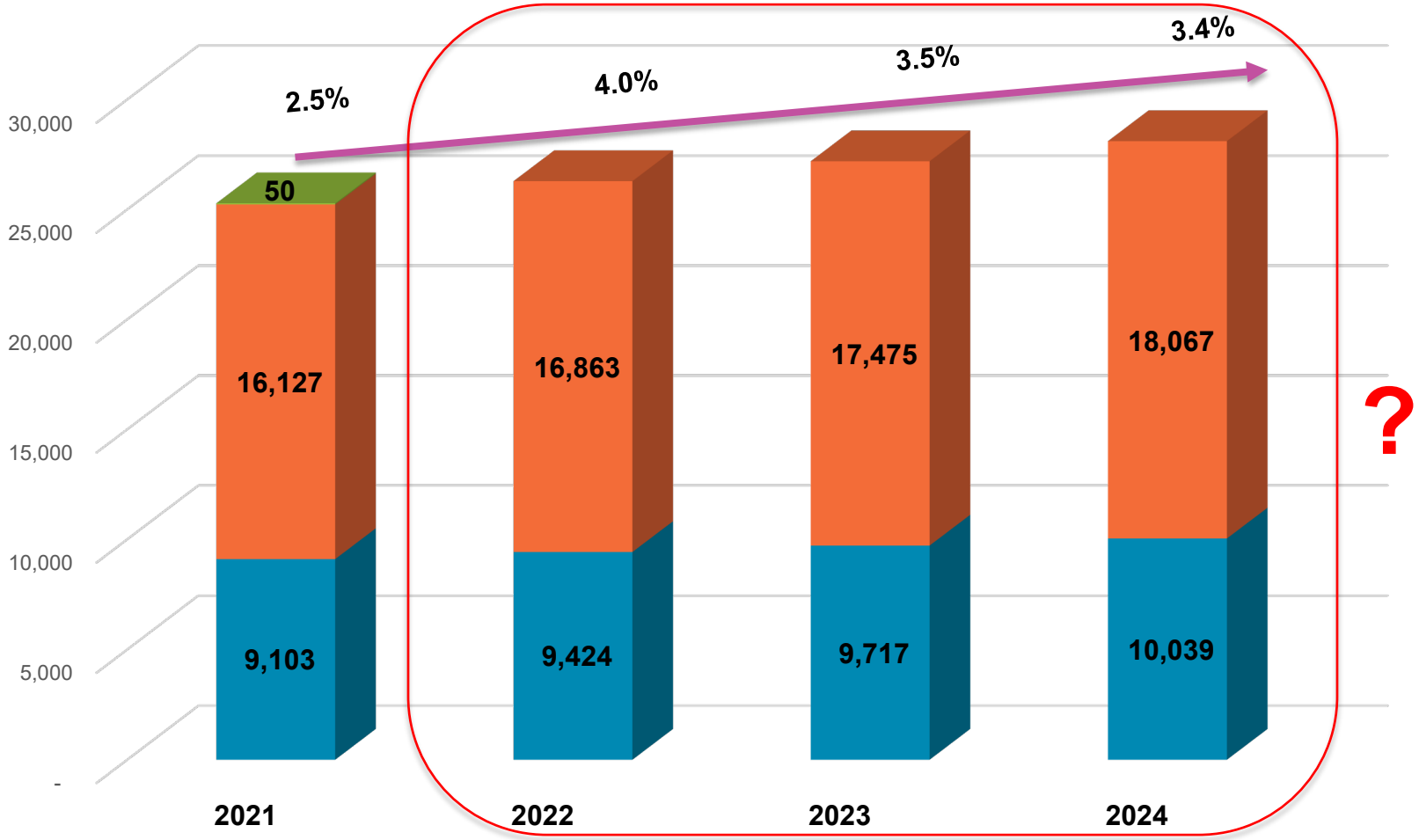


2021 Special Levy – Drivers/Pressures

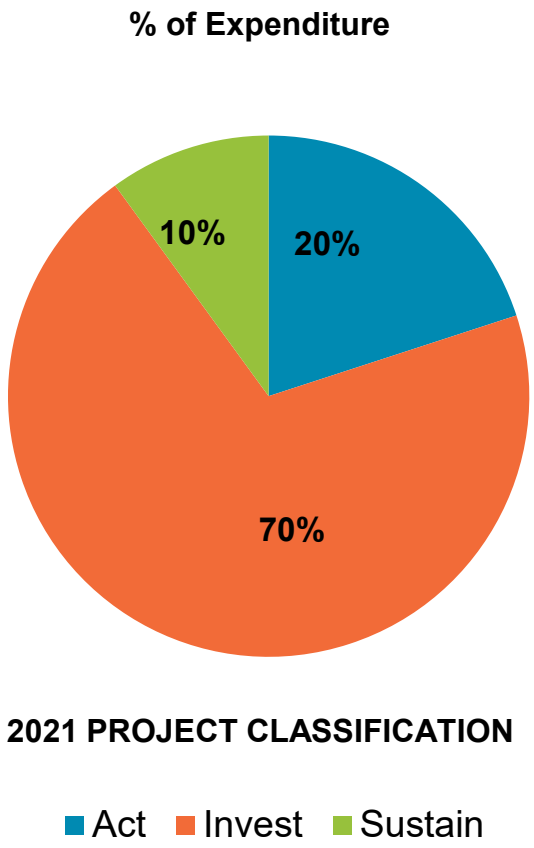
Peel Portion, $000s

2020 Approved Special Levy (without EAB)	$15,736
Special Levy Project Funding Requests:	
• Watershed (salaries & wages, minor variances)	31
• Climate Change (reduced revenue from planting fees, reduced donations for youth outreach, in house contract services offset by reduced external services)	297
• Infrastructure (salaries & wages, minor variances)	63
Total Special Levy	**$16,127**
One-time Special Levy:	
• EAB (Emerald Ash Borer)	-370

Budget & Forecast



Climate Risk Methodology



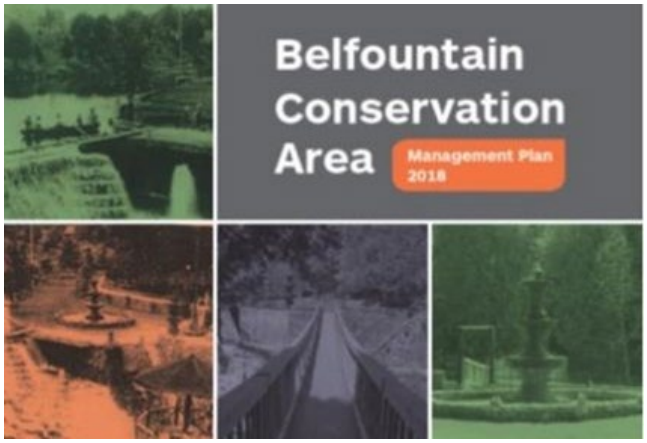
ACT	$2,140,547
# of Projects 4	**Respond to a life Threatening event** or one that acutely compromises human health or safety **Respond to an immediate impact** that requires action with a high level of urgency (but not necessarily life threatening) **Enhance** a legislative requirement under the CA Act **Implement** direction or resolution from a municipal council or approved by TOCP/CA Board or aliened to council strategic priorities or targets **Maximize** emergency preparedness

INVEST	$7,493,168
# of Projects 14	**Produce** a local measurable benefit through implementation; likely increase effectiveness Over long-term and/or with larger scale application **Generate** Knowledge to fill gaps or take advantage of emerging science to better manage imminent/identified risks that currently lack innovation or technical tools to resolve in the short term **Address** consequences or conditions that are becoming worse or increasing in financial or social costs **Elevate** awareness among residents, business, stakeholders and youth to drive attitudinal change with respect to human impacts on climate and the environment

SUSTAIN	$1,073,242
# of Projects 2	**Maintain** watershed resilience, achieve outcomes and demonstrate effectiveness using current best practices **Anticipate** a potential impact, a shift in trend or to flag and emerging issue

Capital Pressures

En Route to Belfountain CA



Belfountain Infrastructure Improvements

Credit Valley Conservation
inspired by nature

Belfountain Phase I Funding Scenarios

$,000 Funding

Scenario 1 ICIP Resilience		Scenario 2 No ICIP Resilience		Scenario 3 No Additional Funding	
Cost	**4,000**	**Cost**	**4,000**	**Cost**	**4,000**
ICIP Fund	4,000	CVC Capital	2,300	CVC Capital	2,300
		WECI	990		
		Partnerships	300		
Balance	0	Balance	410	Balance	1,700

If no additional funding streams materialize the gap is: $1,700,000

#ConservationMatters

Because it allows future generations to enjoy nature.

Because we are PART of Nature and need to protect our natural heritage!

Conservation helps protect my local watershed & trails allowing me to have access to nature in the city!

Credit Valley Conservation
inspired by nature

questions?

inspired by nature

APPROVED AT REGIONAL COUNCIL BUDGET
January 28, 2021

8.1. Enterprise Asset Management Program

Moved by Councillor Saito;
Seconded by Councillor Santos;

That the Enterprise Asset Management report be deferred to the February 4, 2021 Regional Council Budget meeting.

Region of Peel
working with you

REPORT
Meeting Date: 2021-01-28
Regional Council

REPORT TITLE: **Enterprise Asset Management Program**

FROM: Stephen Van Ofwegen, Commissioner of Finance and Chief Financial Officer

RECOMMENDATION

That the amendments to the asset classes and asset levels of service, outlined in Appendix II of the report of the Commissioner of Finance and Chief Financial Officer, listed on the January 28, 2021 Regional Council Budget agenda, titled "Enterprise Asset Management", be approved.

REPORT HIGHLIGHTS

- The Region of Peel's (Region) infrastructure is a public investment worth over $32.1 billion, including Peel Housing Corporation at $2.5 billion (excludes Police and land assets).
- Oversight of Peel Housing Corporation (PHC) assets is provided by the PHC Board in accordance with the Shareholder Direction.
- In 2020, on average, the Region's infrastructure is in a good state of repair. Currently 84 per cent of the infrastructure portfolios meet Council's risk management targets
- By 2029 and as the Region's infrastructure ages, the proposed capital investment of $3 billion will maintain Peel's asset portfolio in good condition, in relation to Council's risk management targets.
- Council has adopted a balanced approach for infrastructure, selecting a "moderate" tolerance for infrastructure risk, which prefers safe service delivery with limited tolerance for uncertainty. The current state of the infrastructure is compatible with Council's risk tolerance.
- Despite the good state of repair of the Region's infrastructure, there are several challenges and emerging trends that create risks the organization must address. The Region's positive status with respect to infrastructure provides capacity and flexibility to manage these risks.
- The Region is implementing an improvement plan that aligns the Region's asset management program with international standards and best practices. The plan identifies numerous improvement initiatives that will be implemented over the next several years.

DISCUSSION

1. Background

Through each Term of Council, the Region will focus on achieving outcomes that support the vision of "Community for Life". These achievements facilitate progress in each of the areas of Living, Thriving and Leading and in turn create a place where everyone enjoys a

sense of belonging and has access to the services they need to thrive. A key component of creating such a community is having the infrastructure to do so. Roads, water and wastewater pipes, paramedic equipment, long term care facilities and housing are all critical for ensuring a healthy, vibrant and safe community. As an asset intensive organization, the Region recognizes that keeping these assets in good working order is essential to providing high quality and affordable municipal services.

The Region of Peel's infrastructure is a public investment worth over $32.1 billion, including Peel Housing Corporation assets valued at $2.5 billion, (excludes Police and land assets), and the Region is committed to effective stewardship of this public asset through good asset management. Peel's Asset Management Program supports the Long-Term Financial Planning Strategy objectives 1.2 – "Ensure the Capital Plan is sustainable" and 1.3 – "Maintain assets".

This report provides an update on the status of Peel's asset management program and identifies any emerging issues or opportunities.

2. Region's Asset Management Program

Enterprise Asset Management is an integral part of the Region of Peel's strategic and long-term planning practices. Introduced in 2007, the program focuses on developing sustainable plans to maintain the assets over a planning horizon that can be as long as 100 years. Guided by the principle of continuous improvement, these plans support Council's level of service targets, emerging pressures and long-term financial strategies. The Region's Asset Management program is also guided by industry best practice, as well as regulatory requirements. As such, the program is continuously evolving in order to leverage opportunities, enhance service delivery and address challenges.

a) Region's Asset Management 2020 Status Update

One of the outcomes of the Region's Asset Management Program is the annual update of the Infrastructure Status and Outlook Report. The 2020 report, attached as Appendix I, summarizes the status of the Region's infrastructure. In addition, the report also describes some of the proposed major future actions required to maintain or improve the infrastructure in order to meet Council's level of service objectives. This status update includes Peel Housing Corporation. Oversight of the Peel Housing Corporation (PHC) assets is provided by the PHC board in accordance with the Shareholder Direction. The Shareholder Direction pertains to the Region's role as the sole Shareholder and provide the Board with the fundamental principles, expectations and objectives.

b) The Region of Peel's Infrastructure Status and Outlook

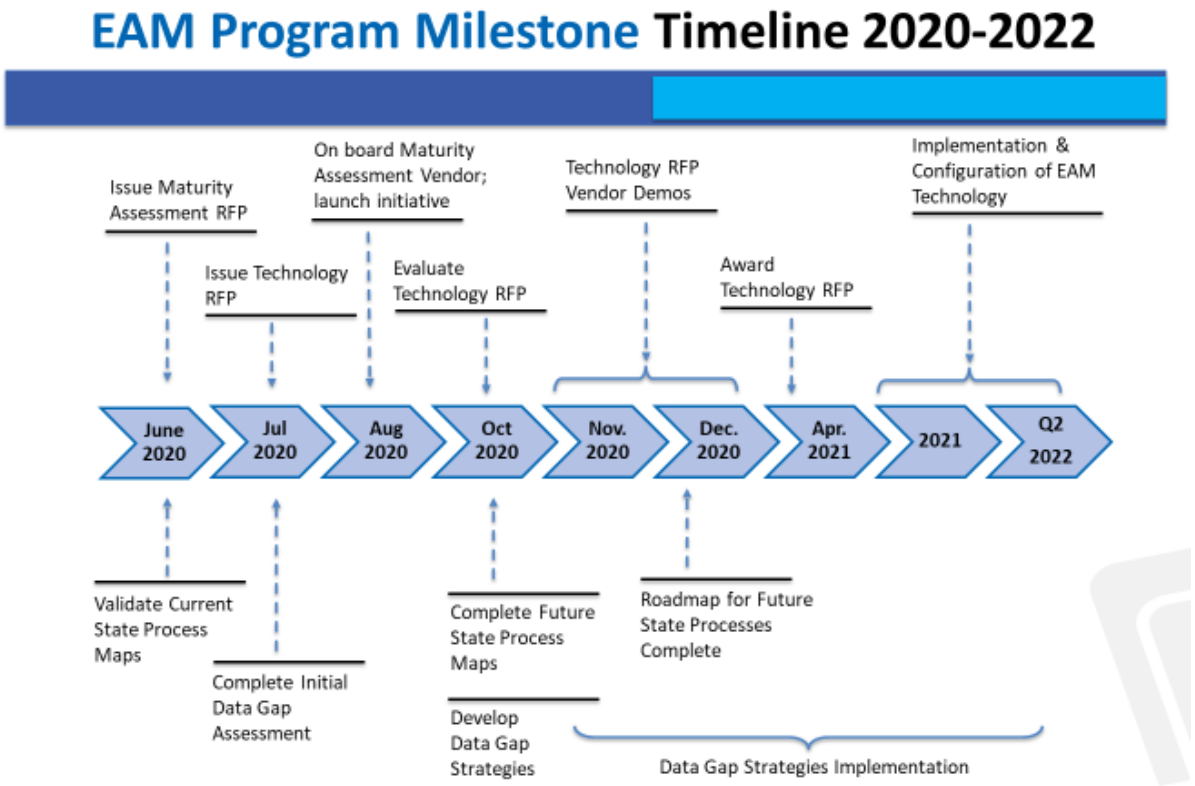
Currently the Region of Peel's $32.1 billion infrastructure portfolio, on average, is in a good state of repair. The good condition is due to previous capital programs that have added and replaced many outdated and deficient assets with new, modernized infrastructure. In time, the Region's relatively new infrastructure will age, and the overall condition will deteriorate. In order to maintain a good state of repair status, the Region plans to invest approximately $3 billion over the next 10 years. A summary of some of the major projects slated for the next ten years have been included in the "Outlook" column of the report contained in Appendix I.

In addition to condition, 84 per cent of the infrastructure portfolios are currently rated **Good** or **Very Good** in relation to Council's target of 70 per cent. A rating of **Good** indicates that most assets in the portfolio are achieving the desired level of service. It should be noted that these ratings are based on the assumption that all approved capital works will be implemented.

The above two measures gauge the Region's ability to meet its service objectives. While current status of these measures is positive, over the long-term Peel's assets will age, and the size of the portfolio will grow, resulting in increased funding pressure to sustain a target asset portfolio of **'Good'**.

c) Peel Asset Management Program Maturity Implementation

The Region has assessed and developed a plan with the objective of aligning the Region's asset management program with international standards and best practices. The plan is a multi year initiative to advance the Region's asset management program and adopt best practice activities as standard operating procedures. At the November 14, 2019 update to Council, staff did identify the multi-phases of this plan and the respective key initiatives, resources and funding. While significant progress has been made to date, ongoing phases will continue over the next two years as detailed in the following figure.



Another key pressure is climate change. As identified in the Region's Asset Management Policy and Climate Change Master Plan, to become more resilient, the Region must adapt to the changing climate. To do so, it is critical that the local impacts

be quantified, and the corresponding mitigation measures be identified. Hence in 2020, the Region, in collaboration with other GTHA municipalities, participated in an assessment to determine the effects of climate change and identify corresponding infrastructure vulnerabilities. The outcome of this assessment along with any financial impacts will be reported to Council in 2021.

Building on the work completed to date and taking into consideration the significant work required for regulatory compliance, climate change adaption and continuous improvement initiatives, staff have identified the next phase requirements and have included these requirements in the 2021 capital budget. More specifically, staff have included funding for data enhancements and system implementation. No full-time staff were included in the 2021 budget, however, additional contract positions may be considered for project specific implementation. The contract positions will not be required once the key initiatives of the roadmap have been completed. In addition, the Region through the Asset Management Maturity Assessment project, will be assessing the long-term resource requirement in order to align with international best practice. The outcome of this assessment will be identified and included in future budgets for Council's consideration.

d) Asset Management Regulatory Compliance

The Province's Bill 6, *Infrastructure for Jobs and Prosperity Act* is now in effect. The Region has fully complied with the first requirement of the regulation and is on track to complying with subsequent phases. As part of the compliance initiative, staff incorporated Peel Housing Corporation into the annual update. Working with Peel Regional Police towards full compliance, staff will incorporate police assets into Regional reporting prior to the 2023 deadline.

e) New and Amended Asset Levels of Service and Asset Classes

The Region of Peel's asset categorizations and levels of service require amendments from time to time to respond to current challenges and opportunities. Updating the asset classes and asset levels of service improves staff's ability to evaluate and quantify asset needs and to prioritize asset management actions.

Staff have identified several amendments to the Region's asset classes and asset levels of service which have been reflected in the infrastructure requirements and financing recommendations of the proposed 2021 Capital Budget and Forecast. It is therefore proposed that the Region of Peel's Asset Management Policy be amended per the revisions outlined in Appendix II. Approval of the amendments to the asset levels of service and asset classes will not alter the proposed 2021 Capital Budget and Forecast. The revised asset levels of service will more appropriately reflect the Region's current and potential risk to services. They serve as a foundation for planning infrastructure improvements and ensure that newly identified capital requirements and corresponding funding is accommodated in future plans.

RISK CONSIDERATIONS

The revised asset levels of service will more appropriately reflect the Region's current and potential risk to services. Council has adopted a balanced approach for infrastructure, selecting a "moderate" tolerance for infrastructure risk, which prefers safe service delivery with limited

tolerance for uncertainty. The current state of the infrastructure is compatible with Council's risk tolerance.

FINANCIAL IMPLICATIONS

The 2021 Capital Budget will include $2 million for modernizing technology solutions and data enhancement. The investments are primarily funded through the utility rate budget because the majority of assets are water and wastewater assets. Resources to support phases of the program beyond 2021 will be brought to Council in advance of future annual budget process.

The 2021 Operating budgets will propose increases to capital reserves to ensure Peel infrastructure is maintained in accordance with Council approved asset levels of service.

CONCLUSION

The Region of Peel's $32.1 billion infrastructure portfolio is rated "**Good**" in relation to Council targets and assets are currently in a good state of repair. Regional Council's proactive policy of ensuring adequate funds to support Peel's long-term infrastructure needs has positioned Peel to manage the risks and challenges of the future. Staff will continue to implement the asset management roadmap in order to ensure the sustainability of Peel's infrastructure.

APPENDICES

Appendix I - 2020 Infrastructure Status and Outlook Report
Appendix II - New/Revised Asset Classes and Asset Levels of Service

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For further information regarding this report, please contact Sam Sidawi, Director, Enterprise Asset Management, Ext. 3627, sam.sidawi@peelregion.ca.

Authored By: Sam Sidawi, Enterprise Asset Management

Reviewed and/or approved in workflow by:

Department Commissioner and Division Director.

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2020 Infrastructure Status and Outlook Report

Maintaining the existing assets in a state of good repair and building new infrastructure which meets current and future needs is critical to the success of the Region of Peel. **The Region's target asset level of service is to achieve an overall infrastructure status of Good**. This goal allows the Region to balance investing enough in the infrastructure to support efficient and reliable services while maintaining affordable tax and utility rates for the community.

This report outlines the current state of the Region of Peel's infrastructure and highlights some of the organization's major improvement priorities. The Risk Management Ratings take into account approved funding that is available for State of Good Repair (SoGR) and Performance Enhancement projects that are in progress or have yet to be initiated.

The Region Overall

Infrastructure

The Region owns and operates roads, bridges, buildings, pipes, fleet and equipment to support services from Housing Support to Water Supply with a replacement value of approximately **$32.1 Billion**.

Excludes Peel Regional Police managed infrastructure.

Outlook

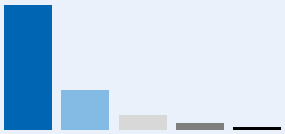
Over the next 10 years, the Region plans to invest approximately $3.0 Billion to maintain the infrastructure and continue to provide high quality Regional services, contributing to a Community for Life in Peel.

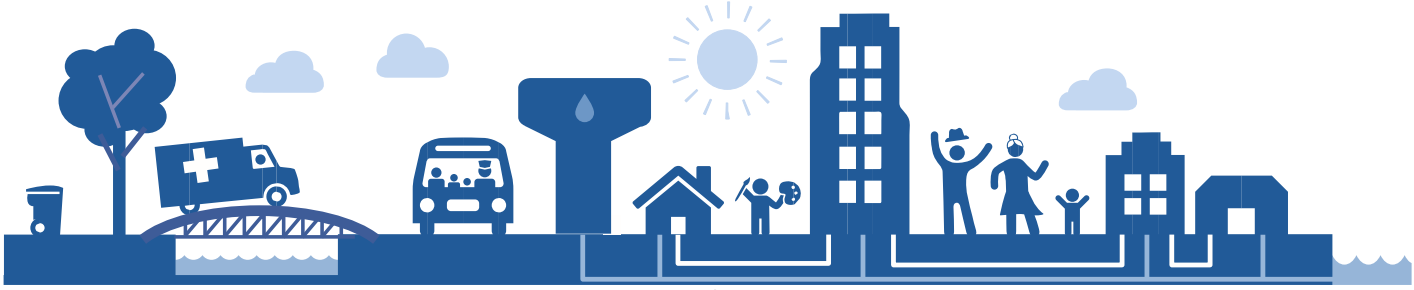
Status

Risk Management Rating

Good

Condition Grade





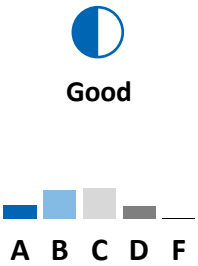
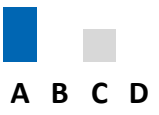
What do the symbols mean?

Risk Management Rating This accounts for approved funding that is available for SoGR	
Very Good	Almost all assets in the portfolio are achieving the desired targets
Good	Most assets in the portfolio are achieving the desired targets
Fair	Many assets in the portfolio are not achieving the desired targets
Poor	Most assets in the portfolio are not achieving the desired targets
Very Poor	Almost all assets in the portfolio are not achieving the desired targets

Condition Grade This represents the physical health of the assets	
A	New or like new condition
B	In a good state of repair
C	Some non-critical defects; some critical repairs in the near term
D	Some critical defects; many critical repairs in the near term
F	Many critical defects; immediate repairs or replacement required

Service (Asset Value)	Infrastructure	Status	Outlook
Water Supply ($13,337M)	**Two treatment plants, 14 wells, 19 pumping stations, 26 water storage facilities** and **4,650 km of water pipes** provide safe, reliable, high quality drinking water.	**Very Good** A B C D F	The Capital Plan includes adequate reinvestments to sustain the assets. Asset reinvestments will continue to be optimized to ensure long-term sustainability of the Region's distribution system and water treatment plants and to maintain the desired service outcomes.
Wastewater ($12,440M)	**Two treatment plants, 31 sewage pumping stations** and **3,626 km of sanitary sewer pipes** provide safe and environmentally responsible collection and treatment of wastewater.	**Fair** A B C D F	The Capital Plan includes adequate reinvestments to maintain the condition of the assets. However, enhancements to the system are required to manage the growing risks from climate change and improve operational efficiency. Expansions and rehabilitations are in progress at the Wastewater Treatment Plant, many older pumping stations and critical trunk sewers to improve functionality and reduce the risk of overflows and backups.
Operations Yards, Fleet and Equipment ($113M)	**Five Public Works yards, 469 vehicles** and **236 pieces of major equipment** support the delivery of the Region's services.	**Very Good** A B C D F	The Capital Plan includes adequate reinvestments to sustain the assets and improve the current condition. On-going redevelopments across the Operation Yard's portfolio are being completed to support Regional Program service delivery.
Heritage, Arts & Culture ($32M)	**Four Heritage facilities** are home to the Peel Art Gallery, Museum and Archives, supporting and sustaining the historical and cultural fabric of Peel.	**Good** A B C D F	The Capital Plan includes adequate reinvestments to sustain the assets and improve the current condition. Assessments continue to address storage needs and environmental needs to ensure services, archives and collections are sustained.

Service (Asset Value)	Infrastructure	Status	Outlook
Waste ($156M)	**Six community recycling centres, two composting and curing facilities, one material recycling facility and two transfer stations** support the safe removal of solid waste from the community and advance the achievement of our waste diversion goals. Peel also manages leachate collection and landfill gas systems to minimize environmental and health impacts.	**Very Good** A B C D F	The Capital Plan includes adequate reinvestments to address identified infrastructure needs. An Infrastructure Plan is currently being developed that will identify new infrastructure and modifications to existing infrastructure necessary to support the efficient and reliable operation of the Waste Management system. The analysis and outlook of the portfolio may change in the future once the Infrastructure Plan is completed.
Roads and Transportation ($2,503M)	**1,643 km of Regional roads, 176 bridges and large culverts, 30,941 meters of noise walls, 130 retaining walls, two stormwater pumping stations and 323 kms of storm sewers** support the movement of goods and people through an essential transportation hub for Ontario, and also manage the treatment and/or disposal of rainfall runoff.	**Good** A B C D F	The Capital Plan includes adequate reinvestments to sustain the assets. Updated condition and inventory data for Bridges & Grade Separations, Major Culverts, Major Retaining Walls and Stormwater Network are being validated. Results of the condition and inventory validation will be included in future analysis and reporting.
TransHelp ($7M)	**64 TransHelp vehicles** support Peel residents in need travel within their community without barriers.	**Very Good** A B C D F	The Capital Plan includes adequate reinvestments to sustain the assets.
Paramedics ($148M)	**23 Regional paramedic stations, 168 paramedic vehicles** and **768 pieces of paramedic equipment** efficiently deploy emergency medical services from strategically located hubs throughout Peel.	**Very Good** A B C D F	The Capital Plan includes adequate reinvestments to sustain the assets. Adaptation and improvement of emergency services will continue with the addition of new stations, fleet and equipment to meet the medical needs of a growing and aging community.

Service (Asset Value)	Infrastructure	Status	Outlook
Long Term Care and Adult Day ($237M)	**Five long term care centres** provide long term care services, adult day services, respite care and Meals on Wheels to seniors, promoting quality of life, dignity, independence and community connections.	**Very Good** 	The Capital Plan includes adequate reinvestments to sustain the assets and improve the current condition. Council has approved the replacement of Peel Manor as part of the *Long Term Care and Community Support Services Strategic Plan* that will provide more complete senior care services and promote opportunities for seniors to experience greater independence and more community integration.
Housing Support[1]* ($331M)	**Eight affordable housing buildings** provide safe, accessible accommodations geared to lower income families and individuals.	**Very Good** 	The Capital Plan includes adequate reinvestments to sustain the assets. Reasonable and affordable rental fees ensure maintenance of the condition of housing stock over the life of the assets.
Peel Housing Corporation[2]* ($2,503M)	**88 affordable housing buildings** provide safe, accessible accommodations geared to lower income families and individuals.	**Good**  	The Capital Plan includes adequate reinvestments to sustain the assets and improve the current condition. The analysis is based on the most current available data. Reasonable and affordable rental fees ensure maintenance of the condition of housing stock over the life of the assets.
Homelessness Support ($37M)	**Five homeless shelters** provide 24-hour access to safe, secure, temporary living for families and individuals in distress.	**Very Good**  	The Capital Plan includes adequate reinvestments to sustain the assets and improve the current condition. Regular and proactive maintenance is required to maintain the facilities in good condition.
Child Care ($9M)	**Three child care centres** host private child care services for children between 18-months and five years of age and provide a range of family centred services.	**Good** 	The Capital Plan includes adequate reinvestments to sustain the assets and to maintain the marketability of child care centres for private operators.

Service (Asset Value)	Infrastructure	Status	Outlook
Regional Office Complexes ($246M)	**Two Regional office complexes** centralize many operations and services and provide public access to Regional services and Council.	**Very Good** A B C D F	The Capital Plan includes adequate reinvestments to sustain the assets and improve the current condition. Suite A of 10 Peel Centre Drive is 40 years old and requires extensive work to modernize and efficiently use space to remain viable to meet growing service needs.

[1] Includes Region owned assets managed by either the Region or third party.
[2] Includes Peel Housing Corporation (PHC) assets managed by PHC, Region of Peel is the sole shareholder.
*Excludes other social housing providers.

COR-0072 18/12

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Appendix II
Enterprise Asset Management Program

New/Revised Asset Classes and Asset Levels of Service

Service	Asset Class	Current Asset Level of Service (If applicable)	Proposed Change	Reason	New Asset Level of Service (if applicable)
Waste	Waste Management Commercial Light	N/A	Change Asset Class name "Commercial Light" to "CRC Dropoff"	To better reflect the assets under this asset class	N/A
	Waste Management Medium Industrial	N/A	Change Asset Class name "Medium Industrial" to "Landfill Pumping Stations"	To better reflect the assets under this asset class	N/A
	Waste Management Labour Intense Heavy Industrial	N/A	Change Asset Class name "Labour Intense Heavy Industrial" to "Processing and Transfer"	To better reflect the assets under this asset class	N/A
	Waste Management Heavy Industrial Facilities Site Elements	N/A	Change Asset Class name "Heavy Industrial Facilities Site Elements" to "Non CRC Facilities Site Elements"	To better reflect the assets under this asset class	N/A
Paramedics	Light and Medium Duty Vehicles	N/A	Change Asset Class name "Light and Medium Duty Vehicles" to "Administrative Vehicles"	To better reflect the assets under this asset class	N/A
Housing Support	PHC Affordable Housing Site Elements	N/A	New ALOS	New Asset Class	Building and Site Condition = B (Good)
	All Asset Classes	N/A	Change "Social Housing" to "Affordable Housing" in all Asset Class names	Alignment with Strategic Plan and Asset Hierarchy	N/A
Transportation	Stormwater Management System	N/A	Change Asset Class name "Stormwater Management System" to "Storm Sewers"	To better reflect the assets under this asset class	N/A
	Transportation Medium Industrial	N/A	Change Asset Class name "Transportation Medium Industrial" to "Stormwater Pumping Stations Facilities"	To better reflect the assets under this asset class	N/A
	Stormwater Facilities Site Elements	N/A	Change Asset Class name "Stormwater Facilities Site Elements" to "Stormwater Pumping Stations Facilities Site Elements"	To better reflect the assets under this asset class	N/A
Operations Yards, Fleet and Equipment	Operations Support Fuel Islands	N/A	New ALOS	New Asset Class	Facility Condition Index (FCI) = B
		N/A	New ALOS	New Asset Class	Building Quality and Relationship to Current Standards = C (Fair)
		N/A	New ALOS	New Asset Class	Environmental Sustainability = A -F
		N/A	New ALOS	New Asset Class	Facility Finishes and Fixtures = C (Fair)
		N/A	New ALOS	New Asset Class	Capacity and Change Adaptabilty for Program Requirements = C (Fair)
		N/A	New ALOS	New Asset Class	Building Environment and Security = C (Fair)
		N/A	New ALOS	New Asset Class	Building Amenities for Service Delivery = C (Fair)

Appendix II
Enterprise Asset Management Program

New/Revised Asset Classes and Asset Levels of Service

Service	Asset Class	Current Asset Level of Service (If applicable)	Proposed Change	Reason	New Asset Level of Service (if applicable)
Water Supply	Intake	N/A	New ALOS	To reflect need for redundancy for the intake system	Secondary intake gate
		N/A	New ALOS	To reflect need for protection of the chemical delivery system	Improved protection of sampling and chemical lines
	Filtration	N/A	New ALOS	To address requirements for backwashing of filters	Low turbidity water for backwashing
		N/A	New ALOS	To address requirements for backwashing of filters	Sufficient backwash water
	Distribution Mains (Less than 400 mm in diameter)	N/A	Renaming and Reclassification of Asset Class: "Distribution Mains" & "Small Feedermains" into: "Tier I Distribution Mains", "Tier II Distribution Mains", "Tier III Distribution Mains"	Reclassification of mains based on a risk-based criteria	N/A
	Small Feedermains (400 to 600 mm)	N/A		Reclassification of mains based on a risk-based criteria	N/A
	Large Feedermains (Larger than 600 mm)	N/A	Renaming and Reclassification of Asset Class: "Large Feedermains" into "Tier II Feeder Mains", "Tier III Feeder Mains"	Reclassification of mains based on risk-based criteria	N/A
	Transmission Mains	N/A	Renaming and Reclassification of Asset Class: "Transmission Mains" into "Tier II Transmission Mains", "Tier III Transmission Mains"	Reclassification of mains based on risk-based criteria	N/A
	Tier I Distribution Mains	N/A	New ALOS	To address requirement to maintain community fire protection - metric required by O. Reg. 588/17	Fire Flow Metric (Hydraulic Performance from DSS=1)
	Tier I Distribution Mains	Maximum 7 breaks per km of pipe	ALOS Change	To address improved lifecycle modeling	Maximum 2 breaks per segment of pipe
	Tier II Distribution Mains	N/A	New ALOS	To address requirement to maintain community fire protection - metric required by O. Reg. 588/17	Fire Flow Metric (Hydraulic Performance from DSS=1)
	Tier II Distribution Mains	Maximum 7 breaks per km of pipe	ALOS Change	To address improved lifecycle modeling	Maximum 1 break per segment of pipe
	Tier III Distribution Mains	N/A	New ALOS	To address requirement to maintain community fire protection - metric required by O. Reg. 588/17	Fire Flow Metric (Hydraulic Performance from DSS=1)
	Tier III Distribution Mains	Maximum 2 breaks per km of pipe	ALOS Change	To address improved lifecycle modeling	No breaks
	Tier II Feedermains	No breaks	ALOS Change	To address improved lifecycle modeling	Maximum 1 break per segment of pipe

Appendix II
Enterprise Asset Management Program

New/Revised Asset Classes and Asset Levels of Service

Service	Asset Class	Current Asset Level of Service (If applicable)	Proposed Change	Reason	New Asset Level of Service (if applicable)
Wastewater	Collection Sewers	N/A	New Asset Class: "Collection Sewers" & "Sub Trunk Sewers" are combined and split into "Tier I Collection Sewers", "Tier II Collection Sewers", "Tier III Collection Sewers"	Reclassification of sewers based on risk-based criteria	N/A
	Sub Trunk Sewers	N/A		Reclassification of sewers based on risk-based criteria	N/A
	Trunk Sewers	N/A	New Asset Class: "Trunk Sewers" split into "Tier II Trunk Sewers", "Tier III Trunk Sewers"	Reclassification of sewers based on risk-based criteria	N/A
	Trunk Sewers	Maximum hydraulic grade line = 3m below the ground surface elevation directly above the pipe or the top of pipe; whichever is less	Remove ALOS	ALOS addressed through definition of surcharging criteria (similar ALOS)	N/A
	Wastewater Pumping Stations	N/A	New Asset Class: "Wastewater PS" split into "Wastewater Tier I PS", "Wastewater Tier II PS", "Wastewater Tier III PS"	Reclassification of pumping stations based on risk-based criteria	N/A
	Wastewater Tier I Pumping Stations	Provision for a portable generator or sufficient wet well storage to meet ROP design standards and Ministry of the Environment regulations.	Remove ALOS	Removed provision for backup power for new pumping station asset class	N/A
	Wastewater Light Industrial	N/A	Change Asset Class name "Wastewater Light Industrial" to "Wastewater Maintenance Shops"	Asset Class name changed to better indentify type of facility	N/A
	Wastewater Medium Industrial	N/A	Change Asset Class name "Wasterwater Medium Industrial" to "Wastewater Tier I & II Pumping Facilities"	Asset Class name changed to better indentify type of facility	N/A
	Wastewater Tier I Pumping Facilities	N/A	New ALOS	New Asset Class	N/A

APPROVED AT REGIONAL COUNCIL BUDGET
January 28, 2021

8.2. Overview and Update on the Status of Reserves

Moved by Councillor Saito;
Seconded by Councillor Santos;

That the Overview and Update on the Status of Reserves report be deferred to the February 4, 2021 Regional Council Budget meeting.

Region of Peel
working with you

REPORT
Meeting Date: 2021-01-28
Regional Council

For Information

REPORT TITLE: **Overview and Update on the Status of Reserves**

FROM: Stephen Van Ofwegen, Commissioner of Finance and Chief Financial Officer

OBJECTIVE

To provide an overview of the reserves and an update on the overall sustainability of Regionally Controlled reserves, with focus on the rate stabilization reserves, capital reserves and specialty reserves.

REPORT HIGHLIGHTS

- The Region of Peel's (Region) Long Term Financial Planning Strategy, Financial Management By-law and Reserve Management Policy establish the present framework for managing reserves.
- Reserve adequacy is an important factor in the Region's overall financial condition as it impacts both financial sustainability and financial flexibility.
- Reserves are used as a tool to mitigate short term tax pressures and to meet long term financing requirements for the state of good repair of existing assets, service enhancements and non-Development Charge Growth.
- Tax Supported and Utility Rate (Water and Wastewater services) Supported Stabilization Reserves are currently sufficient to adequately maintain the Region's financial flexibility to mitigate service volatility.
- Analysis of the Tax Supported Capital Reserve and the Utility Rate Supported Capital Reserve shows that maintaining the reserve contribution at the current levels will result in a total shortfall of $2.4 billion by the end of 2040 (Tax: $1.3 billion, Utility Rate: $1.1 billion).
- Actions to address the shortfall in Tax and Utility Rate Supported Capital Reserves will be brought forward for consideration as part of the 2021 Budget.
- Review of the Specialty Reserves indicates that the Specialty Reserves are at appropriate levels given the current risk environment with the exception of the Housing-Contingency Liability Reserve.
- Staff continue to assess the sustainability of the Housing-Contingency Liability Reserve and will provide an update to Council in 2021 on the overall state of good repair needs and sustainability of the housing Capital/Infrastructure Loan program.
- Staff continue to assess the sustainability of the Housing-Contingency Liability Reserve, and will provide an update to Council in 2021 on the overall state of good repair needs of the housing providers and the housing loan program.
- Council's strategy of funding the Region's capital plan through the one per cent infrastructure levy for tax supported capital as well as infrastructure levy increases for utility rate supported capital have helped to maintain the financial sustainability and flexibility of the capital program.

Overview and Update on the Status of Reserves

DISCUSSION

1. Background

This report provides an annual overview and update on the status of the Region's reserves. The management of reserves is an important factor in the Region's overall financial condition, as it impacts both financial sustainability and financial flexibility. The credit rating agencies have acknowledged the Region's highly liquid reserves and reserve funds and its moderate level of debt as major positive attributes helping it to achieve a Triple A (AAA) credit rating. Maintaining a high credit rating ensures the Region's access to capital markets at very competitive rates, benefiting the Region and the local municipalities and is critical to the long term financial sustainability of Regional services. The Region's current Reserve Management Policy was established by Council on November 14, 2013 through the report "Implementation of the Long Term Financial Planning Strategy – Phase II".

The Reserve Management Policy supports two key principles in the Long Term Financial Planning Strategy, "Ensuring the capital plan is sustainable" and "Maintaining the flexibility to mitigate the volatility in rates". Reserves, reserve funds and specialty reserves are managed within larger pools like investments, where the overall pooled risk is lower than the separate individual risks. Pooling similar reserves into a portfolio enables Council to easily deploy the funds to areas of greatest need. The policy classifies reserves into four major categories: Operating Reserve, Capital Reserve, Specialty Reserve, and Reserve Funds.

2. Operating Reserves

The Rate Stabilization Reserves, as defined in the Reserve Management Policy, are the reserves arising from the operation of Regional programs. The Region has two Rate Stabilization Reserves: Tax Supported Rate Stabilization Reserves and Utility Rate (Water and Wastewater services) Supported Rate Stabilization Reserves. Surpluses from Tax Supported programs and Utility Rate Supported programs are put into separate reserves. These reserves are used to minimize annual fluctuations in property tax and utility rates by providing funding for one-time costs, allowing significant pressures to be phased-in and addressing program pressures when there is some degree of uncertainty. Appendix I provides a summary of the status of the Rate Stabilization Reserves as at August 31, 2020.

a) Tax Supported Rate Stabilization Reserve

The Reserve Management Policy requires that the balance of the Tax Supported Rate Stabilization Reserve be maintained within a range of a minimum of five per cent and a maximum of ten per cent of the total budget for programs funded from property taxation. Due to prudent financial decisions, Council has built a healthy rate stabilization balance over the years. The reserve has provided Council with the flexibility to stabilize the impact of economic volatility on the Region's programs.

As at August 31, 2020 the balance of the Tax Supported Rate Stabilization Reserve is at $145 million or 9.6 per cent of the 2020 Tax supported total operating budget. The balance is within the range of five to ten per cent as prescribed in the Reserve Management Policy and is adequate to provide financial flexibility to address one-time pressures and volatility within the Tax Supported operating budget. On October 22, 2020, through the report titled, "Update on the Development of the 2021 Budget", Council approved the use of $16.7 million to replace the remaining debt financing for the

Senior's Health and Wellness Village, reducing the balance of the reserve to $128.7 million or 8.5 per cent of the 2020 Tax supported total operating budget. The Tax Supported Rate Stabilization Reserve will also be used if need be to partially address the potential GO Transit liability which totals $236 million at the end of August 2020.

b) Utility Rate Supported Rate Stabilization Reserve

The Reserve Management Policy also requires that the balance of the Utility Rate Supported Rate Stabilization Reserve be kept within the range of a minimum five per cent and a maximum ten per cent of the total Utility Rate supported operating budget. As at August 31, 2020, the Utility Rate Supported Rate Stabilization Reserve has a balance of $45.1 million, which represents 8.1 per cent of the 2020 Utility Rate supported total operating budget, which is in compliance with the Reserve Management Policy and provides financial flexibility to address volatility within the water and wastewater services.

3. Capital Financing

The Region's capital plans are financed through capital reserves, Development Charge reserve funds, internal borrowing, external funding and debt. Capital Reserves provide financial flexibility to meet long term financing requirements and help achieve the long term financial sustainability of the Region's assets. They finance the state of good repair requirements of the existing assets and other capital work not eligible for Development Charge funding.

The capital financing sources used are largely dependent on the type of capital project. For example, Development Charge funding can only be used for eligible growth-related projects. A separate report titled "Peel's Growth Management Program and Development Charge Performance – 2019 Overview and Progress Report" was provided to Council in April 2020. That report detailed the status of development charge revenues, growth related capital expenditure, associated risks and mitigation measures and the adequacy of Development Charge Reserves. The Region updated and approved its Development Charge By-law on December 10, 2020.

a) Asset Management

As detailed in the companion report titled, "Enterprise Asset Management" December 10, 2020, the Region owns and operates $32.1 billion in assets ($29.6 billion of Regional infrastructure and $2.5 billion of infrastructure in the Peel Housing Corporation). Maintaining these assets in a state of good repair is essential to the provision of Regional services and in turn to the overall success of the Region. Consequently, the Region has established a goal of maintaining an overall infrastructure status of "Good". This goal allows the Region to balance prudent investment in infrastructure to support efficient and reliable community services while maintaining affordable tax and utility rates.

The purpose of the Enterprise Asset Management Update report is to provide Council with an infrastructure status update and to identify priority initiatives. The report concludes that the levels of investments that will be proposed in the 2021 Capital Budget and Forecast are required to maintain the Region's infrastructure at Council's level of

service targets. The report also indicates that Peel's asset portfolio is currently rated "Good" in accordance with Council's targets.

b) Determining the Cost of Future Capital Liability

i) Maintain Existing Service Level

Inflation is one of the variables that significantly impacts the cost of maintaining or repairing assets such as buildings, roads and watermains. For capital work, there is a specific index that is often used known as the Construction Cost Index (CCI). The CCI reflects the cost of materials such as concrete, steel, asphalt and labour, which have historically increased at a rate faster than general inflation (see Appendix III for a chart that illustrates the impact of the CCI on replacement costs).

The Region uses the Replacement Cost methodology to estimate future capital requirements. Replacement cost recognizes that due to the impact of inflation the cost to repair and ultimately replace an asset is significantly different from its historical cost.

ii) Service Demand

There are increasing pressures for additional capital investment due to regulatory changes (e.g. changes for environmental protection), demand to improve service levels of existing Regional programs (e.g. more social housing required to address the waitlist), and other community changes due to population growth (e.g. need to increase road width for public transit, expand Paramedics to respond to call volume growth). These pressures contribute to the increases to the 20-year Tax and Utility Rate Supported Capital Plans, which put strain on the capital reserves that are used to fund the increased requirements.

iii) Term of Council Priorities

The Term of Council priorities for the term of 2018-2022 were approved by Council on June 13, 2019. The Term of Council priorities include seven priorities including "Transform housing service delivery", "Expand community mobility" and "Build environmental resilience". Examples of work underway include Peel Housing Master Plan, Sustainable Transportation Strategy, Long Range Transportation Master Plan, Accessible Transportation Master Plan, Inflow & Infiltration Strategy and Asset Management Plan. The 20-year Tax and Utility Rate Supported Capital Plans reflect the capital requirements driven by the Term of Council priorities. These additional capital requirements have increased pressures on the capital reserves which are the major funding sources.

c) Funding

On September 24, 2020, Council approved its Capital Financing Strategy to guide the use of the various financing sources available to fund capital projects. Funding for non-Development Charge capital projects is generally provided from reserves that can be broken down into two major categories: Tax Supported and Utility Rate Supported capital reserves.

Overview and Update on the Status of Reserves

In the fall of 2007, Council adopted a strategy to increase reserves based on a one per cent tax rate each year for capital financing purposes to achieve long term financial sustainability. By 2020, Tax Supported capital reserves have been enhanced by an additional amount of $670.8 million since the implementation of this strategy in the 2008 Budget which helped to fund the capital work required since that time.

Staff also presented Council with a report in 2008 outlining the need for increasing the utility rate to finance the expanding state of good repair budget and mitigate debt financing. Since 2009, utility rate increases in a range of three to seven per cent have been implemented in annual budgets to strengthen Utility Rate Supported capital reserves resulting into an additional amount of $760.2 million in reserves by end of 2020.

The benefit of the increased reserve contributions will continue to grow over time ensuring Peel's assets are adequately maintained and the capital program is sustainable.

i) Tax Supported Capital Financing

To meet the Region of Peel's long-term capital requirements while maintaining financial stability, staff use a 20-year capital forecast to assess the adequacy of Tax Supported capital reserves. Based on the evaluation of the capital plan to address Tax Supported state of good repair, service enhancement and non-Development Charge growth requirements, it is estimated that approximately $4.8 billion is required over the next 20 years for Tax Supported Regionally Controlled services.

Current reserve levels and contributions are not adequate to address the Region's 20-year Tax Supported Capital requirements. Staff are projecting a shortfall of $1.3 billion by the end of year 2040 (see Appendix IV for details). To mitigate the gap, it is proposing that a one per cent infrastructure levy increase be included in the 2021 Budget and in each of the next five years up to and including the 2026 Budget.

ii) Utility Rate Supported Capital Financing

Similar to Tax Supported services, staff use a 20-year capital forecast to assess the capital reserve adequacy for Utility Rate Supported services. It is estimated, based on the evaluation of the state of good repair capital requirements, that approximately $5.9 billion is required over the next 20 years for Utility Rate funded services including Water and Wastewater (inflation adjusted).

Current reserve levels and contributions are not sufficient to address the Region's 20-year Utility Rate supported capital plan. Staff are projecting a shortfall of $1.1 billion by the end of year 2040 (see Appendix IV for details). In the 2020 budget, staff had forecast that a 5 per cent infrastructure levy would be needed for two more years. In the 2021 Budget, it is proposing that the Council continue with the 5 per cent infrastructure levy increase and implement it each year for two more years until 2023. This estimate may change as the overall financial sustainability of the utility rate program is being reviewed.

iii) Infrastructure Funding

There has been an increased focus on infrastructure funding from the Federal government in municipal infrastructure areas. The Federal Government launched the Investing in Canadian Infrastructure Program (ICIP) in 2016, as its main infrastructure investment program. Since then, Peel has received or been approved for $105,933.875 in infrastructure funding, through the program.

During the first in-take for ICIP Phase II, Peel has had one Public Transit stream project receive final approval ($5,312,758 between 2020 and 2029) and is waiting on another ($1,121,949 between 2020 and 2029). The Region is also waiting on final approval for one project under the ICIP Community Culture and Recreation stream, submitted by PAMA ($590,306.50). The Region of Peel is currently awaiting the second in-take processes for both the Public Transit and Green Streams.

At the start of the COVID-19 pandemic, the Region included a call for expedited infrastructure funding as part of its recommended short-term advocacy measures to the federal and provincial government, to address the immediate financial impacts of COVID-19 and to stimulate economic recovery. This messaging was in alignment with our municipal partner organizations.

The Province recently announced its own ICIP COVID-19 Resiliency Infrastructure Stream including $250 million for municipalities' critical local infrastructure needs (this funding is a 10 per cent carve out from the province's existing federal ICIP allocation and does not represent new funding). Eligible streams include:

- Community, recreation, health and education renovations;
- COVID-19 response infrastructure;
- Active transportation; and
- Disaster mitigation, adaptation, or remediation.

The Ministry of Infrastructure allocated $18.7 million to Peel with Council approving submission of five capital envelopes totalling $18.7 million through the December 10, 2020 report titled "COVID-19 Infrastructure Resiliency Fund".

In addition to the above-mentioned ICIP funding, the federal government recently allocated $30,394,076 to the Region, through the Major Cities Stream of its Rapid Housing Initiative (RHI). The Region will have to submit an investment plan, demonstrating alignment with RHI criteria, as well as how it will achieve results. As stated in its allocation letter, the Region will be encouraged to take a community benefits approach and push for projects targeting the needs of women and those most vulnerable.

The Region continues to advocate for additional fair, flexible, and reliable infrastructure funding, while appreciating the federal and provincial funding that has been announced so far.

The proposed 2021 Ten Year Capital Plan reflects the utilization of infrastructure funding. Future infrastructure funding may be significant and would mitigate the long-term pressure of rising infrastructure levies.

4. Specialty Reserves

The Reserve Management Policy provides for a categorization of reserves referred to as Specialty Reserves. This category includes reserves for specific and defined purposes that fall outside of the broader requirements for capital financing and rate stabilization. As required by the Reserve Management Policy, a review of these specialty reserves was performed. The results indicate that all specialty reserves are at appropriate levels given the current risk environment except for the "Housing-Contingency Liability Reserve" – R1919.

In 2006, the "Housing-Contingency Liability Reserve" R1919 was established to help finance the state of good repair needs of the Affordable Housing buildings in the Region. The housing stock of approximately 20,000 units/homes, is owned and managed by Peel Living as well as external housing providers. The reserve is used to provide loans and/or grants to service providers to help finance the shortfall between their respective state of good repair requirements and available capital reserves. As these loans are to be re-paid over time, the Housing-Contingency Liability reserve will be partially replenished and available for new loan requests.

On October 24, 2019, an update on the status of the Capital/ Infrastructure Loans program was provided to Council. At the time of the report, $39.6 million had been loaned to housing providers including Peel Living to finance the state of good repair of the buildings. Given the increasing capital requirements from providers, staff will bring a report to Council in 2021 on the overall needs and sustainability of the Capital/ Infrastructure Loan program.

5. Risks and Pressures

Reserves, reserve funds and specialty reserves ensure the capital plan is sustainable and provide flexibility to mitigate volatility in tax and utility rates. The evolving environment the Region is facing has resulted in increasing risks and growing pressures on service levels and hence on reserves, reserve funds and specialty reserves that are established to support service delivery to Peel residents and businesses. The risks and pressures include the following:

Rate Stabilization Risks:

- The Province has provided Phase 1 Safe Restart funding to address the overall 2020 operating deficit driven by COVID-19 related costs and pressures and has more recently announced an additional $20.58 million in Phase 2 Safe Restart funding. As Peel has entered a second wave of COVID-19, there is some risk that the additional costs and pressures may exceed the allocated Safe Restart Funding.
- GO Transit liability: the potential GO Transit liability continues to grow, amounting to $236 million by August 2020.

Capital Reserve Risks:

- Bill 197, *COVID-19 Economic Recovery Act 2020* (Bill 197); was positive compared to the changes first proposed through *Bill 108, More Homes, More Choice Act, 2019* (Bill 108). However, there remain some financial implications and risks to the Region. The Development Charge revenue loss would require the Region to take on additional debt or increase property taxes and utility rates to continue with its capital

infrastructure investment plan for growth. This would impact the Region's financial sustainability and flexibility over the long term.

- Impact of COVID-19 on Development Charge collections could have adverse financial implications and poses risks to the Region.
- Service enhancements such as infrastructure requirements to achieve increased waste diversion and additional affordable housing to address unmet needs.
- Unanticipated capital work such as emergency watermain repairs.
- The need to have available balances to match Federal & Provincial infrastructure funding.

All of the above risks and pressures require the Region to maintain reserve balances as prescribed in the Region's Reserve Management Policy. This sustains the Region's capital plan and provides flexibility in mitigating the volatility of tax and utility rates.

In addition to maintaining reserve balances to mitigate risk, staff continue to assess and monitor any fiscal pressures on reserves and reserve funds by carrying out the following strategies:

- Ensure service levels are maintained.
- Review service operations and capital infrastructure requirements to meet the changing needs of the community.
- Improve processes to identify efficiencies and to prioritize resource allocations.
- Utilize external funding whenever possible (examples include Infrastructure Funding, Federal and Provincial Gas Tax funding).
- Explore opportunities to increase revenue (an example includes the following):
    - By identifying changes in the development of land use planning; staff have completed a review and the user fee updates have been included in the 2021 Budget submission.

CONCLUSION

Council's current strategy of funding the Region's capital plan through the one per cent infrastructure levy for tax supported capital as well as infrastructure levy increases for utility rate supported capital has helped to maintain its financial sustainability and flexibility of the capital program.

As indicated in the Long Term Financial Planning Strategy, the reserves are an important factor in the Region's overall financial condition as they impact both Financial Sustainability and Financial Flexibility.

Staff analyses project that capital reserves for state of good repair, service enhancements and growth will not be sufficient to meet the combined $3.1 billion funding shortfall associated with the Region's long term capital financing requirements. The proposed 2021 Budget will include capital infrastructure levies to address this insufficiency, for Council consideration.

APPENDICES

Appendix I - Rate Stabilization Reserves
Appendix II - Relationship between Capital Financing and Capital Plan
Appendix III - Construction Cost Index Trend

Appendix IV - Reserve Gap Analysis
Appendix V - Specialty Reserves

For further information regarding this report, please contact Norman Lum @ extension 3567 or via email at Norman.Lum@Peelregion.ca.

Reviewed and/or approved in workflow by:

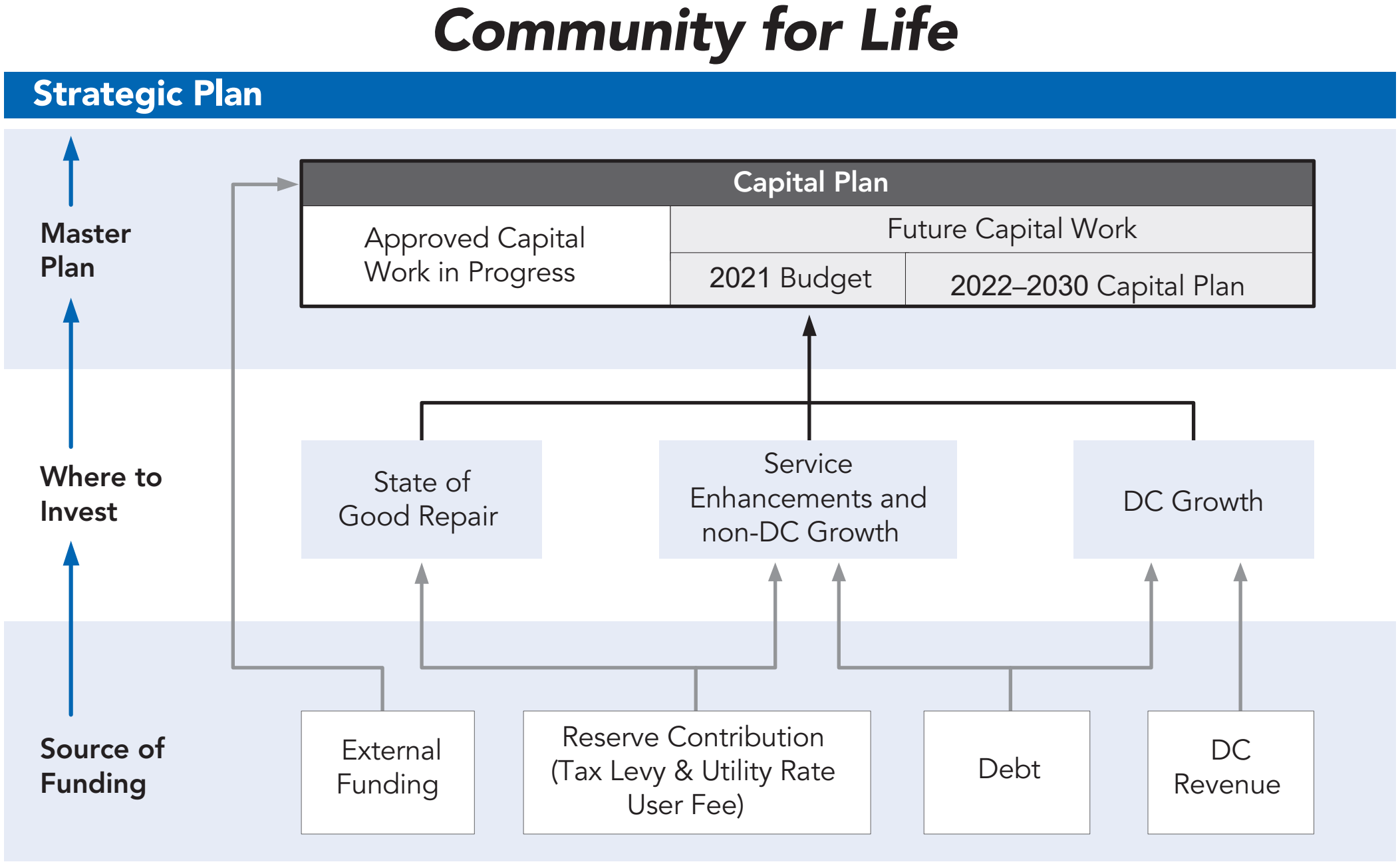
Department Commissioner and Division Director.

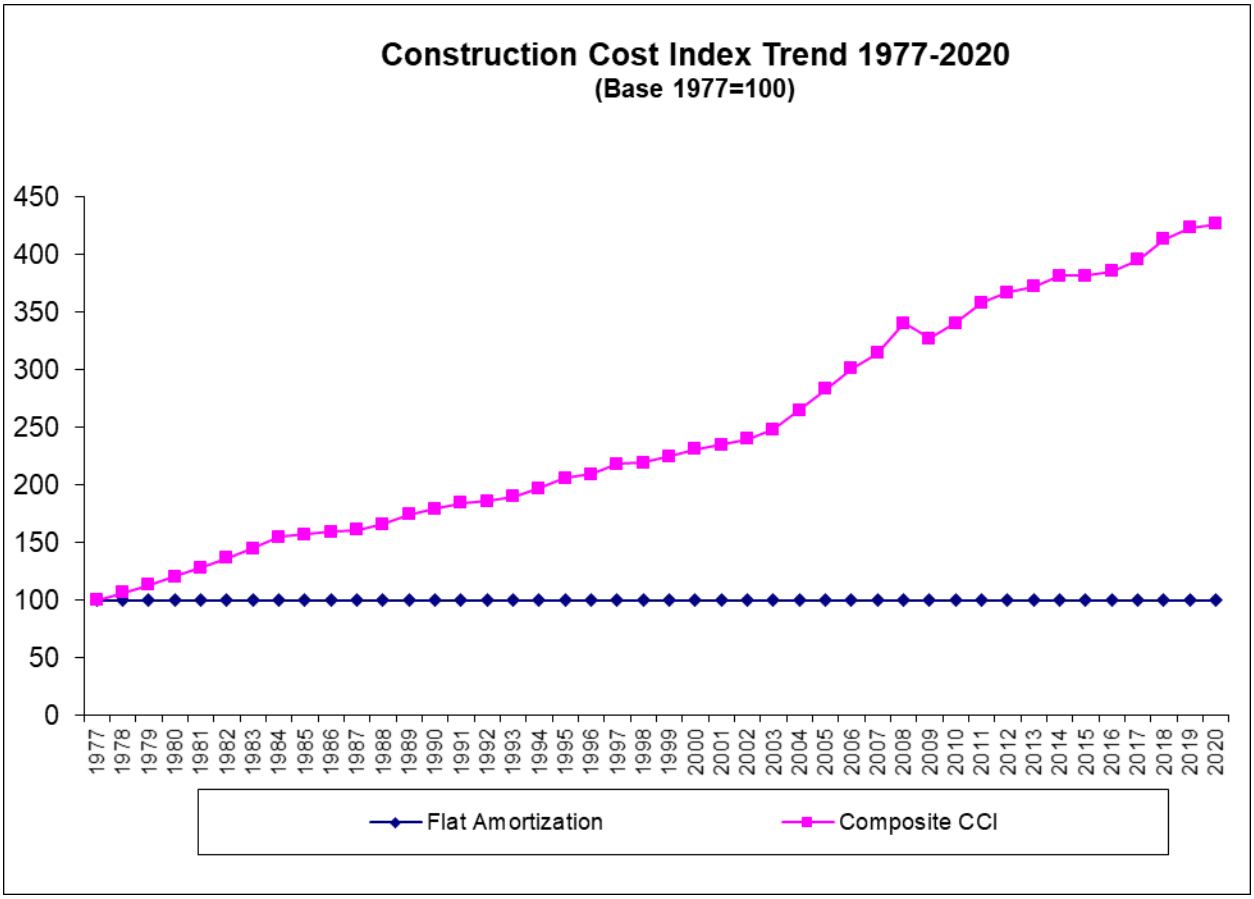
Rate Stabilization Reserves

	Balance as at August 31, 2020	Status of Reserves as at August 31, 2020
Tax	$145 million	9.6% of 2020 Tax Total Operating Budget *In compliance with the Reserve Management Policy
Utility Rate	$45 million	8.1% of 2020 Utility Rate Total Operating budget *In compliance with the Reserve Management Policy

*The Reserve Management Policy requires that the balance of the Tax and Utility Rate Supported Stabilization Reserves be maintained within a range of a minimum of five per cent and a maximum of ten per cent of the total budget for programs funded operating budget.

Relationship between Capital Financing and Capital Plan

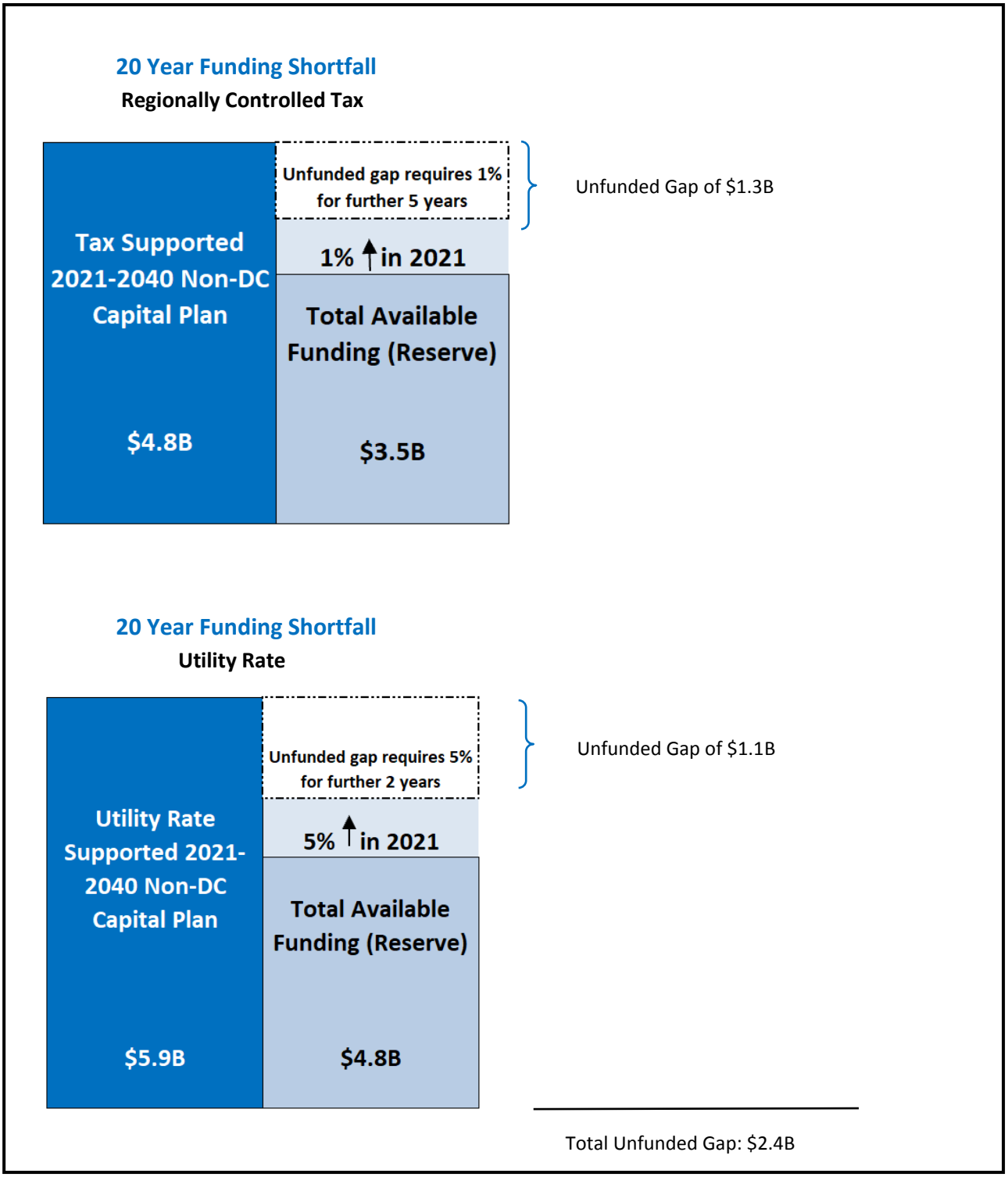




Source: US Department of the Interior, Bureau of Reclamation, Construction Cost Trends

The above chart illustrates the impact of Construction Cost Index (CCI) on an asset that was purchased in 1977 for $100 thousand. By July of year 2020, the cost to replace the same asset would be $426 thousand which is 4.2 times higher than the historical cost. The average annual increase over this period was 3.5%.

Reserve Gap Analysis



***** The available funding comprises of projected opening uncommitted reserve balance in 2021, regular annual contributions, annual estimated interest on reserve balances and council approved infrastructure tax levy and utility rate increases to date, including 2020.

Appendix V
Overview and Update on the Status of Reserves

Specialty Reserves

Reserve	Description	Intended Use	Cash Balance August 31, 2020 ($Millions)	Assessment
R0500	Insurance Stabilization Reserve	To fund any material variances that could adversely impact the Region relating to liability claims or accidental losses.	9.0	**Sufficient:** Currently deemed sufficient to reduce the impact of potential unexpected events. Detailed assessment of risk severity and its impact on reserve will be conducted and included in future reporting.
R0520	Administrative Service Only (ASO) Benefit Stabilization	To fund any material unexpected variances in self-insured Extended Health Care (EHC) and Group Life benefit plans	8.6	**Sufficient:** Currently deemed sufficient; there is limited impact on reserves due to provision of stop-loss in self-insured Extended Health Care (EHC) and Group plans.
R0880	WSIB Reserve Pensions	To fund the Region's future Workplace Safety & Insurance Board (WSIB) liability (self-insured) as determined by the actuaries.	14.3	**Sufficient:** Reserve balance sufficient to fund current estimate of Workplace Safety & Insurance Board (WSIB) unfunded liability at about $8.5 million.
R1140	Capital Long Term Waste Management Strategy - Energy From Waste Savings	To receive savings from interim landfill operation placed after expiry of third party incineration contract	80.7	**Sufficient:** Reserve amount will be supplemented by debt issuance to fund 75% 3Rs Target projects approved by Council.
R1919	Housing - Contingency Liability Reserve	To fund the potential gap in the state of good repair reserves faced by affordable housing service providers	85.8	**Insufficient :** An estimate of $370 million deficit (previous $235 million deficit in 2019) is expected by 2030 due to increase in Peel Housing Corporation (PHC) capital plan and reduction in repayment of $306M loan with no data provided by PHC.
R1923	Housing-Advances to Providers	To track loans that the service provider obtains from Region (draw from R1919) that is under $500 thousand.	0.0*	**N/A**: Reserve is for tracking of loans issued from R1919; Notional use only, no incremental commitment is expected.
R1924	Housing-Loans to Providers Pre	To track loans that the service provider obtains from Region (draw from R1919) that is over $500 thousand.	0.0*	**N/A**: Reserve is for tracking of loans issued from R1919; Notional use only, no incremental commitment is expected.
R1925	Housing- Loan to Providers Post	This reserve is to track repayments which have begun from housing service providers.	0.0*	**N/A**: Reserve is for tracking of loans issued from R1923/24; Notional use only, no incremental commitment is expected.
R1261A	Human Services Revolving Capital Fund	To support community partner integration and system improvements activities in Human Services Department	0.6	**N/A:** Reserve is for tracking of loans issued from R1261A; Notional use only, no incremental commitment is expected.
R0221	Capital Finance Stabilization - Greenlands Securement	To provide annual funding of Greenlands capital project which involve securing greenlands by Peel's Conservation Partners	8.0	**Sufficient:** Currently deemed sufficient based on recent spending patterns

* Cash balance net of the loan that has been lent out

APPROVED AT REGIONAL COUNCIL BUDGET
January 28, 2021

8.3. 2021 Capital and Operating Budget

Moved by Councillor Saito;
Seconded by Councillor Santos;

That the 2021 Capital and Operating Budget report be deferred to the February 4, 2021 Regional Council Budget meeting.

Region of Peel
working with you

REPORT
Meeting Date: 2021-01-28
Regional Council Budget

REPORT TITLE: **2021 Operating and Capital Budget**

FROM: Stephen Van Ofwegen, Commissioner of Finance and Chief Financial Officer

RECOMMENDATION

That the 2021 Operating Budget at a total value of $2,689,996,111 as set out in Summary I of the 2021 Consolidated Operating and Capital Budget, attached as Appendix II to the report of the Commissioner of Finance and Chief Financial Officer, listed on the January 28, 2021 Regional Council Budget agenda, titled "2021 Operating and Capital Budget", be approved;

And further, that the by-law to apportion the $1,181,683,961 net levy funding required, be presented for enactment;

And further, that the 2021 Capital Budget for Property Tax and Utility Rate Supported Services totaling $998,882,000 as set out in Summary VI (a) of the 2021 Consolidated Operating and Capital Budget, attached as Appendix II to the subject report, be approved;

And further, that the Consolidated 10 Year Capital Plan totaling $10,482,616,000 as summarized in Summary VII of the 2021 Consolidated Operating and Capital Budget, attached as Appendix II to the subject report, be approved, in principle, for planning purposes;

And further, that the changes to the user fees and charges proposed in Summary VIII of the 2021 Consolidated Operating and Capital Budget, attached as Appendix II to the subject report, including the removal of the Peel Regional Police user fees and charges, be approved, to take effect in accordance with the associated By-law;

And further, that Regional Council's approval of the Peel Regional Police fees and charges pursuant to section 397 of the *Municipal Act, 2001* not be required;

And further, that the Water, Wastewater and Waste Management System fees and charges as outlined in Summary IX of the 2021 Consolidated Operating and Capital Budget, attached as Appendix II to the subject report, be approved to take effect in accordance with the associated By-laws;

And further, that the salary portion of the 2021 Regional Budget which includes a 1.75 per cent non-union salary band adjustment be approved;

And further, that the Commissioner of Finance and Chief Financial Officer be authorized to carry out any necessary technical adjustments in the 2021 Operating Budget, and present the necessary levy By-law for enactment;

And further, that the necessary User Fee By-laws be presented for enactment.

REPORT HIGHLIGHTS

- A copy of the 2021 Budget document (draft) was distributed to Members of Regional Council on January 7, 2021.
- An Executive Overview Presentation of the Budget will take place at the Regional Council Budget meeting on January 28, 2021.
- Region of Peel User Fees and Charges By-laws will be brought forward to Council for enactment.
- Proposed net tax levy impact of 3.2 per cent or average property tax impact of 1.3 per cent resulting in a property tax increase of $65 to a residential home assessed at $578,200 and a $116 increase to a small business assessed at $641,900.
- Proposed Utility Rate impact of 5.5 per cent resulting in an increase of $43 for average residential consumption and a $111 increase for average small business consumption.
- The annual debt carrying costs related to the borrowing for the proposed budget can be supported within the Region of Peel's annual debt repayment limit as calculated in accordance with O. Reg. 403/02.
- All funds raised and collected in 2020 for a sinking fund have been deposited in said fund in accordance with section 424 of the *Municipal Act, 2001,* as amended.

DISCUSSION

1. 2021 Budget Planning Process

The 2020 Budget included a 2021 net tax levy forecast increase of 4.3 per cent. On December 19, 2019, when the 2020 Budget was approved, a budget target for 2021 was not recommended to Council as in previous years due to the risk and impact of provincial funding changes.

As Provincial funding accounts for approximately 25 per cent of the Region of Peel's ("Region") annual revenue, and since the 2020 Provincial Budget was delayed to November 5, 2020, Council directed on May 14, 2020 that the commencement of budget deliberations be amended from its initial date of November 15, 2020 to January 28, 2021.

The proposed approach to developing the 2021 Budget has been influenced by the current economic effects as the Region continues to assess and adapt to the impact of the COVID-19 pandemic. The COVID-19 pandemic has triggered the start of an economic recession resulting in increased financial pressure to the Region and income uncertainty for its residents and businesses. The impact on 2021 operations will ultimately depend on the duration and severity of the pandemic. The Region and external agencies have worked together to develop a budget that reflects these challenging times.

The development of the Region's 2021 Budget was guided by the 2015 – 2035 Strategic Plan and the priorities for the current Council term. The 2021 Budget continues to invest in the three areas of focus of the Strategic Plan (Living, Thriving and Leading), to build a healthy,

safe and connected community that serves its residents today and strengthens a solid foundation for tomorrow.

The Region's budget, property tax and utility rate plans are developed on the basis of respect for the taxpayer, and according to principles which include fairness, sustainability and affordability, user pays where appropriate, value for money and managing assets. By using a risk-based approach to the budget, services that are able to sustain service levels under these principles appropriately saw no significant changes while services seeing increased demand require investments where these make sense and where they will advance service outcomes to Peel's community.

In addition to the Strategic Plan and Term of Council Priorities, the development of the Region's 2021 Budget was also guided by additional resource requirements for service level adjustments due to the pandemic. Significant initiatives include the following:

- Operating Budget Items
  - Expanded EarlyON program to respond to needs of families
  - Increased waste collection to be carried out safely and responsibly
  - Additional Homelessness support through Emergency Shelters
  - Increased reserves to support infrastructure
  - Continued response to COVID-19 in Long Term Care
  - Additional School-Focused Nurses for COVID-19 response

In addition, the following capital projects have been included in the 2021 Capital Budget and the Capital Plan:

  - New Paramedic Station
  - East-to-West Diversion Sanitary Trunk Sewer
  - Housing Master Plan
  - Divisional and Operational Facilities for Peel Regional Police
  - Mixed Waste Processing Facility

Presented below are the key timelines leading to the development of the proposed 2021 Budget.

Activity	Date
Update on the Status of the Long Term Financial Planning Strategy	April 23, 2020
Approach to the Development of the 2021 Budget – Council Report	April 9/May 14, 2020
External Agencies Presentations on Progress Report and Future Outlook	June 25, 2020
Financial Risk Management Strategy of the Regional Capital Plan – Council Report	July 23, 2020
Update on the Development of the 2021 Budget – Council Report	October 22, 2020
Continuous Improvement Update – Council Report 2021 Capital Budget Pre-Approvals– Council Report	December 3, 2020 December 3, 2020
The Changing Economic Environment and Implications for Peel The 2020 Infrastructure Status and Outlook – Council Report Overview and Update on the Status of Reserves – Council Report	January 14, 2021 January 28, 2021 January 28, 2021
2020 Budget Presentations	

2021 Operating and Capital Budget

Activity	Date
• Regional Budget Corporate Overview	January 28, 2021
• Regional Services Budget Presentations	January 28, 2021
• Police Services Budget Presentations	February 4, 2021
• Conservation Authorities Budget Presentations	February 4, 2021
• Additional Budget deliberation	February 11 & 18, 2021

The 2021 Budget deliberations for Council approval will begin with the Regional Budget Corporate Overview presentation on January 28, 2021. An appropriate notice with respect to the intention to adopt a budget was prepared and published in four local newspapers on January 14, 2021,as a minimum of 10 days before the final adoption of the budget and posted on the Region's web site is required, meeting the Region's notice requirements.

2. 2021 Budget Overview

Due to the Provincial funding cuts and the ongoing pandemic, the Region's 2021 Budget has been the most challenging budget to develop in the past decade. This budget balances the need to maintain core services, continue the response to COVID-19, to protect the community and respect the taxpayer. The 2021 Budget focuses the Regional services and resources towards having increased and measurable community impact.

The Executive Summary of the proposed 2021 Budget is contained in Appendix I of the subject report and provides a high-level overview of the proposed Budget. A comprehensive 2021 consolidated budget analysis is provided in Appendix II of the subject report.

The annual impact of the proposed 2021 budget increase is as follows:

	Average Residential	Average Small Business
Property Tax Impact of 1.3%[1]	$65	$116
Utility Rate Impact of 5.5%[2]	$43	$111
Total Impact	**$108**	**$227**

[1] Home assessed by the Municipal Property Assessment Corporation at $578,200, and small business with an assessed value of $641,900

[2] Residential consumption of 290m^3, average small business consumption of 695m^3

After incorporating these increases, a residential homeowner with an assessed value of $578,200 will pay a Regional tax and utility bill in the amount of $2,033 and $791 respectively.

The 2021 Capital Budget for Property Tax and Utility Rate Supported Services totals $998.9 million with $409 million for Tax Supported Services and $590 million for Utility Rate Services.

In addition to the one year Capital Budget, the Region prepares a nine year forecast, which is approved by Council in principle. The Region's 10-year Capital Plan amounts to $10.5 billion with $4.4 billion for Tax Supported Services and $6.1 billion for Utility Rate Services.

3. Budget Document

The Region is committed to producing a budget that is fiscally responsible and demonstrates accountability and transparency in budget reporting. The development of the 2021 Budget document continues to be based on guidelines of the Government Finance Officers Association of the United States and Canada (GFOA) for effective budget presentation. The

2021 Operating and Capital Budget

2021 Budget document includes an Executive Summary, a Consolidated Operating and Capital Budget document ("Consolidated Budget"), including detailed budget documents for Regionally Controlled Services, as well as detailed budget documents for Regionally Financed External Organizations. The Executive Summary is attached as Appendix I to this report and an abridged version of the Consolidated Budget is attached as Appendix II. Full non-abridged versions were delivered to Regional Council on January 7, 2021 and the full budget is also available on the Region of Peel web-site.

The 2021 Budget continues to place focus and emphasis on services and service outcomes as opposed to administrative structure and strives to streamline how the information is presented to both Council and the public.

The Budget document includes discussions on:

- How the 2021 budget is aligned to the Region's Strategic Plan and its three areas of focus – Living, Thriving and Leading including detailed budgets by service
- Major trends Peel is facing
- Service outcomes to meet community needs
- Key investments proposed in 2021 to serve Peel's residents better
- Key budget assumptions and risks
- A high level forecast for outlook years

4. User Fees

Each year a review and update, guided by the financial principle "Users Pay Where Appropriate", as outlined in the Financial Management By-law, is conducted on the user fees. The review and update are to determine changes, additions and deletions to the user fee schedules.

Peel Regional Police ("PRP") have requested that the PRP user fees be deleted from the Region's User Fee By-law commencing in 2021 with the user fees being approved by the Peel Police Services Board. Subsection 391(1) of the *Act* authorizes a municipality to impose fees or charges on persons for services or activities (including costs payable by it for services or activities) provided or done by it or on its behalf and for the use of its property, including property under its control, and subsection 391(1.1) of the *Act* similarly authorizes a local board to impose such fees and charges. The Peel Regional Police Services Board is a local board for this purpose.

On November 27, 2020, the Peel Police Services Board by resolution amended its Budget Policy to add the requirement that: " A schedule of User Fees, including any applicable taxes, for the provision of goods, services or for the use of properties will be submitted annually to the Board for approval via the annual budget process". Further, on November 27, 2020, the Peel Police Services Board passed a resolution approving the 2021 PRP User Fees.

Section 397 of the *Municipal Act, 2001* gives municipalities the ability to maintain control over the fees and charges of a local board, should the municipality choose to do so, by passing a by-law providing that a resolution of a local board imposing fees or charges shall not come into force until the municipality passes a resolution approving the resolution of the local board. Although this authority exists, Regional staff advise that Regional Council approval of the PRP fees is not required and recommend that Council need not pass a by-law pursuant to section 397 at this time.

Therefore, Regional staff have removed 30 PRP fees from the Region's User Fees By-law. As a result, PRP user fees will be established and managed by the Peel Police Services Board commencing in 2021, independently from the Region.

The 2021 proposed changes to the user fees and charges have been included within the 2021 Consolidated Budget (see Appendix II) of the budget document:

- Summary VIII of the Consolidated Budget includes all the changes to the 2021 operational fees covered by the User Fees By-law. A complete schedule outlining all 2021 user fees will be attached to the appropriate by-laws when presented to Council for consideration.
- Summary IX includes the 2021 proposed fees and charges related to water consumption, wastewater and waste management systems. This summary also incorporates a blended increase of 5.5 per cent for water and wastewater services and outlines all effective dates.

5. Debt Financing

The primary use of debt financing by the Region is to provide appropriate levels of cash flow for the large utility expansions required to accommodate growth in Peel. The majority of the debt will be repaid with Development Charges (DC) revenues and a minor portion through property taxes. The annual debt carrying costs related to the borrowing for the proposed budget can be supported within the Region's annual debt repayment limit estimated at approximately $430 million (per 2019 Financial Information Return) and as calculated in accordance with O. Reg. 403/02. To date, the Region's annual debt payment requirements are $139 million, therefore $290 million remains for future debt commitments.

In 2020, DC revenues have been below forecast (based on the 2015 DC background study) due to the COVID-19 pandemic induced economic slowdown. In July 2020, Council endorsed a Capital Deferral Strategy to review future spending in light of the changing economic conditions and growth forecasts in Peel. Based on current forecasts, the DC Reserve Fund balance is likely to be in a negative cash position in early/mid 2021. To manage the DC cash flow, and to provide additional flexibility, the Region expects to issue between $150 million to $250 million of DC related debt which may be required in 2021. Debt is also expected to be utilized in 2021 as part of the Housing Master Plan – actual amounts will depend on the progression of projects under the Housing Master Plan. In accordance with section 424 of the *Municipal Act, 2001*, as amended, and the Region's Debt Policy, the 2021 Budget includes all required contributions to sinking funds under existing debenture by-laws issued. The Treasurer advises that the sinking fund contribution requirements for 2021 are as follows:

Funding Source	Amount Budgeted (2021)
Development Charges	$ 50,804,732
Property Taxes	$ 1,202,155
Caledon Recovery	$ 7,715
Total	**$ 52,014,602**

Note: These amounts include sinking fund contributions for Coleraine Drive transferred to the Region of Peel from the Town of Caledon.

Also, in accordance with section 424 of the *Municipal Act*, 2001, as amended, and in accordance with the direction from Council on adopting the Region's Debt Policy, the Treasurer confirms that all funds raised and collected in 2020 for a sinking fund have been deposited in said fund. The full accounting of the funds will be provided in the annual Treasury Report to Regional Council and annually as separate audited financial statements to the Audit and Risk Committee.

6. Disclosure of Unfunded Liabilities

In 2009, disclosure requirements were put in place by O. Reg. 284/09. This has resulted in the Region being required to report on additional liabilities related to post-employment benefits and amortization.

a) Post-Employment Benefits (Peel Regional Police)
The 2021 Budget fully funds the current year retiree benefit payments totaling $4.0 million, in addition the 2021 budget partially funds the accrued post-retirement benefit liability related to future payments when members retire.

b) Tangible Capital Asset Liability
The proposed 2021 annual reserve contributions for both Tax and Utility Rate supported Services exceed the respective estimated 2020 amortization expense for Tangible Capital Assets estimated at $293 million.

7. Notional Tax Adjustment

The 2021 Operating Budget includes a projected assessment growth of 0.88 per cent, which includes a notional property tax rate technical adjustment in the amount of $2,447,676 million as determined using the Online Property Tax Analysis (OPTA) data as of December 3, 2020. The finalized property tax rate calculation adjustment will be determined in early 2021, and any additional assessment growth related revenue will be included as a technical adjustment in the Region's 2021 Final Levy By-law report to Council in April 2021.

8. Plan for the 2022 Budget

Consistent with the principle of "Respect for the Taxpayer" within the Long Term Financial Planning Strategy, net tax levy increases are in line with overall bended inflation; the Canadian Price Index (CPI) for operating costs and the Average Non-Residential Construction Index to recognize Peel's infrastructure intensive services.

As noted in Appendix I: Executive Summary, the forecasted net tax levy increase for 2022 is 3.8 per cent which is higher than the upper end of the Bank of Canada inflation target and above current Consumer Price Index increases. This increase includes the forecasted increase for the PRP currently estimated at 4.0 per cent. The forecast was developed using global and service specific assumptions, i.e., service demand, labour costs, CPI on contracts, operating impact of new capital, impact of Provincial funding changes, and previously approved Council tax strategies. The average net tax levy increase for the outlook years (2022 to 2024) is 2.9 per cent assuming assessment growth of 0.8 per cent. The outlook years also reflect an average forecasted increases for PRP of 4.0 per cent.

CONCLUSION

The proposed 2021 Budget for the Region advances Council's 20-year Strategic Plan in a fiscally responsible manner. The proposed budget represents a responsible balance between meeting community needs and maintaining long term financial sustainability, while minimizing the impact on Peel's tax and rate payers.

APPENDICES

Appendix I - Executive Summary – Region of Peel Proposed 2021 Budget
Appendix II - 2021 Consolidated Operating and Capital Budget (including Summaries I-IX)

For further information regarding this report, please contact Norman Lum, Director, Business & Financial Planning, Ext. 3567, norman.lum@peelregion.ca.

Authored By: Norm Lum, Director, Business & Financial Planning

Reviewed and/or approved in workflow by:

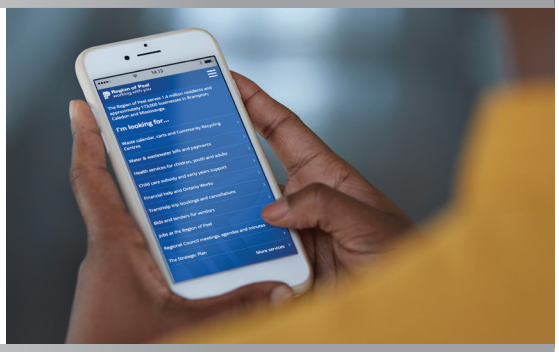
Department Commissioner, Division Director and Legal Services.

Investing to build our *Community for Life*

Living

Thriving

Leading



Investing in efficient, outcome-driven services you can count on.
Today and in the future.

2021 Budget

7.3-10

Region of Peel
working with you

2021 Budget at a Glance

The 2021 Budget is a responsible budget that continues the response to the COVID-19 pandemic while balancing the needs of the community under challenging economic times.

From the widest perspective, the Region's 2021 Budget:

- Enables Health Services to continue the response to the COVID-19 pandemic
- Maintains core service levels for services impacted by Provincial funding
- Ensures that Peel's $30 billion in infrastructure continues to provide reliable service to the community

Property tax

+1.3%

Per $100,000 of residential assessment = $11.30

+$65 Residential

Owner of an average home per MPAC ($578,200)

+$116 Small Business

Utility rate

+5.5%

+$43 Residential

+$111 Small Business

EXECUTIVE SUMMARY

The Region of Peel is a growing, thriving community and a major economic hub,
that is facing a changing and dynamic environment. Major trends which are resulting in increased service pressures and more complex community issues impacting service demand are:

Growing and rapidly aging population

Adding the population equivalent to the City of Hamilton's by the year 2041

Aging Infrastructure

Peel's assets are valued at more than $30 billion

Climate Change

Impact of significant climate change and weather patterns

Changing economy

Impacting employment and market conditions

Rapidly Changing Technology

Adapting how we connect with residents and deliver services

Constantly evolving legislation and regulation

Provincial funding cuts and changes

> *Over the past year, a number of significant Provincial changes and cuts were made that impacted key services such as Child Care and Community Investment. To support Peel's most vulnerable residents, Regional Council has included investments in the 2021 Budget to maintain core service levels while also recognizing the limited appetite for tax increases.*

Budget Highlights: How we are sustaining current service levels required by a **population that is expected to grow by an average of 20,000 people per year,** while our population continues to age at the same time.

Emergency Shelter Operation to increase up to **60** more beds

Expansion of **EarlyON** services for **3,000+ children** and parents/caregivers

Opening **Seniors Health and Wellness Village** in Brampton

+$31M in reserve contributions to **sustain regional infrastructure** of $30B

+27 police officers for community safety

60% average increase in social media hits

Implementing **Community Safety and Well-being** Program

Enhancing **cyber security**

2021 Budget Investments

With the support and encouragement of Region of Peel Council, the 2021 Budget includes temporary resources to continue supporting its clients and community through COVID-19. It also invests in the Region's Strategic Plan's three focus areas – **Living, Thriving and Leading** – to continue to build a healthy, safe and connected community that serves its residents and businesses today, and strengthens a solid foundation on which to build toward our ***Community for Life***.

$3.7 billion

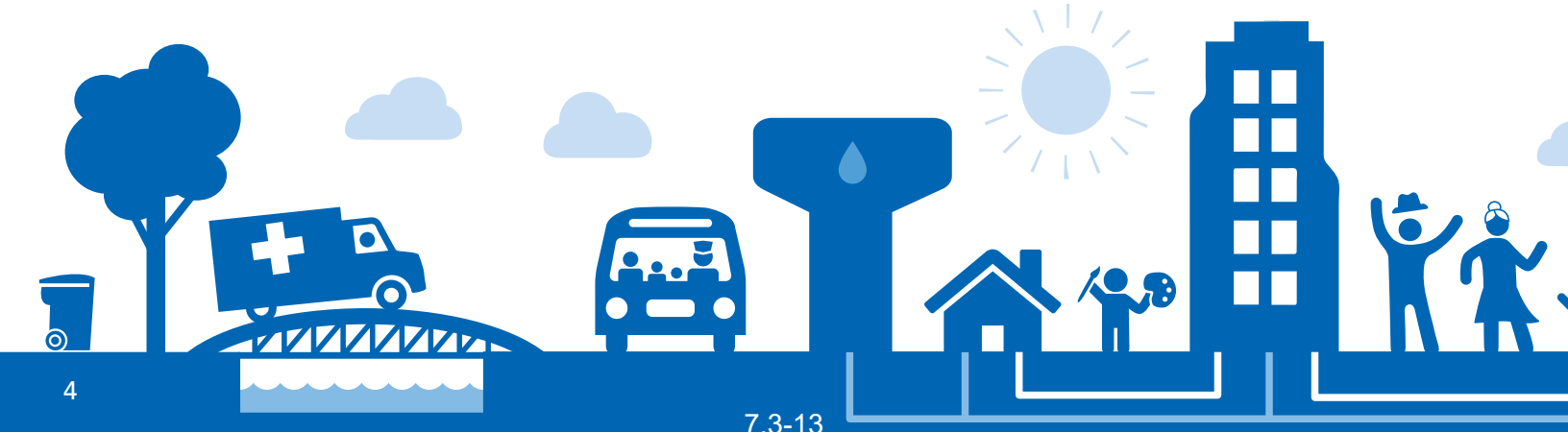
Invested in services that advance and support Council's priorities and long-term outcomes.

$2.7 billion

2021 Operating budget

$1.0 billion

2021 Capital budget



Living:

People's lives are improved in their time of need.

We are investing in more paramedics to preserve response times, investing in increased access to accessible transportation and investing in better care for our Long Term Care home residents.

Thriving:

Communities are integrated, safe and complete.

We are investing in better wastewater handling for storms and to reduce the risk of flooding, increased waste diversion from landfills and community safety.

Leading:

Government is future-oriented and accountable.

We are investing in increased capacity to manage and deliver essential services and in developing innovative solutions to reduce service costs.

$968 million

$1.55 billion

$169 million

$176 million

$779 million

$44 million

Services

LIVING

ADULT DAY
COMMUNITY INVESTMENT
EARLY YEARS AND CHILD CARE
HOUSING SUPPORT
INCOME SUPPORT
LONG TERM CARE
PARAMEDICS
TRANSHELP

THRIVING

CHRONIC DISEASE PREVENTION
EARLY GROWTH AND DEVELOPMENT
HERITAGE, ARTS AND CULTURE
INFECTIOUS DISEASE PREVENTION
LAND USE PLANNING
ROADS AND TRANSPORTATION
WASTEWATER
WASTE MANAGEMENT
WATER SUPPLY

LEADING

ENTERPRISE PROGRAMS AND SERVICES

- CORPORATE SERVICES
- FINANCE
- DIGITAL AND INFORMATION SERVICES

PLUS: POLICE
CONSERVATION AUTHORITIES
ASSESSMENT SERVICES

2021 Budget

Investing to build our ***Community for Life***

Funding Community Service Needs while Respecting the Taxpayer

The Region of Peel has a demonstrated track record of innovation leading to improved outcomes and value to the taxpayer. A Lean Six Sigma approach has been formally adopted by the Region that supports its Continuous Improvement program to achieve cost savings and efficiencies. Between 2017 and 2020 the Region has **cumulative cost savings of over $15 million** for tax supported programs. However, in order to fund the service demands for 2021 and to ensure the Region's infrastructure is sustainable, an overall property tax increase of 1.3% is required.

Request	$MILLIONS
2020 services to 2021 population	6.1
Service Demands	5.8
Capital Infrastructure (1%)	11.3
Provincial Funding Cuts	5.5
Regionally Controlled	**$28.7**
External Agencies*	18.0
TOTAL Requests	**$46.7**

*Includes: Peel Regional Police (PRP), Ontario Provincial Police – Caledon, Conservation Authorities (CAs), Municipal Property Assessment Corporation

1.3%
Property tax increase to fund a gap of
↓
$36.8M

Funding Sources	$MILLIONS
Assessment Growth including notional tax adjustment	9.9
TOTAL Revenues	**$9.9**

2021 Service Levels

> *In addition to meeting increasing service demands, the overall property tax and utility rate also pays to maintain existing service levels.*

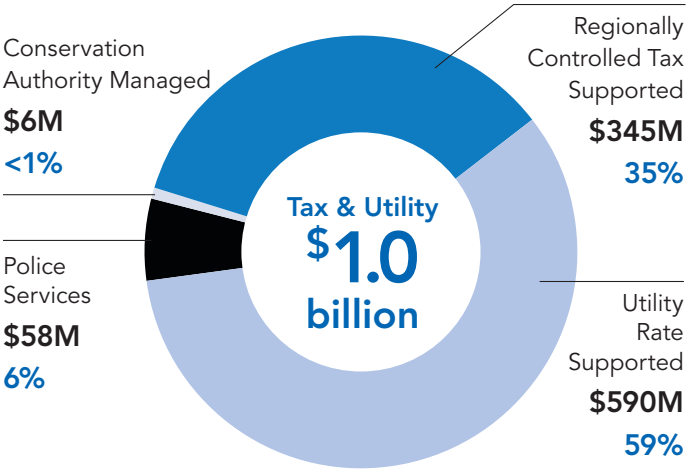
Highlights of 2021 service levels include:

Service Outcome	Service for the Community
Residents and visitors receive quality pre-hospital care from paramedic services	Responding to an estimated 135,000 emergency calls
Residents in need can travel within their community without barriers using accessible transportation	Providing 744,000 TransHelp trips
Residents in need have access to a range of housing options	Providing over 11,600 housing subsidies
Waste is collected on time and managed in a safe and environmentally responsible manner	Managing over 552,000 tonnes of waste for 352,000 curbside households and 104,000 multi-residential households
Residents in our Long Term Care homes receive care to enhance their quality of life	Providing 900+ residents with quality care through five long term care homes
Protecting the safety and property of residents	Providing effective and visible policing services including responding to 248,000 citizen initiated events in Brampton and Mississauga by Peel Regional Police
Wastewater is removed in a safe and environmentally responsible manner	Collecting and treating 696 million litres per day of municipal wastewater collected and treated for approximately 336,550 retail and wholesale customer accounts
Residents have access to safe and affordable child care	Providing 16,000+ fee subsidies making it possible for families to benefit from licensed child care

EXECUTIVE SUMMARY

The 2021 Capital Budget and 2021-2030 Capital Plan provide the necessary investments to ensure that Peel's assets continue to provide the community with the service levels it has come to depend on as well as meet the needs of both a growing and evolving community.

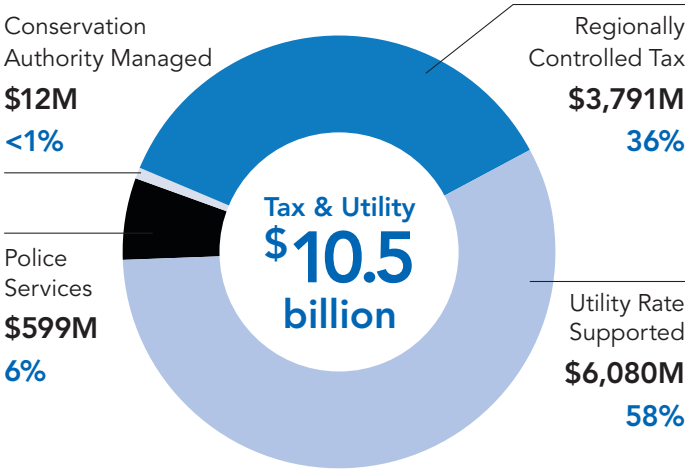
2021 Capital Budget



Capital Budget Funding:

55% Reserves | 33% Development Charges*
9% External | 3% Debt

2021 – 2030 Capital Plan



Capital Plan Funding:

49% Reserves | 44% Development Charges*
5% External | 2% Debt

*Will require debt to bridge timing in cash flow between revenues and expenditures

Highlights of the 2021 Capital Budget

Living: People's lives are improved in their time of need.

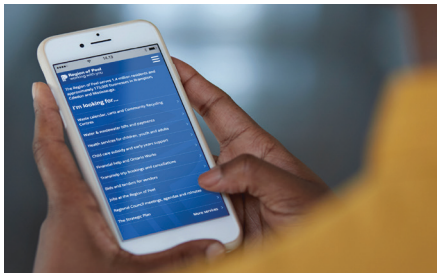
$176 million

- Affordable Housing
- Maintain Long Term Care Homes
- Paramedic Facilities, Ambulance Fleet and Support Vehicles

Thriving: Communities are integrated, safe and complete.

$779 million

- East-to-West Diversion Sanitary Trunk Sewer
- Replacement of Watermains in Peel
- Highway 401 Widening Impacts on Water
- Transmission Mains (Credit River to West Limits)
- Local Sewer Collection System Repair and Replacement
- Centre View Sanitary Trunk Sewer

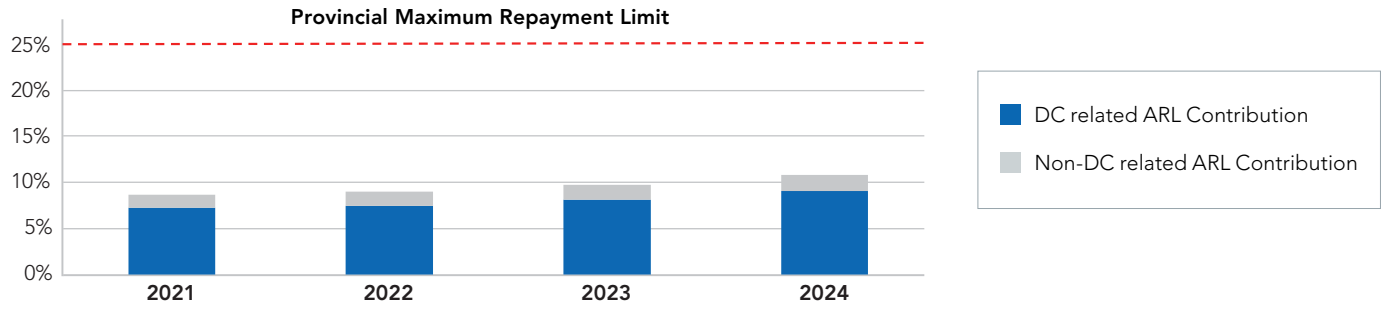


Leading: Government is future-oriented and accountable.

$44 million

- Maintain & Enhance Technology
- Maintain Office Facilities
- Climate Change and Energy Management

Peel's Long Term Financial Planning Strategy identifies debt as part of its comprehensive capital financing strategy.



Peel's current and future borrowing capacity is within Provincial Annual Repayment Limits of 25% of own source revenue which means that Peel has flexibility to address capital financing requirements.

Maintaining Taxpayer and Ratepayer Fairness:

Peel Region residents can be assured that their property tax will remain affordable and utility rates will remain the lowest in the Greater Toronto Area. For the 2022 to 2024 period, net tax levy increases averaging 2.9% are forecast after assessment growth of 0.8%. For 2022 to 2023 period, utility rates are forecast to increase by 6.7%.

Tax Supported Services	FORECAST		
	2022	2023	2024
Regionally Controlled Services	2.5%	1.8%	1.4%
External Agencies*	1.7%	1.7%	1.7%
Less: Assessment Growth	(0.8%)	(0.8%)	(0.8%)
Sub-Total	**3.4%**	**2.7%**	**2.3%**
Provincial Funding Impact	**0.4%**	–	–
Net Tax Levy Impact	**3.8%**	**2.7%**	**2.3%**
Property Tax Impact	**1.6%**	**1.1%**	**1.0%**

* Excludes Conservation Authorities' one-time costs related to Emerald Ash Borer

Utility Supported Services	FORECAST		
	2022	2023	2024*
Operations	2.6%	0.7%	TBD
Capital Infrastructure	5.0%	5.0%	–
Average Utility Rate Impact	**7.6%**	**5.7%**	**TBD**

* A long term financial strategy is being developed for water and wastewater that will come into effect in 2024

How Peel Region Manages Risks

The 2021 Operating and Capital Budget was developed to reflect significant trends and assumptions such as decreasing electricity prices, continuation of provincial funding commitments, changes to the economy and even the weather. However, there is always the risk that a significant change could happen after the budget is prepared.

CREDIT AAA RATING

Peel Region is well positioned to address the financial impact of risk, as it has maintained a high level of financial flexibility as well as its Triple "A" Credit rating using its Long Term Financial Planning Strategy to guide long term financial decisions.

Budget Principles

The Region's Budget, property tax and utility rate plans are developed on the basis of **respect for the taxpayer, and according to principles which include fairness, sustainability and affordability, user pays where appropriate, value for money and maintaining assets.**

By using a risk-based approach to the budget, services that are able to sustain service levels appropriately saw no significant changes while services seeing increased demand – whether from a growing and aging population, changing legislation or being impacted by climate change – required intervention. This focused approach includes increased investments where they make sense and where they will advance service outcomes to Peel's community.

BUDGET FACTS

Peel's population is expected to grow by an average of **20,000 people per year,** while our population continues to age at the same time

$30 billion in assets remain in good condition because of a strong, risk-based asset management approach

Respect for the Taxpayer

79% of residents have a positive perception of value for tax dollars

EXECUTIVE SUMMARY

Investing to build our *Community for Life*

2021 Budget Summary

Peel Region residents and ratepayers benefit from sound financial management in the efficient and cost-effective delivery of programs and services, advancing Council's priorities and long-term objectives in the three areas of focus: **Living, Thriving and Leading.**

The 2021 Budget effectively implements
Council's directions regarding its priorities and Peel's continued response to the pandemic.

The 2021 Budget effectively maintains
service levels for Peel Region's rapidly growing and aging population base and its $30B in assets.

The 2021 Budget enables progress
toward the long-term goals established by Peel Region's strategic plan vision statement: Creating a ***Community for Life***.

*Additional information on the Region of Peel's role in your **Community for Life**, can be found online at **peelregion.ca/dashboard***

CFO-0114 20/11

2021 Budget

Region of Peel
working with you

2021 Consolidated Operating and Capital Budget

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Investing to Build Our Community for Life

The Region of Peel provides community and infrastructure services to approximately 1.5 million people and 182,700 businesses in Brampton, Caledon and Mississauga. The Region of Peel is part of a two-tier municipal structure providing a range of municipal services to residents and businesses and is made up of three diverse local municipalities within which there are many cultural, economic, and social communities. Peel works closely with the local municipalities and other levels of government to ensure services meet community needs.

The development of the Region's 2021 Budget (the "Budget") was guided by the Region of Peel's (the "Region's") 2015 – 2035 Strategic Plan and the community priorities recommended for consideration prior to the Budget. The Region's 2021 Budget enables the achievement of Peel's vision of "Community for Life". Investments are balanced between the needs of residents and the infrastructure needs of the broader community and with consideration of taxpayer affordability.

In 2020, the COVID-19 pandemic had a significant impact on Peel's community and economy and put significant strains on the Region's services and finances to respond to the pandemic. A combination of federal and provincial funding along with active cost mitigation strategies helped to minimize the financial impact to Peel tax and utility rate payers. For 2021, many services will be continuing to respond to COVID-19. While provincial funding is expected to fund most, if not all, of these COVID related costs and pressures, some provincial funding reductions and changes to funding formulas that began in 2019 are expected to continue into 2021. These changes effectively download costs to the Region of Peel. To help mitigate the impact to the taxpayer, additional focus was placed on identifying efficiencies throughout the organization.

Below provides a summary of the tax and utility rate impact of the Budget.

AVERAGE PROPERTY TAX INCREASE

1.3%

Property Tax Impact

Brampton	Caledon	Mississauga
1.3%	0.8%	1.4%
+$73	+$38	+$64

Residential

+$116

Small Business Owner

UTILITY RATE INCREASE

5.5%

Utility Rate Impact

+ $43

Residential

+ $111

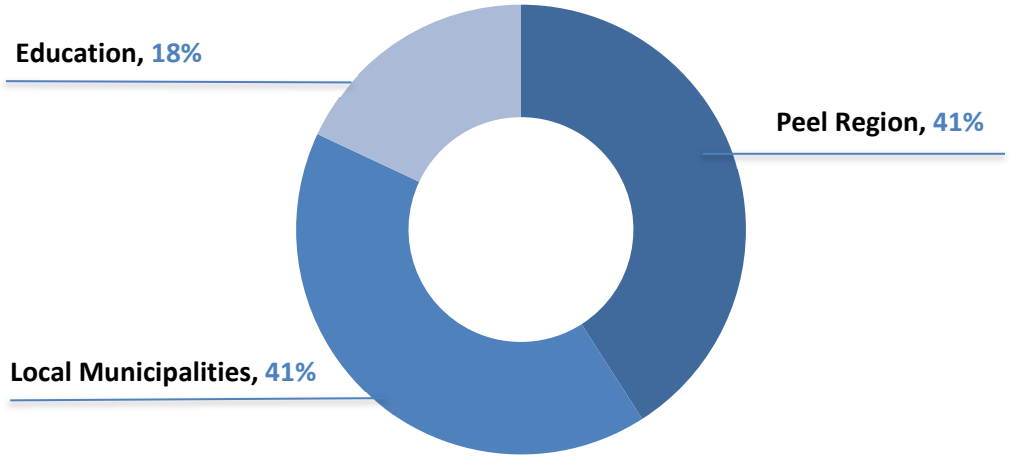
Small Business Owner

The Region's Budget includes a net tax levy increase of 3.2 per cent (or an overall property tax increase of 1.3 per cent) and a utility rate increase of 5.5 per cent. The Region's utility rates remain the lowest in the Greater Toronto Area (GTA) with the 2021 increase.

What Your 2021 Property Tax Bill Funds

The property tax bill has three components: cost of Regional services, cost of local municipal services, and cost of education. The chart below displays the breakdown of the three components affecting Peel's taxpayer. The

education portion (residential only) of the combined tax bill has gradually decreased from 29% in 2001 to 18% in 2020 as the education component has remained flat while the municipal taxes have gradually increased. The proportions vary between the local municipalities, depending on a number of factors including their relative share of total assessed market value by the Municipal Property Assessment Corporation (MPAC).



2021 Business Planning Process

Peel's Budget process started in early 2020 using Council's Strategic Plan and Term of Council priorities (ToC) as the foundation for its annual planning and budgeting process. Emphasis was placed on the impact of significant high level trends on Peel's ability to achieve service outcomes under the three areas of focus for the Strategic Plan; Living, Thriving and Leading. Significant trends assessed include:

- Growing and rapidly aging population
- Changing and evolving economy
- Continued aging infrastructure
- Climate change and weather patterns
- Constantly changing legislation
- Changing nature of employment
- Impact of COVID-19

The Region's budget, property tax and utility rate plans are developed on the basis of respect for the taxpayer, and according to principles which include fairness, sustainability and affordability, user pays where appropriate, value for money and managing assets. By using a risk-based approach to the budget, services that are able to sustain service levels under these trends, appropriately saw no significant changes while services seeing increased demand required intervention and additional investment. This focused approach guided increased investments to where they make sense and where they will advance service outcomes to Peel's community.

Similar to the Community Annual Report, the Budget represents a budget that places more focus and emphasis on services and service outcomes as opposed to administrative structure and strives to streamline how the information is presented to both Council and the public. The 2021 Budget Document presents the overall budget by Council's three areas of focus: Living, Thriving and Leading. As illustrated below, the Region's Budget includes operating investments of $2.7 billion and capital investments of $1.0 billion in an array of Regional services to support and advance Council's long term vision for Peel.

2021 Budget - $3.7 Billion

$2.7B - Operating Budget
$1.0B - Capital Budget

Living

People's lives are improved in their time of need.

$968 million (operating)
$176 million (capital)

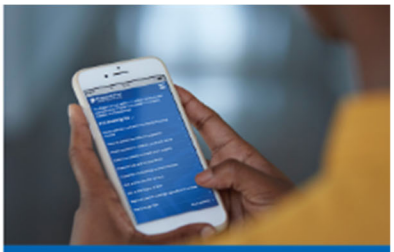
- Adult Day
- Community Investment
- Early Years & Child Care
- Housing Support
- Income Support
- Long Term Care
- Paramedics
- TransHelp

Thriving

Communities are integrated, safe and complete.

$1.55 billion (operating)
$779 million (capital)

- Chronic Disease Prevention
- Early Growth and Development
- Heritage, Arts and Culture
- Infectious Disease Prevention
- Land Use Planning
- Roads and Transportation
- Waste Management
- Wastewater
- Water Supply
- Assessment Services
- Conservation Authorities
- Police



Leading

Government is future-oriented and accountable.

$169 million (operating)
$44 million (capital)

- Enterprise Programs and Services
  - Corporate Services
  - Digtal & Information Services
  - Finance

Chart 1 below outlines the 2020 Approved Budget, 2021 Forecast (as forecasted in the 2020 Budget) and the 2021 Proposed Budget. Due to the late announcement of the 2020 Provincial Budget, no target was provided for the development of the 2021 Budget. As provincial funding represents 25 per cent of Peel's overall revenue, there could be significant impact on Peel's 2021 Budget. Instead of a target, Council asked Regional services and External Agencies to develop 2021 budgets with increases lower than their respective 2021 Forecasts from the 2020 Budget to recognize Peel's current economic climate. This is in line with Peel's Long Term Financial Planning Strategy principle of "Respect for the Taxpayer". Adding to the challenge to achieve lower increases will be the continuation of provincial funding reductions and changes to funding formulas for services such as Child Care putting increased pressure on the tax base.

Chart 1

	2020 Approved	2021 Forecast*	2021 Proposed Budget
Net Tax Levy (Core Service)	2.7%	3.0%	2.7%
Provincial impact	0.9%	0.6%	0.5%
Net Tax Levy	**3.6%**	**3.6%**	**3.2%**
Utility Rate	7.2%	6.0%	5.5%

*As forecasted in the 2020 Budget

Before making budget recommendations to Council, overall pressures and priorities were considered including the costs and pressures related to continue the response to COVID-19. The pressures identified for the Budget reflect needs for direct service delivery as well as internal services which are critical in supporting the delivery of Peel's public services. The Budget requests resources needed to support Peel's strategic outcomes, under the areas of focus of Living, Thriving and Leading and additional property tax funding to partially replace provincial funding reductions.

The development of the Region's Budget was guided by Peel's economic environment induced by the pandemic, the Strategic Plan and the Term of Council Priorities. In addition, the 2021 Budget includes additional resources for service level adjustments that Council approved in 2020, such as the approval of the Community Safety and Well-being program, expansion of the EarlyON child care program, operations of the newly acquired homeless shelter as well as investing in the mental health and well-being of Peel's paramedic officers.

The Budget demonstrates an emphasis on providing the right services in the most cost-effective way, thereby ensuring value for money to Peel's tax and utility rate payers. It reflects Peel's commitment to being citizen focused, maintaining and improving existing services, while being fiscally responsible and financially stable.

To better understand whether Peel is meeting these expectations, Peel conducts a number of surveys to solicit public input across a broad spectrum of its services. The Focus GTA Spring 2020 survey shows that 84 per cent of Peel residents are satisfied with Regional Government and that 79 per cent feel they receive good value for tax dollars. This is slightly more favourable than ratings a year ago. The results of this study also confirm that the Region's priorities align to the issues raised by the communities in Peel.

Key timelines for the development and approval of the Budget are presented below.

Activity	Date
Update on the Status of the Long Term Financial Planning Strategy	April 23, 2020
Approach to the Development of the 2021 Budget – Council Report	April 9/May 14, 2020
External Agencies Presentations on Progress Report and Future Outlook	June 25, 2020
Financial Risk Management Strategy of the Regional Capital Plan – Council Report	July 23, 2020
2021 Capital Pre-Approval – Council Report	December 3, 2020
Continuous Improvement Update – Council Report	December 3, 2020
The Changing Economic Environment and Implications for Peel	January 14, 2021
The 2020 Infrastructure Status and Outlook – Council Report	January 28, 2021
Overview and Update on the Status of Reserves – Council Report	January 28, 2021
2021 Budget Presentations	
• Regional Budget Corporate Overview	January 28, 2021
• Regional Services Budget Presentations	January 28, 2021
• Police Services Budget Presentations	February 4, 2021
• Conservation Authorities Budget Presentations	February 4, 2021
• Additional Budget deliberation	February 11 & 18, 2021

The Budget deliberations for Council approval will begin with the Regional Budget Overview presentation on January 28, 2021. An appropriate notice with respect to the intention to adopt a budget was prepared and published in four local newspapers a minimum of 10 business days before the final adoption of the budget and posted on the Region's web site, meeting the Region of Peel notice requirements.

2021 Regional Budget Overview

Regional Budget Summary

The Budget has two distinct components: the Tax Supported Budget and the Utility (Water/Wastewater) Rate Supported Budget. These two components are further broken down into Operating Budget and Capital Budget. The Tax Supported Budget supports both Regionally Controlled Services and Regionally Financed External Organizations.

The Region of Peel Operating Budget totals $2.7 billion, and the Region of Peel Capital Budget totals $1.0 billion, inclusive of the Tax and Utility Rate Budgets.

Chart 2 below displays the total Operating and Capital Budgets as well as the average annual increase to the tax and utility rates for Peel's average household and small business.

Chart 2

2021 Regional Budget Overview - $3.7B

Operating Budget - $2.7B & Capital Budget – $1.0B

10-Year Capital Plan - $10.5B

Property Tax Supported		**Utility Rate Supported**	
Operating Budget	$2,084M	Operating Budget	$605M
Budgeted Reserve draws	($19M)	Budgeted Reserve draws	($5M)
Capital Budget	$409M	Capital Budget	$590M
10-Year Capital Plan	$4,402M	10-Year Capital Plan	$6,080M
***Property Tax Increase** (includes Infrastructure levy)	**1.3%**	**Average Utility Rate Increase** (includes 5.0% for Infrastructure)	**5.5%**
****Impact :**		**Impact:**	
Home assessed at $578,200	$65	Household water consumption of 290m^3	$43
Small Business assessed at $641,900	$116	Small Business water consumption of 695m^3	$111
Commercial assessed at $1,925,700	$348		
Industrial assessed at $1,937,300	$386		
Region's Portion of Annual Residential Municipal Tax Bill	$2,037	Annual Residential Water Bill	$791

** Assumed weighted average municipal portion of tax bill is approximately 41 per cent*
*** Weighted average of 3 local municipalities. Actual impact will vary based on the MPAC assessment and the local municipality.*

2021 Service Levels

The Budget includes resources to deliver current levels of service and service level increases to support the areas of focus defined in the Strategic Plan: Living, Thriving and Leading.

Here are some highlights of our 2021 services in each area of focus.

Living = People's lives are improved in their time of need.

In 2021, Peel will improve people's lives in their time of need by:

- Providing 744,000 TransHelp trips
- Providing 19,180 households with income support through Ontario Works (OW) program
- Providing over 11,600 housing subsidies to households
- Serving over 4,800 clients in emergency and transitional shelters
- Providing over 3,900 clients with eviction prevention funds
- Managing 392 new housing units in development
- Providing social service agencies funding, supporting 735,500+ residents
- Providing 16,000+ fee subsidies making it possible for families to benefit from licensed child care
- Supporting 1,900+ children with special needs in licensed child care with enhanced resources
- Providing 63,000+ children and parents/caregivers with access to free EarlyON programs
- Responding to an estimated 135,000 paramedic emergency calls
- Providing 900+ residents with quality care through five long term care homes
- Providing 38,100 days of care to support clients and their caregivers in Adult Day Services

Thriving = Communities are integrated, safe and complete.

In 2021, Peel will contribute to integrated, safe and complete communities by:

- Managing over 552,000 tonnes of waste for 352,000 curbside households and 104,000 multi-residential households
- Collecting and treating 696 million litres per day of municipal wastewater collected and treated for approximately 336,550 retail and wholesale customer accounts
- Treating, transmitting, and distributing 590 million litres per day of municipal water to over 343,150 retail and wholesale customer accounts
- Maintaining 1,688+ lane kilometres of roads, 183 structures (including bridges and major culverts) and 476+ signalized intersections
- Providing 95,000 children with free dental screening and identifying 11,500 children with urgent dental conditions requiring professional treatment.
- Conducting 11,000 compliance health inspections at 6,259 food premises at least one time
- Welcoming more than 30,000 visitors with local arts and exhibitions at the Peel Art Gallery, Museum and Archives (PAMA) to build a connected community that embraces diversity and inclusivity

- Providing effective and visible policing services including responding to 248,000 citizen initiated events in Brampton and Mississauga by Peel Regional Police.
- Providing effective and visible policing services including responding to over 24,750 calls for service by Ontario Provincial Police in Caledon
- Continuing to work with Conservation Authorities who regulate approximately 37,880 hectares of land to protect life and property of Peel residents from hazards due to flooding, erosion and slope failure as well as manage approximately 5,580 hectares of Peel public land providing opportunities for recreation for Peel citizens, and the project to plant approximately 175,000 trees, shrubs and seedlings over the course of 2021

In 2021, Peel will be a future-oriented and accountable government by:

- Maintaining Peel's fiscal health
- Modernizing service delivery by leveraging technology and implementing the digital strategy
- Maintaining a skilled, healthy and engaged work force to provide critical services to residents
- Identifying energy savings and building environmental resilience
- Continuing to seek alternative service delivery methods to improve cost effectiveness and the quality of Peel services
- Supporting higher procurement demand, in a sustainable manner that promotes the environmental, economic and social well-being of the Peel community
- Maintaining and planning for the replacement of the Region's $30 billion in infrastructure

Budget Highlights: Some of the ways we are sustaining current service levels and addressing increased service demand required by a population that is expected to grow by an average of 20,000 people per year, while our population continues to age at the same time, include:

Living

Emergency Shelter Operation to Increase up to **60** more beds

Expansion of EarlyON services for **3,000+** children and parents/caregivers

Opening **Seniors Health and Wellness Village** in Brampton

Thriving

+27 police officers for community safety

Moving towards **75%** 3R waste diversion target & **5,000** new households

Water and wastewater service for **4,000** new customers

16 KM more sidewalks and paved shoulders

Implementing **Community Safety and Well-being** Program

Continuing **COVID-19 Response**

Leading

($1.6M) reduction in tax subsidy of utility operations

Investing in **State of Good Repair** - $11.3M

60% average increase in social media hits

Enhancing **cyber security**

2021 Operating Budget – Tax Supported Services

Overview

The Tax portion of the Operating Budget supports both Regionally Controlled services and Regionally Financed External Organization services. *Chart 3* below indicates the services included in each group.

Chart 3

Property Tax Supported Services		
Living	**Thriving**	**Leading**
Regionally Controlled Services		

• Adult Day
• Community Investment
• Early Years & Child Care
• Housing Support
• Income Support
• Long Term Care
• Paramedics
• TransHelp
	• Chronic Disease Prevention
	• Early Growth and Development
	• Heritage, Arts and Culture
	• Infectious Disease Prevention
	• Land Use Planning
	• Roads and Transportation
	• Waste Management
		• Enterprise Programs and Services
		  • Corporate Services
		  • Finance
		  • Digtal and Information Services

Regionally Financed External Services		
	• Assessment Services (MPAC) • Conservation Authorities* • Police	

**Also partially funded from Utility Rate*

Tax Rate Impact

As mentioned earlier, budget preparation includes consideration of the overall tax bill facing residents of Peel including the portions for local municipalities and education. Peel strives for minimal impact on taxpayers while maintaining essential and expected service delivery in keeping with the Region's financial principles. *Chart 4 below* provides a summary of the 2021 Tax Supported Net Budget.

Chart 4

2020 Net Tax Levy Impact							
	2020	**2021**	**2021 vs. 2020**		**Assessment Growth and Notional Tax Rate Adjustment**		**Net Levy Impact**
	$M	**$M**	**$M**	**%**	**$M**	**%**	**%**
Regional Services	628.4	657.1	28.7	4.6			2.0
Police	458.6	475.6	17.0	3.7			1.1
Conservation Authorities	28.1	29.3	1.2	4.1			0.1
MPAC	19.9	19.7	(0.2)	(0.9)			-
Total	**$1,135.0**	**$1,181.7**	**$46.7**	**4.1%**	**$9.9**	**0.9%**	**3.2%**

Note: Number may not add due to rounding

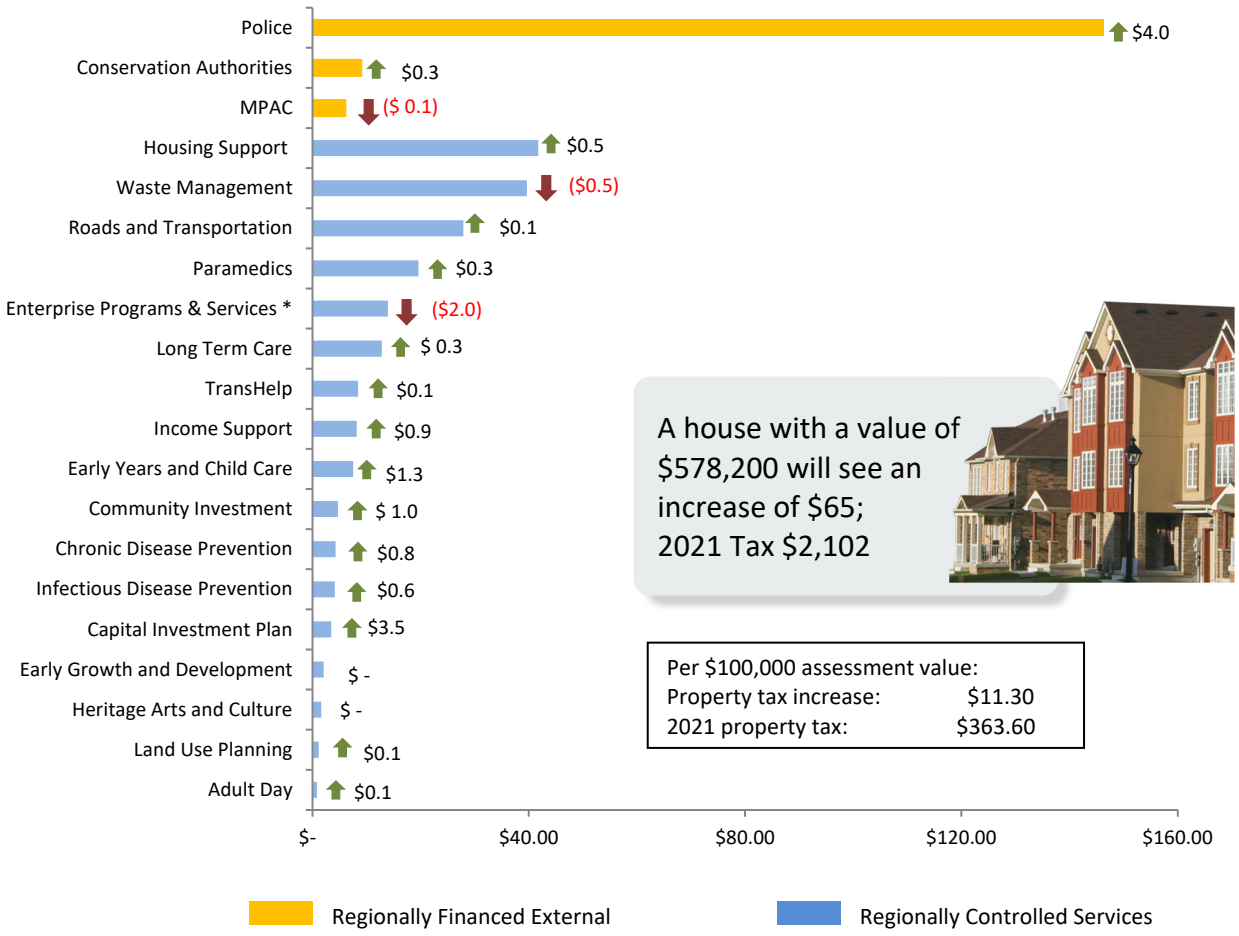
The Budget results in a net levy increase of $46.7 million equivalent to a net tax levy increase of 3.2 per cent after assessment growth (see Summary I (a) & (b) for the net budget increase by service and a comparison between 2021 and 2020 budgets). Twenty-one per cent or $9.9 million of the total increase is funded by growth

in the property assessment base of 0.9 per cent and the remaining 79 per cent or $36.8 million is funded by a net tax levy increase of 3.2 per cent.

The 3.2 per cent net tax levy increase is composed of 2.0 per cent increase for Regionally Controlled Services and 1.2 per cent increase for Regionally Financed External Organizations.

Chart 5 outlines where the 2021 tax dollars will be spent based on a residential assessment of $100 thousand.

Chart 5 **Where Your 2021 Tax Dollars Will Be Spent**
(Based on $100,000 of Residential Assessment)



** Enterprise Programs & Services includes Corporate Services, Finance, and Digital & Information Services (DIS)*

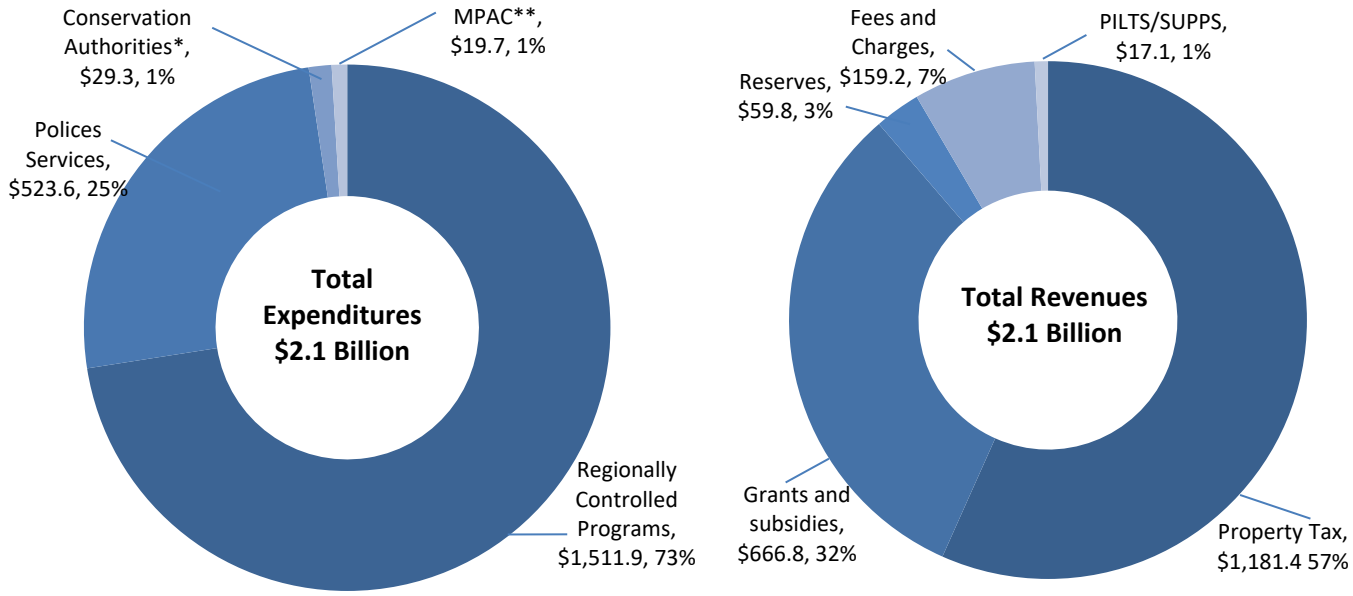
Note: numbers may not add due to rounding; $ - denotes no material change

The Property Tax Supported Operating Budget totals $2.1 billion for both Regionally Controlled Services and Regionally Financed External Organization services.

- Forty-three per cent or $903 million of the total gross budget is funded by non-property tax revenue sources
- Fifty-seven per cent or $1,182 million is funded by property tax.

Chart 6 displays the total operating budget expenditure allocation and related funding sources for Tax Supported Services.

Chart 6 **2021 Tax Supported Operating Budget ($M)**



**Excludes $16 million in Conservation Authorities expenditures funded by Utility*

*** MPAC: Municipal Property Assessment Corporation;*

**** PILTS/SUPPS: Payment in Lieu of Taxes and Supplementary Taxes*

2021 Budget on a Modified Accrual Basis

The Region presents its budget using a modified accrual method which is in accordance with *Municipal Act, 2001* requirements. To enable alignment with the Audited Financial Statements, which are done under a full accrual basis as required by the Public Sector Accounting Board (PSAB), Summary 1(c) provides a reconciliation of the Budget from the modified accrual method to a full accrual method.

For more information on the difference between a modified accrual versus a full accrual basis, please see the Budget Accounting Policy under the Disclosure of Key Budget Assumptions & Risks section.

Regionally Controlled Services - 2.0 Per Cent Net Tax Levy Increase

Operating Budget Pressures

The Regionally Controlled Tax Supported Services net budget totals $657.1 million (including the Community Events Policing grants), representing an increase of $28.7 million or 4.6 per cent over the 2020 Budget. After assessment growth, this is equivalent to a net tax levy increase of 2.0 per cent. The budget increase includes $4.8 million to enable community priorities identified by Council. The remaining budget increase of $23.9 million is to maintain and enhance Regional tax supported services.

The Budget increases are categorized as Base Pressures, Service Demand, and Capital Infrastructure Funding.

Base Pressures
Base pressures are the additional costs required to provide 2020 level of service in 2021. Broadly speaking, base pressures include adjustments due to inflation, economic factors, annualization of previous Council decisions and prior year tax management decisions. The impact of the base pressures is an overall increase of $6.2 million which is net of funding increases and efficiencies as summarized below.

Labour Costs
Labour costs increased by $12.7 million over the Budget. Included in the labour cost increase are settlements of expired bargaining agreements and economic adjustments for bargaining (as per bargained contracts) and non-bargaining employees.

Other Pressures
Other pressures include annualized costs of previous Council decisions and additional costs on goods and services driven by inflation. Service contracts impacted by inflation include operating contracts for Roads, Transportation and Waste. These pressures are partially offset by increases in assumed provincial funding such as for Paramedic funding ($1.5 million), Long Term Care ($0.6 million) and additional revenue from increases in user fees to keep pace with inflation and move towards full cost recovery.

Costs Mitigated through Efficiencies
A total of $3.8 million in budgeted costs have been mitigated through various initiatives and are presented in Summary II of this document. As presented to Council on December 3, 2020 through the report titled “LEAN – Continuous Improvement Update”, staff continually seek opportunities to save money. Over the past year, staff have completed over 47 improvement initiatives, found better ways to do business such as the conversion of existing streetlighting to energy efficient LED lighting, implementing digital menus in Long Term Care centres and improving the functionality of the call centre to better manage calls.

Provincial Funding Changes

In 2019, the Province of Ontario made changes to how the cost of services were shared between the Province and the Region and the 2021 Budget reflects the continuance of some of these changes. To maintain core services, Council directed the inclusion of funding as required under the new cost share models and to replace some of the funding reductions with property tax dollars. Chart 7 provides details of the services for which property tax funding has been proposed to maintain services.

Chart 7

Service	Costs of mitigating Provincial Funding Reductions ($'000)
Region Controlled Services Child Care Community Investment (formerly funded through Employment Support)	 3,759 1,784
External Agencies	5,543 -
Total Provincial Funding Replaced by Property Tax	**5,543**

Service Demand

Service demand represents incremental investments that support Council's outcomes as defined under the Strategic Plan's areas of focus of Living, Thriving and Leading. These additions respond to priority needs of the community and advance the Region towards its long term strategic objectives and Council's vision for Peel. The Budget includes $5.8 million in additional Service investments. Service level investments are fully annualized.

Chart 8 provides the details of service needs by strategic areas of focus of "Living, Thriving and Leading".

Chart 8

Living: People's lives are improved in their time of need

Service	Service Outcome	2021 Investment Outcomes	Investments	
			Gross ($'000)	Net ($'000)
Long Term Care	Residents in our Long Term Care homes receive care to enhance their quality of life	Operationalize Seniors Health and Wellness Village (completion Q3 2021)	57	57
		Response to COVID-19 (37 contract staff funded from reserve – Phase 1 Safe Restart Fund)	2,251	-
Paramedics	Peel residents and visitors receive quality pre-hospital care	Improved psychological health and safety of frontline Paramedics	264	264
		Support for our senior population through Community Paramedicine (funded by the Province)	132	-
		Enablement of 24/7 logistics (funded from existing budget)	-	-
Early Years and Child Care	These Programs are affordable and responsive to the needs of families	Expanded EarlyON program	1,340	703

Housing Support	Affordable housing is available to all Peel residents, and homelessness in Peel is prevented	Implementation of Housing Technology (License Fees)	115	115
		Operationalized new Homelessness Emergency Shelter	2,700	2,700
		Fire & Safety support - Peel Housing Corporation (Student)	12	-
		Increased organizational capacity and business plan support - Peel Housing Corporation (Conversions)	307	-
		Implementation of the Housing Master Plan – (2 Housing Development Office resources, 1 communication and 1 legal resource in Internal Services - funded within existing budget)	-	-
		Living – Total	**7,178**	**3,839**

Thriving - Communities are integrated, safe and complete

Service	Service Outcome	2021 Investment Outcomes	Investments	
			Gross ($'000)	Net ($'000)
Waste Management	Waste in the Region of Peel is collected on time and managed in a safe and environmentally responsible manner	Managed increase in tonnage of waste collection and processing	365	365
Heritage, Arts & Culture	Peel residents are engaged in an understanding of our history and culture	Increased janitorial services for COVID-19 response (funded from reserves)	80	-
Chronic Disease Prevention	Peel residents live longer and healthier due to reduced risk of chronic diseases	Compliance with health standards in commercial food preparation	69	69
Infectious Disease Prevention	Peel residents are protected against infectious diseases	64 School-Focused Nurses for COVID-19 response (funded until July 2021 by the Province)	3,346	-
		Enabled remote work (Five 9 cloud software funded by reserve draw)	230	-

		Improved compliance with health standards in commercial food preparation and increasing resources for sexual health Clinic	244	244
Roads and Transportation	People and goods can move safely and efficiently throughout Peel	Automated Speed Enforcement Program offset by working fund reserves	300	-
		Thriving - Total	**4,634**	**678**

Leading - Government is future-oriented and accountable

Service	Service Outcome	2021 Investment Outcomes	Investments	
			Gross ($'000)	Net ($'000)
Enterprise Programs and Services	Government is future-oriented and accountable	Secure and well-Managed digital solutions*	419	419
		Increased demand from Community for direct connection through digital platforms*	213	213
		Increased demand for internal legal support*	161	161
		Address anti-racism and systemic discrimination	137	137
		Resources to support Housing Master Plan*	298	298
		Temporary resource to support Long Term Care COVID-19 response*	100	-
		COVID-19 response (funded by reserve Phase 1 Safe Restart Fund)	2,119	-
		Community Connections remote agent set up (funded by reserve)	57	-
		Leading - Total	**3,504**	**1,228**

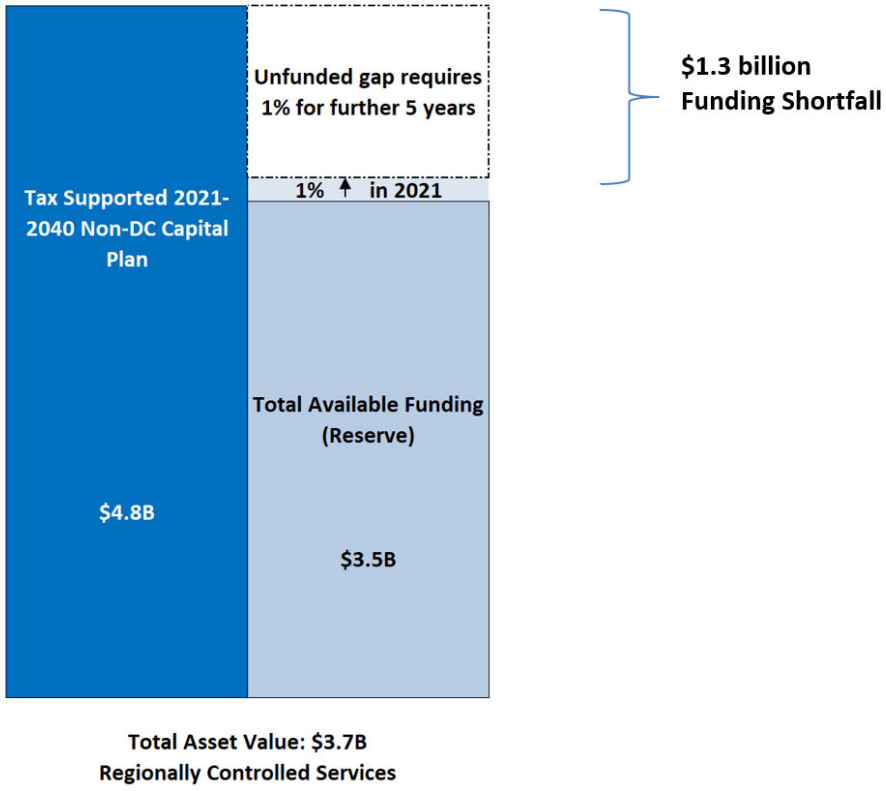
*Investments have been allocated to other Regional services or recovered from capital projects.

Capital Infrastructure Funding – Through the Property Tax

An outcome under the Strategic Plan's area of focus of Leading is "*I trust that sustainability and long-term benefits to future generations are considered*." To ensure the Region's services are sustainable, the state of good repair of its capital assets are closely monitored and evaluated on a regular basis. Similar to most municipalities, having sufficient funds to maintain its infrastructure is a primary concern.

As illustrated in Chart 9, based on the most recent reserve adequacy assessment, current Tax Supported reserve levels and contributions are inadequate to fund the forecasted 20-year (2021-2040) capital requirements including the social housing stock. There is a funding gap currently estimated at $1.3 billion. To address the long term forecasted funding shortfall of the Tax Supported capital requirements, a one per cent infrastructure levy is proposed in the 2021 Tax Supported budget, which represents approximately $11.3 million of the tax levy increase. Current analysis shows an annual increase of one per cent infrastructure levy for five more years until 2026 will close the funding gap.

Chart 9



Operating Budget Financing

The Budget is supported by a number of revenue sources including Assessment Growth, Payment In Lieu of Taxes and Supplementary Taxes, Grants and Subsidies, User Fees, and Rate Stabilization Reserve Draws.

Assessment Growth

The growth in revenue from increased property assessment in Peel for 2021 estimated at $9.9 million or 0.9 per cent including additional notional tax adjustments of $2.4 million, has been incorporated in the Budget. The increase in revenue is lower than the 2021 forecast of 1.0 per cent from the 2020 Budget.

Payment In Lieu of Taxes (PILTs) and Supplementary Taxes

The Budget includes $15.6 million from Payment In Lieu of Taxes (PILTs) and Supplementary Taxes after tax write-offs and rebates. The 2021 Budget includes an increase of $0.8 million in PILTs revenue to align it with the actual revenue received in previous years and $0.7 million due to favourable variance for vacant unit rebates as this program is being phased out in 2020.

Grants and Subsidies

Provincial funding assumptions are reviewed annually. The Regionally Tax Supported budget includes $667 million in grants and subsidies, a $2.4 million or 0.4 per cent decrease from the 2020 Budget. The decrease is largely driven by funding changes for Child Care and Community Investment (formerly funded through Employment Support). The decrease was partially offset by slight increases in Paramedic Services and Long Term Care. The Region of Peel managed the funding reductions through a combination of decreased service levels in low risk areas, replacing some of the Provincial funding cuts with property tax dollars and through efficiencies identified across all Regional services.

User Fees, Service Charges and Recoveries

User fees and service charges are collected for Regional services to recover the costs. This is in keeping with the Region's financial principle of "Users Pay Where Appropriate". The Budget includes an estimated revenue of $166.2 million. Key items include Federal Gas Tax funding, most of which is allocated to local municipalities, reimbursement for the costs of services provided by the Region to Peel Living and fees from senior residents at long term care homes. The Budget includes an increase in Waste fees totaling $1.6 million as endorsed by the Waste Management Strategic Advisory Committee.

Rate Stabilization Reserve Draws

The Tax Supported Budget (Regionally Controlled) includes $14.6 million in Reserve draws to manage the pressure on the budget; $6.4 million from the Rate Stabilization Reserve to support various initiatives as presented in Summary III (a) and $8.2 million from remaining 2020 Phase 1 Safe Restart Fund to support expected costs and pressures related to COVID-19 as presented in Summary III (b).

*Staffing Resources to Achieve Level of Service**

As in *Chart 10* below, the Regionally Controlled Tax Supported Operating Budget includes 4,232 full-time equivalent staffing resources to deliver services to meet community service demands (Summary V (a)-(c)).

Chart 10

	Staffing Resources to Achieve Level of Service	
	2020	**2021**
Tax Supported Services	4,212	4,232

**Regular Positions(Full-Time Equivalent, FTE)*

Through previous budgets, Council approved funding to provide service levels which utilize 3 contract staff for service delivery in the areas of Paramedics and Housing support. The 2020 level of service reflects these becoming regular FTEs in 2021 to sustain the approved service level and funding approved by Council.

The Budget adds 20.0 full-time equivalent staffing resources for Regionally Controlled Tax Supported services. These staffing resources help to support the achievement of outcomes such as the development of new affordable housing units, improved community safety and well-being and delivery of critical public health programs.

Regular and temporary positions are approved and managed in accordance with the Workforce Level and Control Policy HR04-01. The Tax Supported Budget includes wage gapping in the amount of $7.7 million (equivalent to 72 positions), which recognizes the financial impact of the natural staff turnover patterns.

Regionally Financed External Organizations – 1.2 Per Cent Net Tax Levy Increase

Overview

In the proposed Budget, the Region's tax levy includes financing to non-Regionally controlled external organizations for a total net cost of $524.6 million or $18.0 million over the 2020 Budget. The proposed increase is equivalent to a net tax levy increase of 1.20 per cent after assessment growth.

The following table outlines the external organizations that Peel is required to fund based on provincial legislation and the corresponding method of apportionment:

External Agencies Funded by the Region:	Method of Apportionment for External Agencies:
Peel Regional Police (PRP)	Budgeted costs after other revenue sources such as Provincial funding are apportioned by weighted assessment to the cities of Brampton and Mississauga property tax payers
Ontario Provincial Police (OPP) Caledon Detachment	Budgeted costs after other revenue sources such as Provincial funding are apportioned to the Town of Caledon property tax payers
Three Conservation Agencies: - Credit Valley Conservation (CVC) - Toronto and Region Conservation Authority (TRCA) - Conservation Halton (CH)	Budgeted costs after other revenue sources such as Provincial funding and user fees are apportioned to municipalities within the watersheds they manage. Peel's allocation is funded by property tax with a portion on the utility bill
Municipal Property Assessment Corporation (MPAC) for assessment services	Budgeted costs are funded by municipalities according to a formula based on assessment value and the number of properties in each municipality as a per cent of the provincial totals. The budgeted cost is fully funded by property tax.

Operating Budget Pressures

For the Regionally Financed External Organizations, the following drivers outline the proposed budget changes:

Peel Regional Police

The Peel Regional Police net budget of $462.5 million represents an increase of $16.7 million or 3.8 per cent over the 2020 Budget and is mainly due to:

- Base budget increases totalling $11.4 million primarily related to salaries and benefits for existing staff and other inflationary increases. The increase is offset by:
  - The inclusion of $0.3 million in increased user fees and net recoveries from external contract costs

  - Efficiencies of $0.3 million from an alignment of investigative resources

- Service Level demand increases to address community safety totalling $5.2 million for an additional 27 Uniform Patrol Officers
  - 14 Civilian Support positions are funded within the base budget (the full cost staffing formula recognizes the addition of Uniform Officers has a direct impact on civilian support demands, i.e. Uniform Officers require civilian support staff (communications, Training, etc.)
- Other Pressures increased by $0.9 million to address operating requirements and inflationary pressures, such as the implementation of capital projects, insurance and vehicle maintenance. These pressures were offset by $0.2 million decrease in the Police Services Board.

Policing at Community Events

An increase of $0.005 million has been included in the Regionally Controlled Budget to fund community events in Brampton and Mississauga requiring the presence of the Peel Regional Police.

Ontario Provincial Police (Town of Caledon)

The net budget for Caledon OPP totals $12.9 million, representing an increase of $0.3 million or 2.5 per cent over the 2020 Budget and is mainly due to:

- Base Budget changes of $0.3 million:
  - An increase of $0.2 million in the OPP contract and facility costs. The increases are driven by cost-of-living adjustments, inflationary increases, and base cost increases which are linked to an increase in property counts within the Town of Caledon
  - Cost mitigation opportunities of $0.05 million have been realized due to pro-active maintenance and improvements to OPP facilities and equipment
  - Other pressures of $0.02 million reflect a decrease in billings reconciliation rebates, the impact of the lowered rebates on the budget has been minimized by drawing on previous gapping surpluses accumulated over the last five years in the OPP Policing Cost Stabilization Reserve
- Service level demand includes operating costs of $0.07 million for a new enhanced cleaning contract for OPP facilities, required as a result of COVID-19. These costs are to be fully funded from the Stabilization Reserve in 2021.

Conservation Authorities (CAs)

The **2021** net budgets submitted by the three Conservation Authorities totalling $29.3 million represents an increase of $1.2 million or 4.1 per cent over the 2020 Budget. Highlights of the budget increases, related drivers and funding sources are:

- $1.2 million levy increase, mainly driven by climate change and infrastructure special levy projects, and labour costs funded by the general levy.
- One-time cost reduction of $0.37 million from reserves to address Emerald Ash Borer (EAB) impacts and restoration efforts on CVC owned properties; continuation of proposed funding is not anticipated from Peel's EAB Reserve after 2021.
- No increase in Utility Rate funding, as was initially forecasted last year. This is because most recent watershed focused budget increases did not materialize, due to delays caused by the COVID-19 Pandemic. The utility rate will be revisited in the next budget cycle as the project focus shifts.

The funding from Peel will be incorporated into each Conservation Authority's budget which will subsequently be approved by their respective boards.

Chart 11

Conservation Authorities $000's	General Levy Increases	Special Levy Increases	Total Increase	% Increase
Conservation Levies:				
Credit Valley Conservation	227	392	619	2.5
Toronto & Region Conservation	64	466	530	2.8
Conservation Halton	19	(10)	8	1.7
Sub-total CA Levy Increase	**$310**	**$848**	**$1,157**	**2.6%**
One-Time Costs for EAB*		(370)	(370)	(88.1)
Total CA Levy Increase	**$310**	**$478**	**$787**	**1.8%**
Less Peel Funding:				
• Utility Rate	-	-	-	-
• Peel Reserves	-	370	370	(88.1)
Net Budget	**$310**	**$848**	**$1,157**	**4.1%**

Note: *One-Time Costs consist of Emerald Ash Borer (EAB) costs for CVC (2020 and 2021)

Municipal Property Assessment Corporation

MPAC's net budget of $19.7 million represents a decrease of $0.2 million or 0.9 per cent over the 2020 Budget. The Budget is based on historical trends for MPAC budget costs. This cost reduction is a result of MPAC's reviewing its priorities, strategies and finding new, efficient ways to deliver services without impact to service levels.

Operating Budget Outlook 2022-2024 – Tax Supported Services

2022- 2024 Forecast

The financial outlook is based on maintaining existing service levels to a growing and changing population in the most cost-effective manner, general assumptions for inflation, and the operational impact of capital works. Changing legislation, provincial subsidy and the fluctuating economy will continue to influence budget increases over the next three years.

As seen in *Chart 12* below, based on current Council directed service levels, staff have forecasted an average net tax levy increase of 2.9 per cent over 2022 - 2024. Also included in these forecasts is the impact of the capital plan on the Operating Budget such as the operating costs for the Seniors' Health and Wellness Village, new paramedic stations, and the investment in sustaining Peel's infrastructure. Similar to the Budget, the forecast for 2022 includes estimated provincial funding impacts. The forecast for 2022 reflects the anticipated decrease in PILTs from the Greater Toronto Airport Authority due to lower passenger volume experienced in 2020. Summary IV provides details on the forecasted net budget increases for 2022-2024. These forecasted increases may change as Council determines priorities throughout the next four years.

Chart 12 **Operating Forecast 2022 – 2024 – Tax Supported**

	Budget	Forecast		
	2021	2022	2023	2024
	%	%	%	%
Regionally Controlled	2.0	2.5	1.8	1.4
External Agencies	1.6	1.7	1.7	1.7
Tax Assessment Growth	(0.9)	(0.8)	(0.8)	(0.8)
Subtotal	**2.8%**	**3.4%**	**2.7%**	**2.3%**
Provincial Funding Impact	0.5	0.4	-	-
Net Tax Levy Impact	**3.2%**	**3.8%**	**2.7%**	**2.3%**
Property Tax Impact*	**1.3%**	**1.6%**	**1.1%**	**1.0%**

* Based on weighted average municipal portion of tax bill is approximately 41 per cent.

Consistent with the principle of "Respect for the Taxpayer" within the Long Term Financial Planning Strategy, net tax levy increases that are in line with overall blended inflation; the Canadian Price Index (CPI) for operating costs and the Average Non-Residential Construction Index to recognize Peel's infrastructure intensive services. For 2022, staff will bring forward a report to Council after the 2021 Budget deliberations to recommend a target increase for 2022 as well as other recommendations required to achieve the target.

2021 Capital Budget and Ten Year Plan – Tax Supported Services

2021 Capital Budget - $408.9 Million

The Region's Capital Budget supports the financial principles of "Ensure the capital plan is sustainable", "Borrow when appropriate for Capital Infrastructure" and "Manage assets". The Tax Supported Capital Budget totals $408.9 million (Summary VI(a)). Regionally Controlled services represent over 84 per cent ($345.0 million) of the total Tax Supported capital plan with Police Services and Conservation Authorities accounting for the balance. Similar to the Operating Budget, the Capital Budget also supports the three areas of focus and outcomes of the Strategic Plan.

The two largest components of the Tax Supported Capital Budget are Housing Support at $137.2 million or 34 per cent and Roads and Transportation at $110.3 million or 27 per cent which support Council's priorities of transforming housing service delivery and improving goods movement. A comparison of the Capital Budget with the 2020 Capital Budget is provided in Summary VI(b). Some of the major capital works in the Tax Supported Capital Budget are as follows:

Living: $175.8 million

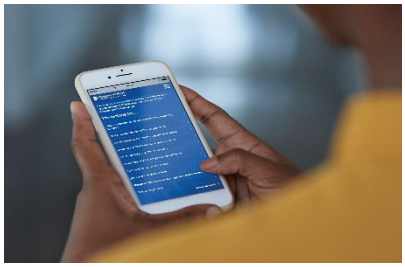
People's lives are improved in their time of need.

- $137.2 million to support Housing including $120 million for Housing Master Plan; state of good repair of Region owned buildings and capital loans to Community Housing Providers
- $28.1 million for Phase 1 costs of a new Paramedics reporting station, 15 ambulances replacement and maintenance of facilities and equipment
- $5.0 million for facility maintenance and equipment replacement at the Long Term Care Homes
- $2.1 million including technology for TransHelp Automatic Fare Payment, Accessible Transportatin Master Plan, bus modification and vehicle purchase

Thriving: $189.3 million

Communities are integrated, safe and complete.

- $56.4 million for Peel Regional Police including facilities revitalization and expansion, information technology requirements, purchase of operational assets and equipment, replacement of fleet vehicles
- $61.8 million for road construction and improvements, $33.8 million for road resurfacing and infrastructure maintenance, $4.1 million for traffic related programs and $2.8 million for transportation demand management, active transportation and Goods Movement
- $6.8 million to support Waste including maintaining Waste facilities, purchase of carts for new households and maintain Regional landfill sites



Leading: $43.7 million

Government is future-oriented and accountable.

- $24.1 million to maintain information technology
- $11.3 million investment to maintain Region's office facilities in a state of good repair
- $2.2 million for climate change mitigation and energy management
- $5.0 million for process and technology solutions
- $0.4 million for development charge updates

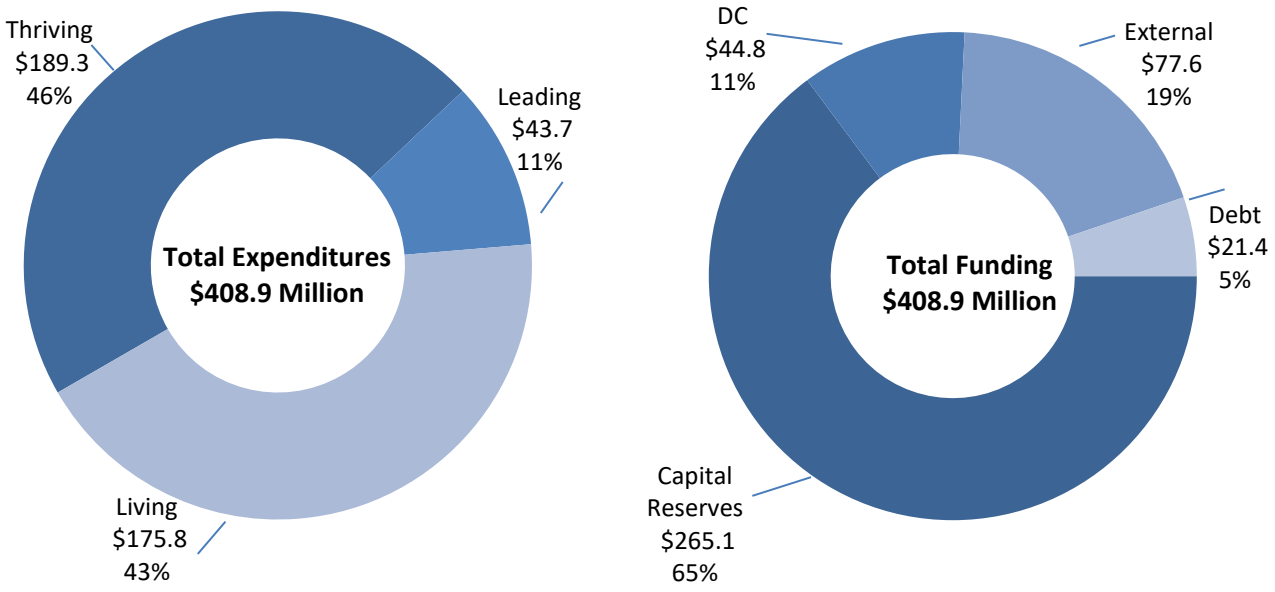
2021 Capital Budget Financing

The Region's capital financing follows the principles of the Long Term Financial Planning Strategy. To implement Peel's "Pay As You Go" principle, growth is funded by Development Charges where possible and capital reserves are used to fund the state of good repair. Debt is used to cash flow Development Charges and is leveraged to finance non-development charge eligible growth infrastructure including the development of waste facilities and affordable housing.

The Tax Supported Capital Budget is financed from development charges, reserves and reserve funds, debt and external funding sources which include funding from other municipal partners. Of the Tax Supported Capital Budget of $408.9 million, 65 per cent is funded by capital reserves and reserve funds, 11 per cent is funded by Development Charge (DC) reserve funds, 19 per cent is financed by external sources and 5 per cent is funded by Debt . *Chart 13* below provides the components of the Capital Budget by area of focus and the funding sources.

Chart 13

2021 Tax Supported Capital Budget ($M)



Operating Impact of 2021 Capital Budget

The Capital Budget includes new infrastructure which will enhance Peel's service levels to meet the demands of our growing community. When these capital works become operational there will be a direct impact on the operating budget requiring additional resources to service the public. Future expected net operating impact of the Capital Budget is estimated at $2.8 million as in *Chart 14*, which is phased in over several years as the work is completed. These expected operating costs associated with capital projects have been included in the future years' operating budget forecast.

Chart 14

(In $ Million)	2021	2022	2023	2024	Beyond 2024	Total
Housing Support	$0.1	-	-	-	-	$0.1
Paramedics	-	-	-	$2.1	-	$2.1
Digital & Information Services	-	$0.3	$0.2	$0.1	-	$0.6
Total Operating Impact	**$0.1**	**$0.3**	**$0.2**	**$2.2**	**-**	**$2.8**

- Housing Support: $0.1 million for housing technology license fees.
- Paramedics: General operating costs of $0.5 million and staffing costs of $1.7 million for the new reporting station, beginning in 2024.
- Digital & Information Services: The investment in updated technology is anticipated to have an operating impact of $0.3M in 2022, $0.2M in 2023, and $0.1M in 2024.

2021-2030 Ten Year Tax Supported Capital Plan - $4.4 Billion

2021-2030 Capital Plan

In addition to the one year Capital Budget, the Region prepares a nine year forecast which is approved by Council in principle. Planning beyond the horizon of the single budget year allows the Region to assess the sustainability of future plans. As the Region's assets approach the end of their useful life, the Region must ensure that there is a plan to repair, replace or decommission these assets to support the community's needs over the long term and to meet Peel's growth requirements. The 10 Year Capital Plan is the first capital plan to address the infrastructure requirements to the 2041 planning horizon. The Ten Year Capital Budget for Tax Supported services totals $4.4 billion (Summary VII).

Highlights of the 10 Year Tax Supported Capital Plan include the following:

Living: $1,391.2 million

People's lives are improved in their time of need.

- $688.1 million for affordable housing development projects, Housing Master Plan, technology and condition assessments
- $356.1 million for loan requests to maintain the assets of Housing providers, Region owned buildings and condominium units
- $57.2 million for the maintenance of four Long Term Care homes and $60 million for a new Long Term Care home to address needs of growing frail senior population
- $193.7 million for Paramedic satellite and reporting stations, new ambulances and vehicle replacements, defibrillators and other medical equipment, information technology initiatives and major facility maintenance
- $15.0 million for TransHelp vehicle purchase, bus modification, Automatic Fare Payment and Accessible Transportation Master Plan

Thriving: $2,788.2 million

Communities are integrated, safe and complete.

- $1.2 billion investment in Roads and Transportation for construction and widening, improvement of intersections and corridors, $430.0 million for road reconstruction and resurfacing, and $ 130.6 milion for sustainable and active transportation, goods movement and safety initiatives in support of Vision Zero
- $599 million for Police Services to ensure community safety
- $339.6 million to support Waste management including $245.6 million new infrastructure for 75% diversion target, $41.0 million to maintain current infrastructure in a state of good repair, $17.5 million carts related to Peel's household growth, $17.6 million for monitoring and remediation at all landfill sites and $8.4 million site enhancements at Peel Curing Facility

Leading: $223.0 million

Government is future-oriented and accountable.

- $173.1 million for state of good repair capital investments in existing Regional assets to maintain asset conditions and current service levels using Peel's Asset Management Strategy
- $47.8 million to support climate change studies and investments to build environmental resilience as well as technology initiatives to provide efficient and modern service to citizens
- Development Charge growth related projects of $2.1 million include development charge reviews to ensure compliance to provincial plans and changing legislation

2021-2030 Capital Plan by Classification – Regionally Controlled Tax

The Regionally Tax Supported Capital Plan can be separated into three general categories: State of Good Repair (SOGR), DC Funded Growth, and Non-DC Funded Growth & Council Priorities as displayed in the table below. Throughout the budget process the Capital Plan is developed with a focus on ensuring value for money. *Chart 15* illustrates the total Regionally Controlled Tax Supported Capital Plan by category.

Chart 15

Tax Supported Services (Excludes External Agencies)	2021-2030 Capital Plan ($ M)	%
State of Good Repair	$ 618.2	16%
DC Supported Growth	$1,106.0	29%
Non-DC Growth & Council Priorities	$2,067.2	55%
Total	**$3,791.4**	**100%**

State of Good Repair capital work is estimated at $618.2 million which represents the capital investment in existing Peel-owned capital assets to maintain asset condition and current service levels using Peel's Asset Management Strategy. The strategy uses a risk-based approach to give a strategic perspective on the state of Peel's infrastructure highlighting where reinvestments in capital assets are most needed to maintain state of good repair and service levels to the public. The strategy provides a framework that guides the services in planning the most appropriate capital work to address infrastructure needs. The majority of the State of Good Repair capital work in the 10-Year Capital Plan relates to road resurfacing, structure rehabilitation and storm sewer remediation, office facilities maintenance and keeping housing stock in good condition.

DC Funded Growth capital work estimated at $1,106.0 million represents the capital investment to service the growth in Peel's population, financed from DC Reserve Funds. The majority of the Growth capital work in the Regionally Controlled Tax Supported 10-year Capital Plan relates to road widenings such as widening of Mayfield Road from Bramalea Road to Airport Road, Mississauga Road from Bovaird Road to Mayfield Road, addition of new turning lanes to key intersections to improve capacity and operational efficiency

At the time of the development of the Capital Plan, there was insufficient information available to assess Bill 108*: More Homes, More Choices Act* which may impact the collection of development charges for infrastructure related to soft or social services such as paramedic services and social housing.

Non-DC Growth and Council Priorities capital work of $2,067.2 million represents other capital asset acquisitions and improvements which are largely related to service enhancements and non-DC funded growth that are funded from reserves and reserve funds and external recoveries. Major capital work in the 10-Year Capital Plan includes waste management facilities to support Council's diversion target of 75 per cent by 2034 and additional affordable housing.

2021-2030 Capital Plan Financing

The Tax Supported Capital Plan of $4.4 billion including external agencies is funded by three sources: 55 per cent is funded by reserves and reserve funds, 29 per cent is funded by DC reserve funds, 11 per cent is funded by external sources and 5 per cent is funded by debt financing.

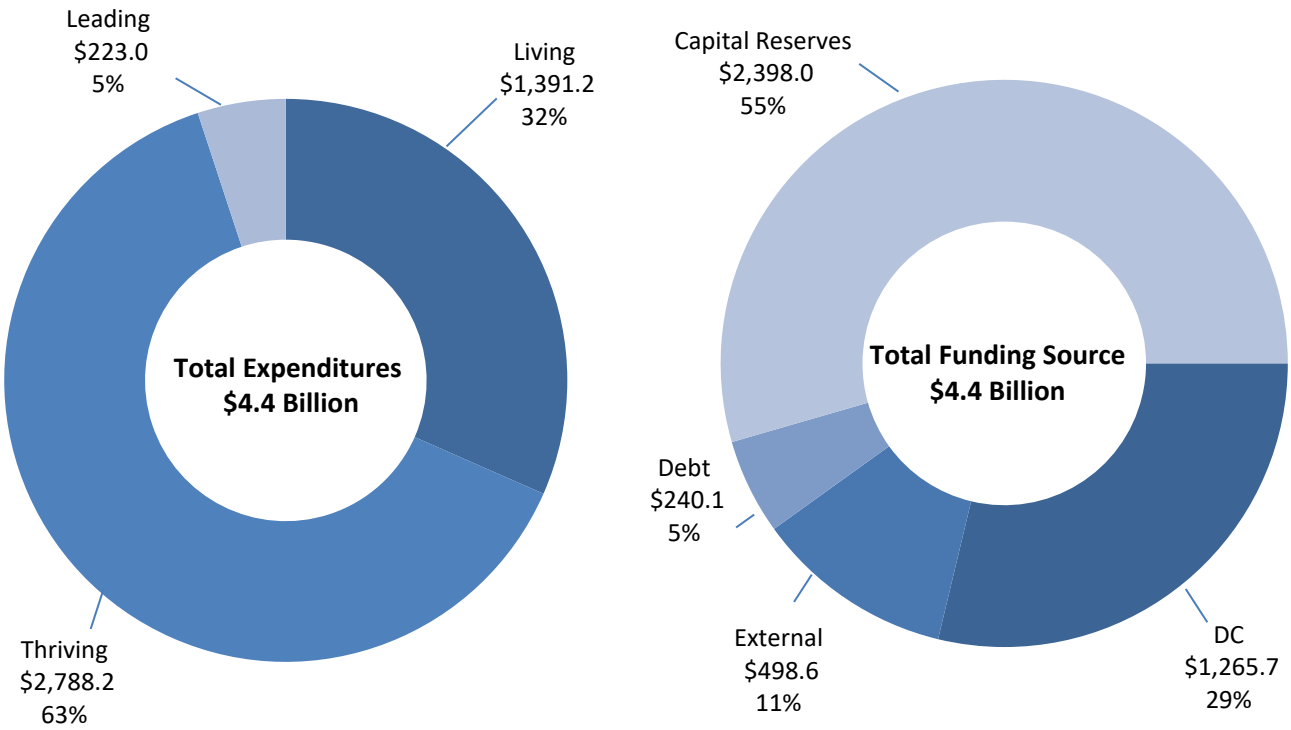
Ontario changed its *Development Charges Act* in December 2015 which allows Peel to use development charges to help pay for waste diversion initiatives. The new waste diversion portion of the Capital Plan will attract development charges following the next DC By-law update.

As reported to Council on June 13, 2019 in the report "Implications of Bill 108, *More Homes, More Choices Act 2019,"* Bill 108, as proposed, would have adverse long term financial implications and risks to the Region. The DC revenue loss would require the Region to take on additional debt or increase property taxes and utilize rates to continue with its capital infrastructure investment plan for growth. It would also impact the Region's financial sustainability and flexibility over the long term. The proposed 10-year capital plan was developed based on the existing *Development Charges Act* and Peel's current DC By-law. Future 10-year capital plans will be aligned with the updated DC Act and Peel's DC By-law reflecting Bill 108 once it is enacted.

Chart 16 below provides the components of the Capital Budget by area of focus and funding source.

Chart 16

2021-2030 Ten Year Tax Supported Capital Plan ($B)



Sustainable Capital Financing

Capital Financing Strategy

Regional Council approved its Capital Financing Strategy on September 24, 2020. The strategy outlined principles to guide the financing for both short term and long term capital requirements. Implementation of the Capital Financing Strategy will ensure that the Region of Peel maximizes available funding sources and remains financially flexible to address future capital infrastructure challenges.

Adequacy of Reserves/Liquidity

Capital Reserves are used to fund the state of good repair of existing assets and other capital work not eligible for DC funding. The types of capital projects supported by these reserves include replacement of Regional vehicles and equipment, resurfacing of Regional roads, major building equipment repairs and building maintenance, replacement of Regional buildings and waste infrastructure development. Capital Reserves provide the resources to advance the Region's Capital Plan. They provide financial flexibility to meet long term financing requirements and help achieve the long term financial sustainability of Peel's infrastructure.

Regional Council has adopted the strategy to increase the tax supported reserves by one per cent of the net tax levy rate since 2007. Since its implementation, this solution was implemented each year except 2010 to support the non-DC portion of the capital plan. These increases in the capital reserves also contributed to Peel's overall liquidity and financial condition which supports Peel's Triple A (AAA) credit rating.

On April 10, 2014 Council approved the report titled "2014 Annual Update on Peel's Financial Condition", which directed staff to use a 20-year capital forecast of the state of good repair to assess the capital reserve adequacy. Based on the most recent reserve adequacy assessment, current reserve levels and contributions are not sufficient to fund the Regionally Controlled Tax Supported 20-year capital forecast. There is a projected shortfall of $1.3 billion by the end of 2040. Included in the 2021 Tax Supported Operating Budget is a one per cent net tax levy increase or $11.3 million to mitigate the funding shortfall and to support Peel's long term infrastructure requirements. An annual increase of one per cent for a further five years from 2022 to 2026 will be required to close the gap.

In 2017, the Region received funding under Phase 1 of the infrastructure funding program. Phase II Green Infrastructure Fund announcements are expected in the fall of 2019. The Region may be eligible for funding under this program for Affordable Housing, climate change, waste diversion and Long Term Care. Staff have been reviewing the funding eligibility criteria and are in the process of applying for funding where applicable. The Tax Supported 10-year capital plan reflects the utilization of infrastructure funding. Future infrastructure funding may be significant and sustainable to reduce the long term pressure on capital reserves.

Development Charges

The Region's Growth Management Committee was established in the Fall of 2013 to address the key issues regarding managing growth in Peel. Staff from the Planning, Water and Wastewater, Transportation and Corporate Finance divisions along with the local municipalities and the development industry have been working together to achieve the Program's objectives of accommodating growth in a financially sustainable manner.

Since the passing of the DC by-law on September 10, 2015, the combined impact of expenditure management and revenue strategies (i.e. earlier collection of hard service DCs in the development process) has resulted in less DC debt issued than forecasted. The 2020 DC By-law update using 2041 growth plan numbers

and changes, as a result of Bill 108 *("More Homes, More Choice Act, 2019)* and Bill 197 *("COVID-19 Economic Recovery Act, 2020"),* has been completed and is scheduled to be in force in January 2021. The 2020 DC by-law proposed to increase development charge rates in Peel.

The new legislative changes main purpose was to move as effectively as possible into a strong economic recovery as well as to address housing supply and affordable housing in Ontario. The new legislative changes could have major administrative implications for DC monitoring and reporting and might require further enhancements to technological tools, resulting in further budgetary impacts.

Leveraging Debt

To support growth driven capital projects and other infrastructure intensive service enhancements that are not eligible for DC funding (such as waste facilities and affordable housing units), debt will be leveraged where appropriate during the period of the Capital Plan. Peel will seek to maintain sufficient flexibility and overall liquidity to be able to meet the infrastructure needs of the community. In the Capital Plan, debt has been identified to finance projects such as the Mixed Waste Processing Facility and additional Affordable Housing to ensure generational equity. Staff will seek Council approval prior to issuing any additional debt.

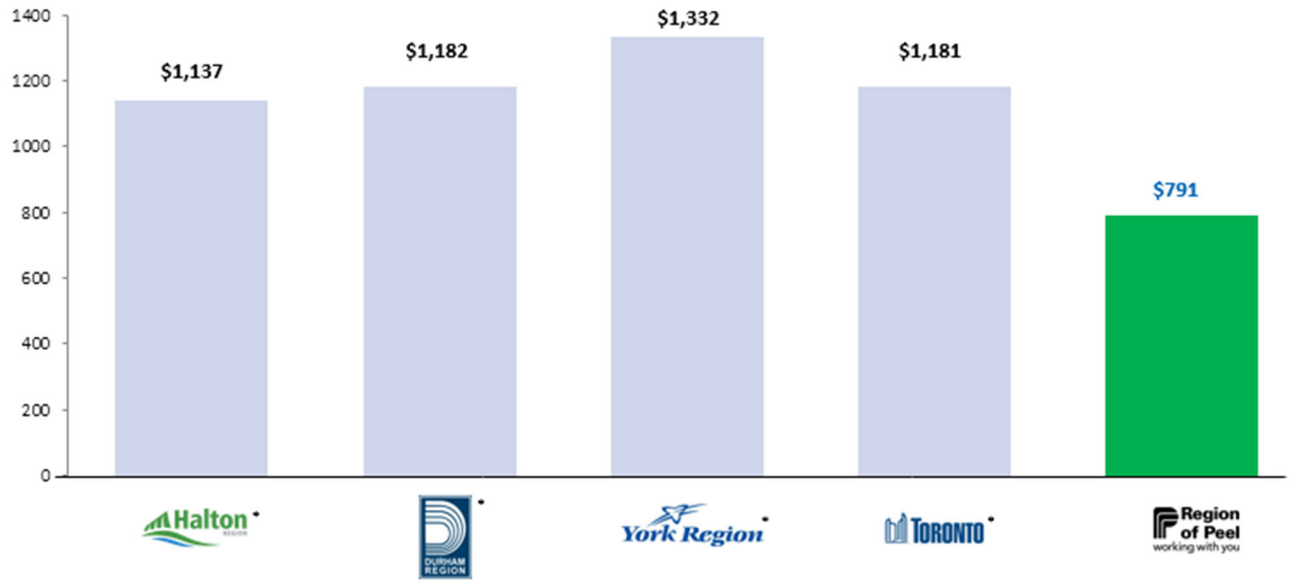
2021 Operating Budget - Utility Rate Supported Services

Overview - 5.5 Per Cent Utility Rate Increase

The Utility Rate Supported Operating Budget totals $605.4 million. In addition to providing water and wastewater services to Peel Region's citizens and businesses, Peel also provides services to York Region and City of Toronto and the costs for these services are fully recovered. Utility Rate user fees also provide $16.0 million in financial support to the three conservation authorities which serve the Region. The Water and Wastewater service budget increases are based on identified cost pressures and forecasted billable flows.

Included in the Utility Rate expenditures are the debt costs (interest and sinking fund contributions) to finance Peel's growing population and related infrastructure requirements. These debt costs totalling $122.9 million currently have no impact on the Utility Rate as they are completely funded from development charge revenues.

The Utility Rate Supported Operating Budget is financed mostly through revenue from consumers. Other financing sources include external sources (i.e. York Region), grants, and sewer surcharge revenue. The Water and Wastewater Budget results in a blended utility rate increase of 5.5 per cent.

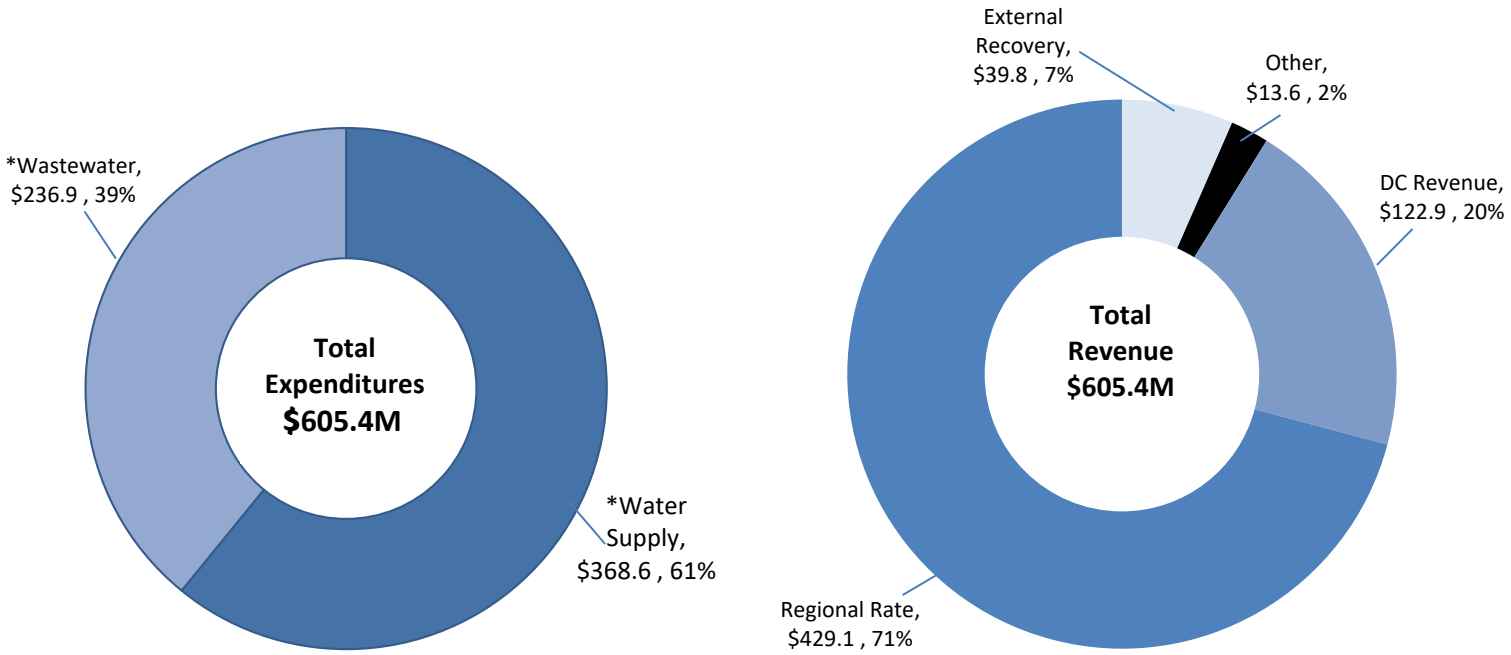


*Based on 2020 Residential Rates

Note: York Region - average of three municipalities: Markham, Vaughan & Richmond Hill

This 5.5 per cent utility rate increase translates into an increase of $43 to the residential annual water bill based on average household consumption of 290m^3 or $0.12 per day and an increase of $111 to the small business water bill based on average consumption of 695m^3 or $0.30 per day. In 2021 the average residential homeowner will pay a water bill in the amount of $791 based on average household consumption. However, Peel's utility rate will continue to be the lowest rate in comparison to neighbouring GTA regions even before their relative 2021 utility rate increases.

Chart 17 **2021 Utility Rate Supported Operating Budget ($M)**



**Note: includes $16 million Conservation Authorities expenditures and $123 million Debt financing cost funded by DCs*

Operating Budget Pressure

The Peel required billings determine the utility rate applied to Peel users. The Utility Supported Operating Budget has an increase of $21.7 million in Peel required billings to meet the demand of a number of significant pressures offset by operational efficiencies. The pressures are categorized as Base Pressures, Service Demand, Managing Risk to Declining Consumption and Capital Infrastructure Funding.

Base Pressures

Base pressures include adjustments for inflation, economic factors and prior year management decisions. $4.8 million related to base pressures in the Utility Rate budget includes:

- $1.8 million inflationary impact related to materials, supplies and services as well as labour costs
- $1.6 million for the reduction of tax subsidy of utility operations
- $1.7 million increase in the Ontario Clean Water Agency (OCWA) contract

The above pressures are partially offset by efficiencies of $0.6 million including reduction of $0.2 million on the OCWA fixed contract costs and moving public education to virtual.

The Province of Ontario's 2020 Budget, announced in November 2020, provided relief for electricity costs through the Comprehensive Electricity Plan. For the 2021 Budget, electricity costs for water and wastewater services have been reduced by an estimated $5.4 million.

The budget includes resources to provide water and wastewater services for 4,000 new customers in 2021.

Service Demand

The chart 18 below includes the Service demand in the Utility Rate Supported Budget.

Chart 18

Thriving - Communities are integrated, safe and complete

Service	Service Outcome	2021 Investment Outcomes	Investments	
			Gross ($'000)	Net ($'000)
Water Supply	Safe, reliable and high quality drinking water is available to Peel customers	Improved water account management	126	126
		COVID-19 response - PPEs & enhanced cleaning (funded from Phase 1 Safe Restart Fund)	2,261	-
Wastewater	Wastewater in the Region of Peel is removed in a safe and environmentally responsible manner	COVID-19 response - PPEs & enhanced cleaning (funded from Phase 1 Safe Restart Fund)	206	-
		Improved Inflow and Infiltration Mitigation Strategy (contract conversion funded using existing budget)	-	-
		Enhanced capital project management of pumping stations (contract conversion funded using existing budget)	-	-
		Thriving - Total	**2,593**	**126**

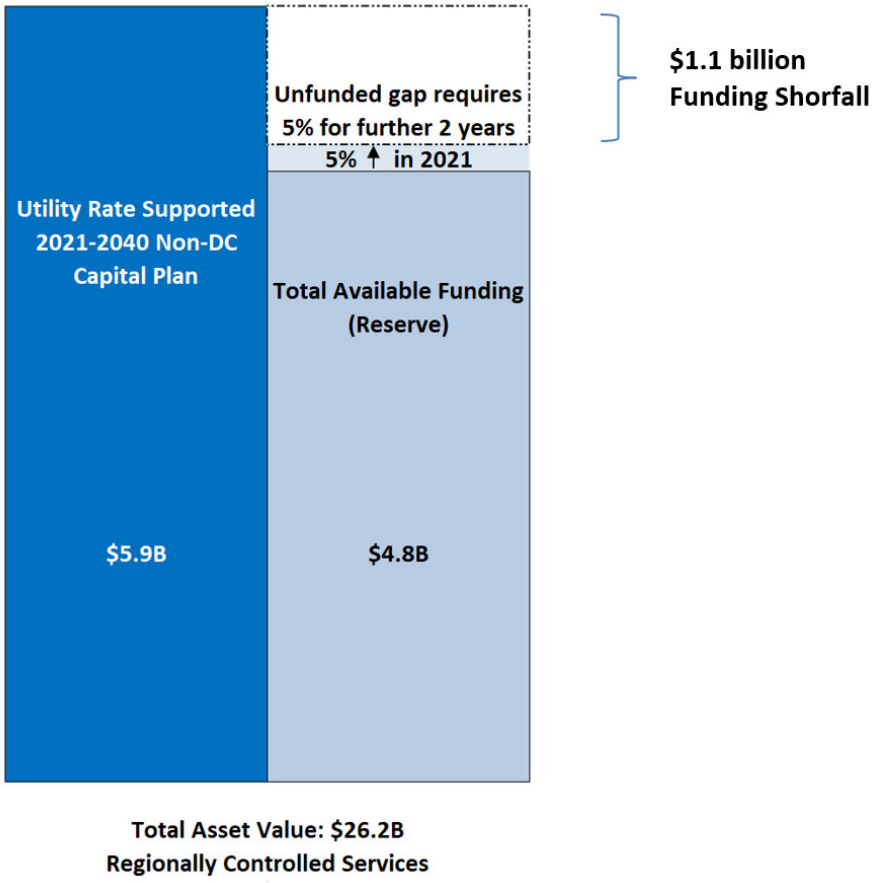
Capital Infrastructure Funding – Through the Utility Rate

The commitment to maintain quality water and wastewater services and comply with regulations includes a continued focus on asset management work. Each year, information on the condition of Peel's infrastructure is updated and re-evaluated over the 20-year horizon as per Council's direction in 2014, to validate the long-term adequacy needs for the capital reserves.

Based on the most recent assessments of Peel's water and water infrastructure, it is estimated that approximately $6.1 billion will be required over the next 20 years to predominately finance the state of good repair of water and wastewater assets. This level of investment will be sufficient to maintain current service levels to the public and manage infrastructure risks. As illustrated in Chart 19, there is a funding gap currently estimated at $1.1 billion, which has largely been driven by the growth in Peel's infrastructure combined with

some of Peel's more significant infrastructure approaching the end of its lifecycle. To mitigate the current unfunded shortfall and to support Peel's long-term financial sustainability, an increase of a 5 per cent infrastructure rate or $20.0 million has been included in the 2021 Utility Rate Supported budget. Analysis shows an annual increase for two more years until 2023 will close the current funding gap.

Chart 19



Water Consumption

In addition to operating costs, the other factor to determine the utility rate is billable flow or average water consumption volume, which has been declining in recent years. The trend is influenced by changes in the Building Code, Built form and changes in the nature of employers. Peel's utility rate costs are primarily fixed (80 per cent) as the service is infrastructure intensive so there is little ability to reduce operating costs when billed volumes decline. Consumption is reviewed each year and adjustments are made when necessary to Peel's budgeted flows.

For the 2021 Budget, there is some uncertainty around the overall water consumption. During 2020, there was a significant decrease in the water consumption for in the Industrial Commercial Institutional (ICI) sector. However, there was also a significant increase in water consumption in the residential sector. At the time of the development of the budget, there was insufficient data to determine if the overall decrease in the ICI sector was temporary or long term.

Operating Budget Financing

User Fees and Service Charges

The Utility Rate Supported budget includes approximately $9.6 million in general user fees and service charges. In addition to general user fees and service charges, the Utility Rate budget includes fees charged to York Region of $28.1 million, which represents the full cost recovery of providing water and wastewater services to York Region. The largest component of the Utility Rate budget is the direct billing to Peel's residential and commercial ratepayers which represents approximately 71 per cent of the total funding source.

Rate Stabilization Reserve Draw

The Utility Rate Supported Budget includes $2.7 million in draws from the Rate Stabilization Reserve to support various initiatives and risks as show in Summary III (a) and $2.5 million in reserve draws using Phase 1 Safe Restart Funds remaining from 2020 as shown in Summary III (b).

*Staffing Resources to Achieve Level of Service**

As in the *Chart 20* below, the Utility Rate Supported Operating Budget includes 539 full-time equivalent staffing resources to deliver services to meet the demands of Peel community (Summary V (a)-(c)).

Chart 20

	Staffing Resources to Achieve Level of Service	
	2020*	**2021***
Utility Rate Services	535	539

**Regular Positions (Full-Time Equivalent, FTE)*

Through previous budgets, Council approved funding to provide service levels which utilized 4 contract staff for service delivery. The 2020 level of service reflects these becoming regular FTEs in 2021 to sustain the approved service level and funding approved by Council.

The overall Utility Rate budget includes wage gapping in the amount of $1.01 million (10 positions), which recognizes the financial impact of the natural staff turnover patterns.

Operating Budget Outlook 2022-2023 – Utility Rate Supported Services

The Utility Rate Budget increase provides the balance to maintain capital infrastructure in a state of good repair, address service level requirements while minimizing the impact to Peel's ratepayer. Assumptions for demand reflect the trends over the past five years and take into account new growth.

For the period 2022-2023, Peel Utility Rate Supported services are forecasting an average combined annual rate increase of 6.7 per cent, of which 75 per cent is to maintain infrastructure which currently projects a funding shortfall of $1.1 billion by the end of 2040. A number of key assumptions such as the water and wastewater capital stabilization reserve contributions, energy prices, Peel water consumption, and operating costs in water and wastewater services will continue to influence the rates in future budgets. Included in the forecast is a 5.0 per cent increase from 2022 to 2023 to support state of good repair of existing and new regional infrastructure.

Peel's current Utility Rates are the lowest in comparison to similar municipalities in Ontario. With the forecasted increases to 2023, Peel's Utility Rates are expected to remain the lowest in comparison to similar municipalities.

As presented to Council on December 3, 2020 through the report entitled, "Long-Term Utility Financial Plan", a review of the overall revenue and fee structure is being undertaken to ensure the long term financial sustainability of the water and wastewater services. The outcome of the review is expected to be implemented through the 2024 Budget. Therefore, no forecast is currently available for 2024.

Displayed in *Chart 21* below are the projected utility rate increases for the next three years. Of note, all utility rate increases are effective on April 1 of the budget year.

Chart 21

Forecasted Utility Rate Impact 2021 – 2024				
	Budget	Forecast		
	2021	2022	2023	2024
Operations	1.3%	2.6%	0.7%	TBD
Managing the Risk of Declining Consumption	(0.8%)	-	-	-
Capital Infrastructure	5.0%	5.0%	5.0%	TBD
Total Utility Rate Impact	**5.5%**	**7.6%**	**5.7%**	**TBD**
Household Bill (annual consumption of 290m^3)	$791	$847	$898	TBD
Small Business (annual consumption of 695m^3)	$2,027	$2,171	$2,303	TBD

2021 Capital Budget – Utility Rate Supported Services

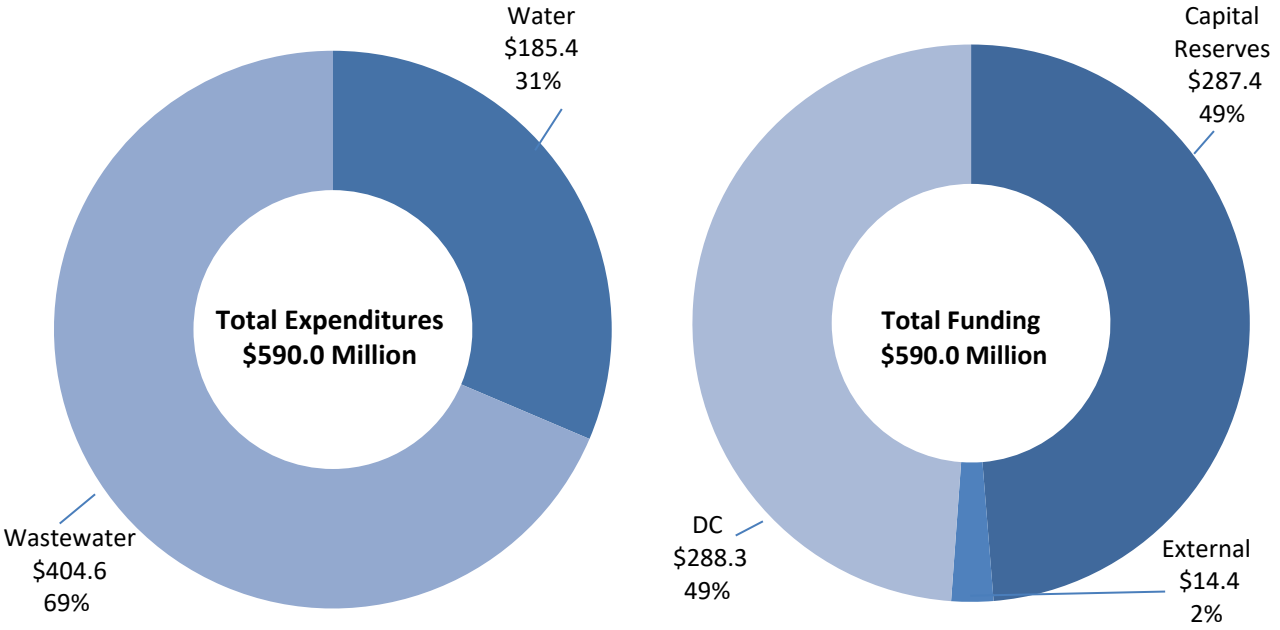
2021 Capital Budget - $590.0 Million

The Utility Rate Supported Capital Budget totals $590.0 million (Summary VI(a)). Water Supply accounts for $185.4 million or 31 per cent and Wastewater totals $404.6 million or 69 per cent. A comparison of the Capital Budget with the 2020 Capital Budget is provided in Summary VI(b). *Chart 22* below provides the breakdown of the two services that make up the total of the 2021 Utility Rate Supported Capital Budget.

As presented in *Chart 22* below, of the Utility Rate supported capital budget of $590.0 million, 49 per cent or $288.3 million is funded from DC reserves, 49 percent or $287.4 million from Capital Reserves, and $14.4 million from External Funding.

Chart 22

2021 Utility Rate Supported Capital Budget ($M)



Thriving: $590 million

Communities are integrated, safe and complete.

Highlights of the 2021 investments include:

- East-to-West Diversion Sanitary Trunk Sewer - $180 million
- Linear wastewater infrastructure to maintain a good state of repair - $86 million
- Watermain replacement and rehabilitation projects in Peel - $67 million
- MTO highway widenings – 401 and QEW and Hurontario Light Rail Transit - $37 million
- G.E. Booth Wastewater Treatment Plant major maintenance and odour control improvements - $34 million
- Centre View Sanitary Trunk Sewer - $20 million
- Pumping station improvements and upgrades - $17 million

- Lining of the West Sanitary Trunk Sewer Twinning - $15 million
- Water treatment plant replacements and maintenance - $12 million
- Excess soils regulation implementation - $2 million

Operating Impact of Capital

- OCWA operations and maintenance fee increase as new facilities are brought on-line
- Additional resources may be required in 2022 and beyond as capital projects are delivered

2021-2030 Ten Year Capital Plan - $6.1 Billion

2021-2030 Capital Plan

As in the Tax Supported Services, the Utility Rate Supported Services also prepares a nine year forecast, which is presented to Council to approve in principle. The Ten Year Capital Budget for Utility Rate Supported Services totals $6.1 billion.

Highlights of the Capital Plan include:

- Expansion of the wastewater treatment plants and sewage pumping stations to service growth - $1,554 million
- Construction of other new sanitary sewers to service growth - $956 million
- Investment in linear wastewater infrastructure to maintain a good state of repair - $974 million
- Construction of new water mains to service growth - $697 million
- Investment in linear water infrastructure to maintain a good state of repair - $511 million
- Investment in water treatment infrastructure to maintain a good state of repair - $459 million
- Improvements and upgrades at the wastewater treatment plants - $314 million
- Investment in vehicle and gas-powered equipment and residential water meter replacement - $133 million
- Accommodating MTO highway widenings - $102 million
- Rehabilitation of sewage pumping stations - $81 million
- Improvements and upgrades at the water facilities - $68 million
- New and expanded water facilities to service growth - $62 million

2021-2030 Capital Plan by Classification

The Utility Rate Supported Capital Plan of $6.1 billion can be separated into three general categories as in *Chart 23*: State of Good Repair, DC Funded Growth, Non-DC Funded Growth & Council Priorities.

State of Good Repair (SOGR) capital work estimated at $1.9 billion represents the capital improvements on existing Peel-owned capital assets to maintain asset condition and current levels of service including meeting current regulatory requirements. The Region's investment in the state of good repair of its assets is guided by the principles of the Asset Management Policy.

DC Funded Growth capital work estimated at $3.3 billion represents investment in new capital to service Peel's population growth financed from DC funding sources. Approximately 53 per cent of the total Utility Rate Supported capital work is to address this pressure from growth.

Non-DC Growth and Council Priorities capital work of $0.9 billion represents capital asset acquisitions and improvements which are largely required for anticipated service enhancements and are funded from internal reserves.

Chart 23

Utility Rate Supported Services	2021-2030 Capital Plan ($ M)	%
State of Good Repair	$1,884.8	31%
DC Supported Growth	$3,340.9	55%
Non-DC Growth and Council Priorities	854.5	14%
Total	**$6,080.2**	**100%**

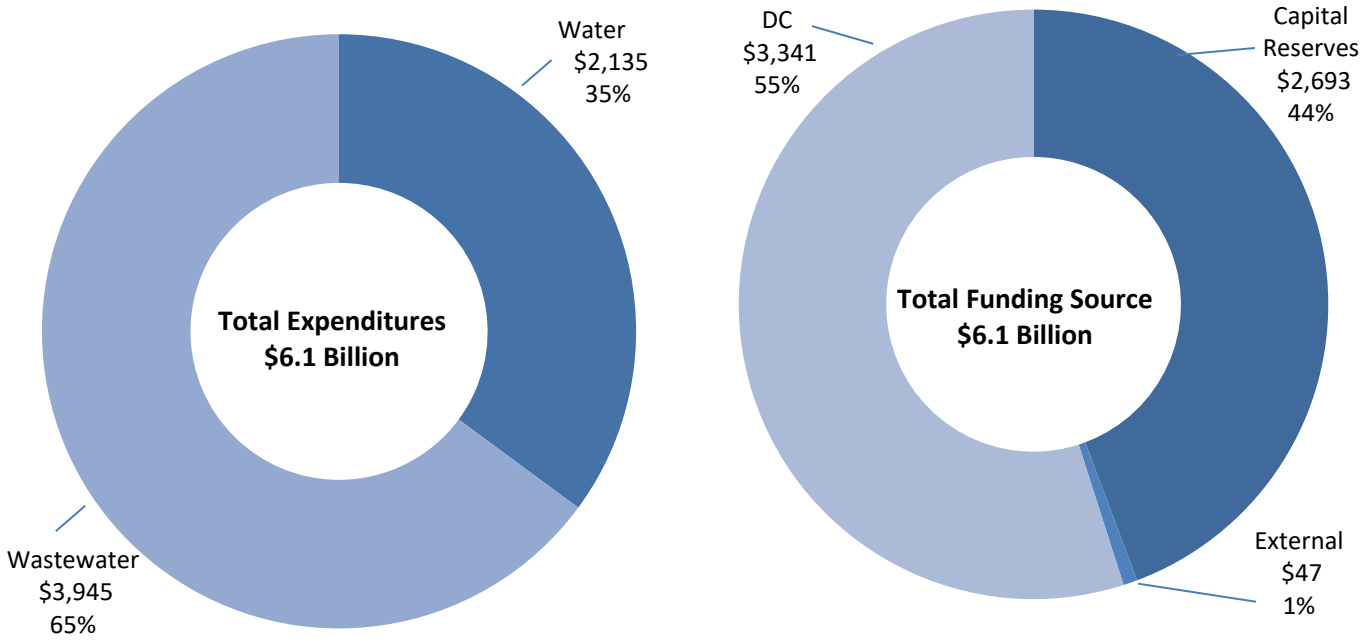
2010-2030 Capital Plan Financing

The Utility Rate Supported Capital Plan of $6.1 billion (Summary VII) is funded by three sources: 55 per cent is funded by DC reserve fund, 44 per cent is funded by reserves and reserve funds, and the remaining 1 per cent of the total plan is funded by external sources (e.g. York Region, Metrolinx, Local Municipalities, etc.).

Chart 24 provides the components of the Capital Plan by service and the funding sources.

Chart 24

2021-2030 Utility Rate Supported Capital Plan ($M)



Development Charge Reserve Fund

Development Charges are used to fund growth eligible under the *Development Charges Act*. As presented through the report "Financial Risk Management Strategy of the Regional Capital Plan" on January 10, 2021, a shortfall of up to $800 million in development charge revenue is forecasted between 2020 and 2024. A strategy to review the timing of capital projects has been implemented. However, additional debt will likely be required to cash flow the timing between the required expenditures and development charge revenue received.

Sustainability – Adequacy of Reserves

Capital Reserves are used to fund the state of good repair of existing assets and other capital work not eligible for DC funding. The types of capital projects supported by these reserves include replacement of vehicles, replacement of linear assets, pipes, feedermains and facilities.

Capital Reserves provide the resources to advance the Region's capital plan. They provide financial flexibility to meet long term financing requirements and help achieve the long-term financial sustainability of its infrastructure.

In 2008, Council adopted the strategy to increase the utility rate supported reserves each year to support the components of the capital plan not eligible for development charges. Since its implementation, except in year 2010, Council approved utility rate increases in range of three to seven per cent in annual budgets to strengthen Utility Rate Supported Capital Reserves. The increases in the capital reserves are also an important factor in Peel's overall liquidity and financial condition which supports Peel's Triple "A" (AAA) credit rating.

Similar to the Tax Supported Capital Plan staff use a 20-year capital forecast of state of good repair to assess the capital reserve adequacy for Utility Rate Supported services. Based on the most recent reserve adequacy assessment there is a projected shortfall of $1.1 billion in available funding by the end of year 2040. Included in the 2021 Utility Rate Budget is a 5 per cent rate levy increase or $20.0 million to mitigate the unfunded shortfall and to support Peel's long term infrastructure requirements. An annual increase of 5 per cent for another two years from 2022 to 2023 will be required to close the gap.

In 2017 the Utility Rate supported services received Phase I funding from federal and provincial infrastructure funding programs. Staff have been reviewing the criteria of phase 2 of the infrastructure funding programs related to Utility Rate supported services. Staff will report to Council with funding programs details as well as the projects that the Region will apply for funding. External funding will reduce the pressure on the internal capital reserves.

Disclosure of 2021 Budget Key Assumptions & Risks

Budget preparation requires assumptions to be made based on the best available information and are updated annually based on historical trends. The budget reflects an appropriate level of risk but there are certain items which should be highlighted:

Budget Accounting Policy

The Region's budgets are prepared based on a modified accrual basis while the Region's financial annual reports which report the actual results utilize the full accrual basis of accounting in accordance with Canadian public sector accounting standards.

Since 2009, the Canadian public sector accounting standards have incorporated the capitalization of tangible capital assets (TCA) and amortization expenses in the financials for all Ontario municipalities. For budget purposes, *Ontario Regulation 284/09* of the *Municipal Act, 2001*, allows municipalities to exclude TCA amortization from the budget.

Different from the financial annual report, the Region's operating budget does not include amortization expenses. Instead, it includes annual contributions to capital reserves to address the potential tangible capital asset liability. The 2021 annual reserve contributions for Tax and Utility Rate supported services both exceed their respective estimated 2021 amortization expense for tangible capital assets.

The Region's Financial Annual Report includes a reconciliation of the budget and actual results. The current approach that the Region utilizes to prepare its budgets provides Council with the information to make decisions on potential changes in tax and utility rates. The Region's Budget is prepared according to the *Ontario Regulation 284/09* of the *Municipal Act, 2001.* See Summary I(C) for a presentation and reconciliation of the 2021 Budget under a full accrual basis.

Labour Costs

- **Contract Settlements:** The Budget includes assumptions for interest arbitration awards for bargaining unit staff. The assumptions are consistent with Council direction for negotiating purposes.
- **Pay Equity:** The Region regularly assesses compliance with pay equity legislation. Dependent on the negotiated increases to union members and non-union staff pay band increases, there may be a pay equity impact.

Economic and Market Volatility

- **Peel Economy**: In 2020, Peel's economy remained under the influence of a rapidly changing macroeconomic environment. Early in the year, the onset of the COVID-19 pandemic ended the longest economic expansion on record and triggered the first global, national and provincial economic recession in a decade. This, along with measures taken to contain the spread of the virus, significantly impacted Peel's economy. There were negative sector-specific shocks and many residents lost jobs, which led to record high unemployment rates in Peel. A more diversified Peel economy contributed to a quick rebound in key areas of the economy when COVID-19 response measures were eased. Government supports for impacted Canadians lessened the impact on many Peel residents and businesses and contained the demand for some Regional services. A second wave of the pandemic is underway and while economic prospects remain positive, there are increased uncertainties and risks, including an acceleration in the changing nature of employment and its potential impacts on the Region's long-term financial sustainability.

- **Energy Costs:** The Region of Peel is forecasted to consume approximately 432 million kilowatt-hours of electricity and 16 million cubic meters of natural gas in 2021. Electricity cost, which is a significant component of the operating costs of Peel's Utility Rate Supported services, is expected to continue to be kept low due to the on-going participation of Regional facilities in the Industrial Conservation Initiative program of the Province. Next year's budget for natural gas already includes increases due to the implementation of the Federal Carbon Tax. Given the volatility in energy costs and the variability of energy consumption that may be brought about by changes in Regional facilities or operations, as well as potential impacts of new energy legislation or regulation on the energy rates, the actual expenditures may vary from the budget amount.
- **Ontario Works (OW) Caseload**: OW caseload is influenced by the performance of Peel's economy. The Region analyzes trends when forecasting caseload levels, and the Budget includes an average monthly caseload of 19,180, based on actual and projected caseload levels. In 2021, social assistance benefit costs continue to be paid for fully by the Province.
- **Paramedic Call Volume**: From 2015 to 2019 ambulance call volume growth has increased over 28% which equates to approximately 30,000 since 2015. Due to COVID-19, current call volume modelling forecasts that Paramedics will respond to approximately 135,000 calls in 2020 and 2021 or 370 calls per day which is same level as 2019.
- **Sinking Fund Rate of Return:** The Region contributes amounts annually to sinking funds, which are to be used to retire long term debt at maturity. The annual amount required to be contributed is dependent upon the rate of return on the sinking fund investments. Lower than expected returns may result in the need for additional contributions.
- **Supplemental Assessment, Property Tax Rebates and Write-offs:**
  Supplemental taxation is additional property tax revenues generated from new assessments that MPAC has added to the Region's tax roll in the year from new development or renovations / upgrades to existing structures. The amount of additional revenue is dependent on the number and type of property changes processed by MPAC and therefore varies annually.

  Property tax write-offs result from assessment appeals to the Assessment Review Board (ARB) and Requests for Reconsideration (RfRs) submitted to MPAC. Successful appeals can result in adjustments for multiple taxation years. The annual property tax write-off expense varies as it is dependent on a number of factors that are beyond the municipality's control, such as the number of successful appeals, the change in assessed value and the number of taxation years impacted. Adding to this volatility are a number of outstanding legacy appeals (i.e. appeals filed before the 2017-2020 assessment cycle for properties such as: Canadian Tire, Home Depot, Walmart stores or shopping malls etc.) still to be resolved. As a means to mitigate potential risk and support the Region's long-term financial sustainability, an allowance for tax appeals in the amount of $20.6 million has been established to address the potential losses associated with the outstanding assessment appeals. The adequacy of the allowance is reviewed annually. The ARB continues to follow its process for assessment appeals which stipulates a strict timeframe for completing appeals and a new process for scheduling appeals. It is the intention of the ARB to have all appeals heard within the four-year assessment cycle.

  As a result of COVID-19, the ARB suspended its Schedule of Events from March 26, 2020 to May 29, 2020. On June 1, 2020 the suspension was lifted and parties were to resume compliance with the schedule. The appeal deadlines were extended from March 31 to May 29, 2020, and the RfR deadline was extended to September 28, 2020. As a result of the suspension, the ARB is experiencing a significant increase in the volume of appeal work to be completed in the upcoming months.

  With respect to RfRs, MPAC has indicated that any influence the COVID-19 pandemic may have on property values was not in effect on January 1, 2016. For that reason, RfRs that exclusively cite COVID-19 will not result in a value change for the 2020 property tax year. Additionally, since the 2020 Assessment Update has

been postponed, property assessments for the 2021 property tax year will continue to be based on the fully phased-in January 1, 2016 current values. This means that the property assessment for the 2021 tax year will be the same as the 2020 tax year, and RfRs in 2021 that exclusively cite COVID-19 will not result in a value change for the 2021 property tax year.

Property tax adjustments also result from applications made to the municipalities for the rebate programs including vacancies in commercial and industrial buildings, charities and low-income seniors and disabled homeowners. The Provincial government has introduced flexibility for municipalities to amend their vacant unit rebate and vacant/excess land subclass reduction programs to respond to community needs. The Region initiated a consultation process with the business community resulting in Regional Council approving a phase out of the vacant unit rebate by 2020 taxation year (as legislated by O. Reg. 581/17). On February 13, 2020, the Region reduced the current vacant/excess land sub-class reduction program for the commercial and industrial tax classes in Peel to 15 per cent for the 2020 taxation year with a full removal of the program for the 2021 and future taxation years. Changes to Peel's vacant/excess land sub-class reduction program are legislated through O.Reg. 352/20. Please note that change to the vacant/excess land sub-class reduction does not result in rebate reductions/savings rather it is a shift in a property tax burden onto commercial and industrial property classes and away from the other property tax classes (i.e. primarily residential).

Weather

- **Utility Rate Supported Services, Transportation and TransHelp:** Operations of four Regional services are influenced by seasonal weather patterns: Water Supply, Wastewater, Roads & Transportation and TransHelp. Weather impacts water consumption demand primarily during the summer as well as the TransHelp and roads maintenance programs in the winter. Managing financial risks associated with weather volatility in these programs is supported by Rate Stabilization reserves.

Regulations and Legislation

- **Changes to Regulations and Legislation:** The Budget was developed with an understanding of the cost to comply with relevant regulations and legislation. As changes in regulations and legislation come into place staff will assess the cost of compliance and report to Council appropriately. For example, the need to adhere to the required legislation such as the *Construction Lien Act (CLA), Ontarians with Disabilities Act (AODA), ON1Call Act, Canadian Environmental Protection Act (CEPA) and Waste Free Ontario Act* may pose future challenges.

- **Health System Transformation:** The Provincial Government has proposed to merge Peel Public Health with three other public health units (Halton, Waterloo and Wellington-Dufferin-Guelph) and reduce the Provincial proportion of funding. There are many unknowns at this point due to the lack of detail from the Province, making it very challenging to estimate the full financial risk to the Region. However, what is now known is that there is increased financial risk to the Region if Public Health is no longer part of the Region. The Budget was developed on the basis of Public Health remaining with the Region of Peel in 2021.

- **Ontario Public Health Standards:** Provincial funding received is currently insufficient to meet the Ontario Public Health Standards in full, and as a result, Public Health prioritizes its efforts and activities towards those areas of greatest need as identified through health status data. Council is advised when there are significant risks in not meeting the standards. The Budget assumptions for provincial funding reflect the recent funding changes and no increase for inflation. The Province had originally planned to move to a 40/60 (Region/Province) cost share model from its current 30/70 cost share model. However, due to the COVID-19 pandemic, the move to has been deferred to at least 2022.

- **Changes to Valuation Process for Multi-residential Properties:** 2016 Reassessment Impacts for Multi-Residential Properties - For the 2016 reassessment, MPAC changed the methodology for valuing multi-residential properties to a Direct Capitalization on Net Operating Income approach. Previous valuations were based on the Gross Income Multiplier approach. No special consideration can be given to social housing / non-profit buildings which must be assessed using the same methodology as all multi-residential properties.

  For the 2020 taxation year, the City of Mississauga adjusted their tax ratios to mitigate the reassessment impact to the multi-residential property tax class. The reduction in the tax ratio for multi-residential properties helped to offset the reassessment impact to Peel Living properties in 2020. Annually, staff review the reassessment impacts to the assessment base to determine if tax ratio adjustments are required to mitigate any significant reassessment impacts.

Grants & Subsidies

- **Provincial Funding:** Provincial funding is a primary source of revenue to offset the municipal cost to deliver Health and Human Services. The Region of Peel has budgeted receipt of $667 million in external funding from upper levels of government for 2021. This represents a $2.4 million decrease from the funding levels in the 2020 Budget. This change reflects the funding announcements made by the Province in 2019. An investment of $5.5 million in property tax dollars was approved by Region Council to replace part of the funding reduction to maintain core service levels in impacted services. As observed over the 2020 year, there were multiple changes to the provincial funding announcements and this may continue into 2021. All of the provincial funding assumptions, including: inflation, population growth and funding formula changes, for the Budget reflect what is understood at the time of the development of the budget.

- **Phase 1 Safe Restart Program:** In 2020, the Region of Peel was allocated $27.3 million through Phase 1 of the Safe Restart Program. This funding was provided by the Province to address COVID related costs and pressures during the 2020 operating year. Any funding not required for 2020 was placed into a reserve fund to address temporary COVID related costs and pressures in the 2021 Budget. At the time of the development of the 2021 Budget, it was anticipated that there would be sufficient remaining funds. However, this will greatly depend on the duration and severity of the COVID-19 pandemic.

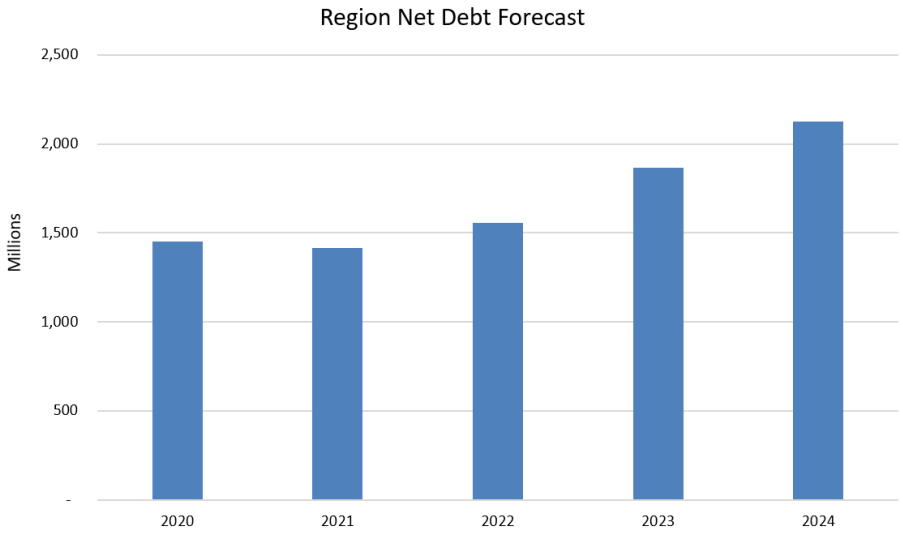
Reserves Draws

- **Rate Stabilization Reserves***:* Rate Stabilization Reserve draws are used to minimize annual fluctuations in property tax and utility rates as they provide funding for one-time costs, allow significant pressures to be phased in and are also used to address program pressures where there is some degree of uncertainty. These are especially important given that historical analysis shows that there can be noticeable swings in revenues from year to year. The 2021 Budget includes $11.6 million in rate stabilization reserve draws to mitigate pressures on both the tax and utility rate supported programs; $6.4 million for Regionally Controlled Tax supported services, $2.7 million for Regionally Controlled Utility Rate supported services, $50 thousand for Conservation Authorities and $2.4 million for Peel Regional Police. Utilization of the Rate Stabilization Reserves is contingent on Peel's actual 2020 financial performance. Summary III (a) provides details on the Proposed Rate Stabilization Reserve Draws
- **Phase 1 Safe Restart Fund:** The Budget includes $12.2 million in draws from the Phase 1 Safe Restart Fund to offset the one-time or temporary COVID-19 related costs and pressures in the 2021 Budget; $8.2 million for Region Controlled Tax supported services, $2.5 million for Regionally Controlled Utility Rate supported services, $1.5 million for Peel Regional Police and $69 thousand for the Ontario Provincial Police. Summary III (b) provides details on the Phase 1 Safe Restart Fund Reserve Draws.

Debt Financing

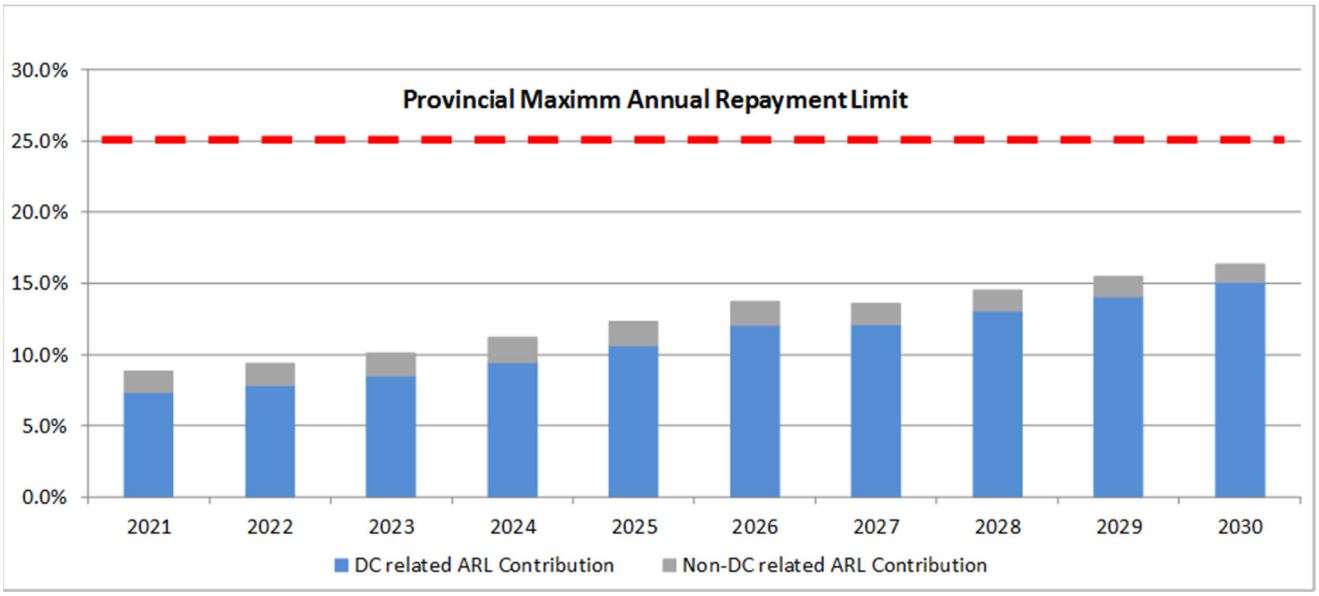
- **Tax Supported Debt***:* As of August 31, 2020 Tax Supported debt (net) totals $68.2 million. Debt financing costs of $5.1 million have been included in the 2021 Tax Supported operating budget.
- **Debt to Support Affordable Housing:** To maximize both the number of affordable housing units that can be developed and augment the use of internal capital reserves, debt will be leveraged where appropriate during the period of the Capital Plan. As part of the Housing Master Plan, the Region will enter into an arrangement with Canada Mortgage Housing Corporation (CMHC) to build/develop approximately 2,180 affordable housing units. CMHC will provide $186.9 million in repayable loans, and $89.5 million in forgivable loans between 2020 and 2028.
- **Peel Housing Corporation Mortgages:** While the Region of Peel does not directly hold the mortgages related to Peel Housing Corporation (PHC), as its sole shareholder, the Region is required to include the building mortgages and any future debt requirements as part of its overall debt capacity. As of August 31, 2020, PHC mortgages outstanding totaled approximately $120.5 million. The PHC Board will need to determine its debt requirements and seek approval from Council prior to debt issuance.
- **Development Charge Supported Debt:** Development Charge debt issued to date is $1.63 billion ($1.26 billion net of sinking funds). Debt issuance for development charge related projects is typically issued to offset timing differences between expenditures and revenues. Council has endorsed a Capital Deferral Strategy to address the uncertainty that the COVID-19 induced recession may have on growth activity.
- **2021 New Debt Requirements:** Based on forecasted DC revenue and spending forecasts for 2021, DC related debt requirements are estimated to be between $150 million to $250 million. DC related debt charges are expected to be funded by future DC revenues. Debt is also expected to be utilized in 2021 as part of the Housing Master Plan – actual amounts will depend on the progression of projects under the Housing Master Plan.

Chart 25



- **Debt and the Annual Repayment Limit:** The Annual Repayment Limit (ARL) represents the amount of debt the Region of Peel can issue based on 25 per cent of its own source revenues. As shown in the Chart 26 below, Peel is estimated to be at 8.7 per cent of its 25 per cent ARL in 2021, trending slightly higher over the coming years.

Chart 26



- **Development Charges Reserve Balance:** Since the passing of the 2015 DC by-law, DC expenditures and interest costs have marginally exceeded revenues. To help finance the Region's growth program the Region has borrowed externally in 2016 and 2020 to help finance any shortfalls. As of the end of October 2020 the DC reserves is a positive balance of $30 million. Staff will closely monitor revenue flows in 2021 to inform expenditure and potential borrowing decisions.

Uncertain Liabilities

- **GO Transit**: The Budget does not include Peel's potential liability to GO Transit of $236.0 million (at August 31, 2020), which includes the June 2020 year-to-date amount for the 2007 through 2020 fiscal years. This represents an unfinanced liability due to Peel Regional Council's decision to limit funding for GO Transit to the growth capital plan funded through development charges. The potential GO Liability can be mitigated through the balance retained in Peel's reserves.

- **Post-Employment Benefits:** Regionally Controlled Services post-employment benefits costs are based on the latest third party actuarial review including post-employment amounts for those on Long Term Disability and have been included in the Budget.

Low Income Support

The Region of Peel offers a wide variety of programs that provide rebate or subsidy benefits to eligible low income residents. These programs are either provincially mandated or discretionary, and are administered using a variety of criteria to determine eligibility. Mandatory programs must be provided based on the provincial legislation that prescribes the benefits as well as the eligibility criteria to be applied. The Region of Peel provides those programs considered mandatory and has no discretion in the application of the eligibility criteria including income definition. Discretionary programs are not legislated, and are provided by the Region to meet community needs. The programs listed below in Chart 27 allow the Region of Peel to support its guiding community vision of a Community for Life.

Chart 27

Summary of Low Income Assistance Programs Offered by Region of Peel	
Program Name	**Brief Description**
DISCRETIONARY PROGRAMS	
Housing Stability	Provides financial assistance to eligible residents who need help securing or maintaining affordable accommodation.
Discretionary Benefits to OW and ODSP Clients	Discretionary benefits are provided to eligible OW and ODSP recipients and eligibility is determined on a case by case basis. Some examples of discretionary benefits are: last month's rent, rental/utility arrears, moving cost, medical equipment, dental costs and others.
Ontario Seniors' Dental Care Program	Assists seniors who have no dental insurance and cannot afford the cost of dental care. This program provides basic dental care including cleanings, fillings, dentures, etc.
Downspout Disconnection Financial Assistance Program	The Region of Peel is offering a Financial Assistance Program to eligible Peel home owners to assist with the disconnection of downspouts from the sanitary sewer system within the disconnection program areas.
Affordable Transit Program	This program is a partnership between the Region of Peel, the City of Brampton, and the City of Mississauga to assist eligible residents (including seniors) in affordability of transit services. Discounts only apply for the City in which the eligible applicants live.
Adult Day Services	Service for individuals who are at risk of social isolation, or require assistance and/or supervision with day to day activities. A subsidized rate is provided to eligible low income seniors
Community Volunteer Income Tax Program (File Your Taxes for Free! Get Your Benefits Now! campaign)	Free income tax preparation services including: free tax preparation services offered by the Region of Peel and the Halton Peel Chartered Professional Accountants (CPA) Ontario Association.
Financial Help for Funeral Arrangements	This program pays for the cost of a basic funeral, burial, or cremation for a deceased Peel resident whose family is not on OW but is unable to afford it.
Healthy Smiles Ontario	Healthy Smiles Ontario is a government-funded dental program that provides free preventive, routine, and emergency dental services for children and youth 17 years old and under from low-income households.
Low cost birth control	This program provides low cost birth control options through Healthy Sexuality clinics (available to all clients regardless of income).
Healthy Start	Prenatal and early post-partum program for economically-disadvantaged women. This program is run in partnership with the Canadian Prenatal Nutrition Program (federally-funded) who provide funding for bus tickets, prenatal vitamins and food vouchers for attendance at the program.
Teen Prenatal Supper Club	This program is run in partnership with Bridgeway(EarlyON). It provides subsidy to clients for bus tickets, food vouchers and prenatal vitamins.

MANDATORY PROGRAMS	
Property Tax Rebate Program	The Region of Peel participates with its local municipalities in providing eligible low-income seniors and low-income persons with disabilities with an annual property tax rebate. The cost of the rebate is shared between the Region, the local municipality and the school board in the same proportion that they share in the tax revenues. Increased annually by the blended tax impact, 2020 rebate is $436 in the City of Mississauga, $421 in the City of Brampton and $502 in the Town of Caledon.
Peel Access to Housing (PATH)	PATH is the "one-window" point of access for people who want to apply for subsidized housing in the Region of Peel.
Child Care Subsidy	The Region of Peel provides financial assistance to assist eligible families with their child care costs for children up to 12 years of age in licensed child care programs.
Ontario Works	Assists individuals who are in financial need. The program offers two types of assistance: financial and emergency assistance. Financial assistance includes income support for the costs of basic needs, and employment assistance to assist clients to find, prepare for and keep a job. Emergency assistance is also available to people who are in a crisis or an emergency situation.
Long Term Care: Co-Payment Rate Reduction for Resident Accommodation	Reduction in the co-payment amount for accommodation in Long Term Care home up to the full amount of the basic accommodation (depending on income). This reduction is funded by MOHLTC (directly) and Peel (indirectly).

Conclusion

The services provided by the Region of Peel touch the lives of the residents of the three local municipalities in essential ways and contribute to the ability of their residents, businesses and communities to thrive. Peel's services are focused on positive outcomes for 1.5 million residents and 182,700 businesses.

The Province announced a number of funding changes that resulted in decreased funding or funds being frozen for services such as Child Care, Infectious Disease Prevention, Chronic Disease Prevention and Community Investment which support the most vulnerable residents of Peel. The budget includes both investments and efficiencies that partially offset the funding reductions so that core service levels are maintained.

The Operating Budget advances the Strategic Plan and carries on Peel's tradition of appropriately balancing the priority needs of the community while keeping tax and utility rates as low as possible. Overall, the 2021 Budget:

- Is responsible and efficient
- Supports the strategic outcomes of "Living, Thriving and Leading"
- Manages the risk to key service levels from Provincial funding changes
- Meets priority needs of the Peel community
- Is responsive to changes in the environment
- Enables the continued response to COVID-19
- Is part of prudent, long-term financial planning that ensures the provision of required programs and services now and in the future.

The Capital Budget and the Ten Year Capital Forecast represents the first capital plan to reflect the requirements needed to address growth to the 2041 planning horizon. It also demonstrates the long term commitment by the Region to serve Peel residents and tax and rate payers through prudent asset management and responsible and

necessary maintenance of Regional infrastructure, which assists in delivering the services our citizens need and expect.

Overall, the 2021 Budget for the Region of Peel advances Council's 20-year Strategic Plan in a fiscally responsible manner. The budget represents an appropriate balance between meeting community needs, managing the risks to operations from the COVID-19 pandemic and maintaining long term financial sustainability while recognizing the impact on Region of Peel tax and utility rate payers during these challenging economic times.

Summary I (a)

2021 Operating Budget Summary
($'000)

	2021 Proposed Budget				2020 Budget	Change from 2020	
	Total Expenditure	Revenue Grants	Revenue Other	Net Expenditure	Net Expenditure	$	%
Property Tax Supported							
Adult Day	7,608	(4,112)	(749)	2,747	2,400	347	14.4
Community Investment	16,225	-	(900)	15,325	12,092	3,233	26.7
Early Years and Child Care	202,278	(177,455)	(339)	24,484	20,037	4,447	22.2
Housing Support	225,824	(53,505)	(36,649)	135,670	129,673	5,997	4.6
Income Support	261,704	(235,140)	-	26,565	26,630	-65	(0.2)
Long Term Care	102,782	(39,935)	(21,143)	41,703	40,247	1,457	3.6
Paramedics	120,817	(57,051)	(106)	63,659	62,069	1,590	2.6
TransHelp	31,358	(540)	(3,378)	27,439	26,859	580	2.2
Living	**968,595**	**(567,738)**	**(63,263)**	**337,593**	**320,007**	**17,586**	**5.5**
Chronic Disease Prevention	39,987	(26,055)	(84)	13,848	11,076	2,771	25.0
Early Growth and Development	23,210	(16,414)	(9)	6,787	6,598	189	2.9
Heritage Arts and Culture	5,707	(43)	(365)	5,299	5,235	64	1.2
Infectious Disease Prevention	43,158	(25,892)	(3,851)	13,415	11,344	2,072	18.2
Land Use Planning	7,312	-	(3,509)	3,803	3,568	234	6.6
Roads and Transportation	94,621	-	(3,872)	90,749	89,696	1,053	1.2
Waste Management	160,030	(14,879)	(16,215)	128,936	129,476	(539)	(0.4)
Thriving	**374,025**	**(83,283)**	**(27,905)**	**262,837**	**256,993**	**5,844**	**2.3**
Enterprise Programs and Services (EPS) *							
CAO Office	1,157	-	-	1,157	1,177	(20)	(1.7)
Corporate Services	33,558	-	(4,213)	29,345	28,345	1,001	3.5
Council & Chair	2,801	-	-	2,801	2,767	35	1.3
Finance	34,959	-	(2,958)	32,001	31,573	428	1.4
Non-Program (Less Capital Allocation)	63,033	(17,205)	(87,542)	(41,714)	(34,822)	(6,892)	19.8
Digital and Information Services	22,501	-	(754)	21,747	22,373	(626)	(2.8)
Subtotal Enterprise Programs and Services	158,009	(17,205)	(95,467)	45,337	51,413	(6,074)	(11.8)
Capital Allocation	11,300		-	11,300	-	11,300	100.0
Leading	**169,310**	**(17,205)**	**(95,468)**	**56,637**	**51,413**	**5,224**	**10.2**
Regionally Controlled Services	**1,511,930**	**(668,226)**	**(186,636)**	**657,067**	**628,413**	**28,654**	**4.6**
External Organizations - Thriving							
Police Services							
Community Events Policing Grant	274	-	-	274	270	5	1.8
Peel Regional Police	509,584	(15,753)	(31,331)	462,500	445,780	16,720	3.8
Ontario Provincial Police	13,746	-	(885)	12,861	12,551	310	2.5
Subtotal Police Services	523,604	(15,753)	(32,216)	475,635	458,601	17,035	3.7
Conservation Authorities	29,316	-	(50)	29,266	28,109	1,157	4.1
Municipal Property Assessment Corporation	19,717	-	-	19,717	19,904	(187)	(0.9)
Subtotal Conservation and Assessment	49,033	-	(50)	48,983	48,013	971	2.0
Region Financed External Organizations	**572,637**	**(15,753)**	**(32,266)**	**524,618**	**506,614**	**18,006**	**3.6**
Total Property Tax Supported	**2,084,567**	**(683,979)**	**(218,902)**	**1,181,685**	**1,135,027**	**46,660**	**4.1**
Utility Rate Supported - Thriving							
Water Supply	368,577	-	(87,568)	281,008	266,622	14,387	5.4
Wastewater	236,854	-	(48,985)	187,869	178,791	9,079	5.1
Total Utility Rate Supported Services	**605,431**	**-**	**(136,553)**	**468,878**	**445,412**	**23,465**	**5.3**
Total Region	**2,689,998**	**(683,979)**	**(355,455)**	**1,650,563**	**1,580,439**	**70,125**	**4.4**

2021 Operating Budget by Area of Focus

Living	968,595	(567,738)	(63,263)	337,593	320,007	17,586	5.5
Thriving	1,552,093	(99,036)	(196,724)	1,256,333	1,209,019	47,315	3.9
Leading	169,310	(17,205)	(95,468)	56,637	51,413	5,224	10.2
Total Region	**2,689,998**	**(683,979)**	**(355,455)**	**1,650,563**	**1,580,439**	**70,125**	**4.4**

Note: May not add up due to rounding

* Costs for Community Events Policing Grant are budgeted through EPS

SUMMARY I (b)

2021 VS 2020 Operating Budget by Service
($'000)

	2020		2021		2021 Variance			
	Total Expenditure	*Net Expenditure*	*Total Expenditure*	*Net Expenditure*	*Total Expenditure*		*Net Expenditure*	
					$	*%*	*$*	*%*
Property Tax Supported								
Adult Day	7,247	2,400	7,608	2,747	361	5.0	347	14.4
Community Investment	14,092	12,092	16,225	15,325	2,133	15.1	3,233	26.7
Early Years and Child Care	219,421	20,037	202,278	24,484	(17,143)	(7.8)	4,447	22.2
Housing Support	228,983	129,673	225,824	135,670	(3,159)	(1.4)	5,997	4.6
Income Support	252,282	26,630	261,704	26,565	9,422	0.4	-65	(0.2)
Long Term Care	98,343	40,247	102,781	41,703	4,438	4.5	1,457	3.6
Paramedics	117,628	62,069	120,817	63,659	3,189	2.7	1,590	2.6
TransHelp	31,231	26,859	31,358	27,439	127	0.4	580	2.2
Living	**969,227**	**320,007**	**968,594**	**337,593**	**(632)**	**(0.1)**	**17,586**	**5.5**
Chronic Disease Prevention	38,173	11,076	39,987	13,848	1,813	4.8	2,771	25.0
Early Growth and Development	22,686	6,598	23,210	6,787	524	2.3	189	2.9
Heritage Arts and Culture	5,598	5,235	5,707	5,299	109	1.9	64	1.2
Infectious Disease Prevention	35,145	11,344	43,158	13,415	8,013	22.8	2,072	18.2
Land Use Planning	7,046	3,568	7,312	3,803	265	3.8	234	6.6
Roads and Transportation	93,130	89,696	94,621	90,749	1,491	1.6	1,053	1.2
Waste Management	157,425	129,476	160,030	128,936	2,605	1.7	(539)	(0.4)
Thriving	**359,203**	**256,993**	**374,025**	**262,837**	**14,820**	**4.1**	**5,844**	**2.3**
Enterprise Programs and Services (EPS) *								
CAO Office	1,177	1,177	1,157	1,157	(20)	(1.7)	(20)	(1.7)
Corporate Services	31,345	28,345	33,558	29,345	2,214	7.1	1,001	3.5
Council & Chair	2,767	2,767	2,801	2,801	35	1.3	35	1.3
Finance	34,021	31,573	34,959	32,001	938	2.8	428	1.4
Non-Program(Less Capital Allocation)	64,731	-34,822	63,033	(41,714)	(1,698)	(2.6)	(6,892)	19.8
Digital and Information Services	23,317	22,373	22,501	21,747	(816)	(3.5)	(626)	(2.8)
Subtotal Enterprise Programs and Services	157,358	51,413	158,009	45,337	653	0.1	(6,074)	(11.8)
Capital Allocation	-	-	11,300	11,300	11,300	100.0	11,300	100.0
Leading	**157,357**	**51,413**	**169,310**	**56,637**	**11,953**	**7.6**	**5,224**	**10.2**
Regionally Controlled Services	**1,485,787**	**628,413**	**1,511,929**	**657,067**	**26,141**	**1.8**	**28,654**	**4.6**
External Organizations - Thriving								
Police Services								
Community Events Policing Grant	270	270	274	274	5	1.8	5	1.8
Peel Regional Police	489,978	445,780	509,584	462,500	19,606	4.0	16,720	3.8
Ontario Provincial Police	13,004	12,551	13,746	12,861	742	5.7	310	2.5
Subtotal Police Services	**503,252**	**458,601**	**523,604**	**475,635**	**20,353**	**4.0**	**17,035**	**3.7**
Conservation Authorities	28,529	28,109	29,316	29,266	787	2.8	1,157	4.1
Municipal Property Assessment Corporation	19,904	19,904	19,717	19,717	(187)	(0.9)	(187)	(0.9)
Subtotal Conservation and Assessment	**48,433**	**48,013**	**49,033**	**48,983**	**601**	**1.2**	**971**	**2.0**
Region Financed External Organizations	**551,685**	**506,614**	**572,637**	**524,618**	**20,954**	**3.8**	**18,006**	**3.6**
Total Property Tax Supported	**2,037,472**	**1,135,027**	**2,084,566**	**1,181,685**	**47,095**	**2.3**	**46,660**	**4.1**
Utility Rate Supported - Thriving								
Water Supply	340,806	266,622	368,577	281,008	27,771	8.1	14,387	5.4
Wastewater	222,276	178,791	236,854	187,869	14,578	6.6	9,079	5.1
Total Utility Rate Supported Services	**563,082**	**445,412**	**605,431**	**468,878**	**42,349**	**7.5**	**23,465**	**5.3**
Total Region	**2,600,554**	**1,580,439**	**2,689,997**	**1,650,563**	**89,444**	**3.4**	**70,125**	**4.4**

Note: May not add up due to rounding

* Costs for Community Events Policing Grant are budgeted through EPS

2021 Budget - Full Accrual Based
($'000)

	Revenue	Expenses
Operating Budget		
Council Proposed Budget	2,689,996	2,689,996
In-year budget adjustments	-	-
Board Proposed Peel Housing Corporation	105,905	105,905
Adjustment for intercompany transactions	(53,026)	(53,026)
PSAB Adjustments		
Contributions to reserves/reserve funds	-	(490,556)
Contributions from reserves/reserve funds	(60,312)	-
Payment to sinking fund for debt retirement	-	(55,428)
Other liabilities		(2,267)
Other adjustments	-	-
Adjusted Operating Budget	**2,682,563**	**2,194,624**
Capital Budget		
Council Proposed Budget	998,126	998,126
Timing difference between budget and spending	(133,126)	(133,126)
Board Proposed Peel Housing Corporation	41,504	41,504
Timing difference between budget and spending	(11,504)	(11,504)
PSAB Adjustments		
Contributions from reserves/reserve funds	(444,763)	-
Acquistion of tangible capital assets	-	(735,531)
Amortization	-	301,163
Adjusted Capital Budget	**450,237**	**460,632**
Other		
Reserve fund interest and other revenue	67,425	
Budget to be presented in Financial Statements	**3,200,225**	**2,655,256**

The schedule above provides a reconciliation of the total proposed 2021 Budget to the full accrual (PSAB) method.

Note: The Region presents its budget using a modified accrual method which is in accordance with *Municpal Act, 2001* requirements.

Under full accrual budgeting revenues are recognized as they are earned, even if the money has not been received, and spending on goods and services when it is incurred, even if the invoice has not yet been paid. Where capital investments are concerned, this treatment also requires that when a new asset is built or acquired, its full cost is not recorded in that year. Instead, only a portion of the cost, called amortization, is recorded as an expense in the year of acquisition and every subsequent year of the asset's useful life.

To enable alignment and comparison with the Audited Financial Statements, which are done under a full accrual basis as required by the Public Sector Accounting Board (PSAB), Summary I(c) provides a reconciliation of the 2021 Budget from the modified accrual method to a full accrual method.

Summary of Budget Costs Mitigated in 2021 Operating Budget
('$000)

Service	Budget Costs Mitigated	Total Expenditures	Total Revenue	Net Costs
Property Tax Supported				
Adult Day	Miscellaneous Savings from ongoing review of budget	(6)		(6)
Early Years and Child Care	Realignment of the service model	(639)		(639)
	Miscellaneous Savings from ongoing review of budget	(13)		(13)
Community Investment	Miscellaneous Savings from ongoing review of budget	(8)		(8)
Housing Support	Miscellaneous Savings from ongoing review of budget	(46)		(46)
Income Support	Miscellaneous Savings from ongoing review of budget	(40)		(40)
Long Term Care	Miscellaneous Savings from ongoing review of budget	(52)		(52)
Paramedic Services	Miscellaneous Savings from ongoing review of budget	(161)		(161)
TransHelp	Virtual Eligibility Assessments	(40)		(40)
	Interactive Voice Response (IVR) System Enhancements	(10)		(10)
	Miscellaneous Savings	(3)		(3)
Living		**(1,018)**	**-**	**(1,018)**
Chronic Disease Prevention	Expenditure reduction identified through line-by-line reviews	(14)		(14)
Early Growth and Development	Expenditure reduction identified through line-by-line reviews	(10)		(10)
Heritage Arts and Culture	Miscellaneous savings resulting from the ongoing review of budgets	(66)	(36)	(29)
Infectious Disease Prevention	Expenditure reduction through line-by-line reviews	(18)		(18)
Land Use Planning	Reduce spending on travel expenditures	(3)		(3)
Roads and Transportation	Miscellaneous savings	(25)		(25)
Waste Management	Process Improvement - Education Going Online to reduce touch points	(375)		(375)
Thriving		**(511)**	**(36)**	**(474)**
Enterprise Programs and Services	Savings from various continuous improvement initiatives	(183)		(183)
	Adjustments from the ongoing review of budgets	(2,019)	112	(2,131)
Leading		**(2,202)**	**112**	**(2,314)**
Regionally Controlled Tax Supported Services Subtotal		**(3,731)**	**76**	**(3,806)**
Peel Reional Police	Alignment Efficiencies	(259)		(259)
Ontario Provincial Police	Efficiencies realized due to pro-active maintenance and improvements to OPP facilities and equipment	(50)		(50)
Conservation Authorities	General Levy - Program Review	(261)		(261)
Property Tax Supported Services Total		**(4,301)**	**76**	**(4,376)**

Summary of Budget Costs Mitigated in 2021 Operating Budget
('$000)

Service	Budget Costs Mitigated	Total Expenditures	Total Revenue	Net Costs
Utility Rate Supported Services - Thriving				
Wastewater	Reduction on OCWA fixed contract costs	(88)		(88)
Water Supply	Moving public education to virtual	(400)		(400)
	Reduction on OCWA fixed contract costs	(88)		(88)
Utility Rate Supported Services Total		**(576)**	**-**	**(576)**
Total Budget Costs Mitigated		**(4,877)**	**76**	**(4,952)**

Note: May not add up due to rounding

Summary of 2021 Budget Rate Stabilization Reserve Draws

Service	2021 Budget $'000	Reason for the Draw
Tax Supported Services		
Chronic Disease Prevention	$29	To fund Cannabis implementation costs funded by Province
Community Investment	$600	Human trafficking strategy - Funding for specialized programming in a service hub delivered by non-profit service providers and operating funds for dedicated emergency housing supports
	$300	Social Enterprise Model Pilot Program - 2 year pilot
Enterprise Programs and Services	$57	To fund the one-time setup cost for the remote agents in Customer Contact Center.
	$100	External consulting costs, equally shared amongst: Business and Financial Planning, Treasury, Corp Finance and Policy and Strategic Initiatives
	$150	To create a two year vendor of record (VoR) pilot for recruitment services
	$250	To replace the existing non-union job evaluation program
	$50	To obtain a third party to assist the Region in developing and maintaining a Legal Register which is essential for the development of an occupational Health and Safety management system
	$3,650	WSIB Actuarial Adjustment as per Actuarial Study
Infectious Disease Prevention	$58	To fund Cannabis implementation costs funded by Province
Land Use Planning	$267	To fund the contract PM for upcoming development related projects.
Roads and Transportation	$120	To support emerald ash borer tree removal program
	$300	To support Automated Speed Enforcement (ASE) program
Waste Management	$458	To fund 6 contract staffing resources with the purpose to provide better services to residents as well as to manage region's assets.
Total Tax Supported Services:	**$6,389**	
Water Supply	$2,609	Managing risks to declining consumption
	$122	To fund the Billing operations 1.5 contract position.
Utility Supported Services	**$2,731**	
Regionally Controlled Services	**$9,120**	
External Organizations		
Conservation Authorities	$50	To reduce impact of Emerald Ash Borer on trees on CA lands (removal or injections).
Ontario Provincial Police	$426	To phase out the budgeted savings relating to contract enhancement vacancies that had been experienced in previous years billing reconciliations.
Peel Regional Police	$2,000	$2M to fund one-time expenditures
Total External Organizations	**$2,476**	
Total Region	**$11,596**	

Note: May not add up due to rounding

Summary of 2021 Phase 1 Safe Restart Reserve Draws

Service	2021 Budget $'000	Reason for the Draw
Tax Supported Services		
Enterprise Programs and Servic	$2,119	To fund additional resources (staffing, PPE, cleaning) supporting COVID-19 response
Heritage, Arts and Culture	$80	To fund the increase in janitorial services as a result of COVID-19 pandemic
Infectious Disease Prevention	$2,885	Additional resources for COVID-19 response (PPE, staffing and cleaning)
Long Term Care	$2,251	38 temporary Staff for COVID-19 response - 2 year contract
Waste Management	$880	To mitigate temporary impact of COVID-19 on household tonnage
Total Tax Supported Services:	**$8,215**	
Water Supply	$2,050	For COVID related expenses - PPE, Enhanced Cleaning, etc.
	$211	Water Treatment Facilities- PPE and Enhanced Cleaning
Wastewater	$206	Wastewater Treatment Facilities- PPE and Enhanced Cleaning
Utility Supported Services	**$2,467**	
Regionally Controlled Services	**$10,682**	
External Organizations		
Ontario Provincial Police	$69	$69K to phase-in the incremental costs due to COVID-19 and assist in Financial Recovery.
Peel Regional Police	$1,489	COVID-19 one-time expenditures
Total External Organizations	**$1,558**	
Total Region	**$12,240**	

Note: May not add up due to rounding

SUMMARY IV

2021-2024 Operating Budget Forecast

($'000)

	2021 Proposed Budget					2022 Forecast				
	Expense	Revenue	Net Exp	$	%	Expense	Revenue	Net Exp	$	%
Property Tax Supported										
Adult Day	7,608	(4,861)	2,747	347	14.4%	8,849	(5,415)	3,433	686	25.0%
Community Investment	16,225	(900)	15,325	3,233	26.7%	16,358	(300)	16,058	732	4.8%
Early Years and Child Care	202,278	(177,794)	24,484	4,447	22.2%	199,825	(174,908)	24,917	433	1.8%
Housing Support	225,824	(90,154)	135,670	5,997	4.6%	225,631	(87,517)	138,114	2,444	1.8%
Income Support	261,704	(235,140)	26,565	-65	0.2%	264,028	(236,150)	27,877	1,313	4.9%
Long Term Care	102,781	(61,078)	41,703	1,457	3.6%	107,530	(61,490)	46,040	4,337	10.4%
Paramedics	120,817	(57,157)	63,659	1,590	2.6%	125,168	(58,521)	66,647	2,987	4.7%
TransHelp	31,358	(3,919)	27,439	580	2.2%	32,572	(4,012)	28,560	1,121	4.1%
Living	**968,594**	**(631,002)**	**337,593**	**17,585**	**5.5%**	**979,961**	**(628,314)**	**351,647**	**14,054**	**4.2%**
Chronic Disease Prevention	39,987	(26,139)	13,848	2,771	25.0%	40,957	(26,111)	14,846	999	7.2%
Early Growth and Development	23,210	(16,422)	6,787	189	2.9%	23,896	(16,423)	7,473	686	10.1%
Heritage Arts and Culture	5,707	(408)	5,299	64	1.2%	5,838	(411)	5,427	128	2.4%
Infectious Disease Prevention	43,158	(29,743)	13,414	2,070	18.2%	36,312	(21,904)	14,408	994	7.4%
Land Use Planning	7,312	(3,509)	3,803	234	6.6%	7,455	(3,974)	3,481	(322)	(8.5%)
Roads and Transportation	94,621	(3,872)	90,749	1,053	1.2%	96,496	(3,913)	92,583	1,834	2.0%
Waste Management	160,030	(31,094)	128,936	(539)	(0.4%)	163,087	(30,756)	132,331	3,395	2.6%
Thriving	**374,025**	**(111,187)**	**262,836**	**5,842**	**2.3%**	**374,041**	**(103,492)**	**270,549**	**7,714**	**2.9%**
Enterprise Programs and Services (EPS) *										
CAO Office	1,157	-	1,157	(20)	(1.7%)	1,177	-	1,177	21	1.8%
Corporate Services	33,558	(4,213)	29,345	1,001	3.5%	33,809	(4,255)	29,553	208	0.7%
Council & Chair	2,801	-	2,801	35	1.3%	2,862	-	2,862	60	2.2%
Total Corporate Services	**37,516**	**(4,213)**	**33,303**	**1,015**	**3.1%**	**37,848**	**(4,255)**	**33,593**	**289**	**0.9%**
Finance	34,959	(2,958)	32,001	428	1.4%	34,766	(2,504)	32,262	261	0.8%
Non-Program (Less Capital Allocation)	63,033	(104,747)	(41,714)	(6,892)	(19.8%)	62,874	(94,007)	(31,133)	10,582	(25.4%)
Total Finance	**97,992**	**(107,706)**	**(9,713)**	**(6,465)**	**(199.0%)**	**97,640**	**(96,511)**	**1,129**	**10,843**	**114.0%**
Digital and Information Servcies	22,501	(754)	21,747	(626)	(2.8%)	23,286	(764)	22,522	775	3.6%
Subtotal Enterprise Programs and Services	158,009	(112,673)	45,337	(6,076)	(21.2%)	158,774	(101,530)	57,244	11,907	26.3%
Capital Allocation	11,300	-	11,300	11,300	-	11,526	-	11,526	226	2.0%
Leading	**169,310**	**(112,673)**	**56,637**	**5,224**	**10.2%**	**170,300**	**(101,530)**	**68,770**	**12,133**	**21.4%**
Regionally Controlled Services	**1,511,929**	**(854,862)**	**657,066**	**28,651**	**4.6%**	**1,524,302**	**(833,336)**	**690,966**	**33,901**	**5.2%**
External Organizations - Thriving										
Police Services										
Community Events Policing Grant	274	-	274	5	1.8%	280	-	280	5	2.0%
Peel Regional Police	509,584	(47,084)	462,500	16,720	3.8%	528,104	(47,084)	481,020	18,520	4.0%
Ontario Provincial Police	13,746	(885)	12,861	310	2.5%	14,158	(795)	13,363	503	0.04
Subtotal Police Services	***523,604***	***(47,969)***	***475,635***	***17,035***	***3.8%***	***542,542***	***(47,879)***	***494,663***	***19,028***	***-***
Conservation Authorities	29,316	(50)	29,266	1,157	4.1%	30,845	-	30,845	1,579	5.4%
Municipal Property Assessment Corporation	19,717	-	19,717	(187)	(0.9%)	20,115	-	20,115	398	2.0%
Subtotal Conservation and Assessment	***49,033***	***(50)***	***48,983***	***971***	***2.0%***	***50,960***	-	***50,960***	***1,977***	***4.0%***
Region Financed External Organizations	**572,637**	**(48,019)**	**524,618**	**18,006**	**3.6%**	**593,502**	**(47,879)**	**545,623**	**21,005**	**4.0%**
Total Property Tax Supported	**2,084,566**	**(902,881)**	**1,181,684**	**46,657**	**4.1%**	**2,117,804**	**(881,215)**	**1,236,589**	**54,906**	**4.6%**
Utility Rate Supported - Thriving**										
Water Supply	281,008	(21,046)	259,962	13,926	5.7%	300,217	(21,767)	278,450	18,488	7.1%
Wastewater	187,869	(20,572)	167,297	10,164	6.5%	202,042	(20,829)	181,213	13,916	8.3%
Total Utility Rate Supported Services	**468,877**	**(41,618)**	**427,259**	**24,090**	**6.0%**	**502,259**	**(42,596)**	**459,663**	**32,404**	**7.6%**
Total Region	**2,553,443**	**(944,499)**	**1,608,943**	**70,747**	**4.4%**	**2,620,063**	**(923,811)**	**1,696,252**	**87,310**	**5.4%**

Note: May not add up due to rounding

* Costs for Community Events Policing Grant are budgeted through EPS

** Peel Direct Billing

SUMMARY IV

2021-2024 Operating Budget Forecast

($'000)

	2023 Forecast					2024 Forecast				
	Expense	Revenue	Net Exp	$	%	Expense	Revenue	Net Exp	$	%
Property Tax Supported										
Adult Day	10,982	(7,209)	3,773	340	9.9%	11,261	(7,230)	4,031	258	6.8%
Community Investment	16,494	(300)	16,194	136	0.8%	16,333	-	16,333	139	0.9%
Early Years and Child Care	200,204	(174,915)	25,289	372	1.5%	200,593	(174,922)	25,670	382	1.5%
Housing Support	227,420	(83,673)	143,747	5,634	4.1%	229,282	(81,092)	148,191	4,443	3.1%
Income Support	268,299	(239,073)	29,226	1,348	4.8%	272,649	(242,039)	30,610	1,384	4.7%
Long Term Care	107,717	(59,674)	48,042	2,002	4.3%	110,185	(60,443)	49,741	1,699	3.5%
Paramedics	129,628	(60,856)	68,772	2,125	3.2%	136,455	(63,436)	73,019	4,247	6.2%
TransHelp	33,679	(4,107)	29,572	1,011	3.5%	34,800	(4,205)	30,595	1,023	3.5%
Living	**994,422**	**(629,808)**	**364,614**	**12,968**	**3.7%**	**1,011,557**	**(633,368)**	**378,189**	**13,575**	**3.7%**
Chronic Disease Prevention	41,851	(26,112)	15,738	892	6.0%	42,760	(26,113)	16,646	908	5.8%
Early Growth and Development	24,519	(16,423)	8,096	623	8.3%	25,154	(16,423)	8,731	635	7.8%
Heritage Arts and Culture	5,948	(415)	5,534	107	2.0%	6,059	(418)	5,641	107	1.9%
Infectious Disease Prevention	36,632	(21,331)	15,301	893	6.2%	37,562	(21,350)	16,212	911	6.0%
Land Use Planning	7,602	(4,048)	3,554	73	2.1%	7,753	(4,124)	3,629	75	2.1%
Roads and Transportation	98,478	(3,956)	94,522	1,940	2.1%	99,407	(3,999)	95,408	886	0.9%
Waste Management	165,734	(30,859)	134,875	2,544	1.9%	159,792	(25,921)	133,871	(1,004)	(0.7%)
Thriving	**380,764**	**(103,144)**	**277,620**	**7,072**	**2.6%**	**378,487**	**(98,348)**	**280,138**	**2,518**	**0.9%**
Enterprise Programs and Services (EPS) *										
CAO Office	1,202	-	1,202	24	2.1%	1,227	-	1,227	25	2.1%
Corporate Services	34,237	(4,298)	29,938	385	1.3%	34,590	(4,342)	30,247	309	1.0%
Council & Chair	2,928	-	2,928	66	2.3%	2,996	-	2,996	68	2.3%
Total Corporate Services	**38,367**	**(4,298)**	**34,068**	**475**	**1.4%**	**38,813**	**(4,342)**	**34,470**	**402**	**1.2%**
Finance	35,145	(2,550)	32,594	332	1.0%	35,498	(2,598)	32,900	306	0.9%
Non-Program (Less Capital Allocation)	66,037	(97,700)	(31,663)	(531)	1.7%	65,708	(97,914)	(32,205)	(542)	1.7%
Total Finance	**101,182**	**(100,250)**	**931**	**(199)**	**2.4%**	**101,206**	**(100,512)**	**695**	**(236)**	**(0.0%)**
Digital and Information Servcies	24,346	(774)	23,572	1,050	4.7%	25,267	(784)	24,483	911	3.9%
Subtotal Enterprise Programs and Services	163,895	(105,322)	58,571	1,326	2.3%	165,286	(105,638)	59,648	1,077	1.8%
Capital Allocation	11,757	-	11,757	231	2.0%	11,992	-	11,992	235	2.0%
Leading	**175,652**	**(105,322)**	**70,328**	**1,557**	**2.3%**	**177,278**	**(105,638)**	**71,640**	**1,312**	**1.9%**
Regionally Controlled Services	**1,550,838**	**(838,274)**	**712,562**	**21,597**	**3.1%**	**1,567,322**	**(837,354)**	**729,967**	**17,405**	**2.4%**
External Organizations - Thriving										
Police Services										
Community Events Policing Grant	285	-	285	6	2.0%	291	-	291	6	2.0%
Peel Regional Police	547,364	(47,084)	500,280	19,260	4.0%	567,394	(47,084)	520,310	20,030	4.0%
Ontario Provincial Police	14,534	(650)	13,884	521	0.04	14,920	(490)	14,430	546	3.9%
Subtotal Police Services	***562,183***	***(47,734)***	***514,449***	***19,787***	***-***	***582,605***	***(47,574)***	***535,031***	***20,582***	***-***
Conservation Authorities	32,291	-	32,291	1,445	4.7%	33,783	-	33,783	1,493	4.6%
Municipal Property Assessment Corporation	20,522	-	20,522	406	2.0%	20,936	-	20,936	415	2.0%
Subtotal Conservation and Assessment	***52,813***	-	***52,812***	***1,852***	***3.6%***	***54,720***	-	***54,720***	***1,907***	***3.6%***
Region Financed External Organizations	**614,996**	**(47,734)**	**567,261**	**21,639**	**4.0%**	**637,324**	**(47,574)**	**589,750**	**22,489**	**4.0%**
Total Property Tax Supported	**2,165,834**	**(886,008)**	**1,279,823**	**43,236**	**3.5%**	**2,204,646**	**(884,928)**	**1,319,717**	**39,894**	**3.1%**
Utility Rate Supported - Thriving**										
Water Supply	318,577	(22,491)	296,086	17,636	6.3%	322,371	(23,214)	299,157	3,071	1.0%
Wastewater	214,858	(21,072)	193,786	12,573	6.9%	218,056	(21,290)	196,766	2,980	1.5%
Total Utility Rate Supported Services	**533,435**	**(43,563)**	**489,872**	**30,209**	**6.6%**	**540,427**	**(44,504)**	**495,923**	**6,051**	**1.2%**
Total Region	**2,699,269**	**(929,571)**	**1,769,695**	**73,445**	**4.3%**	**2,745,073**	**(929,432)**	**1,815,640**	**45,945**	**2.6%**

Note: May not add up due to rounding

* Costs for Community Events Policing Grant are bu

** Peel Direct Billing

Summary of Staffing Resources*

	Resources to Achieve Level of Service	
	2020**	2021 Proposed
Adult Day	54.82	54.82
Community Investment	33.65	33.65
Early Years and Child Care	116.66	116.66
Housing Support **	197.93	201.93
Income Support	373.26	373.26
Long Term Care	741.73	741.73
Paramedics **	634.08	638.08
TransHelp	128.70	128.70
Living	**2,280.83**	**2,288.83**
Chronic Disease Prevention	270.31	270.98
Early Growth and Development	168.28	168.28
Heritage Arts and Culture	22.00	22.00
Infectious Disease Prevention	245.54	247.87
Land Use Planning	50.50	50.50
Roads and Transportation	191.30	191.30
Waste Management	194.80	194.80
Thriving	**1,142.73**	**1,145.73**
CAO Office	4.00	4.00
Corporate Services	370.86	376.86
Council & Chair	3.00	3.00
Total Corporate Services	**377.86**	**383.86**
Finance	184.30	184.30
Digital and Information Services	226.40	229.40
Leading	**788.56**	**797.56**
Total Regionally Controlled Property Tax Supported	**4,212.12**	**4,232.12**
Utility Rate Supported - Thriving		
Water Supply **	293.73	295.73
Wastewater **	241.73	243.73
Total Utility Rate Supported Services	**535.46**	**539.46**
Total Regionally Controlled	**4,747.58**	**4,771.58**
Peel Living	59.00	57.00
Peel Regional Police	3,107.00	3,148.00
Total Region	**7,913.58**	**7,978.58**

* Regular Positions (Full Time Equivalent, FTE)

** These numbers include positions made regular to maintain 2020 service levels previously approved and funded by Council.

Staffing Resources to Meet 2021 Service Demand

Service	Full-Time Resources Required	Resource Function
Housing Support	2.0	Implementing the Housing Master Plan and other strategies to increase supply of affordable housing
Paramedics	1.0	Making Community Paramedicine program permanent to keep people with lower-priority medical concerns out of ambulances AND emergency rooms
	1.0	To support mental wellness and psychological support to help Paramedic Services continue to provide high quality pre-hospital care to Peel residents and visitors
	1.0	To support mental wellness and psychological support to help Paramedic Services continue to provide high quality pre-hospital care to Peel residents and visitors
Total Living	**5.0**	
Chronic Disease Prevention	1.0	Public Health Inspector to maintian adequate delivery of critical public health programs (shared with Infectious Disease Prevention - 1/3 of 2 FTE's)
Infectious Disease Prevention	1.0	Public Health Inspector to maintian adequate delivery of critical public health programs (shared with Chronic Disease Prevention - 2/3 of 2 FTE's)
	1.0	Public Health Nurse to maintian adequate delivery of critical public health programs
Total Thriving	**3.0**	
Corporate Services	1.0	To address anti-racism and systemic discrimination in Peel
	1.0	To address increased legal demand from Peel Living and the *Construction Act* requirements
	2.0	To provide legal and communications support for the Housing Master Plan
	2.0	To address increased demand from the community for direct connection through digital platforms
Digital and Information Services	3.0	To provide secure and well-managed digital solutions
Total Leading	**9.0**	
Total Regionally Controlled	**17.0**	

Staffing Resources to Maintain 2020 Council Approved Service Levels*

Service	Full-Time Resources Required	Resource Function
Housing Support	2.0	To support the implementation of the Business Plan and building Peel Housing Corporation's organizational capacity
Paramedics	1.0	This position will support to strengthen continuous quality improvement in the Logistics 'make-ready' work supporting the divisional model across all stations
Total Living	**3.0**	
Utility Rate Supported - Thriving		
Water Supply	2.0	To improve water customer account management due to the increasing transactions in the property resale market
Wastewater	1.0	Improve Inflow and Infiltration Mitigation Strategy with full capital recovery
	1.0	Enhance wastewater pumping station capital project management with full capital recovery
Total Thriving	**4.0**	
Total Regionally Controlled	**7.0**	

* These numbers include positions made regular to maintain 2020 service levels previously approved and funded by Council.

2021 Capital Budget - Sources of Financing
($'000)

	Development Charges	Reserves & Reserve Funds*	External Funding	Debt Funding	Total Financing	% of Total
Property Tax Supported						
TransHelp	-	1,008	1,122	-	2,130	0.2%
Adult Day	-	-	-	-	-	-
Early Years and Child Care	-	3,318	-	-	3,318	0.3%
Community Investment	-	-	-	-	-	-
Employment Support	-	-	-	-	-	-
Homelessness Support	-	-	-	-	-	-
Housing Support	-	48,329	67,505	21,413	137,247	13.7%
Income Support	-	-	-	-	-	-
Long Term Care	-	5,028	-	-	5,028	0.5%
Paramedics	500	27,609	-	-	28,109	2.8%
Living	**500**	**85,292**	**68,627**	**21,413**	**175,832**	**17.6%**
Chronic Disease Prevention	-	250	-	-	250	0.03%
Early Growth and Development	-	-	-	-	-	-
Heritage Arts and Culture	-	456	-	-	456	0.05%
Infectious Disease Prevention	-	100	-	-	100	0.01%
Land Use Planning	1,440	6,070	-	-	7,510	0.8%
Roads and Transportation	37,450	66,054	6,807	-	110,312	11.0%
Waste Management	-	6,822	-	-	6,822	0.7%
Thriving	**38,890**	**79,752**	**6,807**	**-**	**125,450**	**12.6%**
Corporate Services	-	15,009	-	-	15,009	1.5%
Finance	370	3,530	-	-	3,900	0.4%
Digital and Information Services	-	24,833	-	-	24,833	2.5%
Leading	**370**	**43,372**	**-**	**-**	**43,742**	**4.4%**
Regionally Controlled Tax Supported	**39,760**	**208,416**	**75,435**	**21,413**	**345,024**	**34.5%**
External Organizations - Thriving						
Police Services	5,000	50,754	2,182	-	57,936	5.8%
Conservation Authorities	-	5,933	-	-	5,933	0.6%
Region Financed External Organizations	**5,000**	**56,687**	**2,182**	**-**	**63,869**	**6.4%**
Total Property Tax Supported	**44,760**	**265,103**	**77,617**	**21,413**	**408,892**	**40.9%**
Utility Rate Supported - Thriving						
Water Supply	21,656	149,347	14,357	-	185,360	18.6%
Wastewater	266,623	138,007	-	-	404,630	40.5%
Total Utility Rate Supported Services	**288,279**	**287,354**	**14,357**	**-**	**589,990**	**59.1%**
Total Region	**333,039**	**552,457**	**91,973**	**21,413**	**998,882**	**100.0%**

Note: May not add up due to rounding

*Includes contribution from Federal Gas Tax Reserve Fund

2021 vs 2020 Capital Budget Summary
($'000)

	2021 Capital Budget	2020 Capital Budget	Change from 2020	
			$	%
Property Tax Supported				
TransHelp	2,130	1,760	370	21%
Adult Day	-	-	-	-
Early Years and Child Care	3,318	114	3,205	2811%
Community Investment	-	12,000	(12,000)	(100%)
Employment Support	-	-	-	-
Homelessness Support	-	497	(497)	(100%)
Housing Support	137,247	14,121	123,126	872%
Income Support	-	-	-	-
Long Term Care	5,028	1,966	3,062	156%
Paramedics	28,109	12,509	15,600	125%
Living	**175,832**	**42,967**	**132,865**	**309%**
Chronic Disease Prevention	250	250	-	-
Early Growth and Development	-	-	-	-
Heritage, Arts and Culture	456	276	180	65%
Infectious Disease Prevention	100	100	-	-
Land Use Planning	7,510	1,910	5,600	293%
Roads and Transportation	110,312	204,452	(94,140)	(46%)
Waste Management	6,822	9,067	(2,245)	(25%)
Thriving (Tax Supported)	**125,450**	**216,054**	**(90,605)**	**(42%)**
Corporate Services	15,009	15,331	(322)	(2%)
Finance	3,900	7,100	(3,200)	(45%)
Digital and Information Services	24,833	11,067	13,766	124%
Leading	**43,742**	**33,498**	**10,244**	**31%**
Regionally Controlled Tax Supported Services	**345,024**	**292,519**	**52,504**	**18%**
External Organizations - Thriving				
Police Services	57,936	43,015	14,921	35%
Conservation Authorities	5,933	5,799	134	2%
Region Financed External Organizations	**63,869**	**48,814**	**15,055**	**31%**
Total Property Tax Supported	**408,892**	**341,333**	**67,559**	**20%**
Utility Rate Supported - Thriving				
Water Supply	185,360	287,478	(102,117)	(36%)
Wastewater	404,630	429,684	(25,054)	(6%)
Total Utility Rate Supported Services	**589,990**	**717,161**	**(127,171)**	**(18%)**
Total Region	**998,882**	**1,058,495**	**(59,612)**	**(6%)**

Note: May not add up due to rounding

2021 to 2030 Capital Plan - Sources of Financing
($'000)

	Development Charges	Reserves & Reserve Funds*	External Funding	Debt Funding	Total Financing	% of Total
Property Tax Supported						
TransHelp	-	8,610	6,435	-	15,045	0.1%
Adult Day	-	-	-	-	-	-
Early Years and Child Care	-	11,019	-	-	11,019	0.1%
Community Investment	-	-	-	-	-	-
Employment Support	-	-	-	-	-	-
Homelessness Support	-	-	-	-	-	-
Housing Support	-	541,394	384,660	118,095	1,044,149	10.0%
Income Support	-	-	-	-	-	-
Long Term Care	17,000	110,293	-	-	127,293	1.2%
Paramedics	7,098	186,620	-	-	193,718	1.8%
Living	**24,098**	**857,937**	**391,095**	**118,095**	**1,391,225**	**13.3%**
Chronic Disease Prevention	-	3,250	-	-	3,250	0.03%
Early Growth and Development	-	-	-	-	-	-
Heritage Arts and Culture	-	9,145	-	-	9,145	0.1%
Infectious Disease Prevention	6,000	1,860	-	-	7,860	0.1%
Land Use Planning	13,600	15,500	-	-	29,100	0.3%
Roads and Transportation	1,060,200	638,509	89,518	-	1,788,226	17.1%
Waste Management	-	217,564	-	122,015	339,579	3.2%
Thriving	**1,079,800**	**885,828**	**89,518**	**122,015**	**2,177,160**	**20.8%**
Corporate Services	-	92,155	-	-	92,155	0.9%
Finance	2,080	10,120	-	-	12,200	0.1%
Digital and Information Services	-	118,611	-	-	118,611	1.1%
Leading	**2,080**	**220,886**	-	-	**222,966**	**2.1%**
Regionally Controlled Tax Supported	**1,105,978**	**1,964,651**	**480,613**	**240,110**	**3,791,351**	**36.2%**
External Organizations - Thriving						
Police Services	159,687	421,339	17,956	-	598,982	5.7%
Conservation Authorities	-	12,040	-	-	12,040	0.1%
Region Financed External Organizations	**159,687**	**433,379**	**17,956**	-	**611,021**	**5.8%**
Total Property Tax Supported	**1,265,664**	**2,398,029**	**498,569**	**240,110**	**4,402,372**	**42.0%**
Utility Rate Supported - Thriving						
Water Supply	827,116	1,272,944	34,827	-	2,134,888	20.4%
Wastewater	2,513,800	1,419,773	11,783	-	3,945,356	37.6%
Total Utility Rate Supported Services	**3,340,916**	**2,692,718**	**46,610**	-	**6,080,244**	**58.0%**
Total Region	**4,606,580**	**5,090,747**	**545,179**	**240,110**	**10,482,616**	**100.0%**

Note: May not add up due to rounding
*Includes contribution from Federal Gas Tax Reserve Fund

SUMMARY OF 2021 USER FEES CHANGES

Each year, as part of the business planning and budget process, all fees and charges in the current User Fees and Charges By-laws are reviewed and updated to form part of the Region's annual financial plan.

The revised fees or changes are presented to Regional Council for approval through budget. With Council's approval, the "Schedule A" attached to the Region's general Fees By-law is amended and the new Schedule A is attached to the newly enacted Fees By-law.

In 2021 there will be 362 user fees in total. The proposed 2021 User Fees include 154 changes: 7 new fees, 101 fees increased, 1 fee decreased and 45 fees discontinued (30 Peel Regional Police user fees have been removed). Table A and Table B below provide a summary of the proposed changes by type and by program.

Similar to the Region's Budget, the 2021 User Fee Schedule A now reflects a format that focuses on services and service outcomes to Peel's community as opposed to administrative structure and strives to streamline how the information is presented to both Council and the public.

TABLE A: 2021 User Fee Summary of Changes

TYPE OF CHANGE			Number of Changes
New Fees	I	New fees for new Product/Service being provided	6
	II	New fee to recover costs due to higher volumes	0
	III	New fees that were previously under one fee, but are now split into new fees related to specific services	1
	IV	New fees to reflect past and present business practices	0
Increases	V	Increased fees due to inflation and/or materials/services/labour cost increases	89
	VI	Increased fees to align with current market	12
Deletions	VII	Deleted fees as service is no longer required*	6
	VIII	Deleted fee as the fee was combined with another fee	0
	IX	Deleted fees as the fees will be approved by Council on a case by case basis	0
	X	Deleted fee as fee is no longer being imposed**	9
	XI	Deleted Fee as fee will be included in contracts between the parties	0
Removal	XII	Removed fee as fee is no longer being imposed by the Region***	30
Decreases	XIII	Decreased fees to align with current market	1
	XIV	Decreased fees due to change in services or process	0
Other	XV	Other fee changes (deleted fee to correct duplication; modified fees for rounding; fees changed from set amount to actual cost recovery; change in fee due to HST not being applicable/HST being applicable)	0

TABLE B: Number of Fee Changes by Service

DEPARTMENTS/SERVICES	TYPE OF CHANGE															TOTAL
	New Fees				*Increases*		*Deletions*					*Removal*	*Decreases*		*Other*	
	I	II	III	IV	V	VI	VII	VIII	IX	X	XI	XII	XIII	XIV	XV	
PART 1: Corporate Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
PART 2: Finance	0	0	0	0	0	2	0	0	0	0	0	0	0	0	0	**2**
PART 3: Heritage, Arts and Culture	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
PART 4: Public Works - Water Supply	0	0	0	0	70	3	3	0	0	9	0	0	0	0	0	**85**
PART 4: Public Works - Wastewater	0	0	0	0	13	0	0	0	0	0	0	0	0	0	0	**13**
PART 4: Public Works - Roads and Transportation	0	0	1	0	0	3	0	0	0	0	0	0	0	0	0	**4**
PART 4: Public Works - TransHelp	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
PART 4: Public Works - Land Use Planning	6	0	0	0	3	4	3	0	0	0	0	0	1	0	0	**17**
PART 4: Public Works - Waste Management	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
PART 5: Health Services - Health General	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
PART 5: Health Services - Chronic Disease Prevention	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
PART 5: Health Services - Infectious Disease Prevention	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
PART 5: Health Services - Adult Day	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	**1**
PART 5: Health Services - Long Term Care	0	0	0	0	2	0	0	0	0	0	0	0	0	0	0	**2**
PART 5: Health Services - Paramedic Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
PART 6: Peel Regional Police	0	0	0	0	0	0	0	0	0	0	0	30	0	0	0	**30**
PART 7: Digital and Information System	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	**0**
TOTAL	**6**	**0**	**1**	**0**	**89**	**12**	**6**	**0**	**0**	**9**	**0**	**30**	**1**	**0**	**0**	**154**

See next page for further comments to proposed changes

NOTES:

Deletions:

*3 User fees under PART 4: Public Works - Water Supply are deleted due to service is no longer required (1-practice of representative visit to collect overdue amounts has been suspended and overdue debt is transferred to the tax roll; 1-Practice of representative visit to hand deliver final disconnection notice has been suspended and a fee for Pre-Tax letter has been introduced; 1-service is no longer available to external parties)

*3 User fees under PART 4: Public Works - Land Use Planning are deleted due to service is no longer required (1-document is available on website for free; 2-no longer require these type of applications)

**9 User fees under PART 4: Public Works - Water Supply are deleted due to fee is no longer being imposed (9-revenue is nominal and will not affect the budget and cost effective self serve options are being considered)

Removal:

***30 User fees under PART 6: Peel Regional Police user fees are removed from the Region's User Fee By-law as they will be maintained by the Peel Police Services Board commencing in 2021. The Peel Police Services Board by resolution amended its Budget Policy to add the requirement that: " A schedule of User Fees, including any applicable taxes, for the provision of goods, services or for the use of properties will be submitted annually to the Board for approval via the annual budget process". On November 27, 2020, the Peel Police Services Board passed a resolution approving the 2021 Peel Regional Police User Fees.

Additional Changes: User Fee Name/Footnote Changes:

† PART 1: Corporate Services Pg #1 service unit change
†† PART 3: Water Supply Pg #3 section deleted
†††PART 4: Roads and Transportation Pg #4 name change
†††† PART 4: Land Use Planning Pg #4 name change
††††† PART 4: Land Use Planning Pg #4 name change
†††††† PART 4: Land Use Planning Pg #5 footnote added

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2020 Current Fee	2021 Proposed Fee	HST (+ or n/a)	2021 Proposed Fees inclusive of applicable taxes	Variance 2020 vs 2021	Key (Type of Change)
PART 1 : CORPORATE SERVICES							
General Corporate							
Information Request Fees (does not apply to MFIPPA requests)*							
Council/Committee Audio Reproduction	USB†	$15.00	$15.00	+	$16.95	0.00	
* MFIPPA fees are set out in the Municipal Freedom of Information and Protection of Privacy Act, R.S.O 1990, c.M.56 and Regulations.							
†2020 By-Law: "CD"							
†2021 Proposed By-Law: "USB"							
PART 2: FINANCE							
Development Financing							
Compliance Letters (inquiries on compliance with Regional conditions for sale/purchase of property)	letter	$100.00	$115.00	n/a	$115.00	15.00	VI
Review DC Deferral Payments	request	$500.00	$700.00	+	$791.00	200.00	VI
PART 4: PUBLIC WORKS**							
**The Commissioner of Public Works is authorized to grant exemptions from the Region of Peel's user fees and any other applicable fees, securities or charges that apply to a permit, license or approval required to deliver the Hurontario Light Rail Transit project, where the Commissioner of Public Works deems it appropriate to do so.							
Water Supply							
Subdivision/New Main Fees							
Subdivision Hydrant Inspections - Untampered	hydrant	$575.00	$585.00	n/a	$585.00	10.00	V
Subdivision Hydrant Inspections - Tampered	hydrant	$125.00	$127.00	n/a	$127.00	2.00	V
Subdivision Pressure/Chlorination Tests (for additional tests)	section (300m)	Actual costs or a minimum charge of $1,100.00	Actual costs or a minimum charge of $1,1119	n/a	Actual costs or a minimum charge of $1,1119	19.00	V
Chlorination	line	$400.00	$407.00	n/a	$407.00	7.00	V
Operations and Maintenance							
Hydrant Flow Tests	test	$280.00	$285.00	+	$322.05	5.00	V
Additional Hydrants	hydrant	$140.00	$142.00	+	$160.46	2.00	V
Watermain Tapping Fees (0 mm to 300 mm)							
Regular Hours 7:00 am - 4:00 pm	tap	$550.00	$560.00	n/a	$560.00	10.00	V
Work beyond four hours	hour	$140.00	$142.00	n/a	$142.00	2.00	V
After Regular Hours & Saturdays	tap	$775.00	$789.00	n/a	$789.00	14.00	V
Work beyond four hours	hour	$195.00	$198.00	n/a	$198.00	3.00	V
Sundays & Holidays	tap	$1,000.00	$1,018.00	n/a	$1,018.00	18.00	V
Work beyond four hours	hour	$250.00	$254.00	n/a	$254.00	4.00	V
Hydrant Permits							
Application Fee	per application	$250.00	$254.00	+	$287.02	4.00	V
Moving of Backflow & Meter	per day	$150.00	$153.00	+	$172.89	3.00	V
Unauthorized Water Usage							
Unauthorized Use of Hydrant without Permit	hydrant	$575.00 plus cost of labour and water flushed to maintain water quality	$585 plus cost of labour and water flushed to maintain water quality	n/a	$585 plus cost of labour and water flushed to maintain water quality	$10.00 plus cost of labour and water flushed to maintain water quality	V
Unauthorized Valving	valve	$575.00 plus cost of labour and water flushed to maintain water quality	$585 plus cost of labour and water flushed to maintain water quality	n/a	$585 plus cost of labour and water flushed to maintain water quality	$10.00 plus cost of labour and water flushed to maintain water quality	V
Turn-off or Turn-on for Collection (extended hours - Monday-Friday, 8:30 am - 9:00 pm)							
Service Rep Property Visit (no turn off)	Rep Visit	$45.00	$0.00	n/a	$0.00	-45.00	VII
Final Notice of Disconnection for Overdue Account	final notice letter	$26.00	$0.00	n/a	$0.00	-26.00	VII

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2020 Current Fee	2021 Proposed Fee	HST (+ or n/a)	2021 Proposed Fees inclusive of applicable taxes	Variance 2020 vs 2021	Key (Type of Change)
Metering and Installation							
Replacement Charges - Damaged Equipment							
Standard Residential Service Size	equipment	$78.54 + materials	$79.90 + materials	n/a	$79.90 + materials	1.36 + materials	V
Customer-Requested Meter Removal/Re-Installation							
(including required turn-on/off, regular hours - Monday-Friday, 8:30 am - 4:30 pm)							
Standard Residential Service Size (regular hours)	removal	$78.54 + materials	$79.90 + materials	n/a	$79.90 + materials	1.36 + materials	V
Standard Residential Service Size (after hours)	removal	$117.82	$119.85	n/a	$119.85	2.03	V
Meter Installation Charges Sub-Divisions and Flat Rate							
Meter Size, 16mm x 19mm	meter	$483.00	$549.49	n/a	$549.49	66.49	VI
Meter Size, 19mm	meter	$531.00	$573.32	n/a	$573.32	42.32	VI
Meter Size, 25mm	meter	$588.00	$631.72	n/a	$631.72	43.72	VI
Meter Installation Charges Industrial, Commercial, Institutional							
(38mm and greater are applicant installed)							
Meter Size, 16mm x 19mm	meter	$515.00	$522.00	n/a	$522.00	7.00	V
Meter Size, 19mm	meter	$569.00	$574.00	n/a	$574.00	5.00	V
Meter Size, 25mm	meter	$666.00	$675.00	n/a	$675.00	9.00	V
Meter Size, 38mm	meter	$1,235.00	$1,237.00	n/a	$1,237.00	2.00	V
Meter Size, 50mm	meter	$1,388.00	$1,408.00	n/a	$1,408.00	20.00	V
Meter Size, 75mm Tru-Flo	meter	$4,798.00	$4,861.00	n/a	$4,861.00	63.00	V
Meter Size, 100mm Tru-Flo	meter	$6,206.00	$6,294.00	n/a	$6,294.00	88.00	V
Meter Size, 150mm Tru-Flo	meter	$12,076.00	$13,847.00	n/a	$13,847.00	1,771.00	V
Meter Size, 150mm Protectus Fireline and Domestic use	meter	$12,110.00	$12,297.00	n/a	$12,297.00	187.00	V
Meter Size, 200mm Protectus Fireline and Domestic use	meter	$15,756.00	$16,005.00	n/a	$16,005.00	249.00	V
Meter Size, 250mm Protectus Fireline and Domestic use	meter	$20,999.00	$21,337.00	n/a	$21,337.00	338.00	V
Frozen & Damaged Meters							
All charges are pro-rated charges based on the remaining life of the meter							
Meter Size, 16 mm & 16mm X 19mm	meter	$172.16 down to $9.06	$173.90 down to $9.15	+	$173.90 down to $9.15 + HST	$1.74 down to $0.09	V
Meter Size, 19mm	meter	$215.37 down to $11.34	$217.11 down to $11.43	+	$217.11 down to $11.43 + HST	$1.74 down to $0.09	V
Meter Size, 25mm	meter	$267.53 down to $14.08	$269.28 down to $14.17	+	$269.28 down to $14.17 + HST	$1.75 down to $0.09	V
Meter Size, 38mm	meter	$640.30 down to $33.70	$644.97 down to $33.95	+	$644.97 down to $33.95 + HST	$4.67 down to $0.25	V
Meter Size, 50mm	meter	$781.25 down to $41.12	$785.93 down to $41.36	+	$785.93 down to $41.36 + HST	$4.68 down to $0.24	V
Meter Size, 75mm Tru-Flo	meter	$3,330.31 down to $175.28	$3,337.71 down to $175.67	+	$3,337.71 down to $175.67 + HST	$7.40 down to $0.39	V
Meter Size, 100mm Tru-Flo	meter	$4,444.02 down to $233.90	$4,451.42 down to $234.29	+	$4,451.42 down to $234.29 + HST	$7.40 down to $0.39	V
Meter Size, 150mm Tru-Flo	meter	$8,656.58 down to $455.61	$8,784.17 down to $462.32	+	$8,784.17 down to $462.32 + HST	$127.59 down to $6.71	V
Meter Size, 150mm Protectus	meter	$13,263.05 down to $698.06	$13,440.08 down to $707.37	+	$13,440.08 down to $707.37 + HST	$177.03 down to $9.31	V
Meter Size, 200mm Protectus	meter	$17,214.97 down to $906.05	$17,458.92 down to $918.89	+	$17,458.92 down to $918.89 + HST	$243.95 down to $12.84	V
Meter Size, 250mm Protectus	meter	$22,408.33 down to $1,179.39	$22,743.17 down to $1,197.01	+	$22,743.17 down to $1,197.01 + HST	$334.84 down to $17.62	V

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2020 Current Fee	2021 Proposed Fee	HST (+ or n/a)	2021 Proposed Fees inclusive of applicable taxes	Variance 2020 vs 2021	Key (Type of Change)
Upgrading and Downgrading							
Meter Size, 16mm X 19mm	meter	$309.68	$311.63	+	$352.14	1.95	V
Meter Size, 19mm	meter	$355.16	$357.11	+	$403.53	1.95	V
Meter Size, 25mm	meter	$416.91	$418.86	+	$473.31	1.95	V
Meter Size, 38mm	meter	$895.36	$900.66	+	$1,017.75	5.30	V
Meter Size, 50mm	meter	$1,040.88	$1,046.32	+	$1,182.34	5.44	V
Meter Size, 75mm Tru-Flo	meter	$4,400.00	$4,408.61	+	$4,981.73	8.61	V
Meter Size, 100mm Tru-Flo	meter	$5,800.52	$5,809.12	+	$6,564.31	8.60	V
Meter Size, 150mm Tru-Flo	meter	$11,550.51	$12,082.92	+	$13,653.70	532.41	V
Meter Size, 150mm Protectus Fireline and Domestic use	meter	$11,352.93	$11,649.01	+	$13,163.38	296.08	V
Meter Size, 200mm Protectus Fireline and Domestic use	meter	$14,868.17	$15,226.11	+	$17,205.50	357.94	V
Meter Size, 250mm Protectus Fireline and Domestic use	meter	$20,228.03	$20,546.22	+	$23,217.23	318.19	V
Meter Test Request* **							
A. Meter is removed and sent to third party for testing for Volumetric and Odometer Tests							
Meter Size, 16mm X 19mm	meter	$276.00	$278.03	n/a	$278.03	2.03	V
Meter Size, 19mm	meter	$276.00	$278.03	n/a	$278.03	2.03	V
Meter Size, 25mm	meter	$276.00	$278.03	n/a	$278.03	2.03	V
Meter Size, 38mm	meter	$383.00	$387.00	n/a	$387.00	4.00	V
Meter Size, 50mm	meter	$383.00	$387.06	n/a	$387.06	4.06	V
B. Field tests costs only for meters greater than 25 mm which have test fees and only test for volumetric results Own Forces							
Meter Size, 38mm	meter	$280.00	$281.37	n/a	$281.37	1.37	V
Meter Size, 50mm	meter	$280.00	$281.37	n/a	$281.37	1.37	V
Meter Size, 75mm	meter	$335.00	$337.65	n/a	$337.65	2.65	V
Meter Size, 100mm	meter	$335.00	$337.65	n/a	$337.65	2.65	V
Meter Size, 150mm	meter	$335.00	$337.65	n/a	$337.65	2.65	V
***Note - All meters greater than 25 mm will be tested on site by Peel staff and repairs will be completed to ensure meter accuracy							
C. Third Party Field Test							
Meter Size 75 mm to 150 mm	meter	$614.00	$620.00	n/a	$620.00	6.00	V
Meter Size 100 mm to 250 mm Protectus	meter	$614.00	$620.00	n/a	$620.00	6.00	V
D. Third Party volumetric tests only at Atlantic Liquid Meters							
Meter Size, 16mm x 19mm	meter	$204.00	$208.16	n/a	$208.16	4.16	V
Meter Size, 19mm	meter	$204.00	$208.16	n/a	$208.16	4.16	V
Meter Size, 25mm	meter	$204.00	$208.16	n/a	$208.16	4.16	V
Meter Size, 38mm	meter	$248.00	$250.75	n/a	$250.75	2.75	V
Meter Size, 50mm	meter	$248.00	$250.75	n/a	$250.75	2.75	V
***The Commissioner of Public Works is authorized to exempt property owners from the payment of fees in respect of a water meter test request in circumstances where it is determined that the water meter has been found to be over-registering.							
Administrative Fee to recover Connection Fees not paid prior to installation							
Administrative Fee	invoicing	$99.00	$99.02	+	$111.89	0.02	V
Comprehensive Watermain Drawings**††							
Engineering Drawings (on paper) 2ft x 3ft	drawing	$15.00	$0.00	+	$0.00	-15.00	X
Engineering Drawings (11 x 17)	map	$8.00	$0.00	+	$0.00	-8.00	X
Site Plans	Per report	$35.00	$0.00	+	$0.00	-35.00	X
Connection Files	Per report	$35.00	$0.00	+	$0.00	-35.00	X
CCTV Reports	Per report	$15.00	$0.00	+	$0.00	-15.00	X
Service Ties including asset attributes and sketch/image if available	Per report	$15.00	$0.00	+	$0.00	-15.00	X
Sanitary Drainage / Design sheets	Per report	$15.00	$0.00	+	$0.00	-15.00	X
Expedited Service (same day)	Per report	$50.00	$0.00	+	$0.00	-50.00	X
Field Mobile Viewer	Per report	$20.00	$0.00	+	$0.00	-20.00	X

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2020 Current Fee	2021 Proposed Fee	HST (+ or n/a)	2021 Proposed Fees inclusive of applicable taxes	Variance 2020 vs 2021	Key (Type of Change)
Custom GIS Plots	linear foot	$90.00 per linear foot with a $450.00 minimum per request	$0.00	+	$0.00	-90.00 per linear foot with a -450.00 minimum per request	VII

****Maximum fee for all Comprehensive Watermain drawings requested simultaneously is $50 plus tax per request

PART 4: PUBLIC WORKS
Wastewater

TV Inspections

Residential	call	$500.00	$509.00	n/a	$509.00	9.00	V

Emergency Sewer Back-Up Charges

Residential	call	$500.00	$509.00	n/a	$509.00	9.00	V

Environmental Control Fees

Labour (2 person crew) incl. Overtime	hour	$175.00	$178.00	+	$201.14	3.00	V
Application Fee - Wastewater Charge Appeal	each	$102.90	$105.00	+	$118.65	2.10	V
Application Fee - Hauled Sewage	each	$102.90	$105.00	+	$118.65	2.10	V
Late Application Fee - Wastewater Charge Appeal Reports	each	$50.00	$51.00	+	$57.63	1.00	V
Sampling Baskets	per basket	$200.00	$204.00	+	$230.52	4.00	V
Biochemical Oxygen Demand	analysis	$28.97	$29.00	n/a	$29.00	0.03	V
Oil & Grease	analysis	$68.70	$70.00	n/a	$70.00	1.30	V
TKN Analysis	analysis	$26.75	$27.00	n/a	$27.00	0.25	V
Backflow Prevention Assembly Survey Review	analysis	$50.00	$51.00	n/a	$51.00	1.00	V
Annual Report Review	analysis	$50.00	$51.00	n/a	$51.00	1.00	V
Environmental Information Requests	address	$100.00	$102.00	n/a	$102.00	2.00	V

PART 4: PUBLIC WORKS
Roads and Transportation

Traffic Development/Administration Fees (Traffic Development)

Site Plan Review/Development Applications/ Engineering & Inspection Fees - % estimated cost of Regional work (this fee is applicable until June 30, 2021)	cost of work	7% or minimum charge of $1,724.40	7% or minimum charge of $1,724.40	n/a	7% or minimum charge of $1,724.40	$0.00	
Site Plan Review/Development Applications/ Engineering & Inspection Fees - % estimated cost of Regional work (this fee is applicable commencing Jul 1, 2021)	cost of work	7% or minimum charge of $1,724.40	8.91% or minimum charge of $1724.40	n/a	8.91% or minimum charge of $1724.40	1.91% or minimum charge of $1724.40	VI
Access/servicing Compliance letters (this fee is applicable until June 30, 2021)	letter	$308.23	$308.23	n/a	$308.23	0.00	
Access/servicing Compliance letters (this fee is applicable commencing Jul 1, 2021)	letter	$308.23	$988.00	n/a	$988.00	679.77	VI
Temporary Access Fee (this fee is applicable until June 30, 2021)	permit	$333.88	$333.88	n/a	$333.88	0.00	
Temporary Access Fee (this fee is applicable commencing Jul 1, 2021)	permit	$333.88	$1,137.00	n/a	$1,137.00	803.12	VI

Roads Fees

Road Occupancy Permit††† (this fee is applicable until June 30, 2021)‡	permit	$450.00	$450.00	n/a	$450.00	0.00	
Road Occupancy Permit - Standard Works/Maintenance (this fee is applicable effective Jul 1, 2021)	permit	$450.00	$450.00	n/a	$450.00	0.00	
Road Occupancy Permit - Development Related (this fee is applicable effective Jul 1, 2021)	permit	N/A	$980.00	n/a	$980.00	980.00	III

†††2020 By-Law: "Road Occupancy"
†††2021 Proposed By-Law: "Road Occupancy Permit (this fee is applicable until June 30, 2021)"

‡Note: Effective July 1, 2021, this fee will be split into two fees: Road Occupancy Permits determined by staff to be related to standard works and maintenance will continue to be subject to a $450 fee, while Road Occupancy Permits determined by staff to be related to development applications that have associated works in the

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2020 Current Fee	2021 Proposed Fee	HST (+ or n/a)	2021 Proposed Fees inclusive of applicable taxes	Variance 2020 vs 2021	Key (Type of Change)
PART 4: PUBLIC WORKS							
Land Use Planning							
Development Planning							
Application to Amend the Regional Official Plan							
Application Requiring Full Circulation (this fee is applicable until June 30, 2021)	application	$20,000.00	$20,000.00	n/a	$20,000.00	0.00	
Application Requiring Full Circulation (this fee is applicable commencing Jul 1, 2021)	application	$20,000.00	$21,050.00	n/a	$21,050.00	1,050.00	VI
Sub-Delegated Plans Process & Commenting - Mississauga/Brampton/Caledon							
Plans of Condominium (this fee is applicable until June 30, 2021)	plan	$3,000.00	$3,000.00	n/a	$3,000.00	0.00	
Plans of Condominium (this fee is applicable commencing Jul 1, 2021)	plan	$3,000.00	$3,350.00	n/a	$3,350.00	350.00	VI
Review of Area Municipal Plan Amendments (Section 17 only)*****	application††††	$12,000.00	$9,000.00	n/a	$9,000.00	-3,000.00	XIII
Secondary Plan Amendment	application	$0.00	$7,400.00	n/a	$7,400.00	7,400.00	I
Agreement Review and Execution (this fee is applicable until June 30, 2021)	agreement	$2,000.00	$2,000.00	n/a	$2,000.00	0.00	
Agreement Review and Execution (this fee is applicable commencing Jul 1, 2021)	agreement	$2,000.00	$2,100.00	n/a	$2,100.00	100.00	VI
Major Site Plan Application (this fee applicable until June 30, 2021)	application	$1,000.00	$1,000.00	n/a	$1,000.00	0.00	
Minor Site Plan Application (this fee applicable until June 30, 2021)	application	$500.00	$500.00	n/a	$500.00	0.00	
Full Site Plan Application (this fee applicable commencing Jul 1, 2021)‡‡	application	N/A	$2,050.00	n/a	$2,050.00	2,050.00	I
Scoped Site Plan Application (this fee applicable commencing Jul 1, 2021)‡‡	application	N/A	$1,100.00	n/a	$1,100.00	1,100.00	I
Limited Site Plan Application (no fee, applicable commencing Jul 1, 2021)‡‡	application	N/A	no charge	n/a	no charge	0.00	I
Consent to Sever (this fee is applicable commencing Jul 1, 2021)	application	N/A	$700.00	n/a	$700.00	$700.00	I
Zoning By-Law Amendment (this fee is applicable commencing Jul 1, 2021)	application	N/A	$2,350.00	n/a	$2,350.00	$2,350.00	I

*****Note: There is no charge for the review of an application made under Section 26 of the Planning Act

††††2020 By-Law: "Review"
††††2021 Proposed By-Law: "Application"

‡‡ Note: This three-tiered fee structure will be applicable commencing July 1, 2021.

Appeal

******Appeal where staff are not required to attend LPAT hearing††††	approval	Actual Costs	Actual Costs	n/a	Actual Costs	0.00	
******Appeal where staff are required to attend LPAT hearing†††††	approval	Actual Costs	Actual Costs	n/a	Actual Costs	0.00	

††††2020 By-Law: "Appeal where staff are not required to attend OMB hearing"
††††2021 Proposed By-Law: "Appeal where staff are not required to attend LPAT hearing"
†††††2020 By-Law: "Appeal where staff are required to attend OMB hearing"
†††††2021 Proposed By-Law: "Appeal where staff are required to attend LPAT hearing"
******Note: OMB (Ontario Municipal Board) is now LPAT (Local Planning Appeal Tribunal)

Planning Publications

Waste Collection, Design Standards Manual for New Developments	copy	$3.00	$0.00	+	$0.00	-3.00	VII

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2020 Current Fee	2021 Proposed Fee	HST (+ or n/a)	2021 Proposed Fees inclusive of applicable taxes	Variance 2020 vs 2021	Key (Type of Change)
Retail Business Holidays Act - Tourism Exemption Applications - Establishments in Mississauga/Brampton/Caledon							
Processing	application	$1,500.00	$0.00	n/a	$0.00	-1,500.00	VII
Public Notice	application	Actual Costs	$0.00	n/a	$0.00	(Actual Costs)	VII
Development Engineering Review Fees							
MOE processing, review and administration fee (Wastewater and/or Storm Water and/or Storm Sewer)††††††	cost of work	$1,125.00 (non-refundable)	$1,125.00 (non-refundable)	n/a	$1,125.00 (non-refundable)	0.00	
Cost for Updating as Constructed Information - SUBDIVISIONS (Per Program - Water and Wastewater)	per KM of pipe	$750.00 or a minimum charge of $459.68	$825.00 or a minimum charge of $505.65	+	$825.00 or a minimum charge of $505.65 + HST	$75.00 or a minimum charge of $45.97	V
Cost for Updating as Constructed Information - RESIDENTIAL (Per Program - Water and Wastewater)	each	$45.00	$50.00	+	$56.50	5.00	V
Cost for Updating as Constructed Information - ICI (Per Program - Water and Wastewater)	each	$66.00	$73.00	+	$82.49	7.00	V

††††††The fee is subject to change based on Ministry's fee changes

Regional Planning Division & Growth Management							
Regional Official Plan - current Office Consolidation	copy	$88.00	$91.00	+	$102.83	3.00	VI

PART 5: HEALTH SERVICES
Adult Day

Seniors Day Program Fees******	day	$23.50	$24.00	n/a	$24.00	0.50	V

******The fees for the Senior Day Program are needs tested at the request of the client, and approved by the Administrator.

PART 5: HEALTH SERVICES
Long Term Care

Guest Meals Fees	meal	$7.94	$8.36	+	$9.45	0.42	V
Meals on Wheels	meal	$7.52	$7.75	n/a	$7.75	0.23	V

PART 6: PEEL REGIONAL POLICE

Human Resources							
Personnel File Copy	copy	$183.00	$0.00	n/a	$0.00	-183.00	XII
Communications Centre							
Audio File	compact disc	$59.30	$0.00	n/a	$0.00	-59.30	XII
False Alarm Attendance	per occurrence	$173.00	$0.00	+	$195.49	-173.00	XII
Records Search Unit							
Police Vulnerable Sector Check	request	$35.00	$0.00	n/a	$0.00	-35.00	XII
Police Information Check	request	$35.00	$0.00	n/a	$0.00	-35.00	XII
Additional Certified Copies - Criminal Records Certificate	request	$5.00	$0.00	n/a	$0.00	-5.00	XII
Records Suspensions	request	$92.00	$0.00	n/a	$0.00	-92.00	XII
Customer Services Unit							
Motor Vehicle Accident Notes	request	$151.00	$0.00	n/a	$0.00	-151.00	XII
Motor Vehicle Collision Search/Report	request	$40.00	$0.00	n/a	$0.00	-40.00	XII
Occurrence Report	report	$30.00	$0.00	n/a	$0.00	-30.00	XII
Forensic Identification							
Fingerprints (price per person)	prints	$27.00	$0.00	n/a	$0.00	-27.00	XII
Additional Fingerprints	prints	$4.00	$0.00	n/a	$0.00	-4.00	XII

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2020 Current Fee	2021 Proposed Fee	HST (+ or n/a)	2021 Proposed Fees inclusive of applicable taxes	Variance 2020 vs 2021	Key (Type of Change)
Photographs							
Photograph Enlargement	per photo	$65.00	$0.00	n/a	$0.00	-65.00	XII
Additional Photograph Enlargement	per photo	$11.00	$0.00	n/a	$0.00	-11.00	XII
Contact Sheet (Photograph Proofs)	sheet	$95.00	$0.00	n/a	$0.00	-95.00	XII
Major Collision Bureau							
Survey Data Report	per diagram and efile	$140.00	$0.00	+	$0.00	-140.00	XII
Final Technical Collision Report	per report	$193.00	$0.00	+	$0.00	-193.00	XII
Collision Investigator Notes (with field sketch)	all officer's notes per collision	$345.00	$0.00	+	$0.00	-345.00	XII
Event Data Recorder	per recording	$140.00	$0.00	+	$0.00	-140.00	XII
Visual Statement Drawing	per analysis	$145.00	$0.00	+	$0.00	-145.00	XII
Division Operations							
PRP Vehicle Recovery	per hour	$36.00	$0.00	+	$0.00	-36.00	XII
Recording of Interview Statements - Crown's Disclosure Copy	dvd	$3.85	$0.00	n/a	$0.00	-3.85	XII
Recording of Interview Statements - Additional Crown's Disclosure Copy	dvd	$14.60	$0.00	n/a	$0.00	-14.60	XII
Recording of Interview Statements - Additional Copy Defence	dvd	$42.75	$0.00	n/a	$0.00	-42.75	XII
Digital Recording Cells - Crown copy	dvd	$10.75	$0.00	n/a	$0.00	-10.75	XII
Digital Recording Cells - Additional Copy	dvd	$17.20	$0.00	n/a	$0.00	-17.20	XII
Digital Recording Cells - Additional Copy Defence	dvd	$44.95	$0.00	n/a	$0.00	-44.95	XII
Paid Duties- Rate per Officer Revenue							
Administration Fee	paid duty	15.00%	0.00%	+	15% plus HST	-15.00%	XII
WSIB Recovery	paid duty	0.39%	0.00%	+	0.39% plus HST	-0.39%	XII
Employee Health Tax Recovery	paid duty	1.95%	0.00%	+	1.95% plus HST	-1.95%	XII

2021 Waste Management System Fees By-law

Effective date: all rates set out below are effective for all accounts rendered on or after the day this by-law comes into effect.

Description	Service Unit	2020 Current Fee	2021 Proposed Fee	Variance 2020 vs 2021
Community Recycling Centre Drop-off (over 50 kg)	per kilogram (kg) (per tonne = 1000 kg)	$0.118 ($118 per tonne)	$0.12 ($120 per tonne)	0.002 ($2 per tonne)
Residential Yard Waste (Bolton CRC)	per kilogram (kg)	$0.118	$0.120	$0.002
Residential Yard Waste (Caledon CRC)	per kilogram (kg) with 150kg free	$0.118	$0.120	$0.002

SUMMARY IX

2021 Sewer Surcharge Rate and Sewer Waste Disposal Charge By-law

SCHEDULE A
Sewer Surcharge Rate and Sewer Waste Disposal Charge

The Sewer Surcharge Rate and Sewer Waste Disposal Charge set out below are effective for all accounts rendered on or after the day this by-law comes into effect.

1. Qualitative Sanitary Sewer Surcharge Rate: $374.00 per 1,000 cubic meters.

2. Sewer Waste Disposal Charge: $14.44 per 1,000 gallons.

SUMMARY IX

2021 Wastewater System Fees and Charges (Sewer Charge Rates) By-law

SCHEDULE A

The Wastewater System Fees and Charges (Sewer Charge Rates) set out below are effective for all accounts rendered on or after April 1, 2021.

Metered Consumption

Each metered service shall be billed separately. The metered rates shall be as follows:

(a) $5.84 per thousand Imperial gallons, and
(b) $1.2849 per cubic metre ($m^3$)

Unmetered Consumption

A flat rate of $14.53 per month for consumers whose water consumption is unmetered.

SUMMARY IX

2021 Water Consumption Fees and Charges By-law

SCHEDULE A

The Water Consumption Fees and Charges rates set out below are effective for all accounts rendered on or after April 1, 2021.

Metered Consumption

Each metered service shall be billed separately. The metered rates shall be as follows:

(a) $7.67 per thousand Imperial gallons, and
(b) $1.6863 per cubic metre ($m^3$)

Unmetered Consumption

A flat rate of $21.30 per month for consumers whose water consumption is unmetered.

2021 Waste Management System Fees By-law

Effective date: all rates set out below are effective for all accounts rendered on or after the day this by-law comes into effect.

	Description	Service Unit	2021 Fee
1	Community Recycling Centre Minimum Drop-off (50 kg or less)	per drop off	$6.00
2	Community Recycling Centre Drop-off (over 50 kg)	per kilogram (kg) (per tonne = 1000 kg)	$0.12 ($120 per tonne)
3	Community Recycling Centre Drop-Off Fee (scales non-operational) - Car, Mini Van and Pick-up Truck	per drop off	$6.00
4	Community Recycling Centre Drop-Off Fee (scales non-operational) - Car, Mini Van and Pick-up Truck with Trailer	per drop off	$12.00
5	Community Recycling Centre Drop-Off Fee (scales non-operational) - Cube Van, Stake Truck, or Larger Vehicle	per drop off†	$18.00
6a	Residential Yard Waste (Bolton CRC)	per kilogram (kg)	$0.120
6b	Residential Yard Waste (Caledon CRC)	per kilogram (kg) with 150kg free	$0.120
7	Community Recycling Centre Drop-off Fee: -Household Hazardous Waste -Reusable Goods -Dedicated Loads of Blue Items -Dedicated Loads of Waste Electrical and Electronic Equipment	if deemed acceptable	No Charge
8	**Business Hazardous Waste System Fees**		
	145B Latex Paint	4 Litre Can	No Charge
	145B Latex Paint (20L pail)	20 litre Pail	No Charge
	145B Alkyd Paint	4 Litre Can	No Charge
	145 B Alkyd Paint (20L Pail)	20 litre Pail	No Charge
	148A Acids	Litre	$1.00
	148A Caustics	Litre	$1.00
	148A Dry Cell Battreies	Kg	No Charge
	148A Rechargeable Batteries	Kg	No Charge
	148A Oxidizers	Litre	$1.75
	213I Bulk Thinners	Litre	$0.75
	221 Bulk Fuel	Litre	$0.75
	263A Organic Peroxides	Kg	$41.37
	231L Latex Tars	20 litre Pail	No Charge
	263A Misc Flammable	4 Litre Can	No Charge
	263A Misc Flammable	20 litre Pail	No Charge
	242A Pesticides	Litre	No Charge
	261A Pharmaceuticals	Kg	$0.65
	312P Syringes in Biohazard Containers	Kg	$8.03
	146T Fluorescent light bulbs	Foot	$0.14
	146T Compact Fluorescent Bulbs	Bulb	$0.46
	331I Fire Extinguishers	Cylinder	$3.11
	252L Motor Oil	Litre	No Charge
	Oil Filters	Filter	No Charge
	212L Glycol	Litre	No Charge
	331I Aerosols	Container	No Charge
	331I All Sizes Propane	Cylinder	No Charge
	331I All sizes Non-Flam Gas Cylinders	Cylinder	No Charge
	331I All Sizes Flam Gas Cylinders	Cylinder	No Charge
	Automotive Batteries	Battery	No Charge
	Caustic Pail	20 litre Pail	$7.25
	Grease	20 litre Pail	$7.25
	Water Reactives	kg	$41.37
	Waste Vegetable Oil	Litre	No Charge
	Adminstrative Fee for Invoicing	per invoice	$35.00

2021 Budget

Investing to build our
Community for Life

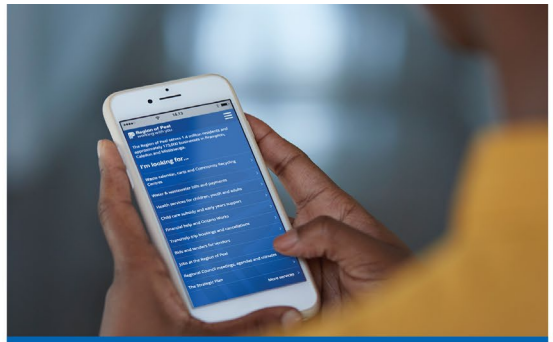
2021 Budget Update

Living

People's lives are improved in their time of need.

Thriving

Communities are integrated, safe and complete.



Leading

Government is future-oriented and accountable.

Region of Peel
working with you

Presented to Council
February 04, 2021

Share of Net Tax Levy

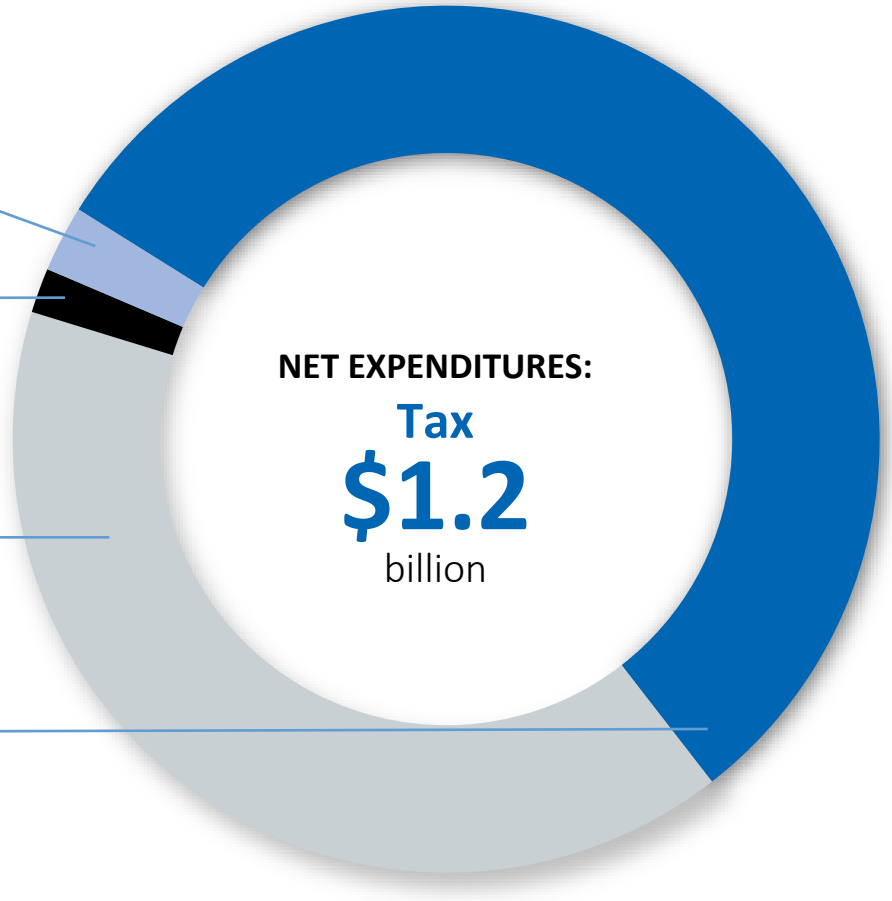
External Agencies, $525M, **44%**

*Conservation Authorities
$29M, **2%**

*Municipal Property Assessment Corporation
$20M, **2%**

*Police Services
$476M, **40%**

Regionally Controlled Services
$657M, **56%**



Decision Making Principles

- Protect service levels for a growing population
- Ensure long term sustainability
- Ensure taxpayer fairness
- Leverage continuous improvement

Managing 2021 Budget Costs - Savings

Description of Highlights*	Annual ($ millions)
Leveraging existing channels to deliver Peel Infant Parent Program and the Learning in Our Neighborhood (LION) programs through EarlyON service providers	0.64
Shifting to on-line education and outreach to students in the Waste service	0.35
Reduction of Discretionary Spending	0.47
Reduction in the contribution to working fund reserves	2.00
Annual principal and interest payment savings from eliminating the $30M in Debt required for the Seniors Health and Wellness Village through surplus management**	1.60

*For a full list of savings, see Summary II of the Consolidated Budget Document (p.54)

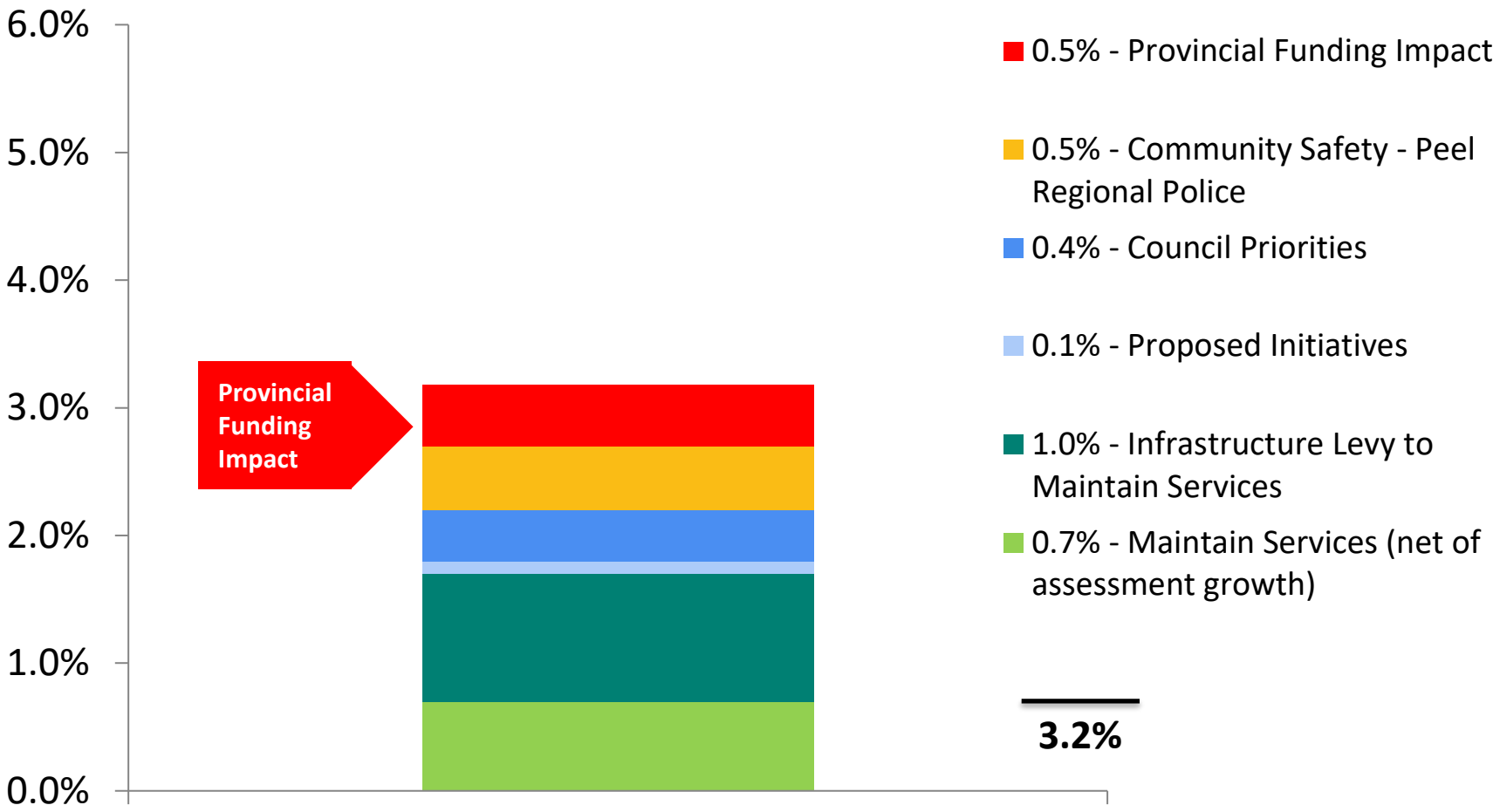
** Council approved surplus management actions through the 2017, 2018 and 2019 year-end tri-annual reports

Managing 2021 Budget Costs – Cost Avoidance

Description of Highlights	Annual Cost Avoidance ($ millions)
Use of Call Back Technology and avoiding the hiring of additional staff to maintain service levels with COVID-19 inquiries	0.36
Time saved through an improved on-boarding process	0.26
Benefit of competitive supplier prices	0.17
Improvements to the process of hiring external legal counsel through a pre-qualified roster	0.09

*For a full list of the cost avoidance achieved , see the Continuous Improvement Program Update (Dec 3, 2020)

2021 Budget – 1.3% Property Tax Impact



Post Budget Developments – Provincial Funding

- Apply one-fifth of the new Anti-Human Sex Trafficking funding or $620,740 to the Community Investment service 2021 budget

- Use the $2.5M of the one-time grant for Early Years and Childcare to partially offset the Provincial funding impact to the 2021 Budget

Additional Recommendations to Reduce the Budget

- Merge the Corporate Services department with the Finance department to reduce one commissioner position and one administrative assistant saving $350,000

- Recognize the additional notional tax adjustment of $423,552 in the 2021 Budget

- Reduce the Long Term Care net expenditures by $57,000 to recognize the likely delay in the opening of the Seniors Health and Wellness Village

Recommended 2021 Budget

	Published 2021 Budget	Staff Recommended Changes	Revised 2021 Budget
Net Tax Levy	3.21%	(0.34%)	**2.87%**
Property Tax Impact	1.3%	(0.1%)	**1.2%**

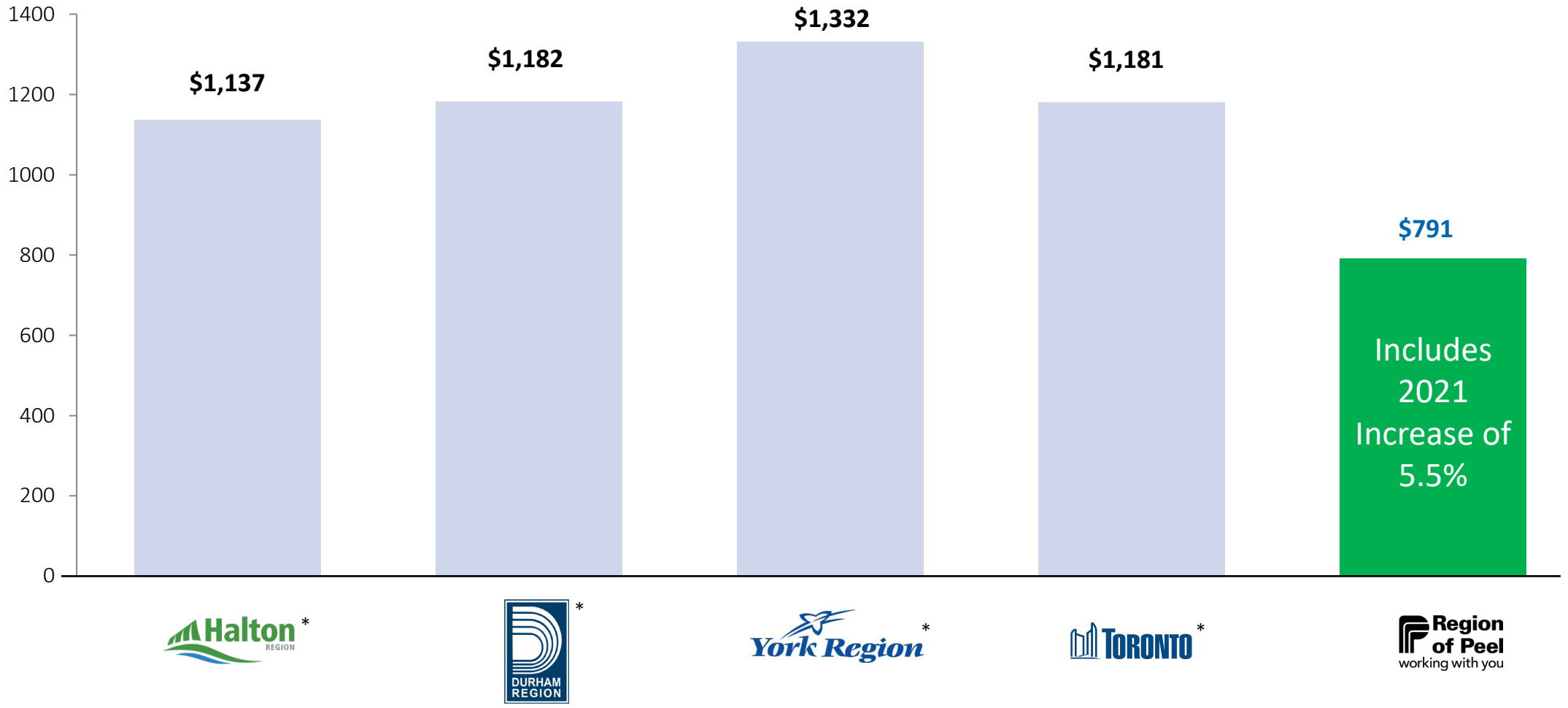
2021 Initiatives with Net Tax Budget Impact

Service	Description of Initiative	Net Budget Impact ($ millions)
Paramedic Services	Improved psychological health and safety of frontline Paramedics	0.26
Infectious Disease Prevention/ Chronic Disease Prevention	Compliance with health standards in commercial food preparation	0.31
Chronic Disease Prevention	Community Safety and Well-Being program	1.00
Housing Support	Operationalized new Homelessness Emergency Shelter	2.70
Early Years and Child Care	Expansion of the EarlyON program	0.70
Enterprise Programs & Services	Increased security and expertise*	0.42
Enterprise Programs & Services	Increased demand from Community for direct connection through digital platforms*	0.21
Enterprise Programs & Services	Address anti-racism and systemic discrimination	0.14

*Investments have been allocated to other Regional services

2021 Budget

Water Bill – 35% below Average Proposed on Jan 28, 2021



*Based on 2020 Residential Rates

Note: York Region - average of three municipalities: Markham, Vaughan & Richmond Hill

2021 Budget

2021 Initiatives with Net Utility Rate Budget Impact

Service	Description of Initiative	Net Budget Impact ($ millions)
Water	Improved sustainability of water customer account management	0.13

Recommended 2021 Budget

	Published 2021 Budget	Staff Recommended Changes	Revised 2021 Budget
Net Tax Levy	3.21%	(0.34%)	**2.87%**
Property Tax Impact	1.3%	(0.1%)	**1.2%**

Thank you.

January 26, 2021

RECEIVED
January 27, 2021
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

Region of Peel
7120 Hurontario Street,
Mississauga, ON, L5W 1N4
Via email: council@peelregion.ca

Dear Members of Peel Regional Council,

On behalf of the Downtown Brampton BIA, Port Credit BIA, Streetsville BIA, Cooksville BIA and Malton BIA we write to you today with regards to the proposed property tax increase of 1.3% proposed with the Region of Peel 2021 Budget.

This increase represents approximately $116.00 to the small business property tax bill. Although the number may seem small and insignificant, in principle we as a collective representing over 1000 small businesses do not agree with this proposed increase for 2021.

As you all know, COVID-19 has devastated our downtown main streets, which have hit our communities hard.

Many of our BIA members, or small business owners and operators have been driven to a dark and dire economic climate with a multitude of hardships. From several job losses, to increased debt loads and bankruptcies, businesses need more financial assistance and tax incentives at this time. Particularly due to the uneven playing field. Small businesses have been forced to shutdown and/or close their doors and have been kicked to the "curb" since the beginning of this health pandemic.

What we have heard from many businesses is that they are in dire need of more help to get them back on track, and any type of business cost increase is not appropriate at this time.

Thank you,

Kristina Romasco, Chair, DBBIA
Jake Pedler, Chair, PCBIA
Steve Smith, Chair, Cooksville, BIA
Todd Ladner, Chair, Streetsville BIA
Sam Kohl, Malton BIA

REFERRAL TO _____
RECOMMENDED
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ✓_____

RECEIVED
January 27, 2021
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

-----Original Message-----
From: Ashok Kainth [redacted]
Sent: January 27, 2021 12:42 PM
To: ZZG-RegionalClerk <zzg-regionalclerk@peelregion.ca>; Crombie, Bonnie <mayor@mississauga.ca>
Cc: premier@ontario.ca
Subject: Property Tax and other user fees for 2021

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

Dear Bonnie Crombie & Stephen VanOfwegen,

During this period when hundreds of thousands of businesses have closed down and millions of people are jobless then why are you increasing the property tax plus other fees by 3.2% for 2021 which is very high. Every day there are thousands of new COVID-19 Virus plus other Variant Virus cases and almost 90 to 100 deaths. Vaccines are not available to vaccinate even the health care workers and there is a big doubt when the other people can be vaccinated. Most of the persons are sitting at home due to lockdown and there are no sources of income. Instead of helping you are creating more stress on the people. Keeping this in mind Markham Council has put a freeze on any property tax and other fees increase for 2021. Likewise why you cannot put a freeze on the property taxes and other user fees for this year.

Ashok Kainth

REFERRAL TO _____
RECOMMENDED
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ✓_____

RECEIVED
January 27, 2021
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

From: Irene Lappas [redacted]
Sent: January 27, 2021 2:08 PM
To: Crombie, Bonnie <mayor@mississauga.ca>; ZZG-RegionalClerk <zzg-regionalclerk@peelregion.ca>; premier@ontaro.ca
Subject: Property Tax Increase

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

Madame Mayor, Premier Ford, and Commissioner VanOfwegen,

I am writing this email as a frustrated taxpayer of the city of Mississauga. I have lived here since I was 12 years old, my family has owned multiple businesses in the city, and I chose Mississauga as the place I would live when I left my parents' home.

In all these years, I have paid my taxes faithfully, and consider myself to be a good citizen. In all these years, I considered the fact that our taxes would increase annually as a measure of inflation as reasonable, albeit that my salary did not increase in the same way. I cannot, however, endorse such a change this year, in the middle of a global pandemic, when so many people have lost their jobs or have had to take a pay cut.

The city of Markham has put a freeze on any tax/fee increases for this year. The Premier's office is sitting on $9 Billion in COVID relief from the Federal government. Maybe the time has come for the senior members of your administration, Madame Mayor, to take a pay cut. The same is true for your office, Premier Ford.

Continually taxing and burdening your citizens while you all enjoy the perks of being gainfully employed is shameful. It must stop.

I am aware that many of you do not read these emails; in that case, I advise your staffers to at least let you know that I will be voting, as I have in the past, and my vote will depend on how you have all handled yourselves in these circumstances.

Now is the time to show your humanity and do what you have to do to shoulder this burden.

Sincerely,

Irene Lappas

REFERRAL TO _____
RECOMMENDED
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ✓_____

RECEIVED
January 27, 2021
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

From: Phil Jones [redacted]
Sent: January 27, 2021 2:37 PM
To: ZZG-RegionalClerk <zzg-regionalclerk@peelregion.ca>
Subject: Property Taxes in Mississauga

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

Dear Regional Clerk

No tax increases in Mississauga. Take a pay and perks cut. Brampton has had zero increases in 3 years. I'm a senior. You are tacing me out of my home.

Phil Jones

REFERRAL TO _____
RECOMMENDED
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ✓_____

RECEIVED
January 28, 2021
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

-----Original Message-----
From: Nigel3 [redacted]
Sent: January 28, 2021 11:00 AM
To: ZZG-RegionalClerk <zzg-regionalclerk@peelregion.ca>; Crombie, Bonnie <mayor@mississauga.ca>
Subject: Property taxes

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

I am rather alarmed to learn that the city proposes raising Property Taxes and other user fees by 3.2%. Is the thinking that peoples incomes are going up to pay for this? The reality is many of us have either lost or are just hanging on to our jobs.

The responsible action would be to look at cutting back on services and potential waste e.g. is it really necessary for 2 garbage trucks to go around emptying the park trash cans on bank holidays? Small beer but this is a visible sign of waste to the uninitiated public - and there is likely more examples of more meaningful waste and city costs. Has this avenue been exhausted? If so time for tough decisions on cutting services.

Thank you

Nigel Codrington

REFERRAL TO _____
RECOMMENDED
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ✓_____

RECEIVED
January 28, 2021
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

From: Amanda [redacted]
Sent: January 28, 2021 10:23 AM
To: ZZG-RegionalClerk <zzg-regionalclerk@peelregion.ca>; Crombie, Bonnie <mayor@mississauga.ca>
Subject: Property taxes

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

I am rather alarmed to learn that the city proposes raising Property Taxes and other user fees by 3.2%.

I find this decision puzzling and frustrating. We are in the midst of a global pandemic and sadly the Peel region has very high numbers resulting in a number of various stage lockdowns.

These lockdowns aren't just a fun time to stay at home. Businesses are going under and people are loosing their jobs. People are finding themselves deep in debt, unable to pay bills, and in some cases having to sell their homes.
Some people are having to use all their savings, sell their cars and even cash in their RSPs just to survive. Others are struggling in rental properties, unable to put food on the table, being harassed by landlords and fearing eviction.

The financial strain of this pandemic is causing far greater damage than at first appears, both to personal finances and the economy.
Mental and physical health issues are challenging at the best of times but for some this past year has cost them everything. A lot of the time parents are carrying this burden trying to protect their children from the serious life changing challenges they are facing.

This virus and the new variants are not going away anytime soon and with the vaccine supply looking ominous we are unlikely to get vaccinated this year.

I would have thought that the City of Mississauga would be more mindful of the issues facing their residents.

Why not put a freeze on city taxes until next year as other cities have done to help residents who are struggling with so much?

A little compassion from those running the city... to those living in the city. We are all in this together

Amanda Codrington

REFERRAL TO _____
RECOMMENDED
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ✓_____

RECEIVED
January 31, 2021
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

-----Original Message-----
From: Anna [redacted]
Sent: January 31, 2021 8:30 PM
To: Crombie, Bonnie <mayor@mississauga.ca>
Cc: ZZG-RegionalClerk <zzg-regionalclerk@peelregion.ca>; premier@ontaro.ca
Subject: Peel Region Council Budget Meeting / Property tax increase

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

Dear Mayor

As a resident of Peel for the past 26 years and already pay heavily in taxes I understand that there is a plan to increase our property taxes by 3.2% and other user fees for 2021.
We are approaching one year of living through a global pandemic. Do you realize the stress we the public, the residents have had to live with. Trying to make ends meet. Trying to hang on to our our jobs and homes. I went 5 months on a shortened work week with loss of income.
Having to defer mortgage payments and then had the additional interest added to increase my payment.

Please Do not increase the property tax and other fees.
How many business have closed down, how many people have lost jobs.
Every day there are thousands of new Covid cases plus now other variant viruses entering our communities.
We are in a CRISIS.
Vaccines are delayed to Ontario/Canada. God knows when vaccines will get to us. When there aren't enough to vaccinate front line workers.

Markham Council had put a freeze on any property tax and fees increases for 2021.

Peel council should do the same. If council has any heart at all, you will choose not to increase our property taxes.
We need to get through this crisis and need your help at this time.

Peel residents need you at this time to help us. No increases. Jobs are still at stake. Losing homes are at stake.

I pray that you our Mayor and council. Will do the right thing.

Anna Montalbano

REFERRAL TO _____
RECOMMENDED
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ✓_____

RECEIVED
February 1, 2021
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

-----Original Message-----
From: Jeffrey Courey [redacted]
Sent: February 1, 2021 2:51 PM
To: Van Ofwegen, Stephen <stephen.vanofwegen@peelregion.ca>
Subject: 2021 increase in property tax?

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

Given the fact that we are in the midst of the COVID pandemic with many unemployed and laid off workers, we strongly oppose any increase in our 2021 property taxes!!

REFERRAL TO _____
RECOMMENDED
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ✓_____

Resolution

Agenda Number: 10.1

Date: February 4, 2021

Moved by Councillor Santos

Seconded by Councillor Brown

That staff provide a report to a future Council meeting regarding the cost and timelines of providing value for money audits across Regional services, including external agencies.

_____

Regional Chair

THE REGIONAL MUNICIPALITY OF PEEL

BY-LAW NUMBER 6-2021

A by-law to amend By-law 43-2002 titled the "Fees By-law" and to repeal By-law 67-2019.

WHEREAS the Council of the Regional Municipality of Peel ("Regional Corporation") on July 11, 2002 passed By-law 43-2002 to impose fees and charges for services or activities provided by the Regional Municipality of Peel, or for the use of its property, referred to as the "Fees By-law";

AND WHEREAS, the Council of the Regional Corporation on October 10, 2002 passed By-law 53-2002, on December 12, 2002 passed By-law 66-2002 and on March 29, 2007 passed By-law 21-2007, all to amend By-law 43-2002;

AND WHEREAS, the Council of the Regional Corporation on December 19, 2019 passed By-law 67-2019 to further amend By-law 43-2002;

AND WHEREAS, the Council of the Regional Corporation on March 26, 2020 passed By-law 26-2020 to further amend By-law 43-2002 in response to the COVID-19 pandemic;

AND WHEREAS, the Council of the Regional Corporation has by resolution adopted on February 4, 2021, authorized the enactment of the by-law herein to further amend By-law 43-2002;

NOW THEREFORE, the Council of the Regional Corporation enacts as follows:

1. Schedule A attached to By-law 43-2002 is deleted and replaced with the Schedule A attached hereto.

2. By-law 67-2019 is hereby repealed.

3. Despite the repeal of By-law 67-2019 and despite the amendment of By-law 43-2002 herein, the tariff of fees set out in Schedule A to By- law 43-2002, as amended, that was in effect on the day any such fees became payable, shall continue to apply to fees which became payable prior to the date upon which this by-law comes into effect.

4. This by-law comes into effect on the date it is passed.

READ THREE TIMES AND PASSED IN OPEN COUNCIL this 4th day of February, 2021.

_____ _____

Deputy Regional Clerk Regional Chair

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For Peel Regional Police User Fees, refer to: https://www.peelpolice.ca

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes

PART 1 : CORPORATE SERVICES

General Corporate

Information Request Fees (does not apply to MFIPPA requests)*

Photocopies	page	$0.20	+	$0.23
Other Costs (from outside providers)	request	Actual Costs	+	Actual Costs + HST
Certification of Documents	document	$35.00	+	$39.55
Commissioning of Affidavits (non-Regional business)	document	$35.00	+	$39.55
Council/Committee Audio Reproduction	USB	$15.00	+	$16.95

* MFIPPA fees are set out in the Municipal Freedom of Information and Protection of Privacy Act, R.S.O 1990, c.M.56 and Regulations.

PART 1 : CORPORATE SERVICES

Human Resources

Services to External Agencies

Payroll services to external agencies	per agreement	per negotiated agreement	n/a	per negotiated agreement

PART 1 : CORPORATE SERVICES

Real Estate

Easement Release Fees (application for deletion/release of easement, right-of-way)	application	$300.00	+	$339.00
Miscellaneous Request	per request	Actual Costs	+	Actual Costs + HST
Telecommunications License Agreement (Application Fee)	per request	$2,000.00	+	$2,260.00

Encroachments

Regional Roads	application	$500.00	+	$565.00
Regional Easements	application	$350.00	+	$395.50
Regional Property	application	$500.00	+	$565.00

Annual Fee for Encroachment

Residential/Farm Land	year	$100.00	+	$113.00
Non-Residential/Non-Farm Land	year	$300.00	+	$339.00

PART 2: FINANCE

Development Financing

Compliance Letters (inquiries on compliance with Regional conditions for sale/purchase of property)	letter	$115.00	n/a	$115.00
Review DC Deferral Payments	request	$700.00	+	$791.00

PART 2: FINANCE

Accounting Services

N.S.F. Cheque	cheque	$33.00	n/a	$33.00

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes

PART 3: HERITAGE, ARTS AND CULTURE

Archives Fees*

Photocopies - standard (textual records)	copy	$0.44	+	$0.50
Photocopies – high resolution (aerial photographs; certain other graphical media)	copy	$2.00	+	$2.26
Copy of existing scan to disk	item	$15.00	+	$16.95
New scan at basic resolution and size	item	$20.00	+	$22.60
Custom scan at high resolution - Standard Sizes	scan	$12.00 - $45.00	+	$12.00 - $45.00 + HST
Custom scan at high resolution - special orders and oversized	scan	$50.00 - $200.00	+	$50.00 - $200.00 + HST
Remote Fee for Service Research	hour	$30.97	+	$35.00
Shipping and handling	item	Actual Cost	+	Actual Cost + HST
Copies/clips from Digitized Moving Images - Commercial	item	$50.00	+	$56.50
Copies/clips from Undigitized Moving Images or Custom Edits - Commercial	Item	Actual costs + $50.00 surcharge	+	Actual costs + $50.00 surcharge + HST
Copies/clips from Digitized Moving Images - Non Commercial	item	$25.00	+	$28.25
Copies/clips from Undigitized Moving Images or Custom Edits - Non Commercial	Item	Actual costs	+	Actual costs + HST
Rush Order Surcharge	item	Actual Cost + 50%	+	Actual Cost + 50% + HST

* Friends of the Peel Art Gallery, Museum & Archives receive a 10% discount on all Archive Fees.

Programs

Adult Programs, members	adult	$25.50 - $102.00	+	$25.50 - $102.00 + HST
Workshop Promotional Fee	adult/child	$10.00 - $20.00	+	$10.00 - $20.00 + HST
Adult Programs	adult	$30.00 - $120.00	+	$30.00 - $120.00 + HST
PAMA Kids, members	child	$25.50 - $59.50	n/a	$25.50 - $59.50
PAMA Kids	child	$30.00 - $70.00	n/a	$30.00 - $70.00
School Visit Tours of Art Gallery & Museum	student	$5.31 - $13.28	+	$5.31 - $13.28 + HST
Private Tours, members or Not for Profit	group	$6.80 per person (group minimum of 15)	+	$6.80 per person (group minimum of 15) + HST
Private Tours	group	$8.00 per person (group minimum of 15)	+	$8.00 per person (group minimum of 15) + HST
Worry Free/Private Workshops, members or Not for Profit	group (1 - 20) group (21 - 40)	$110.93 - $221.85	+	$110.93 - $221.85 + HST
Worry Free/Private Workshops	group (1 - 20) group (21 - 40)	$130.50 - $261.00	+	$130.50 - $261.00 + HST
PAMA Kids Camp, members	child	$191.25 - $234.60	n/a	$191.25 - $234.60
PAMA Kids Camp	child	$225.00 - $276.00	n/a	$225.00 - $276.00

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Birthday Parties at PAMA	group (15)	$150.00 - $400.00	n/a	$150.00 - $400.00
Add- On Program	Adult/child	$1.74 - $13.05	+	$1.74 - $13.05 + HST
Add-On Program, Members	Adult/child	$0.00 - $11.09	+	$0.00 - $11.09 + HST
Seniors Programming	Adult	$8.70 - $87.00	+	$8.70 - $87.00 + HST
Seniors Programming, members	Adult	$7.40 - $73.95	+	$7.40 - $73.95 + HST

Membership Fees

Volunteer/Student	person	$17.70	+	$20.00
Individual	person	$39.82	+	$45.00
Family	family	$53.10	+	$60.00
Heritage Associate*	person	$132.74	+	$150.00
Heritage Patron*	person	$221.24	+	$250.00
Curator's Circle*	person	$442.48 and up	+	$442.48 and up + HST

*Fees include a family membership fee of $60 and the remainder is a tax deductible donation

Corporate Membership Fees*

Corporate Supporter	company	$176.99 - $265.49	+	$176.99 - $265.49 + HST
Corporate Associate	company	$266.37 - $663.72	+	$266.37 - $663.72 + HST
Corporate Patron	company	$664.60 - $1,327.43	+	$664.60 - $1,327.43 + HST
Corporate Benefactor	company	$1,328.32 - $2,654.75	+	$1,328.32 - $2,654.75 + HST
Corporate Partner	company	$2,655.75 and up	+	$2,655.75 and up + HST

* $60 goes towards the general fund for membership and the remainder is considered a donation

Facility Rental Business Hours

Facility Rental during business hours	1/2 day	$250.00	+	$282.50
Facility Rental during business hours, Member or Not for Profit	1/2 day	$212.50	+	$240.13
Facility Rental, business hours, full day	day	$500.00	+	$565.00
Facility Rental, business hours, full day, Member or Not for Profit	day	$425.00	+	$480.25
Facility Rental, Thurs evenings, 2.5 hours	6pm-8:30pm	$325.00	+	$367.25
Facility Rental, Thurs evenings, 2.5 hours, Members or Not for Profit	6pm-8:30pm	$276.25	+	$312.16
Memorial 3 hours, day	day	$500.00	+	$565.00
Memorial 3 hours, evening	evening	$700.00	+	$791.00
Hourly Staffing fee for extra hours	by the hour	$150.00	+	$169.50

Saturday and Sunday Rates

Facility Rental, Saturday & Sunday, 4 hours, Members or Not for Profit	1/2 day	$510.00	+	$576.30

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Facility Rental, Saturday & Sunday, 4 hours	1/2 day	$600.00	+	$678.00
Social Booking, half day, 6 - 11 pm	1/2 day	$1,200.00	+	$1,356.00
Social Booking, half day, 6 - 11 pm; Member or Not for Profit	1/2 day	$1,020.00	+	$1,152.60

Courtroom Use Fees- Weekdays (Occupancy 90 people)

Wedding Package (rehearsal, prep, photos, ceremony, reception)	package	$2,200.00	+	$2,486.00
Wedding Package (rehearsal, prep, photos, ceremony, reception) - Members	package	$1,870.00	+	$2,113.10
Wedding or Event photos only	package	$270.00	+	$305.10
Wedding Reception- evening (rehearsal, prep)*	package	$1,500.00	+	$1,695.00
Courtroom ceremony (rehearsal, prep, photos)*	package	$800.00	+	$904.00

* Members of the Peel Art Gallery, Museum & Archives receive a 15% discount

Film Productions:

Set up/dismantle plus additional expenses (i.e. security, janitorial)	per 8 hrs day during 8:30 am - 4:30 pm	$1500.00 + expenses	+	$1500.00 + expenses + HST
Set up/dismantle additional hours	Per hour before or after 8:30 am - 4:30 pm	$220.00 - $400.00	+	$220.00 - $400.00 + HST
Film shoot days in the Historic Courtroom	per 12 hrs day from 7:30 am to 7:30 pm	$3,000.00 + expenses	+	$3,000.00 + expenses + HST
Film shoot days in the Historic Council Chambers	per 12 hrs day from 7:30 am - 7:30 pm	$1,800.00 + expenses	+	$1,800.00 + expenses + HST
Film shoot days in the Upper Meeting Room or Library	per 12 hrs day from 7:30 am - 7:30 pm	$850.00 + expenses	+	$850.00 + expenses + HST
After Hours Rate - Filming in Courthouse	per hour outside 7:30 am-7:30 pm	$250.00 - $400.00	+	$250.00 - $400.00 + HST
After Hours Rate	per hour, after 12 hour contract day	$250.00 - $400.00	+	$250.00 - $400.00 + HST
Set-up & filming in hallways and corridor	per 8 hrs day 8:30 am - 4:30 pm	$600.00	+	$678.00
Set up and filming - Small shoots (5 people, hand held camera) - per location	per half day (3.5 hours) 8:30 am - 12 pm or 1 pm - 4:30 pm	$750.00	+	$847.50
Set-up & filming exterior shots only	8:30 am - 4:30 pm	$600.00	+	$678.00
Extra hours for exterior shots	Per hour outside of 8:30 am - 4:30 pm	$220.00 - $400.00	+	$220.00 - $400.00 + HST
Staff Relocation Cost	per shoot	$3,000.00	+	$3,390.00

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Security staff	per hour	$75.00	+	$84.75
Maintenance staff	per hour	$75.00	+	$84.75
Janitorial staff	per hour	$75.00	+	$84.75
Film Site Representative	per hour, per person	$75.00 - $150.00	+	$75.00 - $150.00 + HST
Staffing fee, Core PAMA staff	per hour, per person	$75.00 - $150.00	+	$75.00 - $150.00 + HST
Other Costs	variable	Actual Cost	+	Actual Cost + HST
Parking spots for vehicles and equipment	per parking spot	$50.00	+	$56.50
Parking lot closure	entire parking lot	$300.00	+	$339.00
Rental of Council chambers and Upper Meeting Room - not used for filming	per day	$500.00	+	$565.00
Rental of other rooms for filming	8:30am - 4:30pm	$500.00	+	$565.00
Rental of other rooms - not used for filming	per room, per day	$250.00	+	$282.50

Admissions*

Adults	person	$4.43	+	$5.01
Seniors	person	$3.54	+	$4.00
Students	person	$3.54	+	$4.00
Families	family	$10.62	+	$12.00

1/2 Price Admissions*

Adults	person	$2.21	+	$2.50
Seniors	person	$1.77	+	$2.00
Students	person	$1.77	+	$2.00
Families	family	$5.31	+	$6.00

*The Manager, PAMA, is authorized to exempt, in whole or in part, the admission fees where: the full facility is not available; on special occasions such as Family Day, cultural days etc.; the exemption is for marketing purposes; or she or he is of the opinion that the payment of the fees may create a barrier to participation as a result of economic hardship.

Exhibitions

Travelling Exhibition fee to borrow PAMA exhibitions	Variable per exhibition per month	Actual cost	+	Actual cost + HST

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes

PART 4: PUBLIC WORKS*

*The Commissioner of Public Works is authorized to grant exemptions from the Region of Peel's user fees and any other applicable fees, securities or charges that apply to a permit, license or approval required to deliver the Hurontario Light Rail Transit project, where the Commissioner of Public Works deems it appropriate to do so.

Water Supply

Subdivision/New Main Fees

Subdivision Hydrant Inspections - Untampered	hydrant	$585.00	n/a	$585.00
Subdivision Hydrant Inspections - Tampered	hydrant	$127.00	n/a	$127.00
Subdivision Pressure/Chlorination Tests (for additional tests)	section (300m)	Actual costs or a minimum charge of $1,1119	n/a	Actual costs or a minimum charge of $1,1119
Chlorination	line	$407.00	n/a	$407.00
Cost to Maintain Adequate Chlorine Residuals	cost of work	Actual Cost	n/a	Actual Cost

Operations and Maintenance

Hydrant Flow Tests	test	$285.00	+	$322.05
Additional Hydrants	hydrant	$142.00	+	$160.46

Watermain Tapping Fees (0 mm to 300 mm)

Regular Hours 7:00 am - 4:00 pm	tap	$560.00	n/a	$560.00
Work beyond four hours	hour	$142.00	n/a	$142.00
After Regular Hours & Saturdays	tap	$789.00	n/a	$789.00
Work beyond four hours	hour	$198.00	n/a	$198.00
Sundays & Holidays	tap	$1,018.00	n/a	$1,018.00
Work beyond four hours	hour	$254.00	n/a	$254.00

Hydrant Permits

Application Fee	per application	$254.00	+	$287.02
Meter Rental Fee	day	$3.00	+	$3.39
Service Frozen Meter/Hydrant/Appurtenance	per unit	Actual Costs	+	Actual Costs + HST
Meter/Hydrant/Appurtenance returned broken	per unit	Actual Costs	+	Actual Costs + HST
Meter/Appurtenance not returned	per unit	Actual Costs	+	Actual Costs + HST
Lost Valve	per unit	Actual Costs	+	Actual Costs + HST
Water Charge	per cubic meter	Actual Costs	n/a	Actual Costs
Backflow Rental Fee	per day	$3.00	n/a	$3.00
Moving of Backflow & Meter	per day	$153.00	+	$172.89

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Unauthorized Water Usage				
Unauthorized Use of Hydrant without Permit	hydrant	$585 plus cost of labour and water flushed to maintain water quality	n/a	$585 plus cost of labour and water flushed to maintain water quality
Hydrant repair	hydrant	Actual Costs	n/a	Actual Costs
Unauthorized Valving	valve	$585 plus cost of labour and water flushed to maintain water quality	n/a	$585 plus cost of labour and water flushed to maintain water quality
Valve repair	valve	Actual Costs	n/a	Actual Costs
Assumed consumption charges	per day	$25.00	n/a	$25.00
Turn on/Turn off Fees (Multi-Residential & Commercial)				
Regular Hours	per service	Actual Cost	n/a	Actual Cost
After Hours Saturday/Sunday & Holidays	per service	Actual Cost	n/a	Actual Cost
Reports & Studies				
All Approved Reports & Studies	copy	$100.00	+	$113.00
Regional Design Guidelines				
20 Year Regional D.C. Plan Map	each	$25.00	+	$28.25
5-Year Capital Budget & Forecasts Map	each	$25.00	+	$28.25
Capital Works - Water and Wastewater Treatment				
Contract Plans & Documents (Less than $5.0 Million)	document	$100.00	+	$113.00
Contract Plans & Documents ($5.0 to $25.0 Million)	document	$150.00	+	$169.50
Contract Plans & Documents (Greater than $25.0 Million)	document	$200.00	+	$226.00
Contract Plans & Documents				
Volume 1 (prequalified) - hard copy*	document	$39.82	+	$45.00
Volume 1 - hard copy*	document	$15.04	+	$17.00
Volume 2 - hard copy	document	$24.78	+	$28.00
Contract Plans (1-20 sheets)*	set	$15.04	+	$17.00
Billings				
New Occupancy Charge	account	$80.00	n/a	$80.00
Change of Occupancy Charge	account	$35.00	n/a	$35.00
N.S.F. Cheque	cheque	$33.00	n/a	$33.00

*For contracts greater than 40 sheets the price will be based on actual document costs.

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Late Payment Penalty		2% of billed amount	n/a	2% of billed amount
Statement Letter (billing history)	letter	$30.00	n/a	$30.00
Turn-off or Turn-on for Collection (extended hours - Monday-Friday, 8:30 am - 9:00 pm)				
Standard residential service size (extended hours)	turn-on/off	$90.00	n/a	$90.00
Commercial service size (extended hours)	turn-on/off	$90.00	n/a	$90.00
Utility Arrears Certificate	account	$35.00	n/a	$35.00
Overdue Utility Charges transferred to Tax Roll	account	$35.00	n/a	$35.00
Metering and Installation Replacement Charges - Damaged Equipment				
Standard Residential Service Size	equipment	$79.90 + materials	n/a	$79.90 + materials
Commercial Service Size	equipment	Actual Costs	n/a	Actual Costs
Costed commercial/industrial meter connections	equipment	Actual Costs	n/a	Actual Costs
Customer-Requested Meter Removal/Re-Installation (including required turn-on/off, regular hours - Monday-Friday, 8:30 am - 4:30 pm)				
Standard Residential Service Size (regular hours)	removal	$79.90 + materials	n/a	$79.90 + materials
Commercial Service Size (regular hours)	removal	Actual Costs	n/a	Actual Costs
Standard Residential Service Size (after hours)	removal	$119.85	n/a	$119.85
Commercial Service Size (after hours)	removal	Actual Costs	n/a	Actual Costs
Meter Installation Charges Sub-Divisions and Flat Rate				
Meter Size, 16mm x 19mm	meter	$549.49	n/a	$549.49
Meter Size, 19mm	meter	$573.32	n/a	$573.32
Meter Size, 25mm	meter	$631.72	n/a	$631.72
Meter Installation Charges Industrial, Commercial, Institutional (38mm and greater are applicant installed)				
Meter Size, 16mm x 19mm	meter	$522.00	n/a	$522.00
Meter Size, 19mm	meter	$574.00	n/a	$574.00
Meter Size, 25mm	meter	$675.00	n/a	$675.00
Meter Size, 38mm	meter	$1,237.00	n/a	$1,237.00
Meter Size, 50mm	meter	$1,408.00	n/a	$1,408.00

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Meter Size, 75mm Tru-Flo	meter	$4,861.00	n/a	$4,861.00
Meter Size, 100mm Tru-Flo	meter	$6,294.00	n/a	$6,294.00
Meter Size, 150mm Tru-Flo	meter	$13,847.00	n/a	$13,847.00
Meter Size, 150mm Protectus Fireline and Domestic use	meter	$12,297.00	n/a	$12,297.00
Meter Size, 200mm Protectus Fireline and Domestic use	meter	$16,005.00	n/a	$16,005.00
Meter Size, 250mm Protectus Fireline and Domestic use	meter	$21,337.00	n/a	$21,337.00
Meter Size, 250X300mm Protectus Fireline and Domestic use	meter	$23,434.00	n/a	$23,434.00

Frozen & Damaged Meters

All charges are pro-rated charges based on the remaining life of the meter

Meter Size, 16 mm & 16mm X 19mm	meter	$173.90 down to $9.15	+	$173.90 down to $9.15 + HST
Meter Size, 19mm	meter	$217.11 down to $11.43	+	$217.11 down to $11.43 + HST
Meter Size, 25mm	meter	$269.28 down to $14.17	+	$269.28 down to $14.17 + HST
Meter Size, 38mm	meter	$644.97 down to $33.95	+	$644.97 down to $33.95 + HST
Meter Size, 50mm	meter	$785.93 down to $41.36	+	$785.93 down to $41.36 + HST
Meter Size, 75mm Tru-Flo	meter	$3,337.71 down to $175.67	+	$3,337.71 down to $175.67 + HST
Meter Size, 100mm Tru-Flo	meter	$4,451.42 down to $234.29	+	$4,451.42 down to $234.29 + HST
Meter Size, 150mm Tru-Flo	meter	$8,784.17 down to $462.32	+	$8,784.17 down to $462.32 + HST
Meter Size, 150mm Protectus	meter	$13,440.08 down to $707.37	+	$13,440.08 down to $707.37 + HST
Meter Size, 200mm Protectus	meter	$17,458.92 down to $918.89	+	$17,458.92 down to $918.89 + HST
Meter Size, 250mm Protectus	meter	$22,743.17 down to $1,197.01	+	$22,743.17 down to $1,197.01 + HST

Upgrading and Downgrading

Meter Size, 16mm X 19mm	meter	$311.63	+	$352.14
Meter Size, 19mm	meter	$357.11	+	$403.53
Meter Size, 25mm	meter	$418.86	+	$473.31
Meter Size, 38mm	meter	$900.66	+	$1,017.75
Meter Size, 50mm	meter	$1,046.32	+	$1,182.34
Meter Size, 75mm Tru-Flo	meter	$4,408.61	+	$4,981.73
Meter Size, 100mm Tru-Flo	meter	$5,809.12	+	$6,564.31

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Meter Size, 150mm Tru-Flo	meter	$12,082.92	+	$13,653.70
Meter Size, 150mm Protectus Fireline and Domestic use	meter	$11,649.01	+	$13,163.38
Meter Size, 200mm Protectus Fireline and Domestic use	meter	$15,226.11	+	$17,205.50
Meter Size, 250mm Protectus Fireline and Domestic use	meter	$20,546.22	+	$23,217.23

Meter Test Request*

A. Meter is removed and sent to third party for testing for Volumetric and Odometer Tests

Meter Size, 16mm X 19mm	meter	$278.03	n/a	$278.03
Meter Size, 19mm	meter	$278.03	n/a	$278.03
Meter Size, 25mm	meter	$278.03	n/a	$278.03
Meter Size, 38mm	meter	$387.00	n/a	$387.00
Meter Size, 50mm	meter	$387.06	n/a	$387.06

B. Field tests costs only for meters greater than 25 mm which have test fees and only test for volumetric results Own Forces

Meter Size, 38mm	meter	$281.37	n/a	$281.37
Meter Size, 50mm	meter	$281.37	n/a	$281.37
Meter Size, 75mm	meter	$337.65	n/a	$337.65
Meter Size, 100mm	meter	$337.65	n/a	$337.65
Meter Size, 150mm	meter	$337.65	n/a	$337.65

Note - All meters greater than 25 mm will be tested on site by Peel staff and repairs will be completed to ensure meter accuracy

C. Third Party Field Test

Meter Size 75 mm to 150 mm	meter	$620.00	n/a	$620.00
Meter Size 100 mm to 250 mm Protectus	meter	$620.00	n/a	$620.00

D. Third Party volumetric tests only at Atlantic Liquid Meters

Meter Size, 16mm x 19mm	meter	$208.16	n/a	$208.16
Meter Size, 19mm	meter	$208.16	n/a	$208.16
Meter Size, 25mm	meter	$208.16	n/a	$208.16
Meter Size, 38mm	meter	$250.75	n/a	$250.75
Meter Size, 50mm	meter	$250.75	n/a	$250.75

*The Commissioner of Public Works is authorized to exempt property owners from the payment of fees in respect of a water meter test request in circumstances where it is determined that the water meter has been found to be over-registering.

Administrative Fee to recover Connection Fees not paid prior to installation

Administrative Fee	invoicing	$99.02	+	$111.89

Water Conservation/efficiency Program

Rain Barrels	each	$44.25	+	$50.00

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Subdivision Engineering & Inspection Fees (based on estimated cost of Regional works)				
Brampton/Caledon/Mississauga (Per program - Water and Wastewater)	cost of work	5.25% or a minimum charge of $8,695.50 plus chlorination, pressure testing and flushing fees where applicable.	n/a	5.25% or a minimum charge of $8,695.50 plus chlorination, pressure testing and flushing fees where applicable.
Miscellaneous Development Projects (Per program - Water and Wastewater)	cost of work	7% or a minimum charge of $8,695.50 plus chlorination, pressure testingand flushing fees where applicable. First engineering submission shall include cheque in the amount of $4,000 payable to Region of Peel. This amount will be deducted from final amount of applicable engineering fees.	n/a	7% or a minimum charge of $8,695.50 plus chlorination, pressure testingand flushing fees where applicable. First engineering submission shall include cheque in the amount of $4,000 payable to Region of Peel. This amount will be deducted from final amount of applicable engineering fees.
Front End Financing Agreement (FEFA), administration and processing fee (Per program - Water and Wastewater)	cost of work	1% of the estimated cost of the front end financed work, $15,345.00 minimum charge.	n/a	1% of the estimated cost of the front end financed work, $15,345.00 minimum charge.
Re-inspection fees for Development related projects (Per program - Water and Wastewater)	cost of work	Actual Costs	n/a	Actual Costs
Connection Administration & Inspection Fees				
Water Service Residential (up to 50mm)	administration/ inspection up to 3 engineering submissions	$1,375.00 (This amount includes non-refundable sum of $825.00)	n/a	$1,375.00 (This amount includes non-refundable sum of $825.00)
Sewer Service Residential	administration/ inspection up to 3 engineering submissions	$1,375.00 (This amount includes non-refundable sum of $825.00)	n/a	$1,375.00 (This amount includes non-refundable sum of $825.00)
Water/Sewer Service Residential installed under Capital Project (Per program - Water and Wastewater)	administration	$310.00 (non-refundable)	n/a	$310.00 (non-refundable)
Water/Sewer Service - ICI (Per program - Water and Wastewater)	administration/ inspection up to 3 engineering submissions	$2,450.00 (This amount includes non-refundable sum of $1,470.00)	n/a	$2,450.00 (This amount includes non-refundable sum of $1,470.00)
Water/Sewer Service - ICI installed under Capital Project (Per program - Water and Wastewater)	administration	$615.00 (non-refundable)	n/a	$615.00 (non-refundable)
Water Service - hydrant & valve	administration/ inspection up to 3 engineering submissions	$2,450.00 (This amount includes non-refundable sum of $1,470.00)	n/a	$2,450.00 (This amount includes non-refundable sum of $1,470.00)
Processing requests/revisions to existing residential services (Per program - Roads, Water and Wastewater)	administration/ inspection up to 3 engineering submissions	$615.00 (non-refundable)	n/a	$615.00 (non-refundable)
Processing requests/revisions to existing non-residential and multi-residential services (Per program - Water and Wastewater)	administration/ inspection up to 3 engineering submissions	$1,125.00 (non-refundable)	n/a	$1,125.00 (non-refundable)
Water system interruption RESIDENTIAL (up to 300mm diameter watermain)	administration/ inspection	$450.00	n/a	$450.00
Water system interruption ICI (up to 300mm diameter watermain)	administration/ inspection	$900.00	n/a	$900.00
Water system interruption RESIDENTAL AND ICI (on 400mm or larger diameter watermain)	administration/ inspection	$205.00	n/a	$205.00

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Cross Boundary Servicing Applications				
Residential cross boundary servicing requests administration and processing fee (Per program - Water and Wastewater)	each	$2,050.00 (non - refundable)	n/a	$2,050.00 (non - refundable)
Non-Residential cross boundary servicing requests administration and processing fee (Per program - Water and Wastewater)	each	$5,115.00 (non-refundable)	n/a	$5,115.00 (non-refundable)

PART 4: PUBLIC WORKS

Wastewater

TV Inspections				
Residential	call	$509.00	n/a	$509.00
Commercial/Industrial/Condominium	service	Actual Costs	n/a	Actual Costs
Emergency Sewer Back-Up Charges				
Residential	call	$509.00	n/a	$509.00
Commercial/Industrial/Condominium	service	Actual Costs	n/a	Actual Costs
Environmental Control Fees				
Labour (2 person crew) incl. Overtime	hour	$178.00	+	$201.14
Equipment -Sampler	hour	$3.00	+	$3.39
Application Fee - Wastewater Charge Appeal	each	$105.00	+	$118.65
Application Fee - Hauled Sewage	each	$105.00	+	$118.65
Late Application Fee - Wastewater Charge Appeal Reports	each	$51.00	+	$57.63
Sampling Baskets	per basket	$204.00	+	$230.52
Spill Clean up	each	Actual Costs	n/a	Actual Costs
Biochemical Oxygen Demand	analysis	$29.00	n/a	$29.00
Suspended Solids	analysis	$14.25	n/a	$14.25
Oil & Grease	analysis	$70.00	n/a	$70.00
Total Phosphorus	analysis	$24.00	n/a	$24.00
TKN Analysis	analysis	$27.00	n/a	$27.00
Backflow Prevention Assembly Survey Review	analysis	$51.00	n/a	$51.00
Annual Report Review	analysis	$51.00	n/a	$51.00
Environmental Information Requests	address	$102.00	n/a	$102.00

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Contract Plans & Documents				
Volume 1 (prequalified) - hard copy*	document	$45.00	+	$50.85
Volume 1 - hard copy*	document	$20.00	+	$22.60
Volume 2 - hard copy	document	$30.00	+	$33.90
Contract Plans (1-20 sheets)*	set	$55.00	+	$62.15
*For contracts greater than 40 sheets the price will be based on actual document costs.				
Reports & Studies				
All Approved Reports & Studies	copy	$100.00	+	$113.00
Regional Design Guidelines				
20 Year Regional D.C. Plan Map	each	$25.00	+	$28.25
5-Year Capital Budget & Forecasts Map	each	$25.00	+	$28.25
PART 4: PUBLIC WORKS				
Roads and Transportation				
Pavement Degradation Fee				
Last Reconstruction or Last Resurfacing 0 to 5 (yrs)	per square meter	$22.96	n/a	$22.96
Last Reconstruction or Last Resurfacing 6 to 10 (yrs)	per square meter	$13.56	n/a	$13.56
Last Reconstruction or Last Resurfacing more than 10 (yrs)	per square meter	$6.26	n/a	$6.26
Traffic Information/Administration Fees (Traffic Signals and Systems)				
Signal Timing Fees	per intersection	$56.30	n/a	$56.30
Legal Letter	letter	$487.41	n/a	$487.41
Maintenance Recovery Administration Cost	recovery	$205.74	n/a	$205.74
Traffic Development/Administration Fees (Traffic Development)				
Site Plan Review/Development Applications/ Engineering & Inspection Fees - % estimated cost of Regional work (this fee is applicable until June 30, 2021)	cost of work	7% or minimum charge of $1,724.40	n/a	7% or minimum charge of $1,724.40
Site Plan Review/Development Applications/ Engineering & Inspection Fees - % estimated cost of Regional work (this fee is applicable commencing Jul 1, 2021)	cost of work	8.91% or minimum charge of $1724.40	n/a	8.91% or minimum charge of $1724.40
Access/servicing Compliance letters (this fee is applicable until June 30, 2021)	letter	$308.23	n/a	$308.23
Access/servicing Compliance letters (this fee is applicable commencing Jul 1, 2021)	letter	$988.00	n/a	$988.00
Temporary Access Fee (this fee is applicable until June 30, 2021)	permit	$333.88	n/a	$333.88
Temporary Access Fee (this fee is applicable commencing Jul 1, 2021)	permit	$1,137.00	n/a	$1,137.00
Traffic Signal Maintenance Fee (private access) - Lump sum/up front fee, replaces annual traffic signal maintenance fee in perpetuity, per Council resolution 2012-927.	Per new intersection with private access as per Agreement	$63,000.00	+	$71,190.00

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Roads Fees				
Excess Load Permits (1 - 10 Vehicles)	permit	$150.00	n/a	$150.00
Excess Load Permits annual (11 vehicles and greater)	permit	$350.00	n/a	$350.00
Excess Load Permits (single/multiple)	permit	$150.00	n/a	$150.00
Road Occupancy Permit (this fee is applicable until June 30, 2021)‡	permit	$450.00	n/a	$450.00
Road Occupancy Permit - Standard Works/Maintenance (this fee is applicable effective Jul 1, 2021)	permit	$450.00	n/a	$450.00
Road Occupancy Permit - Development Related (this fee is applicable effective Jul 1, 2021)	permit	$980.00	n/a	$980.00
Filming/Advertising Permits	permit	$200.00	n/a	$200.00
Road Closure Permit - Full Road Closure*	permit	$550.00	n/a	$550.00
Road Closure Permit - Partial/Rolling Closure*	permit	$275.00	n/a	$275.00

*The Manager within Traffic Engineering is authorized to exempt the Road Closure Permit Fees when the closure is for community benefit and applied for by a not-for-profit organization.

‡Note: Effective July 1, 2021, this fee will be split into two fees: Road Occupancy Permits determined by staff to be related to standard works and maintenance will continue to be subject to a $450 fee, while Road Occupancy Permits determined by staff to be related to development applications that have associated works in the Regional Right of Way will be subject to a $980 fee.

Roads Fees				
Culvert cost	culvert	Actual Costs	n/a	Actual Costs
Clean up of Roadway and Repair of Road assets	each repair each cleanup	Actual Costs	n/a	Actual Costs
Tourism Signs on Regional Roads - Low Speed Signs	year	$65.00	n/a	$65.00
Tourism Signs on Regional Roads - High Speed Signs	year	$153.00	n/a	$153.00
Signs with custom Logo if client qualifies	one time	$100.00	n/a	$100.00
Adopt a Road - Rural Roads Section	year	$300.00 per kilometre	n/a	$300.00 per kilometre
Adopt a Road - Urban Roads Section	year	$1,500.00 per kilometre	n/a	$1,500.00 per kilometre
Traffic Information/Administration Fees (Traffic Operations)				
ATR Count	per location per year	$28.84	n/a	$28.84
24-Hour Volume Map	per map per year	$28.84	n/a	$28.84
8-Hour Manual Count	count per year	$28.84	n/a	$28.84
Providing Collision Information	per location per year	$28.84	n/a	$28.84
Telecommunication Processing Fees				
Telecommunication Permit Approval Fees (incl. Inspection of 200 meters/656.2 feet)	per application	$405.00	+	$457.65
Additional Inspection fees if greater than 200 meters/656.2 feet	per meter	$0.30	+	$0.34
Annual Municipal Access Agreement Fee	per agreement	per negotiated agreement	+	per negotiated agreement + HST

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
PART 4: PUBLIC WORKS				
TransHelp				
TransHelp Adult Fares	1 trip (one way)	$3.75	n/a	$3.75
TransHelp Monthly Pass	monthly	$124.00	n/a	$124.00
TransHelp Charter Fees (min. 4 hrs.)	vehicle hour	$120.00	+	$135.60
Taxi Scrip Book	booklet	$25.00	n/a	$25.00
PART 4: PUBLIC WORKS				
Land Use Planning				
Development Planning				
Application to Amend the Regional Official Plan				
Application Requiring Full Circulation (this fee is applicable until June 30, 2021)	application	$20,000.00	n/a	$20,000.00
Application Requiring Full Circulation (this fee is applicable commencing Jul 1, 2021)	application	$21,050.00	n/a	$21,050.00
Public Notice	application	Actual Costs	n/a	Actual Costs
Sub-Delegated Plans Process & Commenting - Mississauga/Brampton/Caledon				
Plans of Subdivision	plan	$20,000.00	n/a	$20,000.00
Plans of Condominium (this fee is applicable until June 30, 2021)	plan	$3,000.00	n/a	$3,000.00
Plans of Condominium (this fee is applicable commencing Jul 1, 2021)	plan	$3,350.00	n/a	$3,350.00
Review of Area Municipal Plan Amendments (Section 17 only)*	application	$9,000.00	n/a	$9,000.00
Secondary Plan Amendment	application	$7,400.00	n/a	$7,400.00
Agreement Review and Execution (this fee is applicable until June 30, 2021)	agreement	$2,000.00	n/a	$2,000.00
Agreement Review and Execution (this fee is applicable commencing Jul 1, 2021)	agreement	$2,100.00	n/a	$2,100.00
Major Site Plan Application (this fee applicable until June 30, 2021)	application	$1,000.00	n/a	$1,000.00
Minor Site Plan Application (this fee applicable until June 30, 2021)	application	$500.00	n/a	$500.00
Full Site Plan Application (this fee applicable commencing Jul 1, 2021)‡‡	application	$2,050.00	n/a	$2,050.00
Scoped Site Plan Application (this fee applicable commencing Jul 1, 2021)‡‡	application	$1,100.00	n/a	$1,100.00
Limited Site Plan Application (no fee, applicable commencing Jul 1, 2021)‡‡	application	no charge	n/a	no charge
Consent to Sever (this fee is applicable commencing Jul 1, 2021)	application	$700.00	n/a	$700.00
Zoning By-Law Amendment (this fee is applicable commencing Jul 1, 2021)	application	$2,350.00	n/a	$2,350.00

*Note: There is no charge for the review of an application made under Section 26 of the Planning Act

‡‡ Note: This three-tiered fee structure will be applicable commencing July 1, 2021.

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
Appeal				
Appeal where staff are not required to attend LPAT hearing	approval	Actual Costs	n/a	Actual Costs
Appeal where staff are required to attend LPAT hearing	approval	Actual Costs	n/a	Actual Costs
Close File Retrieval	file	$25.00	n/a	$25.00
Development Engineering Review Fees				
Residential Connection first submission application fee (Per program - Roads, Water and Wastewater)	administration	$250.00 (non-refundable)	n/a	$250.00 (non-refundable)
ICI Connection first submission application fee (Per program - Roads, Water and Wastewater)	administration	$410.00 (non-refundable)	n/a	$410.00 (non-refundable)
Site Servicing on Regional Roads - Residential (Per program - Roads, Water and Wastewater)	administration/ inspection up to 3 engineering submissions	$2,025.00 (This amount includes non-refundable sum of $1,417.00)	n/a	$2,025.00 (This amount includes non-refundable sum of $1,417.00)
Site Servicing on Regional Roads - ICI (Per program - Roads, Water and Wastewater)	administration/ inspection up to 3 engineering submissions	$3,275.00 (This amount includes non-refundable sum of $2,292.00)	n/a	$3,275.00 (This amount includes non-refundable sum of $2,292.00)
Functional Service Report	per report	$515.00 per report up to 3 engineering submissions (non-refundable)	n/a	$515.00 per report up to 3 engineering submissions (non-refundable)
Storm Water Management Report Review Fee	per report	$515.00 per report up to 3 engineering submissions (non-refundable)	n/a	$515.00 per report up to 3 engineering submissions (non-refundable)
Processing of submissions beyond third engineering submission for all development related projects including FSR/Storm Water Management Reports	administration per submission	$360.00 (non-refundable)	n/a	$360.00 (non-refundable)
MOE processing, review and administration fee (Wastewater and/or Storm Water and/or Storm Sewer)*	cost of work	$1,125.00 (non-refundable)	n/a	$1,125.00 (non-refundable)
MOE processing, review and administration fee (WATER)	cost of work	$1,225.00 (non-refundable)	n/a	$1,225.00 (non-refundable)
MTO Road Cut Permit (Per program - Roads, Water and Wastewater)	permit	Actual cost of Permit as per MTO guildelines	n/a	Actual cost of Permit as per MTO guildelines
MTO Road Cut Permit Peel administration fee (Per program - Roads, Water and Wastewater)	each	$155.00 (non-refundable)	n/a	$155.00 (non-refundable)
Surcharge Fee per stage beyond stage 1 for Review & Inspection (Water program only)	each	$5,000.00 plus chlorination, pressure testing and flushing fee whre applicable	n/a	$5,000.00 plus chlorination, pressure testing and flushing fee whre applicable
Cost for Updating as Constructed Information - SUBDIVISIONS (Per Program - Water and Wastewater)	per KM of pipe	$825.00 or a minimum charge of $505.65	+	$825.00 or a minimum charge of $505.65 + HST
Cost for Updating as Constructed Information - RESIDENTIAL (Per Program - Water and Wastewater)	each	$50.00	+	$56.50
Cost for Updating as Constructed Information - ICI (Per Program - Water and Wastewater)	each	$73.00	+	$82.49
*The fee is subject to change based on Ministry's fee changes				
Regional Planning Division & Growth Management				
Regional Official Plan - current Office Consolidation	copy	$91.00	+	$102.83

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes
PART 4: PUBLIC WORKS				
Waste Management				
Backyard Composter	unit	$19.47	+	$22.00
Backyard Composter on Environmental Days	unit	$15.04	+	$17.00
Compost (Bulk) Picked up at CRCs	tonne	$35.00	+	$39.55
Compost (Bulk)	tonne	$35.00	+	$39.55
Compost Agricultural Grade (Bulk) (1 and 1/2 inch minus)	tonne	$10.00	+	$11.30
Garbage Bag Tags	per tag	$3.00	n/a	$3.00
Kitchen Container (Replacement)	unit	$4.43	+	$5.01
Cart Exchange Fee	unit	$22.12	+	$25.00
PART 5: HEALTH SERVICES				
Health General				
Personal Health Information Protection Act (PHIPA)*	page	$30 for first 20 pages then 25 cents for each page	n/a	$30 for first 20 pages then 25 cents for each page
*Any PHIPA Access Request Representative is authorized to exempt, in whole or in part, any person from the Personal Health Information Protection Act (PHIPA) fees, where he or she is of the opinion that it is fair and equitable to do so.				
PART 5: HEALTH SERVICES				
Chronic Disease Prevention				
Marijuana Grow Ops Investigation	case	$500.00	+	$565.00
PART 5: HEALTH SERVICES				
Infectious Disease Prevention				
Antibacterial Antiprotozoal Products*	package	Actual Cost	+	Actual Cost + HST
Birth Control Products*	package	Actual Cost	+	Actual Cost + HST
Food Handler Classroom Instruction and Certification Exam	client	$56.22	+	$63.53
Food Handler Home Study (materials only)	client	$35.77	+	$40.42
Food Handler Certification Exam only	client	$20.44	+	$23.10
Replacement Food Handler Training & Certification Wallet Card	client	$9.74	+	$11.01
*Any manager, supervisor, physician, registered nurse or public health nurse employed by or on behalf of the Regional Corporation's Healthy Sexuality Program is authorized to exempt, in whole or in part, any client from the Healthy Sexuality Clinic Fees, where he or she is of the opinion that the payment of such fees may cause undue economic hardship to the person requiring the service in question.				
PART 5: HEALTH SERVICES				
Adult Day				
Seniors Day Program Fees*	day	$24.00	n/a	$24.00
Seniors Day Program Fees - Minimum Fee per Day	day	$16.50	n/a	$16.50
*The fees for the Senior Day Program are needs tested at the request of the client, and approved by the Administrator.				
PART 5: HEALTH SERVICES				
Long Term Care				
Guest Meals Fees	meal	$8.36	+	$9.45
Meals on Wheels	meal	$7.75	n/a	$7.75

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	HST (+ or n/a)	2021 Current Fees inclusive of applicable taxes

PART 5: HEALTH SERVICES

Paramedic Services

Ambulance Paid Duty with Administration Fee	per hour	$195.00	n/a	$195.00
Ambulance Call Report*	document	$75.00	n/a	$75.00

*Any PHIPA Access Request Representative is authorized to exempt, in whole or in part, any person from the Personal Health Information Protection Act (PHIPA) fees, where he or she is of the opinion that it is fair and equitable to do so.

PART 6: DIGITAL AND INFORMATION SERVICES

Information & Technology Services

Public Sector Network

Public Sector Network Access Fee (public sector agencies only)	per agreement	per negotiated agreement	+	per negotiated agreement + HST

Information Management-Planning Publications

Maps (Standard products only)	map	Actual Costs	+	Actual Costs + HST

THE REGIONAL MUNICIPALITY OF PEEL

BY-LAW NUMBER 7-2021

A by-law to amend By-law 16-2007 titled the "Sewer Surcharge Rate and Sewer Waste Disposal Charge By-law" and to repeal By-law 68-2019.

WHEREAS the Council of the Regional Municipality of Peel ("Regional Corporation"), on February 15, 2007 enacted By-law 16-2007 to establish the qualitative sanitary sewer surcharge rate and sewer waste disposal charge in accordance with Schedule A attached thereto;

AND WHEREAS, the Council of the Regional Corporation on December 19, 2019 enacted By-law 68-2019 to amend By-law 16-2007;

AND WHEREAS, the Council of the Regional Corporation has by resolution adopted on February 4, 2021, authorized the enactment of the by-law herein to further amend By-law 16-2007;

NOW THEREFORE, the Council of the Regional Corporation enacts as follows:

1. Schedule A attached to By-law 16-2007 is deleted and replaced with the Schedule A attached hereto.

2. By-law 68-2019 is hereby repealed.

3. Despite the repeal of By-law 68-2019 and the amendment of By-law 16-2007 herein, the qualitative sewer surcharge rate and sewer waste disposal charge set out in Schedule A to By-law 16-2007, as amended, that were in effect on the day any such rates or charges became payable, shall continue to apply to the rates and charges which became payable prior to the date upon which this by-law comes into effect.

4. This by-law comes into effect on the date it is passed.

READ THREE TIMES AND PASSED IN OPEN COUNCIL this 4th day of February, 2021.

Deputy Regional Clerk

Regional Chair

2021 Sewer Surcharge Rate and Sewer Waste Disposal Charge By-law

SCHEDULE A
Sewer Surcharge Rate and Sewer Waste Disposal Charge

The Sewer Surcharge Rate and Sewer Waste Disposal Charge set out below are effective for all accounts rendered on or after the day this by-law comes into effect.

1. Qualitative Sanitary Sewer Surcharge Rate: $374.00 per 1,000 cubic meters.

2. Sewer Waste Disposal Charge: $14.44 per 1,000 gallons.

THE REGIONAL MUNICIPALITY OF PEEL

BY-LAW NUMBER 8-2021

A by-law to amend By-law 17-2007 titled the "Waste Management System Fees and Charges By-law" and to repeal By-law 69-2019.

WHEREAS the Council of the Regional Municipality of Peel ("Regional Corporation"), on February 15, 2007 enacted By-law 17-2007 to establish the waste management system fees and charges in accordance with Schedule A attached thereto;

AND WHEREAS, the Council of the Regional Corporation on December 19, 2019 enacted By-law 69-2019 to amend By-law 17-2007;

AND WHEREAS, the Council of the Regional Corporation on April 23, 2020 passed By-law 34-2020 to further amend By-law 17-2007 in response to the Declaration of Emergency made by the head of the Council of the Regional Corporation on March 18, 2020 related to the COVID-19 pandemic pursuant to section 4 of the Emergency Management and Civil Protection Act;

AND WHEREAS, the Council of the Regional Corporation has by resolution adopted on February 4, 2021, authorized the enactment of the by-law herein to further amend By-law 17-2007;

NOW THEREFORE, the Council of the Regional Corporation enacts as follows:

1. Schedule A attached to By-law 17-2007 is deleted and replaced with the Schedule A attached hereto.

2. By-law 69-2019 is hereby repealed.

3. Despite the repeal of By-law 69-2019 and the amendment of By-law 17-2007 herein, the waste management system fees and charges set out in Schedule A to By-law 17-2007, as amended, that were in effect on the day any such fees and charges became payable, shall continue to apply to the fees and charges which became payable prior to the date upon which this by-law comes into effect.

4. This by-law comes into effect on the date it is passed.

READ THREE TIMES AND PASSED IN OPEN COUNCIL this 4th day of February, 2021.

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Deputy Regional Clerk Regional Chair

2021 Waste Management System Fees By-law

Effective date: all rates set out below are effective for all accounts rendered on or after the day this by-law comes into effect.

	Description	Service Unit	2021 Fee
1	Community Recycling Centre Minimum Drop-off (50 kg or less)	per drop off	$6.00
2	Community Recycling Centre Drop-off (over 50 kg)	per kilogram (kg) (per tonne = 1000 kg)	$0.12 ($120 per tonne)
3	Community Recycling Centre Drop-Off Fee (scales non-operational) - Car, Mini Van and Pick-up Truck	per drop off	$6.00
4	Community Recycling Centre Drop-Off Fee (scales non-operational) - Car, Mini Van and Pick-up Truck with Trailer	per drop off	$12.00
5	Community Recycling Centre Drop-Off Fee (scales non-operational) - Cube Van, Stake Truck, or Larger Vehicle	per drop off†	$18.00
6a	Residential Yard Waste (Bolton CRC)	per kilogram (kg)	$0.120
6b	Residential Yard Waste (Caledon CRC)	per kilogram (kg) with 150kg free	$0.120
7	Community Recycling Centre Drop-off Fee: -Household Hazardous Waste -Reusable Goods -Dedicated Loads of Blue Items -Dedicated Loads of Waste Electrical and Electronic Equipment	if deemed acceptable	No Charge
8	**Business Hazardous Waste System Fees**		
	145B Latex Paint	4 Litre Can	No Charge
	145B Latex Paint (20L pail)	20 litre Pail	No Charge
	145B Alkyd Paint	4 Litre Can	No Charge
	145 B Alkyd Paint (20L Pail)	20 litre Pail	No Charge
	148A Acids	Litre	$1.00
	148A Caustics	Litre	$1.00
	148A Dry Cell Batteries	Kg	No Charge
	148A Rechargeable Batteries	Kg	No Charge
	148A Oxidizers	Litre	$1.75
	213I Bulk Thinners	Litre	$0.75
	221 Bulk Fuel	Litre	$0.75
	263A Organic Peroxides	Kg	$41.37
	231L Latex Tars	20 litre Pail	No Charge
	263A Misc Flammable	4 Litre Can	No Charge
	263A Misc Flammable	20 litre Pail	No Charge
	242A Pesticides	Litre	No Charge
	261A Pharmaceuticals	Kg	$0.65
	312P Syringes in Biohazard Containers	Kg	$8.03
	146T Fluorescent light bulbs	Foot	$0.14
	146T Compact Fluorescent Bulbs	Bulb	$0.46
	331I Fire Extinguishers	Cylinder	$3.11
	252L Motor Oil	Litre	No Charge
	Oil Filters	Filter	No Charge
	212L Glycol	Litre	No Charge
	331I Aerosols	Container	No Charge
	331I All Sizes Propane	Cylinder	No Charge
	331I All sizes Non-Flam Gas Cylinders	Cylinder	No Charge
	331I All Sizes Flam Gas Cylinders	Cylinder	No Charge
	Automotive Batteries	Battery	No Charge
	Caustic Pail	20 litre Pail	$7.25
	Grease	20 litre Pail	$7.25
	Water Reactives	kg	$41.37
	Waste Vegetable Oil	Litre	No Charge
	Adminstrative Fee for Invoicing	per invoice	$35.00

THE REGIONAL MUNICIPALITY OF PEEL

BY-LAW NUMBER 9-2021

A by-law to amend By-law 15-2007 titled the "Wastewater System Fees and Charges (Sewer Charge Rates) By-law" and to repeal By-law 70-2019.

WHEREAS the Council of the Regional Municipality of Peel ("Regional Corporation"), on February 15, 2007 enacted By-law 15-2007 to establish the wastewater system fees and charges (sewer charge rates) in accordance with Schedule A attached thereto;

AND WHEREAS, the Council of the Regional Corporation on December 19, 2019 enacted By-law 70-2019 to amend By-law 15-2007;

AND WHEREAS, the Council of the Regional Corporation on March 26, 2020 passed By-law 27-2020 to further amend By-law 15-2007 in response to the COVID-19 pandemic;

AND WHEREAS, the Council of the Regional Corporation has by resolution adopted on February 4, 2021, authorized the enactment of the by-law herein to further amend By-law 15-2007;

NOW THEREFORE, the Council of the Regional Corporation enacts as follows:

1. Schedule A attached to By-law 15-2007 is deleted and replaced with the Schedule A attached hereto.

2. By-law 70-2019 is hereby repealed.

3. Despite the repeal of By-law 70-2019 and the amendment of By-law 15-2007 herein, the fees and charges set out in Schedule A to By- law 15-2007, as amended, that were in effect on the day any such fees and charges became payable, shall continue to apply to the fees and charges which became payable prior to the date upon which this by-law comes into effect.

4. This by-law comes into effect on April 1, 2021.

READ THREE TIMES AND PASSED IN OPEN COUNCIL this 4th day of February, 2021.

Deputy Regional Clerk

Regional Chair

2021 Wastewater System Fees and Charges (Sewer Charge Rates) By-law

SCHEDULE A

The Wastewater System Fees and Charges (Sewer Charge Rates) set out below are effective for all accounts rendered on or after April 1, 2021.

Metered Consumption

Each metered service shall be billed separately. The metered rates shall be as follows:

(a) $5.84 per thousand Imperial gallons, and
(b) $1.2849 per cubic metre ($m^3$)

Unmetered Consumption

A flat rate of $14.53 per month for consumers whose water consumption is unmetered.

THE REGIONAL MUNICIPALITY OF PEEL

BY-LAW NUMBER 10-2021

A by-law to amend By-law 14-2007 titled the "Water Consumption Fees and Charges By-law" and to repeal By-law 71-2019.

WHEREAS the Council of the Regional Municipality of Peel ("Regional Corporation"), on February 15, 2007 enacted By-law 14-2007 to establish the water rates and charges in accordance with Schedule A attached thereto;

AND WHEREAS, the Council of the Regional Corporation on December 19, 2019 enacted By-law 71-2019 to amend By-law 14-2007;

AND WHEREAS, the Council of the Regional Corporation on March 26, 2020 passed By-law 28-2020 to further amend By-law 14-2007 in response to the COVID-19 pandemic;

AND WHEREAS, the Council of the Regional Corporation has by resolution adopted on February 4, 2021, authorized the enactment of the by-law herein to further amend By-law 14-2007;

NOW THEREFORE, the Council of the Regional Corporation enacts as follows:

1. Schedule A attached to By-law 14-2007 is deleted and replaced with the Schedule A attached hereto.

2. By-law 71-2019 is hereby repealed.

3. Despite the repeal of By-law 71-2019 and the amendment of By-law 14-2007 herein, the water rates and charges set out in Schedule A to By-law 14-2007, as amended, that were in effect on the day any such rates and charges became payable, shall continue to apply to the rates and charges which became payable prior to the date upon which this by-law comes into effect.

4. This by-law comes into effect on April 1, 2021

READ THREE TIMES AND PASSED IN OPEN COUNCIL this 4th day of February, 2021.

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Deputy Regional Clerk Regional Chair

2021 Water Consumption Fees and Charges By-law

SCHEDULE A

The Water Consumption Fees and Charges rates set out below are effective for all accounts rendered on or after April 1, 2021.

Metered Consumption

Each metered service shall be billed separately. The metered rates shall be as follows:

(a) $7.67 per thousand Imperial gallons, and
(b) $1.6863 per cubic metre ($m^3$)

Unmetered Consumption

A flat rate of $21.30 per month for consumers whose water consumption is unmetered.