

CHAIR:

N. IANNICCA

MEMBERS:

P. BROWN

G. CARLSON

B. CROMBIE

D. DAMERLA

S. DASKO

G. S. DHILLON

J. DOWNEY

C. FONSECA

P. FORTINI

A. GROVES

J. INNIS

J. KOVAC

M. MAHONEY

S. MCFADDEN

M. MEDEIROS

M. PALLESCHI

C. PARRISH

K. RAS

P. SAITO

R. SANTOS

I. SINCLAIR

R. STARR

A. THOMPSON

P. VICENTE



The Council of the
Regional Municipality of Peel

Date: Thursday, February 11, 2021

Time: Immediately following Regional
Council Budget meeting

Place: Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

For inquiries about this agenda or to make arrangements for accessibility accommodations including alternate formats, please contact:

Jill Jones at jill.jones@peelregion.ca.

Agendas and reports are available at www.peelregion.ca/council

**The Council of the
Regional Municipality of Peel**

Date: Thursday, February 11, 2021

Time: Immediately following Regional Council Budget meeting

Place: Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

***Denotes Revised/Additional Items**

The meeting will be live streamed on <http://www.peelregion.ca/>.

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1. ROLL CALL
2. INDIGENOUS LAND ACKNOWLEDGEMENT
3. DECLARATIONS OF CONFLICTS OF INTEREST
4. APPROVAL OF MINUTES
 - 4.1. January 14, 2021 Regional Council meeting
5. APPROVAL OF AGENDA
6. CONSENT AGENDA
7. DELEGATIONS
 - *7.1. Clinton Baretto, Clinical Director and Ameet Singh, Nurse in Charge, Homeless Health Peel
Thanking the Region of Peel for Providing Community Access to Isolation Centres and Providing Information on the Work Done by Homeless Health Peel During the Pandemic
(Revised Presentation)
 - *7.2. Sukha Dhaliwal, Resident of Peel
Regarding the Human Rights Violations Taking Place in India with Respect to Peaceful Protests by Farmers
(Presentation now available)
 - *7.3. Masood Khan, Resident, City of Brampton
Regarding High Water Bill
8. COVID-19 RELATED MATTERS
 - 8.1. Update on the Region of Peel's Response to COVID-19
(Oral)
Presentation by Dr. Lawrence Loh, Medical Officer of Health
 - 8.2. 2021 Communications Update for COVID-19 and the Mass Vaccination Plan
(For information) (Related to 9.8) **(As requested at the January 14, 2021 Regional Council meeting)**
9. COMMUNICATIONS
 - 9.1. Christine Massey
Email dated January 14, 2021, Providing an Article, "What Vaccine Trials?" No Study Results Posted for Pfizer Vaccine (Receipt recommended)

- 9.2. Frank N. Marrocco, Chair Commissioner, Angela Coke, Commissioner, and Dr. Jack Kitts, Commissioner, Ontario's Long-Term Care COVID-19 Commission
Letter dated January 14, 2021, Acknowledging Receipt of the Region of Peel's Submission to Ontario's Long-Term Care COVID-19 Commission (Receipt recommended)
- 9.3. Sacha Smith, Manager, Legislative Services and Deputy Clerk, City of Mississauga
Email dated January 20, 2021, Providing a Copy of the City of Mississauga Resolution Requesting the Premier of Ontario to Place More Stringent Controls on Big Box Stores and to Consider Reopening Small Businesses (Receipt recommended)
- 9.4. Allan Thompson, Mayor, Town of Caledon
Email dated January 21, 2021, Providing a Copy of a Letter from ErinOak Kids, Requesting Priority Sequencing for Phase One of Vaccination Implementation (Referral to Health Services recommended)
- 9.5. General (Retired) Rick Hillier, Chair, COVID-19 Vaccine Distribution Task Force
Letter dated January 22, 2021, Providing a COVID-19 Vaccine Program Update (Receipt recommended)
- 9.6. Peggy Sattler, MPP, London West
Letter dated January 25, 2021, Requesting Support for Private Member's Bill 239 - *Stay Home If You Are Sick* (Receipt recommended)
- 9.7. David Wojcik, President and Chief Executive Officer, Mississauga Board of Trade
Letter dated January 29, 2021, Providing a Copy of a Letter to Mississauga Members of Parliament and Members of Provincial Parliament Regarding Paid Sick Leave (Receipt recommended)
- *9.8. Sonya Pacheco, Legislative Coordinator, City of Brampton
Letter dated February 8, 2021, Providing a Copy of the City of Brampton Resolution Regarding a Joint COVID-19 Communications Campaign (Receipt recommended) (Related to 8.2)

10. STAFF PRESENTATIONS

Nil.

11. ITEMS RELATED TO PUBLIC WORKS

- 11.1. Salt Management - Partnership and Outreach Update
(For information)
- 11.2. Report of the Waste Management Strategic Advisory Committee (WMSAC-1/2021) meeting held on January 21, 2021

12. COMMUNICATIONS

- 12.1. Scott Besco and Gerry Merkley, Residents, Town of Caledon, Ward 3, on behalf of the Caledon East Residents
- Petition received December 24, 2020, Signed by 185 Caledon East Residents in Opposition to the Region of Peel Environmental Assessment Change of the Old Church Road/Airport Road Intersection (Receipt recommended)
- 12.2. Andrea Warren, Interim Commissioner, Public Works
- Memo dated February 1, 2021, Regarding Truck Traffic on Highway 50, Resolution 2020-1124 (Receipt recommended) **(As requested at the December 17, 2020 Special Regional Council meeting)**

13. ITEMS RELATED TO HEALTH

- 13.1. Report of the Health System Integration Committee (HSIC-1/2021) meeting held on January 21, 2021

14. COMMUNICATIONS

Nil.

15. ITEMS RELATED TO HUMAN SERVICES

Nil.

16. COMMUNICATIONS

Nil.

17. ITEMS RELATED TO PLANNING AND GROWTH MANAGEMENT

Nil.

18. COMMUNICATIONS

- 18.1. Laura Hall, Director, Corporate Services and Town Clerk, Town of Caledon
- Letter dated January 20, 2021, Providing a Copy of the Town of Caledon Resolution Regarding Appointments to the Region of Peel Planning and Growth Management Committee (Receipt recommended) (Related to 22.1)
- 18.2. Heather Watt, Manager, Community Planning and Development (West), Municipal Services Office – Central Ontario, Ministry of Municipal Affairs and Housing
- Letter dated January 22, 2021, Providing a Copy of the Ministry of Municipal Affairs and Housing's Notice of Final Decision for Regional Official Plan Amendment 34 (Receipt recommended)

19. ITEMS RELATED TO ENTERPRISE PROGRAMS AND SERVICES

- 19.1. Teranet Xchange Delivery System and Mapping, Document 2020-674N

- 19.2. Councillor Newsletter Distribution Process
(For information)
- 19.3. Report of the Audit and Risk Committee (ARC-1/2021) meeting held on January 21, 2021
- 19.4. Report of the Diversity, Equity and Anti-Racism Committee (DEAR-1/2021) meeting held on January 21, 2021

20. COMMUNICATIONS

- 20.1. Allan Thompson, Mayor, Town of Caledon
Letter dated January 20, 2021, Advising of a Town of Caledon Resolution Regarding Region of Peel By-law 83-2020 Changing the Composition of Regional Council (Receipt recommended)

21. OTHER BUSINESS/COUNCILLOR ENQUIRIES

22. NOTICE OF MOTION/MOTION

- 22.1. Motion Regarding Appointments to the Region of Peel Planning and Growth Management Committee
(Related to 18.1)

23. BY-LAWS

Three Readings

24. IN CAMERA MATTERS

- 24.1. January 14, 2021 Regional Council Closed Session Report
- 24.2. Commencement of Expropriation Proceedings – Dixie Road Widening – EXP-20103.00 – North of Countryside Drive to North of Mayfield Road – City of Brampton, Ward 9 and Town of Caledon, Ward 2
(A proposed or pending acquisition or disposition of land by the municipality or local board)
- 24.3. Proposed Surplus Declaration and Disposal of a Portion of Region Owned Land – Town of Caledon, Ward 4”;
(A proposed or pending acquisition or disposition of land by the municipality or local board; and, A position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board)
- 24.4. Proposed Property Acquisition – Town of Caledon, Ward 4
(A proposed or pending acquisition or disposition of land by the municipality or local board)

25. BY-LAWS RELATING TO IN CAMERA MATTERS

- 25.1. By-law 12-2021

26. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

27. ADJOURNMENT



**THE COUNCIL OF
THE REGIONAL MUNICIPALITY OF PEEL
MINUTES**

January 14, 2021

Members Present:	P. Brown G. Carlson B. Crombie D. Damerla S. Dasko G.S. Dhillon J. Downey C. Fonseca P. Fortini A. Groves N. Iannicca J. Innis J. Kovac	M. Mahoney S. McFadden M. Medeiros M. Palleschi C. Parrish K. Ras P. Saito R. Santos I. Sinclair R. Starr A. Thompson P. Vicente
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Staff Present:	J. Baker, Chief Administrative Officer S. Baird, Commissioner of Digital and Information Services K. Lockyer, Regional Clerk and Interim Commissioner of Corporate Services S. VanOfwegen, Commissioner of Finance and Chief Financial Officer P. O'Connor, Regional Solicitor A. Warren, Interim Commissioner of Public Works A. Smith, Interim Chief Planner J. Sheehy, Commissioner of Human Services	N. Polsinelli, Commissioner of Health Services Dr. L. Loh, Medical Officer of Health A. Adams, Deputy Clerk and Acting Director of Clerk's C. Thomson, Deputy Clerk and Manager of Legislative Services J. Jones, Legislative Specialist S. Valteau, Legislative Specialist R. Khan, Legislative Technical Coordinator
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1. CALL TO ORDER

Regional Chair Iannicca called the meeting of Regional Council to order at 9:30 a.m. in the Council Chamber, Regional Administrative Headquarters, 10 Peel Centre Drive, Suite A, Brampton.

Councillor Dhillon arrived at 9:46 a.m.

2. INDIGENOUS LAND ACKNOWLEDGEMENT

Regional Chair Iannicca read an Indigenous Land Acknowledgement.

3. DECLARATIONS OF CONFLICTS OF INTEREST

Nil.

4. APPROVAL OF MINUTES**4.1 December 10, 2020 Regional Council meeting**

Resolution Number 2021-1

Moved by Councillor Starr

Seconded by Councillor Parrish

That the minutes of the December 10, 2020 Regional Council meeting be approved.

Carried

4.2 December 17, 2020 Special Regional Council meeting

Resolution Number 2021-2

Moved by Councillor Kovac

Seconded by Councillor Fonseca

That the minutes of the December 17, 2020 Special Regional Council meeting be approved.

Carried

5. APPROVAL OF AGENDA

Resolution Number 2021-3

Moved by Councillor Fonseca

Seconded by Councillor Innis

That the agenda for the January 14, 2021 Regional Council meeting include an inquiry regarding Community Recycling Centre fees for dropping off waste and the collection of two additional bags of waste as part of the biweekly residential waste collection, to be dealt with under Other Business/Council Enquiries section, Item 21.1;

And further, that the agenda for the January 14, 2021 Regional Council meeting be approved, as amended.

Carried

6. CONSENT AGENDA

Resolution Number 2021-4

Moved by Councillor Innis

Seconded by Councillor Kovac

That the following matters listed on the January 14, 2021 Regional Council Agenda be approved under the Consent Agenda: Items 8.3, 8.4, 9.1, 9.2, 9.3, 9.4, 9.5, 9.6, 9.7, 9.8, 9.9, 9.10, 9.11, 9.12, 9.13, 9.14, 9.15, 9.16, 9.17, 9.18, 12.1, 12.2, 12.3, 13.1, 13.2, 13.3,

13.4, 13.5, 14.1, 14.2, 14.3, 14.4, 14.5, 14.6, 14.7, 14.8, 14.9, 20.1, 20.2, 20.3, 22.2, 22.3, 24.1, 24.2, 24.3 and 24.4.

In Favour (23): Councillor Brown, Councillor Carlson, Councillor Crombie, Councillor Damerla, Councillor Dasko, Councillor Downey, Councillor Fonseca, Councillor Fortini, Councillor Groves, Councillor Innis, Councillor Kovac, Councillor Mahoney, Councillor McFadden, Councillor Medeiros, Councillor Palleschi, Councillor Parrish, Councillor Ras, Councillor Saito, Councillor Santos, Councillor Sinclair, Councillor Starr, Councillor Thompson, and Councillor Vicente

Absent (1): Councillor Dhillon

Carried

RESOLUTIONS AS A RESULT OF THE CONSENT AGENDA

8. COVID-19 RELATED MATTERS

8.3 Procurement Response to COVID-19

(For information)

Resolution Number 2021-5

Received

This item was dealt with under the Consent Agenda.

8.4 Municipal Transit Enhanced Cleaning Provincial Funding

(Related to By-law 3-2021)

Resolution Number 2021-6

Moved by Councillor Innis

Seconded by Councillor Kovac

That the Regional Chair and the Regional Clerk be authorized to execute the Transfer Payment Agreement between Her Majesty the Queen in right of Ontario as represented by the Minister of Transportation for the Province of Ontario and the Regional Municipality of Peel, to facilitate the Province of Ontario's release of Municipal Transit Enhanced Cleaning provincial funding to the Region of Peel in order to support enhanced cleaning of its public transit system and help reduce the transmission of COVID-19;

And further, that the necessary by-law be presented for enactment.

Carried

This item was dealt with under the Consent Agenda.

9. COMMUNICATIONS

9.1 Terri Brenton, Legislative Coordinator, City of Brampton

Letter dated November 30, 2020, Providing a Copy of the City of Brampton Resolution Regarding Amendment of the COVID-19 Temporary Outdoor Patio Extension By-law and Advocacy to the Province to Extend Liquor License Permissions and to Permit Partially Enclosed Patios (Receipt recommended)

Resolution Number 2021-7

Received

This item was dealt with under the Consent Agenda.

9.2 Christine Massey, Resident, City of Toronto

Email dated December 7, 2020, Regarding Participation in Global COVID-19 Fraud, Conspiracy and Terrorism (Receipt recommended)

Resolution Number 2021-8

Received

This item was dealt with under the Consent Agenda.

9.3 Alcohol and Gaming Commission of Ontario

Communication dated December 9, 2020, Providing Highlights of Recent Liquor Reforms to Support Businesses (Receipt recommended)

Resolution Number 2021-9

Received

This item was dealt with under the Consent Agenda.

9.4 General (Retired) Rick Hillier, Chair, COVID-19 Vaccine Distribution Task Force

Letter dated December 12, 2020, Regarding Ontario's Vaccine Distribution Implementation Plan (Receipt recommended) (Related to 9.8, 9.11, 9.16 and 9.18)

Resolution Number 2021-10

Received

This item was dealt with under the Consent Agenda.

9.5 Steve Clark, Minister of Municipal Affairs and Housing

Letter dated December 15, 2020, Advising of Additional Funding for Phase II Social Services Relief Fund (Receipt recommended)

Resolution Number 2021-11

Received

This item was dealt with under the Consent Agenda.

9.6 Caroline Mulroney, Minister of Transportation

Letter dated December 15, 2020, Advising of Phase 2 Funding for the Safe Restart Agreement for Public Transit (Receipt recommended)

Resolution Number 2021-12

Received

This item was dealt with under the Consent Agenda.

9.7 Steve Clark, Minister of Municipal Affairs and Housing

Letter dated December 16, 2020, Advising of Additional Safe Restart Support Funding for Municipal Operating Budgets (Receipt recommended)

Resolution Number 2021-13

Received

This item was dealt with under the Consent Agenda.

9.8 General (Retired) Rick Hillier, Chair, COVID-19 Vaccine Distribution Task Force

Letter dated December 18, 2020, Regarding First Vaccine Distribution (Receipt recommended) (Related to 9.4, 9.11, 9.16 and 9.18)

Resolution Number 2021-14

Received

This item was dealt with under the Consent Agenda.

9.9 Steve Clark, Minister of Municipal Affairs and Housing

Letter dated December 22, 2020, Advising of Additional Funding to Establish New Isolation Centres in High Priority Neighbourhoods (Receipt recommended) (Related to 9.10 and 9.17)

Resolution Number 2021-15

Received

This item was dealt with under the Consent Agenda.

9.10 Steve Clark, Minister of Municipal Affairs and Housing

Letter dated December 22, 2020, Advising that the Regional Municipality of Peel will Receive Funding Under the Ontario Isolation Centres Initiative (Receipt recommended) (Related to 9.9 and 9.17)

Resolution Number 2021-16

Received

This item was dealt with under the Consent Agenda.

9.11 General (Retired) Rick Hillier, Chair, COVID-19 Vaccine Distribution Task Force

Letter dated December 24, 2020, Advising that Long-Term Care Employees and Healthcare Workers are Receiving the Vaccine (Receipt recommended) (Related to 9.4, 9.8 and 9.16 and 9.18)

Resolution Number 2021-17

Received

This item was dealt with under the Consent Agenda.

9.12 K. Bentsen, Executive Correspondence Officer, Office of the Prime Minister

Email dated December 24, 2020, Responding to a Letter from Regional Chair Iannicca, Regarding Paid Sick Days (Resolution 2020-1089) (Receipt recommended)

Resolution Number 2021-18

Received

This item was dealt with under the Consent Agenda.

9.13 Sylvia Jones, Solicitor General

Letter dated December 24, 2020, Advising of a New Deadline for Municipalities to Prepare and Adopt a Community Safety and Well-Being Plan (Receipt recommended)

Resolution Number 2021-19

Received

This item was dealt with under the Consent Agenda.

9.14 Christine Elliott, Deputy Premier and Minister of Health

Letter dated December 30, 2020, Advising of Additional One-Time Funding for 2020-2021 to Support Extraordinary Costs Associated with Monitoring, Detecting, and Containing COVID-19 (Receipt recommended) (Related to 9.15)

Resolution Number 2021-20

Received

This item was dealt with under the Consent Agenda.

9.15 David C. Williams, Chief Medical Officer of Health, Ministry of Health

Letter dated December 30, 2020, Regarding Ministry of Health Public Health Funding and Accountability Agreement with the Board of Health for Peel Public Health (Receipt recommended) (Related to 9.14)

Resolution Number 2021-21

Received

This item was dealt with under the Consent Agenda.

9.16 General (Retired) Rick Hillier, Chair, COVID-19 Vaccine Distribution Task Force

Letter dated December 31, 2020, Providing Moderna COVID-19 Vaccine Update (Receipt recommended) (Related to 9.4, 9.8, 9.11 and 9.18)

Resolution Number 2021-22

Received

This item was dealt with under the Consent Agenda.

9.17 Steve Clark, Minister of Municipal Affairs and Housing

Letter dated January 7, 2021, Advising of Approval for Funding Under the Ontario Isolation Centres Initiative (Receipt recommended) (Related to 9.9 and 9.10)

Resolution Number 2021-23

Received

This item was dealt with under the Consent Agenda.

9.18 General (Retired) Rick Hillier, Chair, COVID-19 Vaccine Distribution Task Force

Letter dated January 8, 2021, Providing a COVID-19 Vaccine Update (Receipt recommended) (Related to 9.4, 9.8, 9.11 and 9.16)

Resolution Number 2021-24

Received

This item was dealt with under the Consent Agenda.

12. COMMUNICATIONS

12.1 Michael Bissett, Partner, Bousfields Inc., on behalf of the Bolton North Hill Landowners Group

Letter dated December 9, 2020, Regarding the Draft Settlement Area Boundary Expansion (SABE), Bolton, Ontario, Regional Official Plan Amendment 30 Settlement (Receipt recommended) (Related to 7.1)

Resolution Number 2021-25**Received**This item was dealt with under the Consent Agenda.**12.2 Jennifer Jaruczek, Planner, Policy and Advocacy, Building Industry and Land Development Association (BILD)**

Letter dated December 10, 2020, Regarding BILD's Comments on the Peel 2041+ Regional Official Plan Review and Municipal Comprehensive Review Update as it Relates to Inclusionary Zoning (Receipt recommended)

Resolution Number 2021-26**Received**This item was dealt with under the Consent Agenda.**12.3 Mustafa Ghassan, Delta Urban Inc., on behalf of Lark Investments Inc.**

Letter dated December 9, 2020, Regarding the Peel 2041+ Regional Official Plan Review and Municipal Comprehensive Review Update (Receipt recommended)

Resolution Number 2021-27**Received**This item was dealt with under the Consent Agenda.**13. ITEMS RELATED TO ENTERPRISE PROGRAMS AND SERVICES****13.1 Delegation of Tax Ratio Setting Authority**

(Related to By-law 1-2021)

Resolution Number 2021-28

Moved by Councillor Innis

Seconded by Councillor Kovac

That the tax ratio setting authority for both lower-tier and upper-tier purposes for 2021, be delegated by the Region of Peel to its lower-tier municipalities, as authorized under section 310 of the Municipal Act, 2001, as amended;

And further, that the necessary by-law, inclusive of the methodology to apportion the Regional levy, be presented for enactment.

CarriedThis item was dealt with under the Consent Agenda.**13.2 Provincial Dedicated Gas Tax By-law Amendment**

(Related to By-law 2-2021)

Resolution Number 2021-29**Moved by** Councillor Innis**Seconded by** Councillor Kovac

That a by-law to provide a blanket authorization for the Regional Chair and the Regional Clerk to execute any future agreements required between the Region of Peel and the Province of Ontario, Ministry of Transportation (MTO), in order to receive the Dedicated Gas Tax Funds for Public Transportation Program, be presented for enactment.

Carried

This item was dealt with under the Consent Agenda.

13.3 Property Tax Policy Review

(Related to 14.9, 22.2 and 22.3)

Resolution Number 2021-30**Moved by** Councillor Innis**Seconded by** Councillor Kovac

That a working group comprised of Region of Peel and local municipal staff, Municipal Property Assessment Corporation (MPAC) staff, and others, be established to undertake a review regarding the appropriateness and potential introduction of an Optional Small Business Subclass;

And further, that a working group comprised of Regional and local municipal staff from various departments be established to commence a stakeholder consultation and to undertake a feasibility and public policy benefit study for potential introduction of an Optional Tax on Vacant Residential Units in Peel Region.

Carried

This item was dealt with under the Consent Agenda.

13.4 2021 Borrowing Limits Report**Resolution Number 2021-31****Moved by** Councillor Innis**Seconded by** Councillor Kovac

That the Commissioner of Finance and Chief Financial Officer (CFO) be authorized to negotiate the issuance of debentures in the maximum principal amount of \$20.0 million on behalf of the City of Brampton, for a term not to exceed 31 years, to be issued in 2021 or at such later date as may be requested by the Treasurer of the City of Brampton;

And further, that the Commissioner of Finance and CFO be authorized to negotiate the issuance of debentures in the maximum principal amounts of \$8.2 million on behalf of the Town of Caledon, for a term not to exceed 11 years, to be issued in 2021 or at such later date as may be requested by the Treasurer of the Town of Caledon;

And further, that the Commissioner of Finance and CFO be authorized to negotiate the issuance of debentures in the maximum total principal amount of \$90.0 million on behalf of the City of Mississauga, for a term not to exceed 16 years to be issued in 2021 or at such later date as may be requested by the Treasurer of the City of Mississauga;

And further, that the Commissioner of Finance and CFO be authorized to negotiate the issuance of debentures in the maximum principal amount of \$250.0 million for the Region of Peel, for a term not to exceed 31 years, and a refinancing of Series EB Sinking Fund in the maximum principal amount of \$111.19 million, not to exceed 10 years, to be issued in 2021 or such later date as the Treasurer of the Region of Peel may determine;

And further, that the Treasurer and CFO be authorized to negotiate and sign the Syndicate Agreement, relating to the subject borrowing, including the percentage allocated to each of the different groups and participants.

Carried

This item was dealt with under the Consent Agenda.

13.5 Municipal Insurance Landscape

(For information)

Resolution Number 2021-32

Received

This item was dealt with under the Consent Agenda.

14. COMMUNICATIONS

14.1 Jennifer Jaruczek, Planner, Policy and Advocacy, Building Industry and Land Development Association (BILD)

Letter dated December 8, 2020, Regarding Peel Region Development Charges Review (Receipt recommended)

Resolution Number 2021-33

Received

This item was dealt with under the Consent Agenda.

14.2 Peter Fay, City Clerk, City of Brampton

Letter dated December 9, 2020, Providing a Copy of the City of Brampton Resolution Regarding Regional Council Composition (Receipt recommended)

Resolution Number 2021-34

Received

This item was dealt with under the Consent Agenda.

14.3 Stephanie Smith, Legislative Coordinator, City of Mississauga

Email received December 10, 2020, Providing a Copy of the City of Mississauga Resolution Regarding Regional Council Composition (Receipt recommended)

Resolution Number 2021-35

Received

This item was dealt with under the Consent Agenda.

14.4 Joe Grogan, Resident of Caledon

Email dated December 19, 2020, Regarding Representation of Caledon on Regional Council and Regional By-laws 84-2020 and 85-2020 (Receipt recommended)

Resolution Number 2021-36

Received

This item was dealt with under the Consent Agenda.

14.5 Diana Rusnov, Director of Legislative Services and City Clerk, City of Mississauga

Email dated December 23, 2020, Providing a Copy of the City of Mississauga Resolution Regarding The Regional Municipality of Peel By-law 83-2020 to Change the Composition of Regional Council (Receipt recommended) (Related to 14.6 and 14.7)

Resolution Number 2021-37

Received

This item was dealt with under the Consent Agenda.

14.6 Peter Fay, City Clerk, City of Brampton

Letter dated December 23, 2020, Providing a Copy of the City of Brampton Resolution Regarding The Regional Municipality of Peel By-law 83-2020 to Change the Composition of Regional Council (Receipt recommended) (Related to 14.5 and 14.7)

Resolution Number 2021-38

Received

This item was dealt with under the Consent Agenda.

14.7 Regional Chair Iannicca

Letter dated December 23, 2020 to the Minister of Municipal Affairs and Housing, Providing a Copy of Region of Peel By-law 83-2020 to Change the Composition of Regional Council (Receipt recommended) (Related to 14.5 and 14.6)

Resolution Number 2021-39

Received

This item was dealt with under the Consent Agenda.

14.8 Laura Hall, Director, Corporate Services /Town Clerk, Town of Caledon

Letter dated January 6, 2021, Providing a Copy of the Town of Caledon Resolution and Report Regarding the Implementation of a Heritage Property Tax Rebate Program (Referral to Finance recommended)

Resolution Number 2021-40

Referred to Finance

This item was dealt with under the Consent Agenda.

14.9 Brad Butt, Vice-President, Government and Stakeholder Relations, Mississauga Board of Trade

Email dated January 11, 2021, Providing Support for a Property Tax Policy Review (Related to 13.3 and 22.2) (Receipt recommended)

Resolution Number 2021-41

Received

This item was dealt with under the Consent Agenda.

20. COMMUNICATIONS

20.1 Jill Dunlop, Associate Minister of Children and Women's Issues, Ministry of Children, Community and Social Services

Letter dated December 10, 2020, Regarding the Region of Peel Five Year Funding for the Ontario's Anti-Human Trafficking Strategy (Receipt recommended) (Related to 20.3)

Resolution Number 2021-42

Received

This item was dealt with under the Consent Agenda.

20.2 Todd Smith, Minister of Children, Community and Social Services

Letter dated December 16, 2020, Announcing the Release of "Building a Strong Foundation for Success: Reducing Poverty in Ontario (2020-2025) (Receipt recommended)

Resolution Number 2021-43

Received

This item was dealt with under the Consent Agenda.

20.3 Karen Singh, Director, Central Region, Ministry of Children, Community and Social Services

Memorandum dated December 17, 2020, Regarding the 2020 Anti-Human Trafficking Community Supports Fund & Indigenous-led Initiatives Fund (Receipt recommended) (Related to 20.1)

Resolution Number 2021-44

Received

This item was dealt with under the Consent Agenda.

22. NOTICE OF MOTION/MOTION

22.2 Motion Regarding a Review of Small Business Sub-class within the Region of Peel

(Related to 13.3 and 14.9)

Resolution Number 2021-45

Moved by Councillor Innis

Seconded by Councillor Kovac

Whereas the Government of Ontario announced through the 2020 Budget, the creation of a new optional property tax sub-class for small business;

And whereas, adopting a small business sub-class is the responsibility of single and upper-tier municipalities;

And whereas, a small business property tax sub-class would be beneficial to provide support to small businesses;

And whereas, municipalities adopting the small business sub-class are required to define the properties to be included;

And whereas, it is unclear what impact implementation of this sub-class would have on other property classes;

Therefore be it resolved, that Region of Peel staff request local municipal tax staff, economic development staff and representatives from the Municipal Property Assessment Corporation (MPAC) to meet, review and investigate the option to implement a small business sub-class within the Region of Peel;

And further, that Regional staff report back to Regional Council on their findings as part of the 2021 Tax Policy decisions.

Carried

This item was dealt with under the Consent Agenda.

22.3 Motion Regarding a Review for an Option to Implement a Vacant Residential Unit Tax within the Region of Peel

(Related to 13.3)

Resolution Number 2021-46

Moved by Councillor Innis

Seconded by Councillor Kovac

Whereas Part IX.1 of the Municipal Act, 2001, as amended, gives municipalities the authority to establish a tax on vacant residential units;

And whereas, a tax on vacant residential units could be beneficial in the Region of Peel to support affordable housing options;

Therefore be it resolved, that Region of Peel staff request to meet with local municipal tax staff to review and investigate the option to implement a vacant residential unit tax within the Region of Peel;

And further, that Regional staff report back to Regional Council on their findings by the fall, 2021.

Carried

This item was dealt with under the Consent Agenda.

AGENDA ITEMS SUBJECT TO DISCUSSION AND DEBATE

7. DELEGATIONS

7.1 Steven Ferri, Partner, Loopstra Nixon, on behalf of the Bolton North Hill Landowners Group

Regarding the Peel 2041+ Regional Official Plan Review and Municipal Comprehensive Review Update and the Settlement Area Boundary Expansion
(Related to 12.1)

Resolution Number 2021-47

Received

Steven Ferri, Partner, Loopstra Nixon, provided comments on behalf of the Bolton North Hill Landowners Group and requested that the remaining northerly portion of the Option 1 lands be included within the Settlement Area Boundary Expansion. He noted the addition would be consistent with provincial plans and policies, represent good planning and is cost effective from a servicing perspective.

Item 8.1 was dealt with.

8. COVID-19 RELATED MATTERS

8.1 Update on the Region of Peel's Response to COVID-19

(Oral)

Presentation by Dr. Lawrence Loh, Medical Officer of Health

Resolution Number 2021-48

Received

Resolution Number 2021-49

Moved by Councillor Parrish

Seconded by Councillor Saito

Whereas Peel Public Health's latest Weekly Epidemiological Update states that there are 44,652 confirmed and probable cases of COVID-19 that have been reported in Peel Region;

And whereas, there have been 475 deaths among these confirmed cases that reflects the serious nature of this virus;

And whereas, the provincial government has declared a second State of Emergency, and implemented related stay-at-home orders due to increasing case counts province-wide;

And whereas, Peel Region's weekly incidence rate is higher than the ones being reported by all 34 of Ontario's public health units;

And whereas, Peel area hospitals have already transferred patients' hours away for care in a bid to free up capacity to treat people suffering from COVID-19 but remain on the brink of catastrophe;

Therefore be it resolved, that the Region of Peel, the City of Brampton, the City of Mississauga, and the Town of Caledon, partner, in alignment with advice from Peel Public Health and invest in a significant joint communications campaign to residents of Peel Region, of no less than \$1,000,000 equally shared, and no less than a period of six weeks, with the express goals of:

- 1. Reducing the rapid increase of Peel Region's case counts;*
- 2. Directing residents to Stay Home based on new Provincial Orders;*
- 3. Pivot in messaging with a call to action to NGO's, local influencers and News agencies;*
- 4. Delivering opportunities and options to engage relevant Town, City, and Regional services, arts/religious/culture/cuisine and engagement opportunities from the safety of home; and,*
- 5. Start a Regional tele town hall with the heads of the four municipalities all five Chief's, Medical Officer of Health and representatives from Trillium and Osler Health Units, to reach a wider audience with an emphasis on spreading the word not the virus.*

Referred to staff for a report to the February 11, 2021 Regional Council meeting

Janice Baker, Chief Administrative Officer, provided an update on the Region of Peel's Community Mass Vaccination Plan, noting that the Region will be a lead partner in development, execution and roll out of an effective vaccination plan.

Dr. Loh, Medical Officer of Health, provided an outline of the plan including: the roles of local, provincial and federal governments; goals and objectives; system level approach involving partnerships with local government, health and community partners; mass vaccination operations team; Regional vaccination progress to date; initial priority population framework; a three phase approach; vaccination tactics including timelines; vaccination clinic specifications; the resourcing plan; communication and engagement; risk mitigation and advocacy; and, next steps.

Dr. Loh noted that, in addition to ramping up mass vaccinations, the Region is also continuing its emergency response to the pandemic in one of the hardest hit communities in Ontario and Canada; he stated that adherence to public health measures for disease control is crucial to supporting vaccination success.

Members of Regional Council discussed and raised questions regarding: screening protocols at Pearson International Airport; federally mandated travel restrictions and enforcement; community messaging with respect to the vaccination program and continued adherence to the emergency orders; the need for a strategic communication plan and resource requirements; prioritization of vaccinations with respect to seniors living at home; a request to vaccinate fire fighters in Brampton; vaccination timelines and staffing requirements; continued advocacy for paid sick days; rapid testing availability; and, the Toronto Star email campaign regarding a Long Term Care five step action plan.

Councillor Palleschi placed a motion proposing that the Region of Peel, the City of Brampton, the City of Mississauga, and the Town of Caledon, partner, in alignment with advice from Peel Public Health, and invest in a significant joint communications campaign to residents of Peel Region.

The Chief Administrative Officer suggested that staff report back with a more fulsome outline of the vaccination program and related communications plan.

Councillor Parrish proposed that the motion from Councillor Palleschi be referred to staff for a report to the February 11, 2021 Regional Council meeting.

7. DELEGATIONS

7.2 Kevin Bechard, Senior Associate, Weston Consulting, on behalf of Dhillon Business Centre Inc.

Regarding the Peel 2041+ Regional Official Plan Review and Municipal Comprehensive Review Update and the Settlement Area Boundary Expansion as it Relates to Property Owned by Dhillon Business Centre Inc. Located at 13790 Airport Road in the Town of Caledon

Resolution Number 2021-50

Received

Kevin Bechard, Senior Associate, Weston Consulting, provided comments on behalf of Dhillon Business Centre Inc. and requested that the Sandhill Settlement Area be expanded to include the property located at 13790 Airport Road and nearby adjacent lands. He noted the request would strengthen Sandhill's current function as a transportation and logistics employment hub and be consistent with the strong market demand for lands in Caledon which permit transportation and logistics uses as-of-right in the Official Plan.

WITHDRAWN

~~7.3 Masood Khan, Resident, City of Brampton~~

~~Regarding High Water Bill~~

8. COVID-19 RELATED MATTERS

8.2 Economic Impact of the Global Pandemic on Peel's Economy

(For information)

Resolution Number 2021-51

Received

Members of Regional Council made enquiries regarding: the provincial government's suspension of evictions for commercial versus residential properties; the duration of the suspension; availability of data to determine if persons losing their jobs are tenants or homeowners; and, which helpline residents should call for assistance with respect to housing options.

The Commissioner of Human Services confirmed that the provincial government released a media statement on January 14, 2021, confirming that a regulation has been passed to suspend all eviction proceedings for the duration of the declared state of emergency.

The Commissioner of Finance and Chief Financial Officer undertook to review the data to determine if it can be broken down between tenant and homeowners.

10. STAFF PRESENTATIONS

Nil.

11. ITEMS RELATED TO PLANNING AND GROWTH MANAGEMENT

11.1 Update on Bill 222: Ontario Rebuilding and Recovery Act

Resolution Number 2021-52

Moved by Councillor Thompson

Seconded by Councillor Saito

That the comments on Bill 222: Ontario Rebuilding and Recovery Act, outlined in the report of the Interim Commissioner of Public Works, titled "Update on Bill 222: Ontario Rebuilding and Recovery Act", be endorsed;

And further, that a copy of the subject report be forwarded to the Ministry of Transportation, the Ministry of Municipal Affairs and Housing, the City of Brampton, the Town of Caledon and the City of Mississauga.

In Favour (22): Councillor Brown, Councillor Carlson, Councillor Crombie, Councillor Damerla, Councillor Dasko, Councillor Fonseca, Councillor Fortini, Councillor Groves, Councillor Innis, Councillor Kovac, Councillor Mahoney, Councillor McFadden, Councillor Medeiros, Councillor Palleschi, Councillor Parrish, Councillor Ras, Councillor Saito, Councillor Santos, Councillor Sinclair, Councillor Starr, Councillor Thompson, and Councillor Vicente

Abstain (2): Councillor Dhillon, and Councillor Downey

Carried

Members of Regional Council made comments regarding the need to address additional infrastructure such as the Light Rail Transit (LRT) extension and fibre for backhaul; and, requested clarification on how local projects are deemed to be a priority transit project.

The Interim Commissioner of Public Works noted that projects identified in the subject report were based on stated Regional advocacy positions and that additional recommended projects could be brought forward.

13. ITEMS RELATED TO ENTERPRISE PROGRAMS AND SERVICES

13.6 Establishing a Region of Peel Planning and Growth Management Committee

Resolution Number 2021-53 Two-Thirds Majority

Moved by Councillor Parrish

Seconded by Councillor Thompson

That a Region of Peel Planning and Growth Management Committee (the Committee) be established;

And further, that Sections 1.2.3 and 9.3.4 of the Region of Peel Procedure By-law 56-2019, as amended, be waived to permit the appointment of the Chair and Vice-Chair of the Planning and Growth Section of Regional Council as the Chair and Vice-Chair of the Committee, respectively;

And further, that the Terms of Reference of the Committee, attached as Appendix I to the report of the Interim Commissioner of Corporate Services and Interim Commissioner of Public Works, titled “Establishing a Region of Peel Planning and Growth Management Committee”, be approved;

And further, that the 2021 Planning and Growth Management Committee meeting dates, as set out in the subject report, be approved.

In Favour (22): Councillor Carlson, Councillor Crombie, Councillor Damerla, Councillor Dasko, Councillor Downey, Councillor Fonseca, Councillor Fortini, Councillor Groves, Councillor Innis, Councillor Kovac, Councillor Mahoney, Councillor McFadden, Councillor Medeiros, Councillor Palleschi, Councillor Parrish, Councillor Ras, Councillor Saito, Councillor Santos, Councillor Sinclair, Councillor Starr, Councillor Thompson, and Councillor Vicente

Abstain (2): Councillor Brown, and Councillor Dhillon

Carried

In response to questions of clarification from Members, the Interim Commissioner of Corporate Services noted that the proposed Committee Terms of Reference provide flexibility with respect to local committee member appointments and that the local municipalities can come back at a future date with their recommendations for membership.

15. ITEMS RELATED TO PUBLIC WORKS

Nil.

16. COMMUNICATIONS

Nil.

17. ITEMS RELATED TO HEALTH

Nil.

18. COMMUNICATIONS

Nil.

19. ITEMS RELATED TO HUMAN SERVICES

19.1 Funeral Benefit Program

Resolution Number 2021-54

Moved by Councillor Ras

Seconded by Councillor Sinclair

That the Commissioner of Human Services be authorized to provide financial assistance, on behalf of deceased Peel residents, who were low income and did not have sufficient funds in their estate to fully cover the cost of a basic funeral, burial and/or cremation.

In Favour (23): Councillor Brown, Councillor Carlson, Councillor Crombie, Councillor Damerla, Councillor Dasko, Councillor Downey, Councillor Fonseca, Councillor Fortini, Councillor Groves, Councillor Innis, Councillor Kovac, Councillor Mahoney, Councillor McFadden, Councillor Medeiros, Councillor Palleschi, Councillor Parrish, Councillor Ras, Councillor Saito, Councillor Santos, Councillor Sinclair, Councillor Starr, Councillor Thompson, and Councillor Vicente

Abstain (1): Councillor Dhillon

Carried

Councillor Ras made enquiries regarding: the break-down of data on Ontario Works clients and low income residents; the annual budget process; differing disposition and funeral rates across regions; the Region's procurement process for selection of service delivery options; and, preset payment ranges.

The Commissioner of Human Services undertook to provide information to Councillor Ras.

21. OTHER BUSINESS/COUNCILLOR ENQUIRIES

21.1 Enquiry Regarding Community Recycling Centre Fees and the Collection of Two Additional Bags of Waste as Part of the Biweekly Residential Waste Collection

Resolution Number 2021-55

Received

Councillor Fonseca stated that she has received resident enquiries regarding the possible reinstatement of fee waivers for 100 kg. single loads at Community Recycling Centres (CRCs) and extension of the two additional bags limit for biweekly residential waste collection.

The Interim Commissioner of Public Works noted that staff could monitor the situation and report back to Regional Council if direction is required.

22. NOTICE OF MOTION/MOTION

22.1 Motion Regarding the Federation of Canadian Municipalities (FCM) Economic Recovery Recommendations

Resolution Number 2021-56

Moved by Councillor Fonseca

Seconded by Councillor Santos

Whereas Canada's recovery from the COVID-19 pandemic will depend on municipalities as the order of government closest to the places where people live, work, thrive and struggle;

And whereas, Canada's federal-municipal partnership is supporting Canadians through this pandemic by delivering rapid housing solutions for vulnerable Canadians, expanding federal funding to bring reliable internet to rural Canadians, and keeping vital municipal services running strong through the Safe Restart Agreement;

And whereas, the pandemic has exposed longstanding inequalities and the need for a recovery that builds on our federal-municipal partnership to create jobs, promote inclusion and increase resilience to the next threat, whether it's a virus or climate change;

Therefore be it resolved, that the Region of Peel endorses the Federation of Canadian Municipalities' recommendations for a green and inclusive economic

recovery, Building Back Better Together, which empowers local leaders to deliver results for Canadians on the ground while continuing to protect the frontline services they rely on, including:

- *Building an inclusive recovery—where we create jobs and promote equality, by urgently scaling up the new Rapid Housing Initiative to end chronic homelessness in Canada, growing our affordable housing supply to prevent the flow into homelessness, and investing in community, cultural and recreational infrastructure to promote social inclusion;*
- *Building a green recovery that creates jobs and moves Canada closer to a net-zero emissions economy, by continuing to invest in efficient public transit, scaling up proven local initiatives that reduce GHG emissions and build communities' resilience to climate change; and*
- *Building a resilient partnership that matches our modern role in supporting Canadians and our economy, by ensuring municipal operating support continues as COVID-19 impacts stretch through 2021, directly empowering rural communities through new investments in rural transportation and housing, and doubling the federal Gas Tax Fund allocation over three years through a new Municipal Economic Recovery Fund;*

And further, that copies of this resolution be sent to Peel-area MPs

In Favour (23): Councillor Brown, Councillor Carlson, Councillor Crombie, Councillor Damerla, Councillor Dasko, Councillor Downey, Councillor Fonseca, Councillor Fortini, Councillor Groves, Councillor Innis, Councillor Kovac, Councillor Mahoney, Councillor McFadden, Councillor Medeiros, Councillor Palleschi, Councillor Parrish, Councillor Ras, Councillor Saito, Councillor Santos, Councillor Sinclair, Councillor Starr, Councillor Thompson, and Councillor Vicente

Abstain (1): Councillor Dhillon

Carried

Councillor Fonseca spoke to endorsement of the Federation of Canadian Municipalities' (FCM) recommendations for a green and inclusive economic recovery, Building Back Better Together, which empowers local leaders to deliver results for Canadians on the ground while continuing to protect the frontline services they rely on. She noted the FCM document is consistent with the Region of Peel's priorities for an inclusive, green and resilient pandemic recovery, with many partnerships, at all levels of government.

Councillor Santos expressed support for the motion, highlighting her interest in building a green recovery and her intention to promote active transportation and climate action at the Region of Peel.

23. BY-LAWS

Three Readings

Resolution Number 2021-57**Moved by** Councillor Ras**Seconded by** Councillor Vicente

That the by-laws listed on the January 14, 2021 Regional Council agenda, being By-laws 1-2021 to 3-2021 inclusive, be given the required number of readings, taken as read, signed by the Regional Chair and the Deputy Regional Clerk, and the Corporate Seal be affixed thereto.

Carried**23.1 By-law 1-2021**

A by-law to delegate the tax ratio setting authority to each lower-tier municipality and to provide a method to determine the portion of Regional levies that will be raised in each lower-tier municipality.
(Related to 13.1)

23.2 By-law 2-2021

A by-law to authorize the Regional Chair and the Regional Clerk to execute any future agreements required between the Province of Ontario and the Regional Municipality of Peel related to funding provided by the Province of Ontario to the Regional Municipality of Peel under the Dedicated Gas Tax Funds for Public Transportation Program.
(Related to 13.2)

23.3 By-law 3-2021

A by-law to authorize the Regional Chair and the Regional Clerk to execute a Transfer Payment Agreement between the Province of Ontario and the Regional Municipality of Peel related to funding provided by the Province of Ontario to the Regional Municipality of Peel under the Municipal Transit Enhanced Cleaning provincial funding.
(Related to 8.4)

24. IN CAMERA MATTERS**Resolution Number 2021-58****Moved by** Councillor Thompson**Seconded by** Councillor Fonseca

That Council proceed "In Camera" to consider reports relating to the following:

- A Position, Plan, Procedure, Criteria or Instruction to be Applied to Any Negotiations Carried On or To Be Carried On By or On Behalf of the Municipality or Local Board

Carried**Resolution Number 2021-59****Moved by** Councillor McFadden**Seconded by** Councillor Vicente

That Council move out of "In Camera".

Carried

Council moved in camera at 12:31 p.m.

Council moved out of in camera at 12:44 p.m.

24.1 December 10, 2020 Regional Council Closed Session Report
Resolution Number 2021-60

Received

This item was dealt with under the Consent Agenda.

24.2 December 17, 2020 Special Regional Council Closed Session Report
Resolution Number 2021-61

Received

This item was dealt with under the Consent Agenda.

24.3 Morgan Mae

(Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board)

Resolution Number 2021-62

Moved by Councillor Innis

Seconded by Councillor Kovac

That the contract (Document 2014-466N), awarded to Willms & Shier Environmental Lawyers LLP for legal representation in the Morgan Mae litigation, be increased in the amount of \$367,500.00 (excluding applicable taxes) for a total commitment of \$532,500.00 (excluding applicable taxes), in accordance with Procurement By-Law 30-2018, as amended;

And further, that authority be granted to the Director of Procurement, upon the advice of the Regional Solicitor, to approve further retention of legal and other services such as expert evidence that may be required to the limit of the approved project budget, in order to achieve the completion of litigation or, subject to the approval of Regional Council, a settlement.

Carried

This item was dealt with under the Consent Agenda.

24.4 Linior Da Enterprises Inc.

(Litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; and, A proposed or pending acquisition or disposition of land by the municipality or local board)

Resolution Number 2021-63**Moved by** Councillor Innis**Seconded by** Councillor Kovac

That the contract (Document 2016-535N), awarded to Borden Ladner Gervais LLP to retain legal services respecting expropriation of property at Mayfield Road from Airport Road to Coleraine Drive in the City of Brampton and the Town of Caledon and litigation with respecting its contamination by hydrocarbons be extended in the amount of \$390,110.00 (excluding applicable taxes) for a total commitment of \$630,110.00 (excluding applicable taxes), in accordance with Procurement By-Law 30-2018, as amended;

And further, that authority be granted to the Director of Procurement, upon the advice of the Regional Solicitor, to approve further retention of legal and other services that may be required to the limit of the approved project budget, in order to achieve the completion of litigation and other legal services required or, subject to the approval of Regional Council, a settlement.

Carried

This item was dealt with under the Consent Agenda.

24.5 A Position, Plan, Procedure, Criteria or Instruction to be Applied to Any Negotiations Carried On or To Be Carried On By or On Behalf of the Municipality or Local Board

Resolution Number 2021-64**Moved by** Councillor Starr**Seconded by** Councillor Innis

That the direction given in camera to the Interim Commissioner of Corporate Services related to item 24.5 on the January 14, 2021 Regional Council agenda be approved, and voted upon in accordance with Section 239(6)(b) of the Municipal Act, 2001, as amended.

In Favour (23): Councillor Brown, Councillor Carlson, Councillor Crombie, Councillor Damerla, Councillor Dasko, Councillor Downey, Councillor Fonseca, Councillor Fortini, Councillor Groves, Councillor Innis, Councillor Kovac, Councillor Mahoney, Councillor McFadden, Councillor Medeiros, Councillor Palleschi, Councillor Parrish, Councillor Ras, Councillor Saito, Councillor Santos, Councillor Sinclair, Councillor Starr, Councillor Thompson, and Councillor Vicente

Abstain (1): Councillor Dhillon

Carried

25. BY-LAWS RELATING TO IN CAMERA MATTERS

Nil.

26. BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL

Resolution Number 2021-65**Moved by** Councillor Mahoney**Seconded by** Councillor Kovac

That By-law 4-2021 to confirm the proceedings of Regional Council at its meeting held on January 14, 2021, and to authorize the execution of documents in accordance with the Region of Peel by-laws relating thereto, be given the required number of readings, taken as read, signed by the Regional Chair and the Deputy Regional Clerk, and the corporate seal be affixed thereto.

Carried**27. ADJOURNMENT**

The meeting adjourned at 12:46 p.m.

Deputy Regional Clerk

Regional Chair

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD 2021/02/11	MEETING NAME Regional Council
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Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD Jan 18 2020

NAME OF INDIVIDUAL(S) Clinton Baretto and Ameek Singh

POSITION(S)/TITLE(S) Clinton (Clinical Director Homeless Health Peel) and Ameek Singh (Nurse In Charge)

NAME OF ORGANIZATION(S) Homeless Health Peel
--

E-MAIL clinton@hhpeel.ca and ameek@hhpeel.ca	TELEPHONE NUMBER [REDACTED]	EXTENSION
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REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) To thank Region of Peel for providing community access to the isolation centre and the work done during the pandemic by HH Peel during the pandemic by HH Peel during this time to support the residents of the region
--

A formal presentation will accompany my delegation <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Presentation format: <input checked="" type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input checked="" type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/>
Additional printed information/materials will be distributed with my delegation : <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Attached

Note:
Delegates are requested to provide an electronic copy of all background material / presentations to the Clerk's Division at **least ten (10) business days prior** to the meeting date so that it can be included with the agenda package. **In accordance with Procedure By-law 56-2019, as amended, delegates appearing before Regional Council or Committee are requested to limit their remarks to 5 minutes and 10 minutes respectively (approximately 5/10 slides).**
Delegates should make every effort to ensure their presentation material is prepared in an [accessible format](#).
Once the above information is received in the Clerk's Division, you will be contacted by Legislative Services staff to confirm your placement on the appropriate agenda.

Notice with Respect to the Collection of Personal Information
(Municipal Freedom of Information and Protection of Privacy Act)

Personal information contained on this form is authorized under Section 5.4 of the Region of Peel Procedure By-law 56-2019, as amended, for the purpose of contacting individuals and/or organizations requesting an opportunity to appear as a delegation before Regional Council or a Committee of Council. The Delegation Request Form will be published in its entirety with the public agenda. The Procedure By-law is a requirement of Section 238(2) of the *Municipal Act, 2001*, as amended. Please note that all meetings are open to the public except where permitted to be closed to the public under legislated authority. All Regional Council meetings are audio broadcast via the internet and will be posted and available for viewing subsequent to those meetings. Questions about collection may be directed to the Manager of Legislative Services, 10 Peel Centre Drive, Suite A, 5th floor, Brampton, ON L6T 4B9, (905) 791-7800 ext. 4462.

Please save the form to your personal device, then complete and submit via email attachment to council@peelregion.ca

Region of Peel Delegation Feb 11, 2021



CLINTON BARETTO NP – CLINICAL DIRECTOR

AMEEK SINGH RN – NURSE IN CHARGE (BRAMPTON SITE)



Who we are

A nurse led service founded by 7 nurses to serve the most vulnerable residents of Peel

All residents of Peel

Currently expanded to 28 nurses

Philosophy of

- Trauma informed practice
- Harm reduction
- Self-Determination
- Autonomy
- Social Justice



OUR WORK

Providing clinical services at three isolation centres

(1 in Brampton, 2 in Mississauga)

Culturally Competent Care

Wellness checks for COVID-19 patients and PUI

Medication management

Chronic Disease management

Early Intervention

- Providing primary care service at the new Downtown Brampton Drop-in
- Addictions and Mental health support and treatment
- Medical support for ODSP and OW applications
- Diagnosis and treatment for acute and chronic conditions
- Connection to the wider healthcare system



Lessons Learned

Precariously housed individuals also have precarious medical access

More needs to be done to prevent vulnerable individuals from being exploited, especially seniors

The integration of Social Services, Housing, and Primary Care is a must in our region, and requires out of the box thinking and funding.

We do not operate in silos



OUR PARTNERS

Region of Peel (Health, ***HOUSING***)

Salvation Army

SHIP

Regeneration

William Osler Health System

Trillium Health Partners

And so many others

Our Councillors

Thank you for advocating for our community.

Thank you for involving us to provide care for our community members.

Thank you for continuing to support us as we work through the pandemic.



NEXT TO COME

One Year Anniversary

We will be working with Region of Peel staff to collate all of our data and present it to you within the wider context with our partners.

Request for Delegation

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD 2021/02/11	MEETING NAME Regional Council
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Attention: Regional Clerk
Regional Municipality of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9
Phone: 905-791-7800 ext. 4582
E-mail: council@peelregion.ca

DATE SUBMITTED YYYY/MM/DD 2021/02/04
--

NAME OF INDIVIDUAL(S) Sukha Dhaliwal
--

POSITION(S)/TITLE(S) Business Owner

NAME OF ORGANIZATION(S) Peel Resident

E-MAIL [REDACTED]	TELEPHONE NUMBER [REDACTED]	EXTENSION
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REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED) To raise with council the human rights violations currently taking place in India in regards to peaceful protests by farmers. With a large South Asian population in Peel Region this is an issue that is effecting many Peel region residents as our families in India are facing gross human rights violations, I would like to encourage council to create a joint statement and be our voice Requesting to speak at the council meeting on February 11, 2021 and presentation materials can be submitted by February 8, 2021
--

A formal presentation will accompany my delegation <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Presentation format: <input checked="" type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Picture File (.jpg) <input type="checkbox"/> Video File (.avi,.mpg) <input type="checkbox"/> Other <input type="text"/> Additional printed information/materials will be distributed with my delegation : <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Attached

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<p align="center">Notice with Respect to the Collection of Personal Information (Municipal Freedom of Information and Protection of Privacy Act)</p> <p>Personal information contained on this form is authorized under Section 5.4 of the Region of Peel Procedure By-law 56-2019, as amended, for the purpose of contacting individuals and/or organizations requesting an opportunity to appear as a delegation before Regional Council or a Committee of Council. The Delegation Request Form will be published in its entirety with the public agenda. The Procedure By-law is a requirement of Section 238(2) of the <i>Municipal Act, 2001</i>, as amended. Please note that all meetings are open to the public except where permitted to be closed to the public under legislated authority. All Regional Council meetings are audio broadcast via the internet and will be posted and available for viewing subsequent to those meetings. Questions about collection may be directed to the Manager of Legislative Services, 10 Peel Centre Drive, Suite A, 5th floor, Brampton, ON L6T 4B9, (905) 791-7800 ext. 4462.</p>

Please save the form to your personal device, then complete and submit via email attachment to council@peelregion.ca



Human Rights Advocacy for India's Farmers Protest

Delegation to Region of Peel Council

February 11, 2021



India's Farm Bills

Agriculture is the primary source of livelihood for over 50% of India's population

India has seen over 300,000 farmer-suicides in the past 20 years due to rising debts, poor irrigation and increased cost of cultivation etc.

September 2020 – Parliament of India introduced & passed three farm bills:

- The Farmers Produce Trade and Commerce Act
- The Farmers Agreement on Price Assurance and Farm Services Act
- The Essential Commodities Act 2020



Violence Against Protestors & Censorship

As of February 7, 2021, 206 protestors have died while 123 are missing



Impact to Peel Residents

India is the top country of birth for Peel immigrants (26%)

Thousands of Peel residents have been protesting since Fall 2020

There are many people globally, including Peel residents, currently in India providing support, including medical aid and basic necessities for protestors, who have also faced violence



Support from Peel Regional Council

Support and stand in solidarity with affected Peel residents

Advocate at Provincial and Federal levels of government



Mayor of Fresno city, agriculture capital of California show solidarity with farmers in India #FarmersProtest



Request for Delegation

FOR OFFICE USE ONLY

MEETING DATE YYYY/MM/DD 2021/01/14 2021/02/	MEETING NAME REGION OF PEEL COUNCIL
---	---

DATE SUBMITTED YYYY/MM/DD

2021/01/10 2021/02/08

NAME OF INDIVIDUAL(S)

MASOOD KHAN

POSITION(S)/TITLE(S)

OWNER OF **[REDACTED]** **BRAMPTON, ONTAIRO**

NAME OF ORGANIZATION(S)

CANADIAN ASSOCIATION OF THE PAKISTANI MEDIA

E-MAIL

mkhan@theeasternnews.com

TELEPHONE NUMBER

EXTENSION

REASON(S) FOR DELEGATION REQUEST (SUBJECT MATTER TO BE DISCUSSED)

REGION OF PEEL SENT ME A 40 YEARS HIGH BILL. WE LIVED IN THIS HOUSE FOR THE PAST 11 YEARS, NOTHING HAS CHANGED AT OUR END (NO VEGI GARDEN, NO FARMING, NO EXTRA PEOPLE IN THE HOUSE).

THIS BILL IS NOT CONFORMING WITH ANY OF THE LAST 10 YEARS WATER AND SEWER BILL. I HAVE BEEN ASKING STAFF AND MANAGEMENT TO WAIVE THE EXTRA \$500 THAT THEY HAVE BILLED US WITH NO EVIDENCE OR PROOF OF EXTRA USE BUT THEY ARE WASTING SO MUCH TIME IN DOING SO AND NOW ASKING FOR A DELEGATION FOR THIS SMALL AMOUNT.

A formal presentation will accompany my delegation <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
Presentation format: <input type="checkbox"/> PowerPoint File (.ppt) <input type="checkbox"/> Picture File (.jpg)	<input type="checkbox"/> Adobe File or Equivalent (.pdf) <input type="checkbox"/> Video File (.avi,.mpg) <input checked="" type="checkbox"/> Other SPEAKING
Additional printed information/materials will be distributed with my delegation : <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> Attached	
<p>Note: Delegates are requested to provide an electronic copy of all background material / presentations to the Clerk's Division at least ten (10) business days prior to the meeting date so that it can be included with the agenda package. In accordance with Procedure By-law 56-2019, as amended, delegates appearing before Regional Council or Committee are requested to limit their remarks to 5 minutes and 10 minutes respectively (approximately 5/10 slides).</p> <p>Delegates should make every effort to ensure their presentation material is prepared in an accessible format.</p> <p>Once the above information is received in the Clerk's Division, you will be contacted by Legislative Services staff to confirm your placement on the appropriate agenda.</p>	
<p align="center">Notice with Respect to the Collection of Personal Information (Municipal Freedom of Information and Protection of Privacy Act)</p> <p>Personal information contained on this form is authorized under Section 5.4 of the Region of Peel Procedure By-law 56-2019, as amended, for the purpose of contacting individuals and/or organizations requesting an opportunity to appear as a delegation before Regional Council or a Committee of Council. The Delegation Request Form will be published in its entirety with the public agenda. The Procedure By-law is a requirement of Section 238(2) of the <i>Municipal Act, 2001</i>, as amended. Please note that all meetings are open to the public except where permitted to be closed to the public under legislated authority. All Regional Council meetings are audio broadcast via the internet and will be posted and available for viewing subsequent to those meetings. Questions about collection may be directed to the Manager of Legislative Services, 10 Peel Centre Drive, Suite A, 5th floor, Brampton, ON L6T 4B9, (905) 791-7800 ext. 4462.</p>	

Please save the form to your personal device, then complete and submit via email attachment to council@peelregion.ca

MASOOD KHAN MVA

CHAIR

Canada Day
Committee of the
South Asians

PRESIDENT

United front of the
Pakistani-Canadians

DIRECTOR

CANADIAN
HELPING ARMS

PRESIDENT

Canadian Association
of the Pakistani
Media

CHAIR

Credit-Ridge
Residents
Association

PRESIDENT

Talent Search
International

PRESIDENT

Islamic Centre of
Mississauga

Director

Pakistani
Community Centre

EDITOR

Eastern News
(Since 1979)

February 08, 2021

Sent via email

Chair and the Regional Councillors
Region of Peel
10 Peel Centre Drive, Suite A
Brampton, ON L6T 4B9

Respected Chair and the Regional Councillors,

Re: 40 Years high Water and Sewer Bill

I am a residence of Region of Peel for the past 40 years and do not remember defaulting in any payment to the region, because all previous bills were normal.

Last fall, I have received an unusual 40 years high bill, contacted Region of Peel via email and phone calls just to find out that they have no responsibility to prove the amount of the bill and the reason for this unusual bill, another words, onus was put on me to prove my innocence which I find, unethical and senseless (onus to prove charge should always be on the party who is accusing or asking for it).

WE have been living in this newer south Brampton home since 2010, a well built home with all modern and updated sanitary system, we have no farm or vegetable garden in our backyard but we do have an sprinkler system which goes off and on automatically since we installed the system and the person taking care of this service religiously comes to shut it off in late October and puts it on in late March.

Nothing has changed at our end including number of people living in the house (4 adults); I have no idea why the subject bill was so high during fall months.

When communicating with the Region, I suggested them to monitor use of water prior and post this billing period to determine if our house plumbing has any leak or fault, particularly post this billing period and sure enough, the next bill was normal and conforming with all previous bills as expected.

Evidently, Region has failed to prove the cause for this high amount bill and therefore I am requesting the Regional Council to waive the extra amount billed in this Water bill (*I have been paying usual and normal amount except this disputed amount to maintain our good and prompt payment record and did not hold any payment so far*).

This has wasted a lot of time on both ends, Regional staff is paid for their time but my time is worth a lot more than this \$504 that I am asking you to waive. My humble request is to authorize your management to handle this small dispute in their respected office rather than bringing \$500 dispute to the Regional Council, I am sure Council has better things to do.

Thank you all for your time,

sincerely yours,

[Redacted] Brampton, ON [Redacted]
Phone: [Redacted] Email: mkhan@theeasternnews.com

Peel's Community Mass Vaccination Plan

Lawrence Loh, MD MPH FCFP FRCPC FACPM
Medical Officer of Health, Region of Peel
February 11, 2021



Plan's approach

- **Goal:** vaccinate at least 75% of Peel's population against COVID-19 as quickly and safely as possible
 - Priority to the most vulnerable populations
 - Requires at least 2.3 million doses
- Flexibility for continuous adjustments, i.e., scale up if increase in vaccine supply
- Shared responsibility and partnership across health system, community sectors and local government

Local vaccination progress to date

Target Population	Doses Administered as of February 7, 2021	Site
Long-Term Care and high-risk Retirement Home workers & other health care workers	24,447	Peel Hospitals (Trillium Health Partners & William Osler Health System)(Pfizer)
Residents, workers and essential caregivers	9,683	Long-Term Care and High-Risk Retirement Homes (Moderna)

PHASE	P H A S E 1 High-risk population vaccination				P H A S E 2 Mass deliveries of vaccines				P H A S E 3 Steady state
Expected Doses from Province	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG and onward
	15,000	35,000	60,000	120,000	500,000	500,000	500,000	500,000	TBD
Vaccination Tactics	Hospital site clinics								
	Onsite Clinics (e.g. Long Term Care, Shelters, Correctional Facilities)								
					Community Vaccination Clinics (mass, mobile, drive-thru)				
					Primary Care Providers and Pharmacists				
Priority Populations*	<ul style="list-style-type: none"> • Congregate living for seniors • Adult home care recipients • Health care workers • Adults 80+ • Other types of group living settings • Indigenous, Metis, Inuit Populations 				<ul style="list-style-type: none"> • Adults (50 to 79) • Adults with chronic conditions • Essential workers 				<ul style="list-style-type: none"> • Remaining eligible population

*This is not an exhaustive list of priority populations, additional information will be made available at peelregion.ca/coronavirus/vaccine/

Enablers for success

Risk	Provincial Enablers	Local Enablers
Vaccine allocation	<ul style="list-style-type: none"> • Equitable vaccine allocation that accounts for community need and transmission. 	<ul style="list-style-type: none"> • Ability to administer vaccine quickly and effectively.
Technology - COVax	<ul style="list-style-type: none"> • Clarity on functionality, data availability and IT equipment. • Training for COVax for vaccine providers. • Appointment booking system, with prioritization screening embedded in it. 	<ul style="list-style-type: none"> • Developing parallel system for data tracking at clinic level (until COVax is ready). • Utilizing existing ROP scheduling and appointment booking tools, with add-in for screening. • Supplementing IT equipment for COVax

Enablers for success

Risk	Provincial Enablers	Local Enablers
PPE Supplies	<ul style="list-style-type: none"> Confirm and increase allocations of PPE supplies for clinic operations. Market is competitive and finite for procuring PPE. 	<ul style="list-style-type: none"> Deliberately source enough PPE supplies for next six months to ensure health & safety requirements are met. Acquire sufficient storage facility immediately.
Human resources	<ul style="list-style-type: none"> Primary care and pharmacists embedded in the rollout, utilizing existing universal influenza immunization program infrastructure. 	<ul style="list-style-type: none"> Use all available sources to secure necessary resources. Share resources amongst partnering agencies, when appropriate/ available.
Communications	<ul style="list-style-type: none"> Consistent and centralized provincial messaging (e.g., vaccine hesitancy, priority populations). 	<ul style="list-style-type: none"> Amplify provincial messages and implement targeted local campaigns for diverse groups.

Vaccinations sites

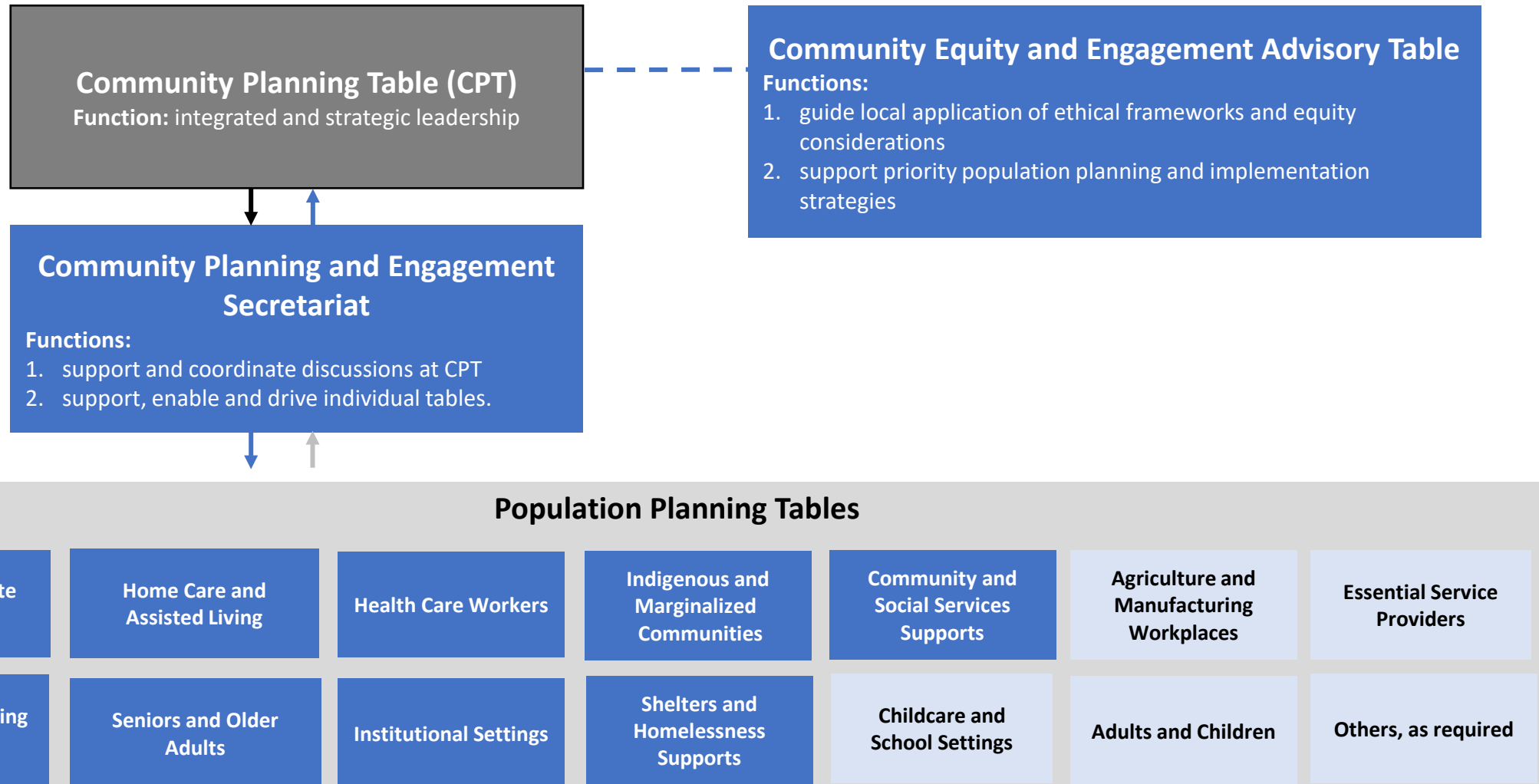
- Additional sites for vaccine:

- mobile clinics
 - drive-thru's
 - primary care
 - pharmacies
- Adds 8000+ doses per day

- Sites will be 'clinic ready' and functional in advance of opening dates, awaiting vaccine supply to initiate bookings and launch

	Community Clinics (subject to change)				Hospitals
Confirmed Sites	Region of Peel 7120 Hurontario St Mississauga	Region of Peel 10 Peel Centre Dr Brampton	Caledon East Community Complex 6215 Old Church Rd Caledon East	Brampton Soccer Centre 1495 Sandalwood Pkwy E Brampton	Trillium Health Partners Mississauga Hospital 100 Queensway W Mississauga William Osler Health System Brampton Civic 2100 Bovaird Dr E, Brampton
Estimated Opening	Late February – March 2021			Late February – March 2021	December 2020 onwards (not currently open to public)
Other Pending Sites	South Mississauga Central Mississauga Northwest Brampton Near Pearson airport				
Planned Capacity	25,900 doses per day, total for these sites (ability to scale up to at least 42,700 doses per day, total for these sites)				
Notes	Information is subject to change at any time; doses are estimates Information is current as of February 8, 2021				

Community engagement: high-level governance structure



Planning Teams will be responsible for leading discussions and ensuring integrated vaccination clinic execution within their population (settings). 8

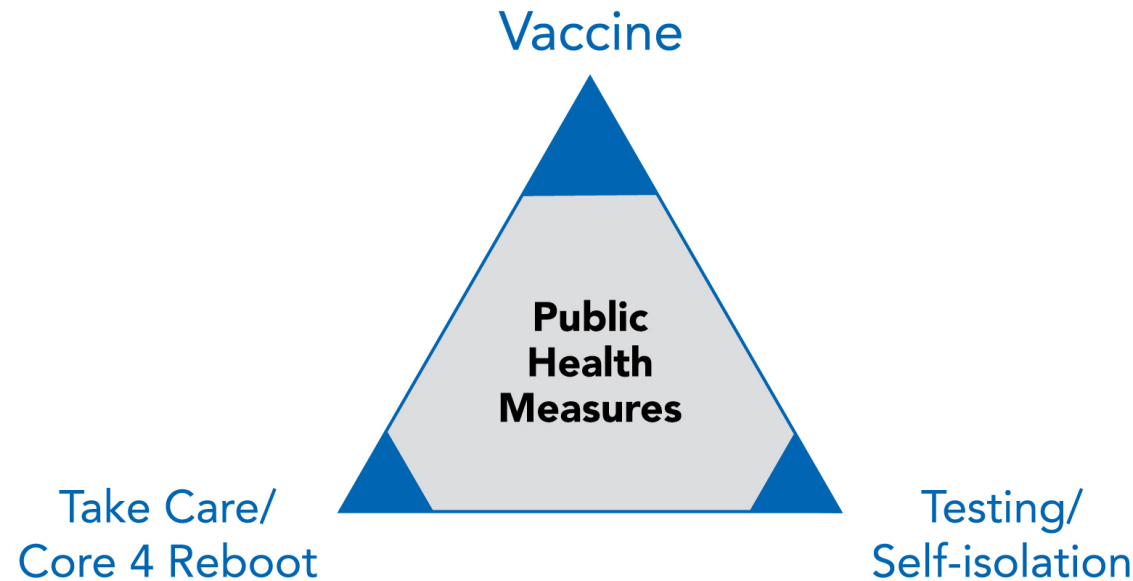
Communications approach

Public Health vaccination communications:

What and Why?

- Encourage readiness
- Build trust
- Correct misinformation
- Answer the questions:
 - “What is it?”
 - “Why should I get it?”
 - “When is it my turn?”

2021 Communications Approach



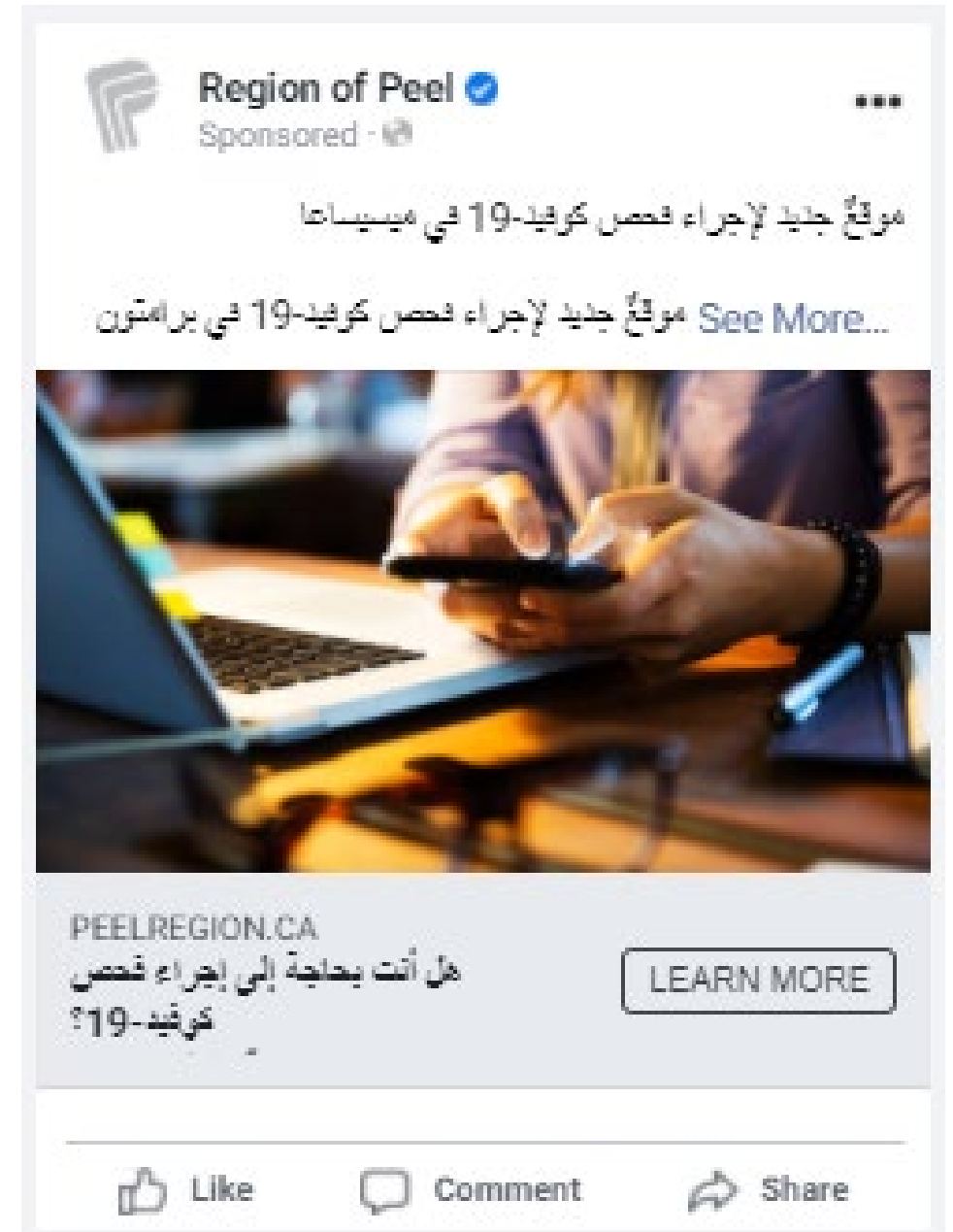
Operational vaccination communications:

How?

- Provide clear information on clinics
- Answer process questions
- Determine on-site communications
- Prepare emergency and security communications
- Answer the question: "How can we help you?"

Communications tactics

- Credible messages experts
- Multi-language advertising and social media
- Print media and digital marketing
- Website – credible and current
- Ethnic and local radio
- Outdoor and transit advertising
- Digital signs
- Partnerships in the community



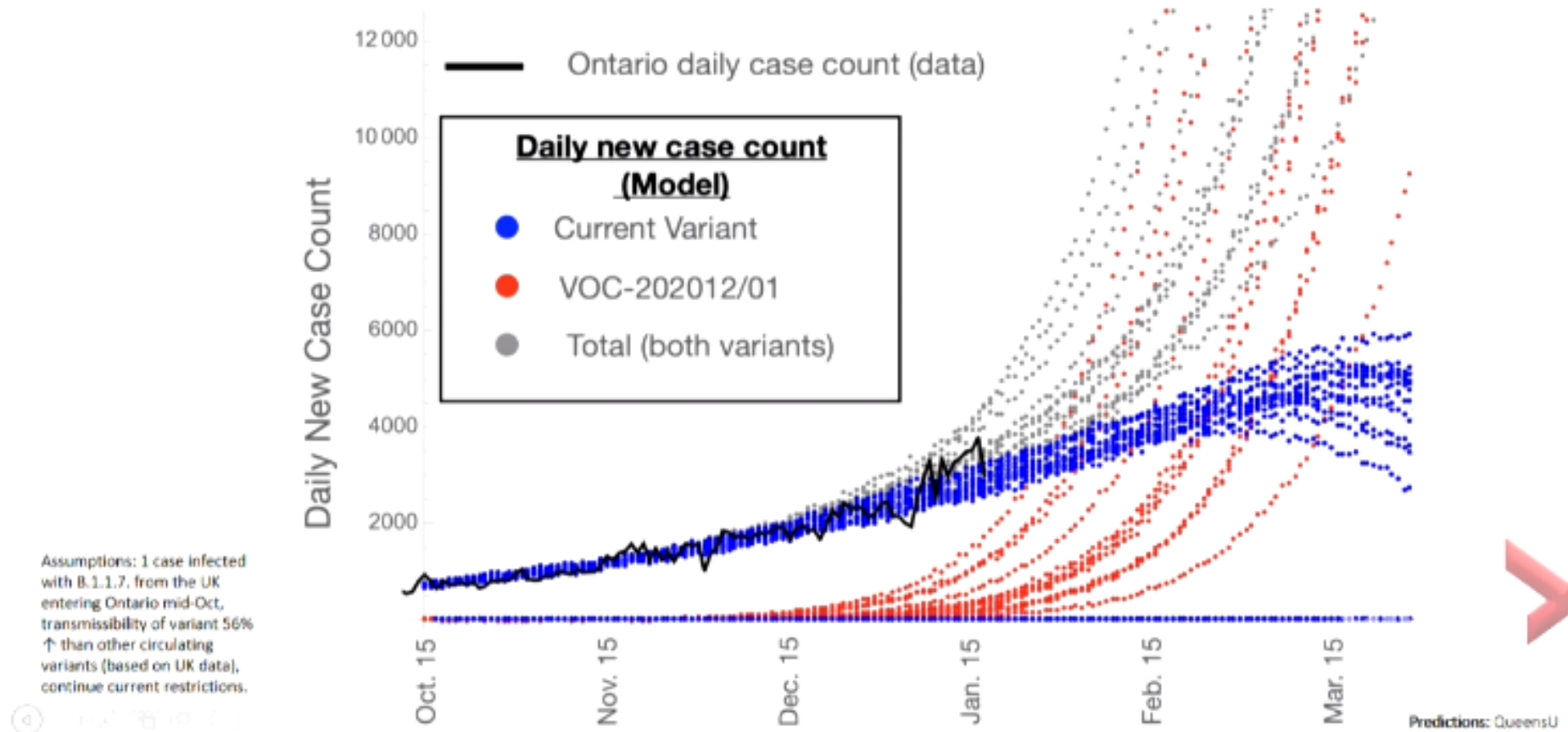


Next steps

- Finalize additional mass vaccination sites
- Ensure clinic readiness for increased capacity if vaccine surge
- Work with Province and local partners to convert risks into enablers for success
- Leverage Planning Tables to optimize vaccine outreach and uptake
- Ensure timely, consistent and targeted communications across diverse groups and priority populations

Important context: variants vs. vaccines

If the SARS-CoV-2 variant B.1.1.7 spreads in the community, doubling time for cases could drop to 10 days in March



Thank you.

Lawrence Loh, MD MPH FCFP FRCPC FACPM
Medical Officer of Health, Region of Peel

For Information

REPORT TITLE: **2021 Communications Update for COVID-19 and the Mass Vaccination Plan**

FROM: Kathryn Lockyer, Interim Commissioner of Corporate Services
 Nancy Polsinelli, Commissioner of Health Services

OBJECTIVE

To provide Regional Council with a summary of COVID-19 communications from 2020 and opportunities to augment and amplify communications strategies planned for 2021 that will:

1. Need to evolve as the pandemic evolves over time.
2. Provide key messages related to the Core Four as a re-booted campaign.
3. Ensure messaging related to testing and self-isolation continues as an important aspect of COVID-19 management.
4. Ensure all Peel residents have the right information about the COVID-19 vaccine, and know when, where and how they can get it.

REPORT HIGHLIGHTS

- Highly targeted and responsive communications in 2020, reached residents in Peel with an aim to inform about and encourage adherence to public health measures, use of personal protective behaviours, COVID-19 testing and self-isolation.
 - Community engagement and partnerships have amplified key messages.
 - The Region of Peel - Public Health's profile has risen significantly through effective communications tactics including, Dr. Loh as spokesperson, community engagement and partnerships and by leveraging new and existing channels.
 - Success is demonstrated in the dramatic growth in traffic and engagement on digital (web) and social channels as well as person-to-person interactions.
 - Vaccine communication, including managing expectations, building readiness, reducing barriers, and centralizing clinical information, will be prioritized for 2021, while the current, highly targeted behaviour change and risk communications continue.
 - Never has adherence to public health measures been more critical. Augmenting the Region's ongoing campaigns with agency support will build on the success of the existing effort, provide fresh tactics, and allow the Region to manage communications for mass vaccination.
-

2021 Communications Update for COVID-19 and the Mass Vaccination Plan

DISCUSSION

1. Background

The pandemic has been the focus of Public Health action since January 2020. The three goals of the pandemic response are to:

1. Prevent illness and save lives to the greatest extent possible.
2. Protect our healthcare system.
3. Minimize the societal and economic impacts of COVID-19 on our community.

Communications is a key enabler to support Public Health to achieve its goals. Communication goals are to effectively:

- Provide access to timely and relevant information, including data, on COVID-19.
- Provide knowledge and education about COVID-19 and preventative measures.
- Anticipate, identify, and manage issues and risks.

2. 2020 Communications Plan

Drawing on the best practices of how to change behaviour, as well as health-based risk communications, communications strategies and messages were developed and deployed to support the achievement of the above goals. Four communication strategies were identified and enacted:

1. Public communication – Proactively collaborate with partners and key stakeholders to prepare and provide Peel communities with updated information to support behaviour change/skill building and to influence workplace practices using multiple channels.
2. Issues management – Effectively anticipate, identify, and manage issues and risks in collaboration with partners and to provide a strategic lens to respond to emerging trends or changes in the socio-political environment.
3. Education and outreach – Deliver timely and up to date information to the community to build their education on COVID-19 and preventative measures. To provide Health Professionals with up-to-date information on COVID-19 that they can share with their patients.
4. Inquiries and media management – Provide Peel communities, Regional Council and local media with accurate and timely responses to their queries.

The strategies focused on communicating with key audiences and communities in Peel which includes but are not limited to:

- Peel's residents and diverse communities
- Businesses/workplaces
- Schools
- Local municipalities
- Places of worship
- Health care professionals
- Media (local, provincial, and federal) broadcast and print; social media

2021 Communications Update for COVID-19 and the Mass Vaccination Plan

The Core 4 community code of conduct and critical messages for testing and self-isolation were launched and sustained to ensure continued individual, organizational, and business compliance. Staff employed methodologies that were designed to change behavior and used audience-specific tactics to reinforce proper preventative measures and to avert behavioural relapse as COVID fatigue set in. Further, staff collected resident input and concerns through many channels (i.e. PH COVID call center, email enquiries and Peel's COVID Community Response Table) to continuously improve the communication strategies and to meet evolving community needs. The following communications tactics were used to reach as many Peel residents, organizations, and workplaces as possible using accurate information, compelling messages and images, and the Peel brand:

- Credible messages from a respected spokesperson in Dr. Loh
- Paid print media and digital marketing
- Targeted email marketing
- Translation tools and virtual assistant on the website
- Multi-language advertising and social media (organic and paid)
- Ambassador partnerships and marketing
- Ethnic and local radio
- Outdoor and transit advertising
- Targeted webinars and town halls in collaboration with partners
- Communication toolkits for Councillors and community partners
- Traditional (municipal and community partners) and non-traditional partnerships (COVID-19 Taskforces)

Refer to Appendix I for a sample of creative assets across platforms.

3. Outcomes and Success Measures

Specific outcomes were identified to measure effectiveness:

1. Peel residents have access to information through various audience-appropriate communications channels, using a targeted approach to achieve broad reach.
2. Information is up-to-date, relevant, and appropriate for each identified target audience, including multicultural, at-risk, and high priority (workplaces, schools, congregate, household).
3. Increase in the proportion of Peel residents and businesses that understand COVID-19 and proper preventative measures to prevent spread.
4. Public Health is prepared to respond to emerging risk and issues and maintain community confidence during crises.

Success was demonstrated through several measures. The Region has significantly grown and sustained its digital and social reach to and relevance to residents and stakeholders through 2020. It has also engaged with a record number of residents through person-to-person channels. Specifically:

- Web users grew approximately 64 per cent (to >5 million) and web page views increased approximately 55 per cent (to >21 million), compared to 2019.
- Web home page views increased 717 per cent since early Jan. 2020.
- Social channels grew in followership and achieved record engagement:

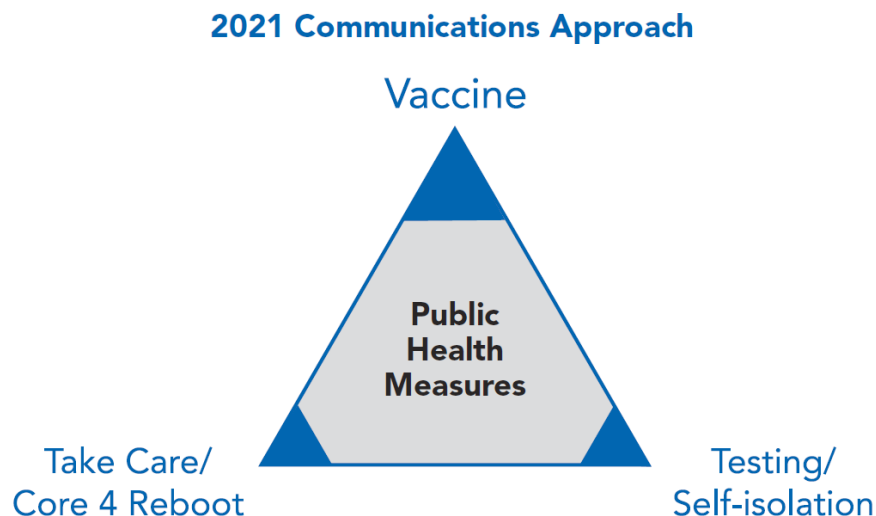
2021 Communications Update for COVID-19 and the Mass Vaccination Plan

- Twitter followers increased 40 per cent and tweets saw a 380 per cent increase in impressions (views) and 822 per cent increase in engagements (meaningful interaction).
- Instagram channel was launched, and new methods (Instagram Reels) of connecting with audiences drew record engagement (25,000 views on mask wearing tips).
- Facebook advertising targeting Peel's top 11 languages reached more than 1.6 million people.
- YouTube subscribership grew by over 30 per cent and the channel boasts one of the highest numbers of video views (13.1 million) for a Canadian municipality, surpassing Toronto, Vancouver, and Calgary.
- Media requests totalled more than 500.
- Phone inquiries to public health call centres surpassed 73,000 calls.
- E-mail inquiries topped 3000.

New and existing partnerships helped to amplify and extend the Region's messages. Key messages and marketing assets were requested by and shared with partners to ensure alignment and consistency of information for Peel residents. This group includes community-led COVID-19 task forces (South Asian, Muslim, Hispanic), religious leaders, municipalities, hospitals and health care providers, Ontario Health, Canadian Mental Health Association, member agencies at the Peel COVID-19 Community Response Table, schools, businesses, local and national media, Vaccine Community Planning Table and more.

4. Strategic Approach for 2021

The communications plan for 2021 builds upon the existing 2020 communication strategies, approaches, and engagement tactics. Multiple, simultaneous campaigns will be required to reach the population across three Focus Points; Take Care/Core 4 Reboot, Testing/Self Isolation, and Vaccine (Figure below).



Broad awareness and behaviour change messaging related to COVID-19 vaccination is underway. Vaccine messaging will span topics such as access, hesitancy, readiness, centralized clinical information, and behavioural norms and practices as vaccination coverage grows across Peel.

2021 Communications Update for COVID-19 and the Mass Vaccination Plan

Expanding reach and increasing engagement is critical given the urgency to vaccinate the population quickly. In addition to the existing marketing and communications mix used in 2020, staff are exploring the use of additional channels and tactics for 2021. These include, but are not limited to:

- Increased and targeted print, ethnic and digital media.
- Influencer marketing.
- Mobile marketing.
- Indoor/outdoor advertising, including point-of-sale video, billboard, etc.
- Expanded toolkit development for grassroots and community partners, and workplaces.
- Sponsored content.
- Elevator advertising.
- Peel Living residential signage.
- Vehicle wraps (fleet).

Refer to Appendix II for an overview of tactical examples both planned and in progress itemize under each pillar. Please note this is a working document and items included within are not comprehensive.

5. Agency Support to Secure a Broader Impact and Reach

The Region of Peel is engaging the services of a creative marketing agency to augment current work. This will support media planning and buying and assist to coordinate and deliver messaging on the three unique yet connected message pillars. Staff will continue to engage the cities of Brampton and Mississauga, and the Town of Caledon to support the delivery of aligned messages.

Due to the urgency to expand our efforts, staff used the emergency procurement protocols to complete a direct negotiation with Publicis.

Expected Outcomes/Deliverables for Publicis include:

1. Expanded reach with priority, multicultural and multilingual audiences.
2. Further amplification of messaging by employing new channels and media outlets.
3. Continued provision of consistent, credible information to Peel residents, in line with relevant public health guidance and vaccination messaging.
4. Development of creatives informed by public health expertise and communications science.

Key performance indicators (KPIs) will be established by Peel Public Health and Publicis in February following the approval of the specified approach. KPIs will be monitored monthly.

RISK CONSIDERATIONS

Risks related to effectively engaging with the community through proactive communication, given the COVID-19 fatigue which has worn down the desire and ability of residents to consume information. The plan outlined is designed to mitigate this risk as much as possible.

Risks related to providing timely and accurate information to our audiences due to factors beyond Regional control, including changes to restrictions and changes in vaccine supply which

2021 Communications Update for COVID-19 and the Mass Vaccination Plan

may impact clinic operations and associated communications, as well as testing and personal protection imperatives. To mitigate this risk, the team has established routines to be able to respond effectively and adjust information on-the-go and will use applicable channels to update information to keep residents informed.

Overall, regardless of efforts to communicate effectively, health risks and disparities related to COVID-19 will continue to exist. A strong commitment to targeted messaging, engagement, and refreshed methods and messaging will be used to mitigate these risks as much as possible.

FINANCIAL IMPLICATIONS

Staff recommend that all costs related to the work of the Agency be funded from the Region's Provincially funded Safe Restart Funding, subject to any other sources of funding that may be announced over the year. Costs associated with agency work are estimated to be not more than \$150,000 per month for up to eight months.

CONCLUSION

Through this comprehensive communication strategy and tactical rollout, the Region is committed to supporting the goal of controlling COVID-19 spread in Peel. This will be achieved through large scale messaging to reinforce adherence to public health guidelines, the vaccine program, infection prevention actions (Core Four Reboot/Take Care), COVID-19 testing and self-isolation.

Ultimately, the proposed plan, including the services of the Agency, will augment and amplify communications planned for 2021 in order to equip residents with the knowledge needed to stay safe and help put an end to the pandemic.

APPENDICES

Appendix I – Sample of Creative Assets

Appendix II – Tactical Examples

For further information regarding this report, please contact Lisa Duarte, Director, Marketing and Communications, lisa.duarte@peelregion.ca

Authored By: Lisa Duarte, Director Marketing and Communications and Claudine Bennett, Director, Public Health Emergencies – Communications Lead

Reviewed and/or approved in workflow by:

Department Commissioners, Division Directors, Medical Officer of Health, Financial Support Unit and Legal Services.

COVID-19 response communications samples

Can't self-isolate at home?

Help is available.

Our program offers free private hotel rooms.



peelregion.ca/COVID-19

Region of Peel
working with you

Can't self-isolate at home?

Help is available.

Our program offers free private hotel rooms.



peelregion.ca/COVID-19

Region of Peel
working with you

Can't self-isolate at home?

Help is available.

Our program offers free private hotel rooms.

Call **905-281-1269** to sign up or for more info.



peelregion.ca/COVID-19

Region of Peel
working with you

Have COVID-19 symptoms?

Protect those at home.

Get tested.
Self-isolate.



peelregion.ca/COVID-19

Region of Peel
working with you

Have COVID-19 symptoms?

Protect those at home.

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Region of Peel
working with you

Have COVID-19 symptoms?

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Get tested.
Self-isolate.



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Region of Peel
working with you

Digital billboards, google and print media ads.

Region of Peel
working with you

COVID-19

Protect yourself and your loved ones from COVID-19

The best way to slow the spread of COVID-19 is to avoid being exposed.

- Stay home
- Practice physical distancing
- Wash your hands with soap and water frequently or use an alcohol-based hand sanitizer (60-70% alcohol content).
- Avoid touching your mouth and nose as much as possible.
- Cover your coughs and sneezes into your upper sleeve or elbow, not your hands.
- Only go out for essential reasons (grocery shopping or pharmacy).

Stay up to date on COVID-19 in Peel at peelregion.ca/coronavirus

Region of Peel
working with you

Region of Peel @regionofpeel

From work to home: reduce COVID-19 spread.

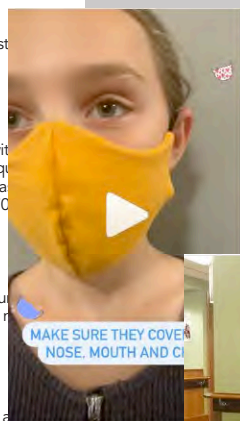
COVID-19 Stay Safe Series

"Work day"

Region of Peel working with you

2.8K views 0:00 / 1:08

Keep COVID-19 out of work
Going into work is a reality for many of us in Peel. Learn how to stay safe during your 9 to 5 and reduce the chance of spread from work to home.



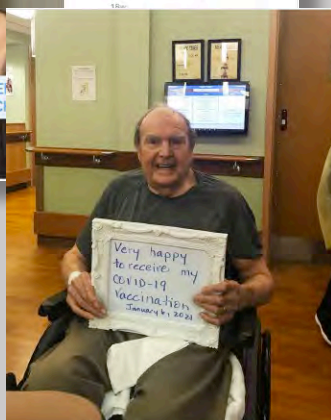
peelregion.ca • Follow

Original Audio

peelregion.ca As Peel students settle into their new school year, work with your kids to make sure they're comfortable with proper mask use.

Make masks effective by talking with the students in your home about the rules for masks at school.

#peelregion #maskup #masksatschool #brampton #caledon #mississauga



peelregion.ca Sheridan Villa

peelregion.ca bright and h the future!

Sheridan Villa resident Har his COVID-1 have never l

Here's to m

#100birthda #PeelRegion #peelregion

383 likes JANUARY 7

Log in to like or com

From work to home: reduce COVID-19 spread.

2.8K views 0:32 / 1:08

Keep COVID-19 out of work
Going into work is a reality for many of us in Peel. Learn how to stay safe during your 9 to 5 and reduce the chance of spread from work to home.

Visit peelregion.ca

This picture concerns me, because it suggests that, despite our efforts, the pandemic

8.8K views 0:11 / 3:10

Dr. Loh on the second wave of COVID-19

Region of Peel @regionofpeel • 16h

Social self-isolation tip: although we can't see your loved ones in person, get creative with how you can show your thoughtfulness at a distance. Arrange a care package filled with things they'll love to receive in the mail.

COVID-19 Stay social

9 17

Region of Peel @regionofpeel • Jan 13

The stay-at-home order and public health measures will help stop the spread of COVID-19 – it can't spread if we stay apart. We've flattened the curve before and we can do it again.

0:07 5.3K views

5 8 21

Engaging digital content including Dr. Loh messaging, social media, video, animation and graphics.

COVID-19

Region of Peel self-isolation program



For anyone in Peel who is required to self-isolate but cannot do so at home

Region of Peel has established voluntary isolation and recovery programs to support those challenged to self-isolate.

When am I supposed to self-isolate?

- Tested positive for COVID-19.
- Have symptoms of COVID-19.
- Had close contact with someone who has COVID-19 or has COVID-19 symptoms.
- Received a notification from the COVID Alert app that you may have been exposed to COVID-19.
- Returned from travel outside Canada in the past 14 days.
- When instructed by Public Health.

What is it? Hotel-quality units that are private and safe. Room amenities include:

- Private 3-piece bathroom (includes tub with shower head)
- One queen bed with sofa and/or two twin beds
- Free television
- WiFi connection
- Telephone line and extension for assistance
- 3 meals and snacks available daily
- Transportation to and from home provided

How can I participate?

Call **Peel Public Health** 905-281-1269

For more information

peelregion.ca/coronavirus/self-isolation/#home



FAQs

- Yes** we can accommodate families
- Yes** COVID-19 tests are available on-site
- No** OHIP health cards are required
- No** payment is required

COVID-19 2021/13



COVID-19

BEFORE YOU ENTER

Do you have ANY mild, new or worsening symptoms?

- | | |
|---------------------------------|--|
| Fever or chills | Not feeling well, tired or sore muscles |
| Runny or stuffy nose | Cough |
| Loss of sense of smell or taste | Sore throat, trouble swallowing |
| Shortness of breath | Nausea, vomiting or diarrhea. Abdominal pain (in adults) |

Have you had close contact with a person who is sick or has COVID-19 in the past 14 days?



Have you travelled outside of Canada in the past 14 days?



Has Public Health told you to self-isolate or stay home?



DO NOT ENTER if you answered YES to any of the questions, and stay home.

For more information visit peelregion.ca/coronavirus

[@regionofpeel](https://www.facebook.com/regionofpeel) [@peelregion.ca](https://www.instagram.com/regionofpeel) [@regionofpeel](https://www.linkedin.com/company/regionofpeel)



COVID-19

Child Care/School Screening Tool

Do you have ONE or more of the following symptoms?

- | | |
|---|---|
| Fever $\geq 37.8^{\circ}\text{C}$ or chills | Not feeling well, tired or sore muscles |
| Runny or stuffy nose | Cough |
| Loss of sense of smell or taste | Sore throat, trouble swallowing |
| Shortness of breath | Nausea or vomiting, diarrhea |
| Headache | |

Have you had close contact with a person who is sick with COVID-19 symptoms or has tested positive in the past 14 days?



Have you travelled outside of Canada in the past 14 days?



Have you been told by Peel Public Health to self-isolate at home?



If you answered **YES** to any of these questions, please self-isolate at home and get tested or speak with your health care provider.

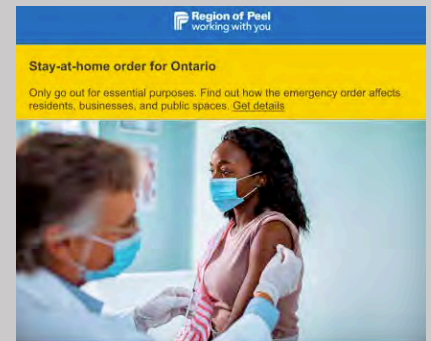
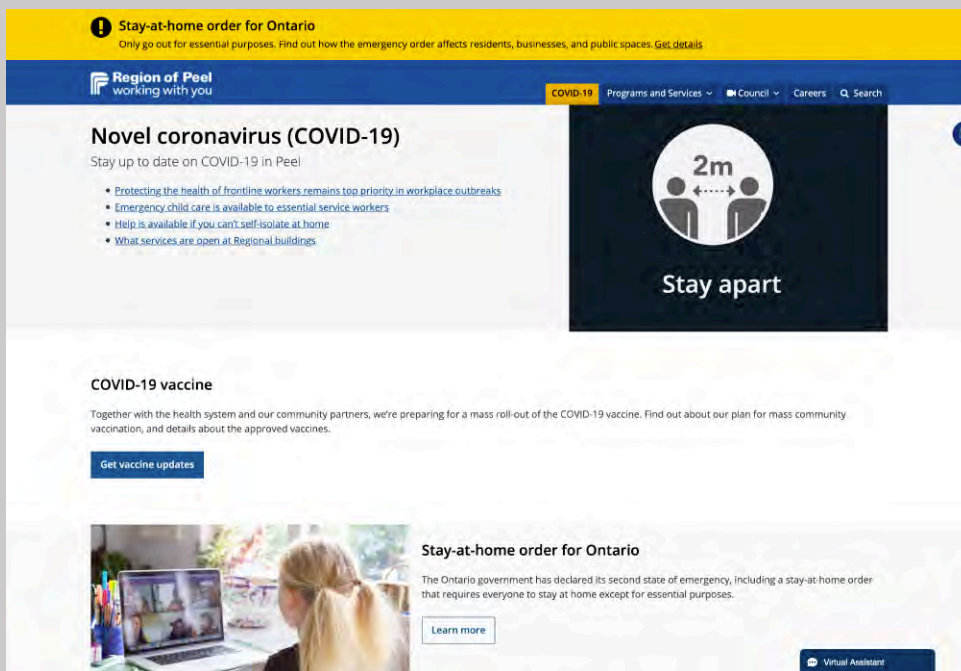
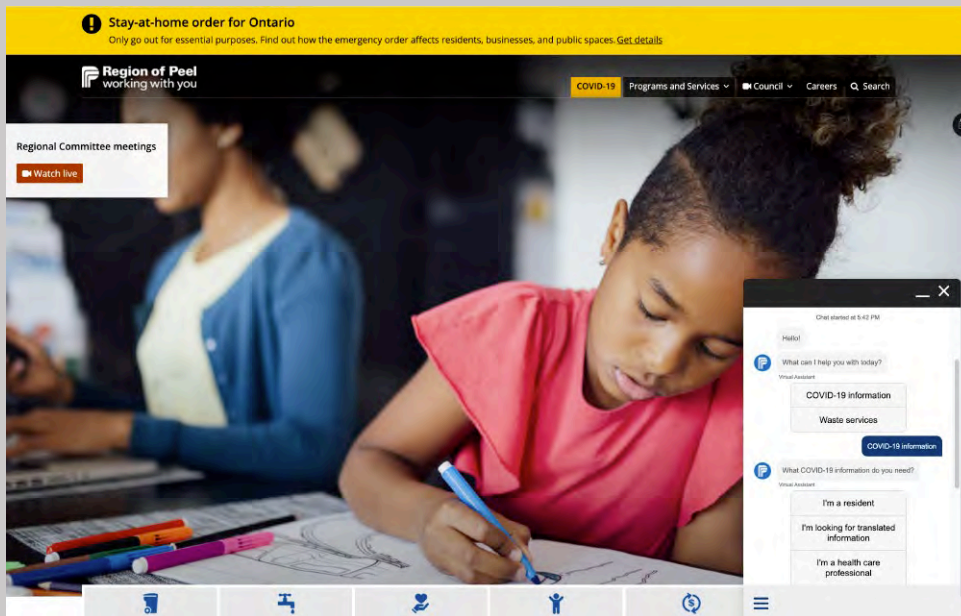
For more information visit peelregion.ca/coronavirus

[@regionofpeel](https://www.facebook.com/regionofpeel) [@peelregion.ca](https://www.instagram.com/regionofpeel) [@regionofpeel](https://www.linkedin.com/company/regionofpeel)



Educational documents, signage and environmental graphics.





Planning for mass community vaccination

We're working with our partners to deliver the COVID-19 vaccine safely, widely, and quickly to as many residents as possible.

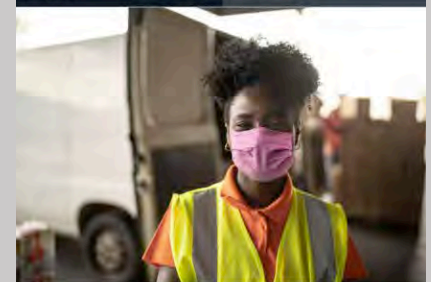
[Get details](#)

Get help if you can't self-isolate at home

Our program offers free hotel rooms that are safe and private. Find out how to sign up.

Meet Peel's road safety experts

Meet the people behind Vision Zero and learn how we work together to reach zero fatalities on Peel's roads.



Now hiring summer students

Our January 31 application deadline is coming fast! Don't miss this chance to gain valuable experience and make new connections.

[Apply now](#)

Garbage exemption

The winter garbage exemption period is suspended. A maximum 2 extra garbage bags will be collected. Bulky items continue to be collected.

Winter placement for waste bins

Bins placed too close to the road could get knocked over by a snow plow. Always set your waste bins 1 m (3 ft) from the road or curb after a snowfall.



Keeping ambulances stocked and safe

Logistics technicians like Geenard are a crucial behind the scene part of patient care. Learn how they are working 24/7 to meet the demands of COVID-19.

[Get details](#)

peelregion.ca COVID-19 response digital strategy and virtual assistant.
Connect to Peel email newsletter with a circulation of roughly 130,000 subscribers.

Appendix II: Tactile Examples

Communications Key Messages by Audience & Tactical Approach

Vaccinations

Phases correspond to Peel's Mass Vaccination Plan and provincial vaccine rollout

	Phase 1 (Jan-Feb)	Phase 2 (Feb - Mar)	Phase 3 (April onward)
Topic and Key Messages	<ul style="list-style-type: none"> Limited doses of the vaccine available to priority groups Address what are the vaccines and why are they important 	<ul style="list-style-type: none"> Increased supply available to priority groups What, why? Peel community vaccine clinics open - address where and how of community clinics 	<ul style="list-style-type: none"> Mass vaccination for general public Where and how to book vaccines <ul style="list-style-type: none"> Peel community clinics Participating pharmacies Doctor's office
General public audience	<ul style="list-style-type: none"> Social media – myth busting and closely responding to enquiry themes Sharing myth busting messages with CRT, municipal comms, taskforces Website updates Vaccine dashboard Eye out for phase 3 – awareness of what will come (i.e. social, PHCC) Youtube playlist of vaccine QAs: Video explainers <ul style="list-style-type: none"> Series by Dr. Marsilio, as trusted medical figure 	<ul style="list-style-type: none"> Web updates to promote community vaccine clinics Social to promote community vaccine clinics Youtube videos Targeted to seniors 60+ <ul style="list-style-type: none"> Print ads C2P Paid digital (for families of seniors) <p><i>Additional considerations:</i></p> <ul style="list-style-type: none"> Influencers among seniors Zoomer magazine ad or email placement Local programmatic ads Ethnic media buy 	<ul style="list-style-type: none"> Paid advertisements (print and digital), signage Connect2Peel Partner collaboration: bus ads, media editorial Web updates – clinic locations, bookings News release Aggressive social media campaign Messaging prepared for demographic not recommended to receive vaccine (i.e. residents under the age of 16) <p><i>Additional considerations:</i></p> <ul style="list-style-type: none"> Ethnic media buy Transit ads Influencers, i.e. Punjabi Hockey Night in Canada broadcaster, Nav Bhattia Food delivery ads

Appendix II

2021 Communications Update for COVID-19 and the Mass Vaccination Plan

			<ul style="list-style-type: none"> • Spotify, TikTok ads
Community leader audience (supporting program w/ comms)	<ul style="list-style-type: none"> • Updates/toolkit for leader to create nuanced comms OR plug and play: new changes, key messages, recent social media • Work with community leaders for multilingual delivery • Explore creative collaboration opportunities (i.e. Dr. Loh with Peel ethnic doctor content) • Feedback: What needs/concerns do they have that PPH can help address? • Council updates 	<ul style="list-style-type: none"> • Joint Metroland ad campaign to promote community clinics • Highly shareable comms toolkit to promote community clinics: social, key messages • Focus on seniors • Focus on multilingual delivery 	<ul style="list-style-type: none"> • Joint Metroland ad campaign to promote community clinics • Highly shareable comms toolkit to promote community clinics: social, key messages, camera ready content • Focus on families, vulnerable communities • Focus on multilingual delivery
Health professional audience	<ul style="list-style-type: none"> • HPUs • Website updates • LTC digital screens • LTC staff huddles • Video explainers by HP champions; Priya at LTC have identified potential spokespeople who can give testimonials 	<ul style="list-style-type: none"> • Signage at clinics • Internal staff memo • Web updates to highlight vaccine order forms 	<ul style="list-style-type: none"> • HPU as it relates to patient care • Web update: promoting vaccine order form, consent form, etc. <p><i>Additional considerations:</i></p> <ul style="list-style-type: none"> • Stickers at clinics for staff and patients "Got my COVID vax"

Note: In all messaging areas, Peel Public Health will align communications and operations with health system partners (ex. Trillium Health Partners, William Osler Health System).

Testing and Self-Isolation

Self-isolation promotions align with Peel Region's self-isolation program

Topic and Key Messages	<ul style="list-style-type: none"> • KMs: Get tested nearby • How to self-isolate safely • Household transmission • Promoting High Priority Communities, and aligning messaging with Peel agencies
General public audience	<ul style="list-style-type: none"> • Website updates (locations) • Social media drumbeat • Bolstered promotions in line with High • Priority Neighbourhood targeted testing – in collaboration with ON Health • Dedicated self-isolation program promotions • High Priority Communities partner creative • Partner with Peel community engagement team for multilingual and multicultural reach • Print and digital advertising <p><i>Additional Considerations:</i></p> <ul style="list-style-type: none"> • Geotargeted search ads to High Priority Community postal codes • Programmatic local ads • Transit ads • Ethnic media buy • Food delivery ads • Spotify, TikTok ads
Community leader audience (supporting program w/ comms)	<ul style="list-style-type: none"> • Continue to share key messages and recent social media • High Priority Communities – partner content and work together with local agencies • Multilingual distribution

Take care/Core Four Reboot

Topic and Key Messages	<ul style="list-style-type: none"> • Prevent the third wave and relapse/COVID fatigue by applying learnings of what motivates our community • Take care of each other – through actions (hand washing, mask wearing, getting tested, staying apart, getting the vaccine)
General public audience	<ul style="list-style-type: none"> • Print and digital advertising • Website update • Highly shareable digital toolkit (see Community Leader section) • Digital screens • Media editorial • News release? <p><i>Additional Considerations:</i></p> <ul style="list-style-type: none"> • Geotargeted search ads to High Priority Community postal codes • Programmatic local ads <ul style="list-style-type: none"> • Transit ads • Ethnic media buy • Food delivery ads • Spotify, TikTok ads • Lawn signs
Community leader audience (supporting program w/ comms)	<ul style="list-style-type: none"> • Highly shareable digital toolkit (ex. Public Health England) <ul style="list-style-type: none"> - Posters - Translated posters - Social graphics and copy - Promo video • Council update
Health professional audience	<ul style="list-style-type: none"> • Digital screens (ROP) • Identify content marketing stories from the frontlines: ex. demonstrating lived difference when someone chooses to do the right thing, or what it was like to care for someone recovering from COVID-19, or the experience of being in a voluntary self-isolation centre

Public Health Measures

Topic and Key Messages	<ul style="list-style-type: none"> • Clearly outlining new changes as a result of an updated reopening tier for Peel, assigned by the province • Ecological model overlay: illustrated by the circle in which the triangle exists, the public health measures are the environment in which the messaging exists. These measures are designed to affect all three points of the messaging pillars through its outcomes.
General public audience	<ul style="list-style-type: none"> • Web updates • Social announcement and key messages <p><i>As needed:</i></p> <ul style="list-style-type: none"> • Section 22 • Revised materials for schools
Community leader audience (supporting program w/ comms)	<ul style="list-style-type: none"> • Council update • Chart breakdown to share with external partners • Comms toolkit update for external partners

From: Christine Massey [REDACTED]
Sent: January 14, 2021 11:59 AM
To: City Clerks Office <City.ClerksOffice@brampton.ca>; City Of Calgary Clerk <cityclerk@calgary.ca>;
clerk@toronto.ca; Lockyer, Kathryn <kathryn.lockyer@peelregion.ca>; ZZG-RegionalClerk <zzg-regionalclerk@peelregion.ca>
Subject: Fwd: What Vaccine Trials? no study results posted for Pfizer "vaccine"

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

Dear Clerks,

I request that the communication below be added to the agendas for the next meetings of your Councils.

Thank you and best wishes,
Christine

----- Forwarded message -----

From: Christine Massey [REDACTED]
Date: Tue, Jan 5, 2021 at 7:31 PM
Subject: What Vaccine Trials? no study results posted for Pfizer "vaccine"
To: <Nando.Iannicca@peelregion.ca>, <annette.groves@caledon.ca>, Crombie, Bonnie <bonnie.crombie@mississauga.ca>, Carolyn Parrish <carolyn.parrish@mississauga.ca>, Chris Fonseca <chris.fonseca@mississauga.ca>, <dipika.damerla@mississauga.ca>, George Carlson <george.carlson@mississauga.ca>, Gurpreet - Councillor Dhillon <gurpreet.dhillon@brampton.ca>, [REDACTED], Jennifer Innis <Jennifer.Innis@caledon.ca>, Johanna Downey <johanna.downey@caledon.ca>, John Kovac <John.Kovac@mississauga.ca>, Karen Ras <karen.ras@mississauga.ca>, Medeiros, Martin - Councillor <martin.medeiros@brampton.ca>, Matt Mahoney <Matt.Mahoney@mississauga.ca>, Palleschi, Michael - Councillor <michael.palleschi@brampton.ca>, Iannicca, Nando <nando.iannicca@mississauga.ca>, Saito, Pat <pat.saito@mississauga.ca>, Pat Fortini Councillor <pat.fortini@brampton.ca>, Brown, Patrick - Mayor <Patrick.Brown@brampton.ca>, <paul.vicente@brampton.ca>, Starr, Ron <ron.starr@mississauga.ca>, <rowena.santos@brampton.ca>, <stephen.dasko@mississauga.ca>, McFadden, Sue <sue.mcfadden@mississauga.ca>, Mayor Allan Thompson <mayor@caledon.ca>, Premier of Ontario |
Première ministre de l'Ontario <premier@ontario.ca>, doug.whillans <doug.whillans@brampton.ca>, Bowman, Jeff - Councillor <jeff.bowman@brampton.ca>, <charmaine.williams@brampton.ca>, <harkirat.singh@brampton.ca>, gurpreet.dhillon <gurpreet.dhillon@brampton.ca>, <22div.communitystation@peelpolice.ca>, <21div.communitystation@peelpolice.ca>, Enforcement <enforcement@brampton.ca>, ZZG-RegionalClerk <ZZG-Regionalclerk@peelregion.ca>, Lockyer, Kathryn <Kathryn.Lockyer@peelregion.ca>, <dvassiliadis@peterborough.ca>, <kakapo@peterborough.ca>, Dean Pappas <dpappas@peterborough.ca>, <gbaldwin@peterborough.ca>, <kriel@peterborough.ca>, <dtherrien@peterborough.ca>, <lparnell@peterborough.ca>, <kzipfel@peterborough.ca>, <hclarke@peterborough.ca>, <councillor_ainslie@toronto.ca>, <councillor_holyday@toronto.ca>, <councillor_grimes@toronto.ca>, Councillor Perks <councillor_perks@toronto.ca>, <councillor_nunziata@toronto.ca>, <councillor_pasternak@toronto.ca>, Anthony Perruzza

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒

<councillor_perruzza@toronto.ca>, <councillor_colle8@toronto.ca>, <councillor_bailao@toronto.ca>, <councillor_cressy@toronto.ca>, <councillor_layton@toronto.ca>, <councillor_matlow@toronto.ca>, <councillor_wongtam@toronto.ca>, <councillor_fletcher@toronto.ca>, <councillor_robinson@toronto.ca>, <councillor_minnan-wong@toronto.ca>, <councillor_carroll@toronto.ca>, <councillor_bradford@toronto.ca>, <councillor_crawford@toronto.ca>, <councillor_thompson@toronto.ca>, <councillor_karygiannis@toronto.ca>, <councillor_lai@toronto.ca>, <councillor_mckelvie@toronto.ca>, Evan Woolley <Evan.woolley@calgary.ca>, Gian-carlo Carra <Gian-carlo.carra@calgary.ca>, Ward Sutherland <ward.sutherland@calgary.ca>, Joe Magliocca <joe.magliocca@calgary.ca>, Chu, Sean <Sean.Chu@calgary.ca>, Jyoti Gondek <jyoti.gondek@calgary.ca>, George Chahal <george.chahal@calgary.ca>, Jeff Davison <jeff.davison@calgary.ca>, Druh Farrell <Druh.Farrell@calgary.ca>, Ray Jones <ray.jones@calgary.ca>, Shane Keating <Shane.keating@calgary.ca>, Diane Colley-Urquhart <Diane.colley-urquhart@calgary.ca>, Peter Demong <Peter.demong@calgary.ca>, Naheed Nenshi <TheMayor@calgary.ca>, City Of Calgary Clerk <cityclerk@calgary.ca>, Mayor Bryan Paterson <mayor@cityofkingston.ca>, Councillor Gary Oosterhof <goosterhof@cityofkingston.ca>, Councillor Simon Chapelle <schapelle@cityofkingston.ca>, Councillor Lisa Osanic <losanic@cityofkingston.ca>, Councillor Wayne Hill <whill@cityofkingston.ca>, Councillor Bridget Doherty <bdoherty@cityofkingston.ca>, Councillor Robert Kiley <rkiley@cityofkingston.ca>, Councillor Mary Rita Holland <mrholland@cityofkingston.ca>, Councillor Jeff McLaren <jmclaren@cityofkingston.ca>, Councillor Jim Neill <jneill@cityofkingston.ca>, Councillor Peter Stroud <pstroud@cityofkingston.ca>, Councillor Rob Hutchison <rhutchison@cityofkingston.ca>, Councillor Ryan Boehme <RNBoehme@cityofkingston.ca>, Bryson, Peter <Peter.Bryson@brampton.ca>, <clerk@toronto.ca>, City Clerks Office <City.ClerksOffice@brampton.ca>, <RBerns-McGown-QP@ndp.on.ca>, Prime Minister/Premier ministre <pm@pm.gc.ca>

Dear Mayors and Councillors, etc.

Be advised:

What Vaccine Trials? The most important, meaningful phase of CV-19 vaccine trials has barely begun, let alone been completed
<https://off-guardian.org/2021/01/03/what-vaccine-trials/>

by Iain Davis

COVID 19 vaccine trials appear to have caused some confusion. Hopefully, this article might help clear things up a bit. People genuinely appear to believe that the COVID 19 vaccines have undergone clinical trials and have been proven to be both safe and effective. That belief is simply wrong.

The main point is this. If you decide to have Pfizer and BioNTech's experimental [mRNA-based BNT162b2 \(BNT\)](#) vaccine, or any other claimed COVID 19 vaccine for that matter, you are a test subject in a drug trial.

The mRNA in the BNT vaccine was sequenced from the 3rd iteration of the original WUHAN published Genome SARS-CoV-2 (MN908947.3). However, the WHO protocols Pfizer used to produce the mRNA do not appear to identify any nucleotide sequences [that are unique](#) to the SARS-CoV-2 virus. When [investigator Fran Leader](#) questioned Pfizer they confirmed:

The DNA template does not come directly from an isolated virus from an infected person.

Nor are there any completed clinical trials for these vaccines. Trials are ongoing. If you are jabbed with one, you are the guinea pig. This may be fine with you but it's not a leap of faith I or my loved ones wish to take. However, everyone is different.

On December the 8th the [BBC reported](#) a study in the Lancet and categorically stated:

The Oxford/AstraZeneca Covid vaccine is safe and effective, giving good protection, researchers have confirmed

The BBC had no justification to make this claim. The [study in the Lancet](#) did not confirm anything of the sort. The researchers wrote:

ChAdOx1 nCoV-19 has an acceptable safety profile and has been found to be efficacious against symptomatic COVID-19 in this interim analysis of ongoing clinical trials.

This was an *interim analysis* funded by, among others, CEPI and the Bill and Melinda Gates Foundation. The analysis was based upon trials which are years from completion and haven't reported anything. The researchers also stated:

There were no peer-reviewed publications available on efficacy of any severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2) vaccines...

There is no clear scientific evidence establishing either the safety or efficacy of proposed COVID 19 vaccines. The BBC and other MSM reports that this evidence exists are false.

We are going to focus on Pfizer and BioNTech's BNT vaccine but all the manufacturers have essentially exploited the same trick. The regulators and governments have worked with the pharmaceutical corporations to conflate the limited data from the initial, or phase one, trials with the incomplete and ongoing data collection from the substantially larger phase two and three trials. The MSM have then falsely claimed the 1,2,3 phase trials are complete and insinuated that the untested data demonstrates vaccine efficacy and safety.

In reality, not only has the reporting of existing data been manipulated to show efficacy that isn't evident in the raw data itself, the most important and meaningful phases of the trials have barely begun, let alone been completed.

Recently the [UK Financial Times](#) reported that the UK regulators (the MHRA) are due to approve AstraZeneca/Oxfords AZD1222 [ChAdOx1] COVID 19 Vaccine. The FT revealed an anonymous statement from the UK Department of health:

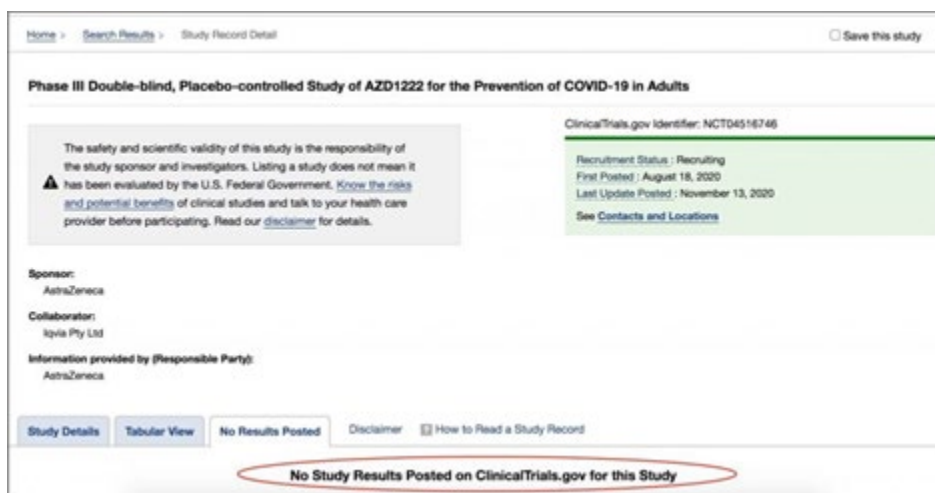
The medicines regulator is reviewing the final data from the University of Oxford/AstraZeneca phase 3 clinical trials to determine whether the vaccine meets their strict standards of quality, safety and effectiveness.

Thus giving the public the impression that the trials are complete and that the regulators have strict safety standards. The 1,2,3 phase trial for AZD1222 was registered with the U.S. Centre for Disease Control as [clinical trial NCT04516746](#) [Archived 29th December 2020]. It is incomplete and the estimated end date is February 21st 2023. The CDC state:

No Study Results Posted

AstraZeneca are years away from reporting any “*final data*.” It is impossible for the UK Department of Health to *review* it, because it doesn't exist.

NCT04516746 is one of four trials of AZD1222. Another [Russian arm of the AZD1222](#) trial was suspended after a Suspected Unexpected Serious Adverse Reaction (SUSAR) event occurred. The SUSAR [supposedly happened in the United Kingdom](#) after a 37 year old women developed inflammation of the spinal chord. It appears the Russian Ministry of Health have yet to reinstate their arm of the AstraZeneca/Oxford trial while it has resumed in the UK and elsewhere.



Clinical Trial NCT04516746: [\[Archived 29.12.2020\]](#), [\[Contemporary Link\]](#)

What Vaccine Trials?

On November 18th Pfizer and BioNTech announced they had [concluded their phase three trial](#) of BNT. They had demonstrated efficacy of 95% and U.S. Food and Drug Administration's (FDA's) *Emergency Use Authorization* (EUA) safety data milestone had been met.

The only part of this claim that was true was compliance with FDA emergency safety data milestones. They have not *concluded* their phase three trials. They haven't even fully completed phase one.

Under section 564 of the Federal Food, Drug, and Cosmetic Act ([FD&C Act](#)) so called "*unapproved*" drugs are allowed on the market in *emergencies*. Similarly, in the UK, authorisation under Regulation 174 of the Human Medicine Regulations 2012 (as amended) permits the same.

Having also been approved in the UK, this is why the Medicines and Healthcare products Regulatory Agency (MHRA) state:

This medicinal product does not have a UK marketing authorisation

The fact that there are no completed clinical trials for the Pfizer and BioNTech BNT vaccine [also explains why](#) the FDA State:

Additional adverse reactions, some of which may be serious, may become apparent with more widespread use of the Pfizer-BioNTech COVID-19 Vaccine.

The [FDA also noted](#):

[There is]...currently insufficient data to make conclusions about the safety of the vaccine in sub-populations such as children less than 16 years of age, pregnant and lactating individuals, and immunocompromised individuals.....[the] risk of vaccine-enhanced disease over time, potentially associated with waning immunity, remains unknown.

Yet the first people to receive this vaccine are the most vulnerable in society, many of whom are immunocompromised. The precautionary principle appears to have been abandoned. The notion that the purpose of the BNT vaccine roll out is to *save life* appears untenable.

The Pfizer announcement enabled politicians to [pretend to cry](#) on national television while others were really excited. UK Prime Minister [Boris Johnson said](#) it was "*fantastic news*," and the BBC said it was "*good news*" and "*really encouraging*." Everyone was thoroughly impressed with the 95% effective claim.

However, this was based upon [relative risk reduction](#). That is the declared percentage difference between the vaccinated group's 8/18310 chance (0.044%) of developing COVID 19 against a 162/18319 (0.88%) chance of COVID 19 symptoms without the vaccine. As this larger group of 43,000 people have yet to be trialled, there is no basis for this claimed outcome. But it is what it is, and we can use these reported figures here.

It should be noted this only refers to an alleged reduction of COVID 19 symptoms among those who have the virus. The tested endpoints [do not demonstrate that the vaccine](#) will either reduce

the spread of infection or save lives. It should also be noted that these figures suggest the threat from COVID 19 is vanishingly small.

Using Pfizer's figures, the relative risk reduction is $100(1 - (0.044/0.88))$. Which is 95%. Voila!

This sounds fantastic and is a much better marketing strategy than reporting the absolute risk reduction. The absolute risk of developing COVID 19 symptoms without the vaccine is supposedly 0.88% and with the vaccine 0.044%. In absolute terms, the effectiveness of the vaccine is $(0.88 - 0.044)\%$.

A risk reduction of 0.84%. Oh! A barely perceptible "*efficacy*."

By using the relative instead of absolute risk reduction, the mainstream media (MSM) were free to market the mRNA vaccine for Pfizer and BioNTech (and other interested parties) with [impressive sounding claims](#). These weren't remotely truthful, not only because they relied upon statistical manipulation but because no one had a clue about BNT's safety or efficacy. To this day, there are no clinical trial results.

The Clinical Trials That Don't Exist

An analysis of available positive RT-PCR tests and mortality results led the [Oxford Centre for Evidence Based Medicine](#) estimated a very tentative COVID 19 Case Fatality Rate (CFR) of around 1.4%. Based upon the figures reported to the FDA by Pfizer and BioNTech, this indicates a broad population based mortality risk from COVID 19 of $1.4(0.88/100)$ which is 0.012%.

Please bear this incredibly remote risk in mind as we discuss the early indication of the apparent threat to public health presented by the mRNA vaccine.

It is reasonable to work in terms of population risk because, while the chance of COVID 19 mortality seemingly increases with age, with the average age of death being 82 and a mortality distribution indistinguishable from standard mortality, the intention is to [give the vaccine to everybody](#).

If we look at the "*V-Safe Active Surveillance for COVID 19 Vaccines*" reported by the U.S. [Center For Disease Control](#) (CDC), early indications of the recorded "*Health Impact Events*" (HIE) reveal a worrying level of adverse reactions from the mRNA vaccine. The CDC define an HIE as:

Unable to perform normal daily activities, unable to work, required care from doctor or health care professional

On December the 18th 112,807 people were injected with the Pfizer/BioNTech vaccine in the U.S. Of these, 3,150 were subsequently *unable to perform normal daily activities, unable to work, required care from doctor or health care professional*. This is an HIE rate of 2.8%.

This suggests that among the first 10 million people to receive the vaccine in the UK, around 280,000 may find themselves unable to perform normal daily activities, unable to work and require medical care as a result. As it is the most vulnerable who are the first to receive this

vaccine, given the tiny risk of mortality from the COVID 19 disease, it is by no means clear that this is a risk worth taking.

V-safe Active Surveillance for COVID-19 Vaccines					
	Dec 14	Dec 15	Dec 16	Dec 17	Dec 18*
Registrants with recorded 1 st dose	679	6,090	27,823	67,963	112,807
Health Impact Events**	3	50	373	1,476	3,150
Pregnancies at time of vaccination	5	29	103	286	514

*Dec 18, 5:30 pm EST
**unable to perform normal daily activities, unable to work, required care from doctor or health care professional

CDC Presentation: [\[Archived 19.12.2020\]](#), [\[Original\]](#)

Not that any of the other vaccines seem any better. So far the CDC have noted [more than 5,000](#) HIE's for all vaccine being trialled on the population. Clearly, the potential exists that the vaccines will contribute to more deaths than the disease they allegedly *protects* vulnerable people against.

The Pfizer/BioNTech trial was registered as [clinical trial number](#) NCT04368728 with the CDC. Having recently discussed what I am about to share with you with people who simply refused to believe the evidence of their own eyes, I think it is important to stress that this is the Phase 3 Clinical Trial which Pfizer claimed they had concluded in their press release. There isn't another one. [This is it.](#)

The CDC state:

When available, study results information is included in the study record under the Study Results tab.....After study results information has been submitted to ClinicalTrials.gov, but before it is posted, the results tab in the study record is labeled "Results Submitted."

At the time of writing (21st December 2020) as can be seen by date of the [archived ClinicalTrials.gov web-page](#), the Study Results tab reads "No Results Posted." That is because there are no posted or submitted results from the Pfizer BioNTech trial of the BNT162b2 vaccine:

No Study Results Posted on ClinicalTrials.gov for this Study

[Mainstream media reports](#), giving the impression that these vaccines have been found to be *effective* and *safe* are not evidence and they are not based on science. They are based on political policy and they report dangerous pseudo-scientific babble, masquerading as *science* journalism.

There will of course be [mindless anti-rationalists](#) who will call this dangerous antivaxxer nonsense. All the time insisting that it is perfectly safe to give a vaccine with a questionable safety profile, for which there are no completed clinical trials, to the most vulnerable people in our society.

I am running out of patience with these people.

Vaccine Safety?

The start date for NCT04368728 was April 29th and the estimated trial completion date is January 27th 2023. The estimated end date of the primary or *phase one* of a three phase trial is June 13th 2021.

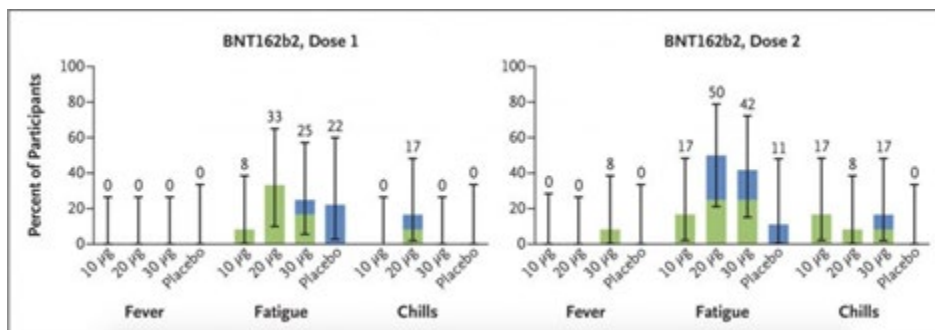
According to the “*Current Primary Outcome Measures*,” the minimum time frame for Pfizer to assess serious adverse events (SAE’s) is “*6 months after last dose.*” This is the *minimum* term for assessing SAE’s in phase one of the trial.

Phase one is the only part of the NCT04368728 trial to have been [completed and published](#). It was published on the 14th October, 5 months and two weeks after the start date. Most of that period was taken up with recruitment an allocation. The minimum term for assessing SAE’s has not been met during Phase One.

During Phase One, 195 participants were split into 13 groups of 15 people. In each group 12 received one of two potential mRNA vaccine candidates (either BNT162b1 or BNT162b2) and 3 a placebo.

39 people aged between 18-55 and another 39 people aged between 65-85 received the BNT vaccine, now approved for global distribution. The threat of COVID 19, though tiny overall, is [statistically zero](#) for those aged 18-55. Those with any measurable risk from COVID 19 were in the older age group.

Of the 39 older people who received 2 doses of BNT about half of them experienced “*fatigue*,” roughly 15% had “*chills*” and 3 of them had a fever. The [common side effects](#) of BNT included nausea, headache (a very common BNT induced nervous system disorder) arthralgia and myalgia (very common), fatigue, chills and fever (again very common.) Other than fatigue, no one in the placebo group suffered these problems.



Safety and Immunogenicity of Two RNA-Based Covid-19 Vaccine Candidates: Figure 3, 'Participants 65 – 85 yr of age' [\[Archived 29.10.2020\]](#), [\[Original\]](#)

The study states:

Pfizer was responsible for the trial design; for the collection, analysis, and interpretation of the data; and for the writing of the report.

Therefore, it is reasonable to conclude that while Pfizer see the side effects of their vaccine as *fatigue, chills and fever*, the CDC refer to them as people who can't work and need medical care.

The UK Medical and Healthcare products Regulatory Agency (MHRA) approved the BNT vaccine, to be given to vulnerable British people, based upon a study of 39 older people. This study reported a pretty high adverse reaction rate. It was produced exclusively from the R&D of the vaccine manufacturer. The MHRA questioned nothing.

They "approved" BNT in the certain knowledge that there were no completed clinical trials for this vaccine. In their Public Assessment Report they state:

At the time of writing, the main clinical study is still on-going....It was concluded that BNT162b2 has been shown to be effective in the prevention of COVID-19. Furthermore, the side effects observed with use of this vaccine are considered to be similar to those seen with other vaccines. Therefore, the MHRA concluded that the benefits are greater than the risks.

This conclusion and approval not only lacks supporting evidence it is utterly at odds with what little is known about BNT. While Pfizer and BioNTech only completed trials of the vaccine on 39 relevant test subjects, the results, even from this practically inconsequential effort, suggest the risk from the vaccine is greater than the risk presented by COVID 19. By a considerable margin.

This undoubtedly explains why the MHRA [ordered software from European suppliers](#) to deal with the slew of vaccine adverse reaction they presumably anticipate. They stated:

The MHRA urgently seeks an Artificial Intelligence (AI) software tool to process the expected high volume of Covid-19 vaccine Adverse Drug Reaction (ADRs)....it is not possible to retrofit the MHRA's legacy systems to handle the volume of ADRs that will be generated by a Covid-19 vaccine.

From the way the manufacturers, politicians, regulators and the MSM have approached vaccine safety, it is clear that they collectively have a total disregard for the welfare of vulnerable people. We really must put aside this infantile notion that "the authorities" care about us or our loved ones. We mean nothing to them.

COVID 19 is only an appreciable risk for the [most vulnerable](#) in society. It is a risk to the infirm elderly and people with existing life threatening conditions.

If we look at the [exclusion criteria](#) for Phase One, these people were not in the cohort tested. Anyone with high blood pressure, asthma, diabetes or a high BMI were excluded from the alleged safety trial. But the vaccine is being given to the most vulnerable first.

Of the 39 older people at most risk in the phase one study, none of them had the serious comorbidities which the overwhelming majority of those who die “with” COVID 19 possess. The people actually at risk from COVID 19 nominally entered the BNT trials at phase 2 and 3. However, it appears every effort has been made to limit, if not completely remove, their number too. “Immunocompromised or individuals with known or suspected immunodeficiency,” were excluded.

Immunodeficiency is caused by a wide [range of health conditions](#). Conditions such as undernutrition, polytrauma, stress after surgery, diabetes and cancer lead to immunodeficiency. The people with the comorbidities associated with so called COVID 19 deaths were practically ruled out from the BNT vaccine trials.

NCT04368728 was designed as a 1,2,3 trial with all phases running concurrently. With regards to assessing safety Pfizer described systemic events as:

Fever, fatigue, headache, chills, vomiting, diarrhea, new or worsened muscle pain, and new or worsened joint pain as self-reported on electronic diaries.

The first 360 subjects randomised into the phase 2 and 3 trials underwent monitoring for systemic events for less than a week, following each dose:

In the first 360 participants randomized into Phase 2/3, percentage of participants reporting systemic events [Time Frame: For 7 days after dose 1 and dose 2]

The same cohort of 360 test subjects were also monitored for Serious Adverse Events (SAE’s) for up to 6 months in phase 2 and 3:

In the first 360 participants randomized into Phase 2/3, percentage of participants reporting serious adverse events [Time Frame: From dose 1 through 6 months after the last dose]

Pfizer also intend to report the percentage of all test subjects who suffer SAE’s:

Percentage of participants in Phase 2/3 reporting adverse events [Time Frame: From dose 1 through 6 month after the last dose]

But there are no reported results from either phase 2 or 3. No one has the faintest idea what the health risks of BNT are, especially for those it is supposedly designed to protect, and no one in authority gives a damn. Phase 2/3 clinical trials are now a moot point anyway.

The regulatory agencies have already approved the vaccine and health services have started injecting people with BNT. They do so after the manufacturers failed to properly test its safety on a 39 people who were in the *at risk* group but did not have the comorbidity that leads to claimed COVID 19 deaths.

The degree to which people have been misled into believing that these vaccines are known to be either safe or effective is almost beyond imagination.

Sadly, we don't need imagination. The evidence is clear.

Note: I double checked the US govt clinical trials website **today** for the Pfizer "vaccine" and still **NO RESULTS** are posted yet

<https://clinicaltrials.gov/ct2/show/results/NCT04368728?term=NCT04368728&rank=1&view=results>

Study to Describe the Safety, Tolerability, Immunogenicity, and Efficacy of RNA Vaccine Candidates Against COVID-19 in Healthy Individuals

The safety and scientific validity of this study is the responsibility of the study sponsor and investigators. Listing a study does not mean it has been evaluated by the U.S. Federal Government. [Know the risks and potential benefits](#) of clinical studies and talk to your health care provider before participating. Read our [disclaimer](#) for details.

ClinicalTrials.gov Identifier: NCT04368728

Recruitment Status: Recruiting
First Posted: April 30, 2020
Last Update Posted: December 23, 2020
[See Contacts and Locations](#)

Sponsor:
BioNTech SE

Collaborator:
Pfizer

Information provided by (Responsible Party):
BioNTech SE

Study Details | Tabular View | No Results Posted | Disclaimer | How to Read a Study Record

No Study Results Posted on ClinicalTrials.gov for this Study

Any politician or public health official promoting this, or any, fake "vaccine" for their fake "virus" should "rot in hell", imho.

Christine Massey M.Sc.

FOIs reveal that health/science institutions around the world have no record of SARS-COV-2 isolation/purification, anywhere, ever

<https://www.fluoridefreepeel.ca/fois-reveal-that-health-science-institutions-around-the-world-have-no-record-of-sars-cov-2-isolation-purification/>

The Honourable Frank N. Marrocco, Chair
Angela Coke, Commissioner
Dr. Jack Kitts, Commissioner

L'honorable Frank N. Marrocco, président
Angela Coke, commissaire
Dr Jack Kitts, commissaire

RECEIVED
January 21, 2021

REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

Thursday, January 14, 2021

Dear Mr. Iannicca,

Thank you very much for your thoughtful submission to the Long-Term Care Commission on December 23, 2020.

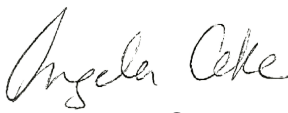
As we carry out our investigation, it is critical for us to hear from groups and individuals with different perspectives on the issues we have been asked to investigate. Your submission will help to inform our understanding of the issues and assist us as we consider possible solutions.

Thank you again. We encourage you to offer further information or ideas as the Commission continues its work.

Yours truly,



Frank N. Marrocco,
Chair Commissioner



Angela Coke,
Commissioner



Dr. Jack Kitts,
Commissioner

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒ _____

independent thorough inclusive timely | indépendante approfondie inclusive opportune

December 23, 2020

The Honourable Frank Marrocco
Ms. Angela Coke
Dr. Jack Kitts
Ontario's Long-Term Care COVID-19 Commission
24th Floor 700 Bay Street
Toronto, ON M5G 1Z6

Dear Justice Marrocco, Ms. Coke, and Dr. Kitts,

**Re: Region of Peel's Submission to the Provincial Commission into
Ontario's Long Term Care Sector**

Firstly, I would like to thank you on behalf of the Region of Peel for your swift action and leadership to influence much needed improvements across the long-term care sector. We are encouraged by the interim recommendations of your Commission.

The COVID-19 pandemic has both highlighted and exacerbated longstanding challenges across the long-term care sector. Since early March, the Region's own long-term care homes have been swift in their response, implementing strategies to mitigate risks associated with COVID-19. Ten months later, protecting the most vulnerable seniors living in long term care homes along with those working to support their care, remains our first and foremost priority.

As a municipal long-term care provider, the Region cares for residents with complex care needs, fills gaps in service to address community need and is leading the sector by example in transforming care within our long-term care homes through a person-centered approach. It is through the lens of the Region's own leading practices and commitment to improving long term care and seniors' services delivery, that we share our insights.

I have attached a copy of the Region's submission which outlines Peel's experience with COVID-19, and builds upon existing Regional priorities and advocacy positions, detailing several recommendations across four themes:

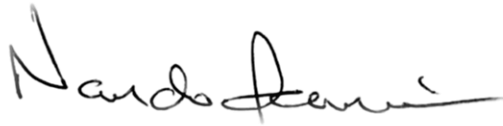
- Investments in effective infection prevention and control strategies and streamlining pandemic response
- Creating a stable and sustainable workforce strategy, including immediate investment in staffing
- Funding and support for person-centered care and specialized dementia care
- Funding and supports to meet community needs and client complexity along the seniors' care continuum

Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310

The Region welcomes the opportunity to delegate or meet with the Commission to further discuss our recommendations, and the changes across the seniors' continuum of care that will address challenges in the long term care sector. We are committed to working in partnership with the Ministry of Long-Term Care and other health system partners to strengthen not only the quality of care but strive for a person-centered approach to designing and delivering care.

Kindest personal regards,



Nando Iannicca,
Regional Chair and Chief Executive Officer
Region of Peel

CC: Sara Singh, MPP Brampton Centre
Gurratan Singh, MPP Brampton East
Kevin Yarde, MPP Brampton North
Prabmeet Sarkaria, MPP Brampton South
Amarjot Sandhu, MPP Brampton West
Hon. Sylvia Jones, MPP Dufferin-Caledon
Natalia Kusendova, MPP Mississauga Centre
Kaleed Rasheed, MPP Mississauga East-Cooksville
Sheref Sabawy, MPP Mississauga-Erin Mills
Rudy Cuzzetto, MPP Mississauga-Lakeshore
Deepak Anand, MPP Mississauga-Malton
Nina Tangri, MPP Mississauga-Streetsville
Hon. Merrilee Fullerton, Ontario Minister of Long-Term Care
Hon. Christine Elliott, Ontario Minister of Health & Deputy Premier
Graydon Smith, President of the Association of Municipalities of Ontario
Monika Turner, Director of Policy, Association of Municipalities of Ontario
Lisa Levin, Chief Executive Officer, AdvantAge Ontario

From: Sacha Smith <Sacha.Smith@mississauga.ca>
Sent: January 20, 2021 3:24 PM
To: Lockyer, Kathryn <kathryn.lockyer@peelregion.ca>
Cc: Stephanie Smith <Stephanie.Smith@mississauga.ca>
Subject: Resolution

RECEIVED
January 20, 2021
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

Hello Kathryn,

Attached is Resolution 0008-2021 adopted by Mississauga City Council at today's Council meeting. Please accept this Resolution to include in the next Regional Council agenda.

Thanks



Sacha Smith

Manager, Legislative Services and Deputy Clerk
T 905-615-3200 ext.4516
sacha.smith@mississauga.ca

[City of Mississauga](#) | Corporate Services Department,
Legislative Services Division

Please consider the environment before printing.

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒ _____

Date: January 20, 2021


Moved by: Carolyn Parrish

Seconded by: Ron Starr

That the Province be requested to put more stringent controls on big box stores and consider a controlled and safe reopening of small businesses, with tight regulations that will save businesses yet ensure safety; and

That this resolution be forwarded to the Premier and the Region of Peel for inclusion on an upcoming Council agenda.

RECORDED VOTE	YES	NO	ABSENT	ABSTAIN
MAYOR	✓			
WARD 1	✓			
WARD 2	✓			
WARD 3	✓			
WARD 4	✓			
WARD 5	✓			
WARD 6	✓			
WARD 7		✓		
WARD 8	✓			
WARD 9	✓			
WARD 10	✓			
WARD 11	✓			

Carried

 Mayor

RECEIVED
January 21, 2021

REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

From: Allan Thompson <allan.thompson@caledon.ca>
Sent: January 21, 2021 1:14 PM
To: Lockyer, Kathryn <kathryn.lockyer@peelregion.ca>; Adams, Aretha <aretha.adams@peelregion.ca>
Cc: Loh, Lawrence <lawrence.loh@peelregion.ca>; Sandra Sharpe <Sandra.Sharpe@caledon.ca>
Subject: For Regional Council Communications Item

CAUTION: EXTERNAL MAIL. DO NOT CLICK ON LINKS OR OPEN ATTACHMENTS YOU DO NOT TRUST.

I received the attached letter today and would like it added as a communication item for Regional Council and also for Dr. Loh to review and provide comments.

Thank you, Allan

Allan Thompson, Mayor
Town of Caledon | [6311 Old Church Rd. | Caledon, ON L7C 1J6](#)
E. allan.thompson@caledon.ca
W: caledon.ca/mayor
T. [905-584-2272](tel:905-584-2272) Toll free. [1-888-225-3366](tel:1-888-225-3366)
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REFERRAL TO **Health Services**
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED _____

January 15, 2021

Mayor Allan Thompson
Town of Caledon

Dear Mayor Thompson,

Re: Request for priority sequencing in PHASE ONE of Vaccine Implementation

We are writing today as a community based healthcare provider to request priority vaccination of our staff against COVID-19. As the largest Children's Treatment Centre in Ontario, ErinoakKids provides medical and therapeutic care to 17,000+ children and youth each year across the Regions of Peel, Halton and Dufferin County (including high risk "hot zones" of infection in Brampton, Mississauga and Oakville). Our 800 regulated health and other professionals provide critical services to children with physical disabilities (including those who are medically fragile and technologically dependent), have autism, other disorders, and/or are blind or hearing impaired/deaf.

We work with the acute care system as a step down, diverting patients from hospitals to ongoing community care provision, so alleviating strain on a system that is at present functioning well beyond capacity. Many of our patients, because of their diagnoses and related attributes, are at high risk for both transmitting the virus and/or contracting it themselves. Many of our patients, because of their age, diagnosis or disability are unable to mask. Despite adherence to PPE protocols, this puts our staff at heightened risk, as does the type of therapy and procedures they provide to our patients. It is relevant to note that the interventions provided at ErinoakKids are delivered by professionals specialized in pediatric disability, and constitute a critical and scarce resource in the system.

When providing services, our 800 staff ensure adherence to all Public Health guidelines. Employees (and everyone entering our facilities) are fully screened at points of entry, rigorous environmental cleaning practices are in place, and staff are supported with the appropriate level and type of PPE.

We have continued to serve our patients throughout the pandemic, both onsite and virtually. Onsite appointments are currently provided for urgent/priority care, and treatment that cannot be delivered virtually. Current examples of in-person, on-site treatment provision includes (but is not limited to):

- Urgent medical appointments;
- Infant Hearing Program (IHP) screenings and treatment pursuant to the direction of the Ministry of Health;
- These services are hands on and by definition , provided in a confined space with the patient and a parent in attendance;
- Splinting clinics to provide pain relief for patients with neuromuscular disorders;
- Botox clinics to provide intramuscular injections for patients with neuromuscular contractures/pain;
- Administration of federally controlled medication by Health Canada;
- Respite services in a congregate setting for families who are overwhelmed by the necessities of 24/7 care;
- Seating clinics for patients in with wheelchairs to support their functioning at home/elsewhere;
- Support to patients requiring assessment/ delivery of technology by through our Assistive Devices Resource Services (ADRS) professionals;
- Urgent visits by our School Based Rehabilitation (SBRs) Regulated Health Professional staff to children/youth with disabilities (in school and at home);
- Under contract with the Region of Peel through Peel Inclusion Resource Services (PIRS) program, providing enhanced support to day care centres with preschoolers with disabilities across Peel Region;

Page 1 of 2

BRAMPTON
10145 McVean Drive
Brampton, ON
L6P 4K7

HALTON
2000 Glenorchy Road
Oakville, ON
L6M 0X4

MISSISSAUGA
1230 Central Parkway West
Mississauga, ON
L5C 0A5

DUFFERIN
224 Centennial Road Units 8-11
Orangeville, ON
L9W 5K2

It is on all of the above noted bases that we request of our PHUs and elected officials at the municipal, provincial and federal level priority PHASE 1 sequencing of ErinoakKids staff for vaccination against COVID-19. We provide critical, community-based health care services through specialized staff to a vulnerable, high risk population. We work with and alleviate strain on the acute care system, but need a healthy staff to be able to assist during this critical time in the pandemic in Ontario. Please note that if needed, we are credentialed to administer our own clinics, given availability of the vaccine.

Thank you, and we would ask to hear from you as soon as possible on this important matter. Should you have any queries, we are of course at your disposal.

Best regards,



Pat Bartlett
Chair, Board of Directors



Bridget Fewtrell
President & CEO

COVID-19 Vaccine Distribution Task Force

General (Ret'd) Rick Hillier
Chair

25 Grosvenor Street
11th Floor
Toronto ON M7A 1Y6

COVID-19VaccineTaskForce@ontario.ca

Groupe d'étude sur la distribution des vaccins contre la COVID-19

Général (à la retraite) Rick Hillier
Président

25, rue Grosvenor
11^e étage
Toronto ON M7A 1Y6

COVID-19VaccineTaskForce@ontario.ca



RECEIVED
January 22, 2021

REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

January 22, 2021

It's been almost six weeks since Ontario launched the first phase of the three-phased implementation plan of Ontario's COVID-19 vaccine program. Since then over 264,000 doses have been administered across the province. This is an amazing achievement and a bright light during a week where we have received sobering news on how this virus has taken hold in the province.

I have had the opportunity over the past weeks to hold meetings with many of our partners in this mission, including municipal leaders, public health unit Medical Officers of Health, CEOs of hospitals who have received vaccines and long-term care home operators. These meetings have been a way to connect with the leaders on the ground and to hear what is working, what we can improve on, to ask questions and provide solutions. The discussions will inform how we continue with our rollout and are a way to ensure connections are strong across all sectors – we are all in this together.

The public health units and local hospitals have played an enormous role throughout the pandemic. Vaccine distribution will be no exception. Our province will not have a one-size fits all approach to the vaccine rollout. From cities, small towns, rural communities and remote/fly-in parts of the province, we are going to rely on local implementation. As the situation is evolving rapidly, I urge the mayors and municipalities across the province to work closely with your public health unit as they implement the vaccine rollout for your community.

The Premier gave us a mission – to have all residents, health care workers, staff and essential caregivers in long-term care homes and high-risk retirement homes in Peel, Toronto, York and Windsor-Essex vaccinated with their first dose by January 21, 2021. Thanks to the dedication of public health units, hospitals and long-term care and high-risk retirement homes, we have achieved this goal and more, with Ottawa, Durham and Simcoe Muskoka also completing their long-term care homes.

On January 19, 2021, we were alerted by the federal government that due to work to expand its European manufacturing facility, production of the Pfizer-BioNTech COVID-19 vaccine will be impacted for a few weeks. In fact, we will not receive any doses of the Pfizer-BioNTech vaccine next week. We will hear more in the coming days from the National Operations Centre about the vaccine that Ontario will receive.

Once we hear more from the National Operations Centre about Ontario's allocations, we will work closely with public health units and hospitals to plan and manage the new allocation amounts.

REFERRAL TO _____
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DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒

9.5-1

This will not stop us from getting to our most vulnerable Ontarians. A good plan allows you to be prepared for the unexpected. We have been able to work quickly to adjust to this news. Vaccination of residents, staff and essential caregivers of all long-term care homes and high-risk retirement homes in Ontario will continue. Operation Remote Immunity, led by Ornge, includes the roll-out of the COVID-19 vaccine to 31 fly-in communities in Northern Ontario and continues to be a priority with an expected start date of February 1, 2021.

We have made incredible progress to date in our COVID-19 vaccine program, and we will continue to push forward. I look forward to our continued partnership.

Sincerely,

General (Ret'd) Rick Hillier
Chair of the COVID-19 Vaccine Distribution Task Force

COVID-19 Vaccine Distribution Task Force

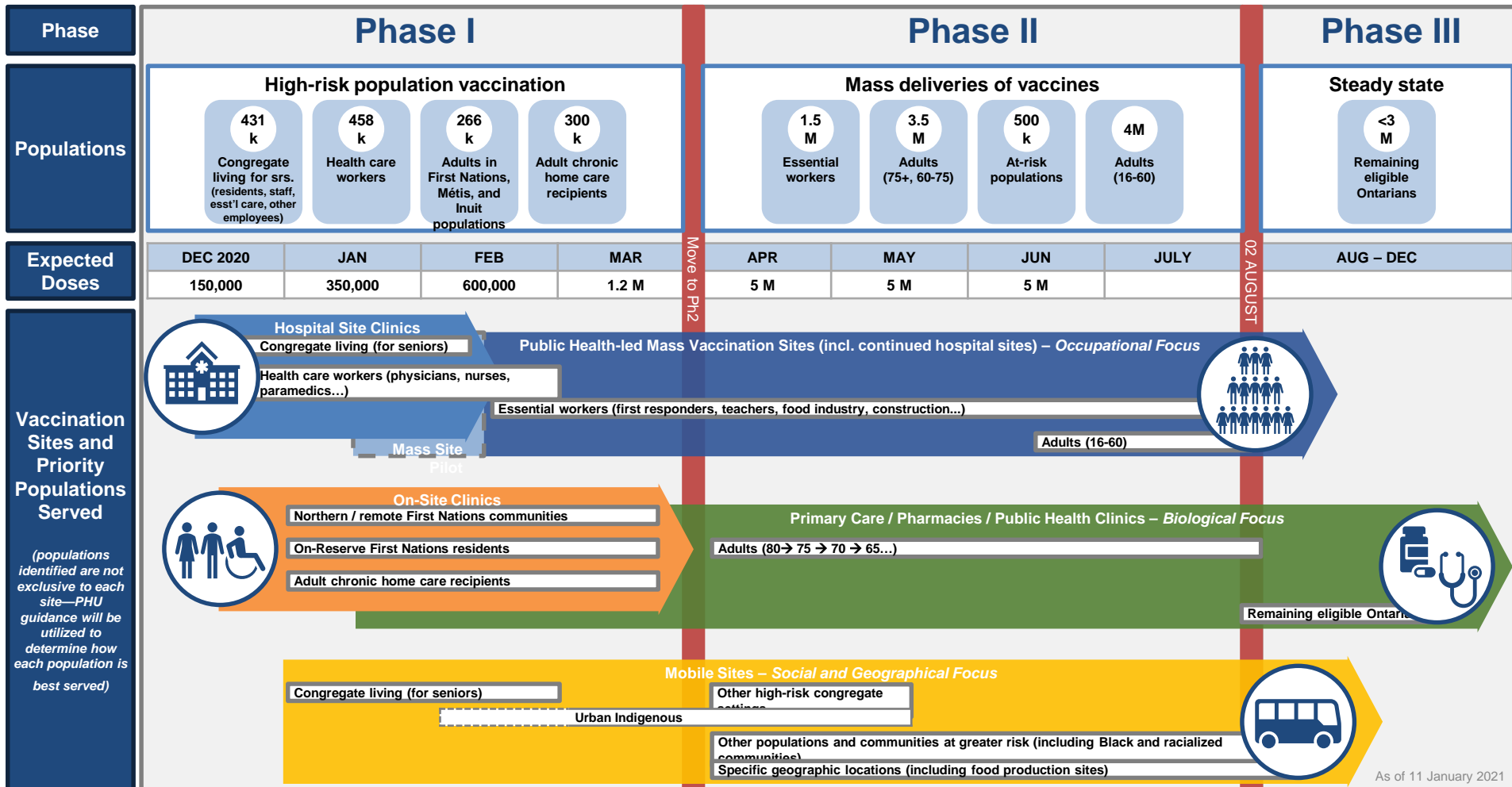
Update #6

Vaccine Update

- Over **264,000** doses administered across the province
- Second dose, full immunization began January 5, 2021, with over 49,000 Ontarians fully immunized after receiving both doses (as of 8 p.m. January 21, 2021)
- We have administered the first round of vaccinations ahead of schedule in all long-term care homes in Toronto, Peel, York and Windsor-Essex, the four regions with the highest COVID-19 transmission rates, as well as Ottawa, Durham and Simcoe Muskoka.
- New appointment to the COVID-19 Vaccine Distribution Task Force:
 - Dr. Kieran Moore is the Medical Officer of Health and CEO of the Kingston, Frontenac and Lennox & Addington Public Health Unit. He is also a Professor of Emergency and Family Medicine at the Queen's University and has a Masters degree in Disaster Medicine as well as Public Health and a Diploma in Tropical Medicine and Hygiene.

COVID-19 VACCINE DISTRIBUTION PLAN

For deployment of Pfizer and Moderna vaccines



As of 11 January 2021

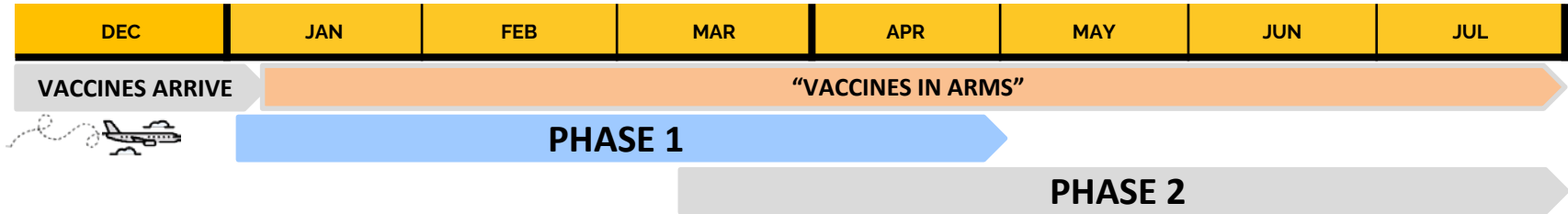
PHASED PRIORITIZATION OVERVIEW

Principles

- **Application of an equity lens:** The impact of risk factors may be different for racialized and marginalized populations – an equity lens has been applied to all prioritized groups.
- **Data-driven decision-making:** Where it is available, data should inform decision-making around prioritization – including prioritizing the groups that have been disproportionately impacted by COVID-19 as early as possible.
- **Engagement:** Ontario is consulting with all affected groups to ensure prioritization decisions are well-informed and accepted – “nothing about us without us”.
- **Individual risk factors:** Age is the most impactful factor for determining individual risk of a severe outcome from COVID-19, but other factors of individual risk are also important for individuals to voluntarily self-identify.
- **Local decision-making:** Provincial direction on prioritization is balanced with public health unit decision-making based on the local context.
- **Building in adaptability:** Priorities may change as the situation in Ontario evolves and as more information about the vaccine and the impact of the pandemic becomes available.
- **Transparency:** Share the rationale behind prioritization and data used to ensure public understanding of how decisions were made about the vaccine.

VACCINE DISTRIBUTION: PHASED PRIORITIZATION

- Vaccination rollout phases will be continuous and overlapping – Phase 2 vaccinations likely to begin while Phase 1 is still ongoing (e.g., vaccination of adults >80 may begin in parallel or before low-risk health care worker vaccination).
- Vaccination schedules are intended to be flexible and responsive to ongoing needs, vaccine logistics and risk factors.
- Ontario is ready to receive vaccines whenever they are available, and will shift to Phase 2 priority populations as soon as there are sufficient vaccines provided by the Federal government.



	FIRST VACCINES ARRIVE	PHASE 1	PHASE 2
People	<ul style="list-style-type: none"> • Staff and essential caregivers in LTCHs and high-risk Retirement Homes (RH). 	<ul style="list-style-type: none"> • Residents, staff, essential caregivers, and other employees of congregate living settings that provide care for seniors. • Health care workers. • Adults in First Nations, Metis and Inuit populations. • Adult chronic home care recipients. 	<ul style="list-style-type: none"> • Older adults, beginning with those ≥80 years old and decreasing in 5-year increments over the course of vaccine roll-out. • Those living and working in other high-risk congregate settings. • Essential Workers, beginning with front-line essential workers. • Individuals with high-risk chronic conditions, and their caregivers. • Other populations and communities facing barriers related to the determinants of health across Ontario who are at greater COVID-19 risk (e.g., Black and other racialized populations).
Places	<ul style="list-style-type: none"> • 2 Initial locations • Ramp up to 19 locations 	<ul style="list-style-type: none"> • Specialized vaccination centres (LTCH/RH) • Mobile vaccination sites • Mass vaccination sites 	<ul style="list-style-type: none"> • Mass vaccination sites • Hospitals • Mobile vaccination sites • Pharmacies • Clinics • Primary care • Strategic in-community locations (CHC/AHAC)

Queen's Park
Room 359, Main Legislative Building
Queen's Park, Toronto, ON, M7A 1A5
Tel: 416-325-6908 | Fax: 416-325-7030
email: psattler-qp@ndp.on.ca



Constituency Office
240 Commissioners Rd W, Unit 106
London, ON, N6J 1Y1
Tel: 519-657-3120 | Fax: 519-657-0368
email: psattler-co@ndp.on.ca

Peggy Sattler MPP
London West

RECEIVED
January 25, 2021
REGION OF PEEL

OFFICE OF THE REGIONAL CLERK

Dr. Lawrence Loh, Medical Officer of Health
Ms. Annette Groves, Chair
Peel Public Health Board of Health

January 25, 2021

Dear Dr. Loh, Ms. Groves and Members of the Board of Health:

Thank you for your leadership and advocacy in support of paid sick days. Recent months have seen a growing chorus of calls from public health experts, municipal leaders and workers' advocates across Ontario for paid sick days to help limit the spread of COVID-19. As MPP for London West, I am writing to let you know about the Private Member's Bill I introduced in the Ontario Legislature on December 8, 2020, the *Stay Home If You Are Sick Act*, which will provide permanent paid sick days for Ontario workers during the pandemic and beyond. This legislation, Bill 239, can be accessed here: www.ola.org/en/legislative-business/bills/parliament-42/session-1/bill-239.

The pandemic has highlighted the urgent need for access to paid sick days for Ontario workers. Workplaces are now the second-most common site of COVID-19 transmission, but many workers, especially if they are low-wage, do not have the choice to miss work because they cannot afford to give up their pay. The workers who are least likely to have paid sick days often work in occupations or sectors that are at high risk of COVID-19. Without access to paid sick days, these workers are forced to choose between paying the bills and providing for their families, or losing their income to protect their co-workers, customers and communities.

Bill 239 prevents Ontario workers from having to risk their own financial security in order to follow public health advice. The bill amends the *Employments Standards Act* to provide up to 14 days of paid Infectious Disease Emergency Leave and up to seven days of paid Personal Emergency Leave for illness, injury, bereavement, or family care, and eliminates the requirement for a doctor's note. The bill also calls for the establishment of a financial support program to help employers experiencing hardship with the cost of delivering Infectious Disease Emergency Leave and to transition to the implementation of regular paid sick days. The bill will fill in some of the gaps of the temporary Canada Recovery Sickness Benefit, which excludes many workers and does not protect against the immediate loss of income that makes it impossible for so many workers to stay home if they are sick.

I respectfully request that the Peel Board of Health review this letter at your next Board meeting, and ask for your support in principle for Bill 239. The bill draws on the expertise and research of health care professionals from the Decent Work and Health Network, and has been endorsed by the Ontario Federation of Labour and the Ontario Chamber of Commerce. It will be debated at second reading after the Ontario Legislature resumes on February 16, 2021. Your endorsement would further demonstrate the breadth of support for paid sick days across Ontario, and help advance this important health equity measure and essential public health policy to reduce the spread of COVID-19 and other infectious diseases.

Thank you for your consideration. Please don't hesitate to let me know if you have any questions.

Sincerely,

A handwritten signature in cursive script that reads "Peggy Sattler".

Peggy Sattler, MPP
London West

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒ _____

January 29, 2021

RECEIVED

February 2, 2021

REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

Mississauga Members of Parliament
Mississauga Members of Provincial Parliament
Mississauga, Ontario

VIA EMAIL

Dear MPs and MPPs,

Re: Paid Sick Leave

Recently, you have heard a lot of discussion about Paid Sick Leave for workers to permit them to stay home if they are sick, are waiting for a COVID19 test, need to be home for a family member or are concerned they may have been exposed to COVID19 and are self-isolating.

Both the City of Mississauga and Region of Peel Councils have passed motions to support Paid Sick Leave. Those motions are below.

[Sick pay benefits now: help stop the spread of COVID-19 in Peel - Region of Peel](#)

[eSCRIBE Agenda Package \(escribemeetings.com\)](#)

The Mississauga Board of Trade supports the Federal and Provincial Governments developing a rapid Paid Sick Leave program so workers can stay home in the event of exposure or illness due to COVID19. The program must be funded by Government and ensure that paid benefits get to workers right away.

The business community would be very pleased to work with Government to create such a program.

Now is the time to do our best to support workers and keep business operations healthy and safe.

Yours truly,



David Wojcik
President & CEO
ceo@mbot.com
905-273-3527

cc. Mayor Bonnie Crombie & Members of Mississauga City Council
Region of Peel Chair Nando Iannicca

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒ _____

February 8, 2021

RECEIVED

February 8, 2021

REGION OF PEEL

OFFICE OF THE REGIONAL CLERK

K. Lockyer, Director, Clerks and Regional Clerk
Region of Peel

Kathryn.Lockyer@peelregion.ca

D. Rusnov, Director, Legislative Services and City Clerk
City of Mississauga

diana.rusnov@mississauga.ca

L. Hall, Director, Corporate Services, and Town Clerk
Town of Caledon

laura.hall@caledon.ca

Re: Joint COVID-19 Communications Campaign

The following recommendation of the Committee of Council Meeting of January 20, 2021 was approved by Council on January 27, 2021:

CW005-2021

Whereas, Peel Public Health's latest Weekly Epidemiological Update states that there are 44,652 confirmed and probable cases of COVID-19 that have been reported in Peel Region

Whereas, there have been 475 deaths among these confirmed cases that reflects the serious nature of this virus.

Whereas, the Provincial Government has declared a 2nd State of Emergency, and implemented related stay-at-home orders due to increasing case counts province-wide.

Whereas, Peel Region's weekly incidence rate is higher than the ones being reported by all 34 of Ontario's public health units.

Whereas, Peel area hospitals have already transferred patients hours away for care in a bid to free up capacity to treat people suffering from COVID-19 but remain on the brink of catastrophe.

REFERRAL TO _____

RECOMMENDED _____

DIRECTION REQUIRED _____

RECEIPT RECOMMENDED ☒ _____

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Therefore be it resolved, that Peel Region, the City of Brampton, the City of Mississauga, and Town of Caledon, partner, in alignment with advice from Peel Public Health, and invest in a significant joint communications campaign to residents of Peel Region, of no less than \$1,000,000 equally shared, and no less than a period of 6 weeks, with the express goals of:

1. Reducing the rapid increase of Peel Region's case counts
2. Directing Residents to Stay Home based on new Provincial Orders
3. Pivot in messaging with a call to action to NGO's, local influencers and News agencies.
4. Delivering opportunities and options to engage relevant Town, City, and Regional services, arts/religious/culture/cuisine and engagement opportunities from the safety of home
5. Start a Regional tele-town hall with the heads of the four municipalities, all five Chief's, medical officer of health, and representatives from Trillium and Osler health units, for the purpose to reach a wider audience with an emphasis on spreading the word not the virus.

Yours truly,

Sonya Pacheco

Sonya Pacheco
Legislative Coordinator
City Clerk's Office
Tel: 905-874-2178 / Fax: 905-874-2119
sonya.pacheco@brampton.ca

(CW – 6.2)

cc: D. Barrick, Chief Administrative Officer
M. Davidson, Commissioner, Corporate Support Services
J. Tamming, Director, Strategic Communications, Culture and Events,
Corporate Support Services

For Information

REPORT TITLE: **Salt Management - Partnership and Outreach Update**

FROM: Andrea Warren, Interim Commissioner of Public Works

OBJECTIVE

Further to Resolution 2018-96, this report provides Regional Council with an update on strategies and progress related to improved road salt management and application within the Region of Peel.

REPORT HIGHLIGHTS

- Road salts are used as de-icing and anti-icing chemicals for winter maintenance.
 - Road salt in stormwater runoff has been linked to increasing levels of chloride concentrations in surface waters and groundwater, posing a risk to the environment, wildlife, stream ecosystems and groundwater.
 - In 2018, the Less Salty Working Group was formed to improve road salt management within the Region of Peel, bringing together Peel and the local municipalities.
 - This group is also part of a larger external Salt Communication Working Group which includes Conservation Authorities and nearby municipalities who combine efforts for larger scale impact.
 - The Less Salty Working Group's mandate is to develop and share best practices for municipal salt management at facilities, and to increase awareness of the importance salt management among private property owners and residents.
 - An Operational strategy outlines best practices for salt management, and an accompanying Education and Outreach strategy provides businesses and residents with important information about how best to use salt.
 - Moving forward Peel Region together with the local municipal partners will continue to lead by example, using best practices to protect public safety while minimizing the use of salt and supporting local businesses and residents through a suite of outreach and education programs.
-

BACKGROUND

Road salts are used in Canada as de-icing and anti-icing chemicals for winter road maintenance. More than five million tonnes of road salts are used in Canada each year to mitigate ice and snow conditions on roads and to provide safer driving conditions. Chloride concentrations have been increasing in surface waters and groundwater in urban areas since the 1960s linked to road salt runoff. In 2001 a comprehensive five-year assessment by Environment Canada determined that, in sufficient concentrations, road salts pose a risk to plants, animals, birds, fish, lake and stream ecosystems and groundwater. Following the report, salt was designated as a toxic substance under the *Canadian Environmental Protection Act*.

Salt Management - Partnership and Outreach Update

The Government of Canada subsequently published a Code of Practice for the Environmental Management of Road Salts. The Code is designed to help municipalities and other road authorities better manage their use of road salts in a way that reduces impacts on the environment while maintaining public safety. The Code of Practice recommends that road authorities prepare salt management plans and identify actions to improve salt management practices. The Region prepared its first Salt Management Plan in 2005.

The Region maintains roughly 225 facility parking lots and walkways, 1670 lane kilometers of paved roads and 23 kilometers of sidewalk. Winter maintenance procedures involve monitoring the weather and road conditions, proactively applying salt to parking lots and anti-icing roads with brine (salt water) in advance of freezing conditions, plowing snow and applying salt where required. Other salt management practices include installing snow fence to avoid blowing snow on the roadways, as well as handling and storing salt in covered facilities.

On February 22, 2018, the Credit Valley Conservation Authority (CVC) delegated to Council and presented the impacts of road salt on waterways throughout Peel, sharing data collected on the Cooksville and Sheridan creeks. CVC reported that in certain sections of the Credit Valley watershed, chloride concentrations can be found well above 1000 mg/L. In contrast, natural freshwater systems have concentrations of less than 30 mg/L. The presentation was referred back to Regional staff to report on strategies to improve road salt management at residential properties and commercial parking lots through public education.

On July 12, 2018, staff provided Regional Council with a report on *Salt Management and Application – Opportunities for Partnership and Outreach*. In this report, staff identified opportunities to build public and municipal awareness about the damaging effects of salt and to provide information about management strategies that would help protect the environment while maintaining public safety. The report also noted that staff had formed a cross-jurisdictional “Less Salty Working Group” which included staff from Peel Region, City of Mississauga, City of Brampton and Town of Caledon.

The Working Group established a mandate to develop and share best practices for municipal salt management, and to increase awareness about the importance salt management among both public and private property owners. To that end, the Working Group established two goals:

- Work collaboratively as regional and local municipalities, together with conservation authorities, to develop and share best practices for salt management, to ensure consistent messaging and to streamline efforts.
- Increase education and awareness among municipal staff and private landowners about the damaging effects of road salt and the importance of using best practices for salt management.

To realize these goals, the Less Salty Work Group collectively developed an *Operational Strategy*, and an *Education and Outreach Strategy* (Appendix I). Throughout 2019 and 2020, the Less Salty Working Group has been working towards implementation of these strategies.

This report provides an update in response to Resolution 2018-96, which requested staff to report back with actions to minimize the use of road salt and an educational approach for reaching public landowners.

Salt Management - Partnership and Outreach Update

DISCUSSION

The *Operational Strategy* outlines best practices for the effective and efficient use of salt during municipal winter operations, and the *Education Strategy* outlines an approach to provide information to the public on the impacts of salt, and to share salt management options for businesses and residents. The following section provides highlights of actions and successes further to these strategies. A complete list can be seen in Appendix II.

a) Operational Strategy and Municipal Collaboration

The Less Salty Working Group has developed and adopted a number of operational improvements and best practices to support proactive salt management, such as:

- Salt Management Plans - These plans provide guidance for the storage, application and general management of road salt to minimize the impacts of salt on the environment while protecting public safety.
- Training - Regional and local municipal facility managers and operators are encouraged to obtain third party 'Smart About Salt Council' certification, which is a not-for-profit organization that has established best management practices and standards for winter maintenance activities. Moving forward, contractors providing winter maintenance services to municipal properties will be required to be Smart-About-Salt certified as part of the procurement process.
- Site certification – An increasing number of Regional and local municipal properties (Operational Yards, Admin Offices, Peel Living, Long Term Care, Paramedic and Police) are preparing to become 'Smart About Salt' site certified locations. This third party certification requires locations to plan for proper snow storage, covered salt storage, signage in areas that do not require winter maintenance and identifying areas where water ponds creating an ice hazard that requires extra salt application.
- Planning Process – Examining opportunities through land use planning approvals to incorporate best management practices, including smart parking lot design and salt management plans for the property. These best practices can minimize the use of salt by focusing on parking lot designs that avoid ponding of water and by directing stormwater runoff away from vulnerable areas.
- Municipal Capital Works – Moving forward, design of municipal capital projects will take into account salt-smart landscape and parking lot design techniques.

Through these actions we are collectively demonstrating leadership in salt management within our own municipal operations and leveraging support across agencies to advance and monitor best practices.

b) Education and Outreach Strategy and Partnerships

The Education and Outreach objectives of the Working Group is an essential part of educating residents and businesses on how salt works, how to use salt effectively, and the effects of salt on our environment. Education can encourage better salting practices through the use of alternatives to salt, practical snow and ice clearing tips as well as third party training programs.

Salt Management - Partnership and Outreach Update

Through the various communication and education outlets described below, the Working Group aims to increase awareness about the importance of best practices for salt management to various audiences. Actions include:

- Social media communications on snow clearing tips and salt alternatives - These messages are developed by Peel and communicated on the Region's Twitter, Instagram, and Facebook platforms as well as Peel's public-facing website. These messages are supported by the local municipalities through social media shares and posts which helps to increase the audience reach.
- Published communication on snow removal practices and guidance on salt use – Information on these topics are provided in news releases, eNews stories and an annual water bill insert (Appendix III)
- Understanding salt - A presentation has been developed to help train staff on how salt works, how to use it most effectively, and the importance of wearing proper equipment (footwear) in icy conditions. An eLearning training module is currently under development to support this initiative.
- Creating fun-fact activities for events such as the Peel Water Festival - Education materials have been developed to share knowledge about salt and the environment with children and parent volunteers through various Peel events.
- Collaborating with residents and business groups – The Less Salty Working Group works with the CVC to leverage existing programs to improve education and outreach, for example, the Sustainable Neighbourhood Action Plan (SNAP) which offers guidance on proper salt usage for homeowners, and the CVC Greening Corporate Grounds program which provides winter maintenance best practices for businesses.

In addition, the Less Salty Working Group is also a part of a larger Salt Communication Working Group that includes public and private agencies within and adjacent to Peel, including industry members (contractors, Landscape Ontario), government agencies (Region of Waterloo, Region of Halton, City of Markham), conservation authorities (Credit Valley and Toronto Region Conservation Authority, Lake Simcoe Conservation Authority) and non-profit associations (World Wildlife Federation).

This group shares information and combines communication efforts for a larger scale impact. By leveraging support from the Salt Communication Working Group and by aligning key messages, Peel Region's Less Salty Working Group has been able to broaden the reach of its education messaging.

c) Challenges and Next Steps

The Less Salty Working Group has been making great strides in training municipal staff in salt-smart operational practices, and in communicating key messages about salt management to private businesses and residents. At the same time, challenges still exist.

Salt Management - Partnership and Outreach Update

- Awareness and Education

Communicating effectively across a broad group of stakeholders can be challenging. Salt is used in many municipal services (roads, facility parking lots, etc.); road salt users work in different locations and for different departments. The Less Salty Working Group meets with facility operators biannually to share knowledge and keep municipal staff connected and informed.

Furthermore, private businesses and homeowners are inclined to use excess salt on their own properties. The perception that more salt is better is being challenged through ongoing public education using both digital and traditional communication channels. The Less Salty Working Group is creating awareness about how best to use salt and the impacts of using too much salt to shift resident behaviour over time.

- Salt Application and Tracking

Most municipal contractors maintain multiple facilities during a winter storm and cannot track salt usage at each location; therefore, measuring how much salt is being applied at facilities is a challenge. Working with the facility supervisors, the Region provides information about equipment and tools available in the industry and requests municipal contractors include these products/services in their future contracts.

Excessive salting of private parking lots is common in Ontario. Contractors may apply more salt than needed in an attempt to reduce property owner liability. Contractors also face the risk of liability themselves and can struggle to find insurance for slips and falls. To help address this, the Working Group encourages private businesses to enrol in third-party training that provides information about responsible salt management practices. In addition, Landscape Ontario lobbying the Provincial Government to change the statute of limitations on slip and fall lawsuits on private property from two years to 10 days, the same as the time allotted for municipally managed properties.

There are a limited number of salt alternatives for winter maintenance activities. Sand is used in some municipalities for traction; however, it can cause excessive dust and sediment. Using a salt/sand mix is also an affordable option but would not achieve the Region's "bare pavement" level of service. De-icing materials such as Magnesium Chloride or Calcium Chloride are effective in certain winter situations but financially prohibitive at almost twice and five times the cost respectively. Finally, natural substitutes such as beet juice can be useful for pre-wetting but are linked to equipment malfunctions and must be mixed with salt to provide an effective result. At present, responsible salt use is the most feasible option available for winter maintenance. However, operations staff will continue to explore and test new de-icing chemicals and keep current on innovative solutions and technologies to help reduce environmental impacts while sustaining a safe roadway.

RISK CONSIDERATIONS

There are two main risks associated with salt use; immediate risk to the safety of the traveling public in winter conditions, and long-term risk to the environment and freshwater systems in Ontario. The Region's Salt Management Plan, together with the effort of the Less Salty Working Group aim to balance these risks and address the complex social, ecological and financial impacts of salt use.

Salt Management - Partnership and Outreach Update

CONCLUSION

Salt is a cost-effective option for winter maintenance activities that protect the travelling public. At the same time, it can be damaging to the environment in certain concentrations.

The Region and local municipal governments have formed the Less Salty Working Group to collectively inform and educate key audiences about the social, financial and environmental implications of salt use.

The Working Group is currently implementing two strategies; an Operational strategy to implement best practices for municipal salt management and an Education and Outreach strategy to provide information to Peel businesses and residents.

Moving forward, Peel Region together with local municipal partners will continue to promote and educate businesses and residents on salt use best practices and aim to lead by example in minimizing municipal salt use while maintaining public safety.

APPENDICES

Appendix I – Education and Outreach Strategy and Operational Strategy
Appendix II – Accomplishments Chart, Twitter Messages and Facility Poster
Appendix III – New Release, eNews and Water Bill Insert

For further information regarding this report, please contact Mark Crawford, Manager of Road Operations and Maintenance, Ext. 3415, mark.crawford@peelregion.ca.

Authored By: Eleanor Gillon, Specialist, Road Operations and Maintenance

Reviewed and/or approved in workflow by:

Department Commissioner, Division Director and Financial Support Unit.

SALT MANAGEMENT AND APPLICATION EDUCATION AND OUTREACH STRATEGY

BACKGROUND

The Region of Peel's Salt Management Plan includes a framework for winter maintenance operations for salt storage, application of salts on roads, and disposal of snow containing road salts. Since implementation of this plan began in 2005, it has progressed well with three quarters of its recommendations now complete. As a result, direct salt usage has decreased by 28 percent per lane, despite increases in roadway kilometers.

Despite reductions in direct salt usage on Regional roads, salt use for winter maintenance across the Region remains an issue. On February 22, 2018, the Credit Valley Conservation Authority delegated to Council and presented the impacts of road salt on water bodies. CVC monitoring stations reveal increasing long term chloride level trends, some over acute guidelines (640mg/L). In fact, in Cooksville and Sheridan creeks experienced much higher than accurate levels in January and February of 2018, with levels in Cooksville actually exceeding sea chloride levels.

Recognizing the adverse environmental effects of salt usage, there are a number of management options that can be used to reduce salt use, including process changes (parking lot design/redesign), legislative changes (mandatory snow tires), Regional and Municipal alternatives to road salt and technology improvements, and proactively minimizing excessive salt application by residents and businesses through education. Addressing salt usage across Peel is a multifaceted approach; however this strategy focuses on education and outreach. Greater public education on the alternatives to salt, practical snow and ice clearing tips as well as third party training programs are ways to help Peel's community and businesses use salt effectively and efficiently. While stopping the use of salt completely may not be realistic, education can help encourage its efficient use. This strategy can be combined with the winter roads maintenance communication plan, incorporating efficient salt tips into the overall winter maintenance messaging.

LEGISLATIVE CONTEXT

- Salt Management and Winter Road Maintenance is affected by a number of different pieces of legislation including: The *Municipal Act, 2001* which states that a municipality must keep its highways "in a state of repair...that is reasonable in the circumstances"
 - The *Negligence Act*, principle of joint and several liability means a municipality may be responsible for up to 100% of the damages as a result of a collision if provincial courts deem that the municipality did not take reasonable steps to prevent the collision.
 - The *Environmental Protection Act*: exempts substances used for keeping highways safe for traffic under conditions of snow, ice or both from being classified as a "contaminant"
 - Environment and Climate Change Canada (ECCC) Code of Practice for the Environmental Management of Road Salt (2004). The Code of Practice encourages organizations to prepare and implement a salt management plan (SMP).
 - The *Clean Water Act, 2006*, establishes the drinking water source protection program.
-

GOALS AND OBJECTIVES

GOAL 1: Work collaboratively with the local municipalities and conservation authorities to have consistent messaging and to ensure efforts are not being duplicated

- Objective: Continue to partner with local municipalities to collectively manage the complex social, financial, environmental and safety implications surrounding salt usage across our municipality, while monitoring best practices, emerging technologies and materials

GOAL 2: Educate residents, Regional employees, and businesses on the effects of salt to better manage salt usage in the Region

- Objective: In preparation for the upcoming winter season, develop information on a variety of topics such as alternatives to salt, snow and ice clearing tips
- Objective: Offer information to residents on salt management and to businesses on how to access third-party training programs in order to support reductions in salt usage on private properties

CHALLENGES

- The Region of Peel and local area municipalities are required under the *Municipal Act, 2001* to keep its highways in a good state of repair, and under the *Negligence Act* may be found responsible for 100% of damages from collisions if provincial courts determine that the standard of good state of repair was not met. This potential liability exposure needs to be considered in the adoption and promotion of winter maintenance practices
- Contractors and residential and business property owners may be worried about potential legal ramifications if someone slips and falls as a result of reduced salt usage
- Contractors can sometimes be paid based on the amount of salt applied
- Public may perceive a safety issue if they do not see 'enough' salt down. Lack of knowledge/awareness of residents of how much to put down and other alternatives

AUDIENCES

Four distinct audiences have been identified:

1. Residents
2. Businesses: These may include Smart Centres, multi-residential buildings, school boards and other businesses with parking lots
3. Contractors: These may include landscaping and snow removal companies
4. Region and local Municipalities: Including Councillors, staff, Regional and Municipal facilities

Additional work should be done to prioritize these audience groups by relative contribution of salt to the environment, impact of potential tactics, and likelihood that the tactics would be adopted.

KEY MESSAGES

Key messages will be prioritized by audience type, based on tactic impact and likelihood of adoption. This will focus messaging on those actions that residents are most likely to adopt, and

those most likely to impact the strategy's goals and objectives. Key messages will continue to be refined as further research is reviewed and additional data is gathered from Peel residents and businesses.

Region and Local Municipalities

To encourage trust and confidence in the Region, it is important that the Region and local municipalities lead by example in demonstrating the safe and environmentally responsible management of road salt. The Region's Salt Management Strategy is an excellent example, that has led to significant decreases in salt use. Despite this decrease, there are a number of additional operational efficiencies that could be made. These efficiencies should be outlined in a separate operational strategy, prioritized, and publically promoted. Examples may include:

- Ensure internal property managers are Smart About Salt certified and work with area municipalities to do the same
- Achieve Smart About Salt site certification for all Regional properties (yards, offices, Peel Living, Long Term Care, Paramedics etc) and work with area municipalities to do the same
- Specify contractors for all Regional facilities are Smart about Salt certified (purchasing).
- For regional facilities: encourage or require site specific landscape and parking lot design that manages salt runoff in parking lot redesign and new construction
- Examine, with area municipalities, opportunity to require smart parking lot design and consideration for snow storage in planning approvals

General Audiences

Messages for general audiences focus on the importance of managing salt use, and the Region of Peel's dedication to making efficient use of salt on our roadways. These examples should be communicated to the public to dispel the myth that residential and business contributions don't matter as the Region is the largest user of salt on our roads.

Key messages include:

- Salt doesn't disappear after the ice melts, it gets in our lakes and rivers and can hurt the environment.
- The Region is committed to keeping our roads safe and clear from snow and ice. Liquid brine applied to roads before it snows keeps snow from sticking and reduces salt use.
- Since 2005, the Region of Peel's Salt Management Strategy has reduced direct salt use by 28%, despite increases in kilometres.

Businesses

After municipalities, businesses and their property management/maintenance companies are the second largest user of road salt. Key messages for businesses may include:

- Hire a contractor that is Smart about Salt certified
- Get Smart About Salt site certified
- Best management practices for salt use by property managers
- The salt that you use in your parking lots gets into our lakes and rivers and negatively impacts the natural environment

These messages can best achieve results through targeting those business areas in Peel that are of the greatest concern, or contribute the largest salt loadings.

Contractors

Contractors may be used for winter maintenance on both business and residential properties. By promoting Smart About Salt certified contractors to these two audiences, the Region is raising the bar on contractor knowledge and awareness of salt. Key messages for contractors may include:

- Become Smart about Salt certified
- Salt used in parking lots for winter maintenance gets into our lakes and rivers and negatively impacts the natural environment

Residents

Residential salt use contributes the least to the salt problem in our water; however education and awareness should be provided to shift resident perception/expectation of what winter looks like, and to help residents better manage snow and ice on their property. Shifting resident perception of winter will make residents more prepared to handle winter conditions and be open to seeing less salt on business parking lots and roads. Messages should be developed in partnership with local area municipalities and the conservation authorities to present a coordinated approach.

Key messages for residents may include:

For the clear-it-yourselfer

- MOVE IT, DON'T MELT IT! (along with proper shovelling techniques)
- How to use salt/how much to use/how does it work/how to avoid ice build-up
- How to prevent ice build up (snow storage, salt before snow, shovel first)
- Alternatives to salt – non-clumping kitty litter, sand, mag. Chloride

For those who have someone manage their snow:

- If you hire someone to clear your driveway, ensure they are Smart about Salt certified, or ask how they will work to use only the amount of salt required to maintain safety.

For all residents (Incorporate salt messaging into the winter roads maintenance communication plan):

- Wear proper footwear according to weather conditions
- Use snow tires
- Salt used in parking lots for winter maintenance gets into our lakes and rivers and negatively impacts the natural environment
- Other benefits to road salt reduction (cars, shoes, infrastructure etc.) what resonates with residents, what is the benefit to them?

OUTREACH AND EDUCATION APPROACH

The following program development approach will be further explored for continued education and outreach development:

1. Review best practices and emerging technologies
2. Complete a jurisdictional scan to see what other cities/municipalities are doing
3. Coordinate approach with local area municipalities (Town of Caledon, City of Brampton, City of Mississauga) and conservation authorities

4. Coordinate approach with internal partners such as Health, Facilities Services, and Water Quality and Compliance
5. Work with snow removal contractors and Landscape Ontario to better understand barriers and benefits to contractors
6. Prioritize audiences and areas based on contribution to salt problem
7. Examine barriers and benefits for each audience to adopt smarter salt use habits
8. Develop tactics to address salt use by each audience that tackle the barriers and are expected to result in the highest benefit at lowest cost.
9. Ensure the Region of Peel leads by example by tackling salt usage at the facility level

POTENTIAL TACTICS

Tactics will be developed with local municipalities and conservation authorities to ensure consistent messaging and efforts are not being duplicated.

Incorporating Community Based Social Marketing techniques whenever possible, potential tactics could include:

Webpage

- Incorporate with the winter roads maintenance communication plan and link to a page that provides information about the impact of salt usage, what residents and businesses can do to manage usage, and provide Smart about Salt information

Information for Businesses

- Create mailers to be distributed to businesses informing them about how to be Smart about Salt and how to get site certified
- Information on water bills (can it be related to stormwater charge? *CoM*)
- Create information that can be handed out in combination with other departments/programs:
 - Environmental Control
 - ICI audits
 - Outdoor irrigation assessments
 - Fusion Landscape Professionals
 - Partners in Project Green
- A program could be developed with Landscape Ontario and Smart about Salt to do door-to-door canvassing in priority areas to talk to business about salt

Public Service Announcements

- Develop public service announcements to inform residents and businesses about the importance of salt management.
- Distribute to local and mainstream media outlets
- Post to Peel Region website

Twitter

- Develop a Twitter campaign promoting the key messages and linking to the Peel salt management website
- Run tweets throughout the season as reminders; especially prior to snow events

Mobile Signage

- Secure mobile signs to run messages throughout the season about winter maintenance tips

Point of Sale Brochure

- Develop information card or poster that can be distributed at community centres, Peel facilities and other locations as determined

Online Ads

- Look into digital ads within other sites i.e. The Weather Network

Newspaper Ads

- Develop creative highlighting key messages to run in local newspapers
- Run ads in property management magazines and other business related magazines

Water Bill Insert

- Develop insert with key messages

Connect to Peel

- Run a story along with other winter messaging in Connect to Peel linking to the webpage

Councillor Newsletters

- Provide content/story

Facility Signage

- To talk about what the Region is doing

MEASUREMENT

Potential metrics and evaluation tools could include:

External:

- Number of hits on the website
- The levels of salt in the creeks, particularly in identified areas of concern (CVC?)
- Number of interactions at trade shows
- Number of businesses that get site certified

Internal

- Compare Regional facilities that are using Smart about Salt contractors to ones that are not
- Number of facilities that get Smart About Salt certified
- Storm sewer monitoring for salt levels at Regional facilities (CVC?)
- Pre and post measurement of the amount of salt applied to Regional properties (internal staff)

TIMELINE

Timelines have been organized by audience type:

General

November – December 2018

- Jurisdictional scan
- Review best practices and emerging technologies
- Meet with local municipalities and CA(s) to discuss coordinated approach and responsibilities

Residents

November - December 2018

- Create webpage
- Secure mobile signs with salt use messaging
- Public Service Announcements
- Twitter
- Develop brochure/card and posters
- Connect to Peel article

December 2018 – February 2019

- Online ads
- Newspaper ads
- Councillor newsletter

Region and Local Municipalities

December 2018-April 2019

- Create operational strategy outlining additional practices to manage salt use
- Meet with local municipalities to get buy-in on similar practices
- Set priorities for 2019 implementation

May 2019-December 2019:

- Begin implementing additional operational practices to manage salt

Businesses & Contractors

December 2019-April 2019

- Set priorities for 2019 communications/implementation of additional strategies
- Meet with potential partners including area municipalities, CAs, Landscape Ontario to discuss promotion of Smart About Salt

Note: This is a living document that will be re-evaluated and updated as new information becomes available.

SALT MANAGEMENT AND APPLICATION OPERATIONAL STRATEGY

BACKGROUND

The Region of Peel's Salt Management Plan provides a framework of best practices for winter maintenance operations salt storage, application of salts on roads, and disposal of snow containing road salts. Since implementation in 2005, it has progressed well with three quarters of its recommendations now completed.

Despite reductions in direct salt usage on Regional roads, salt use for winter maintenance across the Region remains an environmental concern. On February 22, 2018, the Credit Valley Conservation Authority reported to Council the impacts of salt usage on water bodies within Peel. CVC monitoring station data shows that chloride levels are trending upward with some readings over acute guidelines (640mg/L). Alarming, in January and February of 2018, Cooksville and Sheridan Creeks experienced much higher than acute levels with Cooksville Creek readings actually exceeding sea chloride levels.

Recognizing the adverse environmental effects of salt usage and acknowledging that presently there are no new alternatives that offer the same level of safety and cost, there are a number of management and operational options that can be used to reduce the amount of salt used and its impacts including:

- process changes such as review of municipal facilities and their application rates in parking lots and areas of foot traffic;
- site audits conducted through the planning process for building management; and,
- parking lot design/redesign.

Addressing salt usage across Peel needs to be part of a multifaceted approach; however this strategy focuses only on operational ways to manage salt use effectively and efficiently for winter operations of municipal facilities. This strategy is being prepared in parallel with the Region's Education and Outreach strategy that will communicate salt management options to residents and businesses

Both strategies focus on practical snow and ice clearing tips and third party training programs as ways to help manage salt use effectively and efficiently. While eliminating the use of salt completely may not be realistic, education can help encourage its users to apply it efficiently and effectively thereby reducing the amounts used.

LEGISLATIVE CONTEXT

- Salt Management and Winter Road Maintenance is affected by a number of different pieces of legislation including: The *Municipal Act, 2001*, which states that a municipality must keep its highways "in a state of repair...that is reasonable in the circumstances"
- The *Negligence Act*, principle of joint and several liability means a municipality may be responsible for up to 100% of the damages as a result of a collision if provincial courts deem that the municipality did not take reasonable steps to prevent the collision.
- The *Environmental Protection Act*: exempts substances used for keeping highways safe for traffic under conditions of snow, ice or both from being classified as a "contaminant"

- Environment and Climate Change Canada (ECCC) Code of Practice for the Environmental Management of Road Salt (2004) encourages organizations to prepare and implement a salt management plan (SMP).
- The *Clean Water Act, 2006*, establishes the drinking water source protection program.

GOALS AND OBJECTIVES

GOAL 1: Work collaboratively with local municipalities and conservation authorities to convey consistent messaging and to ensure efforts are not being duplicated

- Objective: Continue to partner with local municipalities to collectively manage the complex social, financial, environmental and safety implications surrounding salt usage across our municipality, while monitoring best practices, emerging technologies and materials

GOAL 2: Educate regional and local municipal facility managers and operators on the effects of salt and train to manage salt usage at their facilities

- Objective: In preparation for the upcoming winter season, develop information on a variety of topics such as alternatives to salt, snow and ice clearing tips
- Objective: Offer information to residents on salt management and to businesses on how to access third-party training programs in order to support reductions in salt usage on private properties

CHALLENGES

- The Region of Peel and local municipalities are required under the *Municipal Act, 2001* to keep their highways in a state of good repair, and under the *Negligence Act* may be found responsible for 100% of damages from collisions if provincial courts determine that the standard of state of good repair was not met. This potential liability exposure needs to be considered in the adoption and promotion of winter maintenance practices.
- Contractors and property owners are not held to the same standard but should be mindful of their salt usage and potential impacts they have on the environment.
- Contractors and property owners are often concerned about potential legal ramifications if someone slips and falls as a result of reduced salt usage.
- Contractors have no incentives to reduce salt usage as they may perceive they risk liability and are paid for the amount of salt applied.
- The public may perceive a safety risk if they do not see 'enough' salt down such as salt visibly sitting on a surface. The challenge is to address this lack of knowledge/awareness of residents both on their own private properties, in public spaces and the use of alternatives.

AUDIENCES

This Operations strategy focuses on two distinct audiences, contractors and Regional facility managers and operators.

- Contractor responsibility includes sidewalks, busy bays, and parking lots; and,
- Regional and local municipal facility managers and operators manage responsibility is for

facility maintenance of parking lots and areas of foot traffic including sidewalks and paths.

KEY MESSAGES

Key messages will be based on tactic impact and focus on those actions that are most likely to be adopted, and those most likely to impact the strategy's goals and objectives.

Region and Local Municipalities

To encourage trust and confidence in the Region and local municipalities, it is important that we lead by example by demonstrating safe and environmentally responsible management of road salt. The Region's Salt Management Plan is an excellent example that has led to significant decreases in salt use. However, there are additional operational efficiencies that could be implemented including:

- Smart About Salt Certification of Regional and local municipal facility managers;
- Achieve Smart About Salt site certification for all Regional properties (yards, offices, Peel Living, Long Term Care, Paramedics etc.) and work with local municipalities to do the same
- Specify contractors for all facilities are Smart About Salt certified (purchasing procurement).
- Encourage or require site specific landscape and parking lot design that manages salt runoff in parking lot redesign and new construction.
- Examine, with local municipal input, opportunities to require smart parking lot design and consideration for snow storage in planning approvals.

PROGRAM DEVELOPMENT

The following program development approach will be further explored for continued education and process development:

1. review best practices and emerging technologies;
2. complete a jurisdictional scan to see what other cities/municipalities are doing within Ontario/Canada;
3. coordinate approaches with local municipalities (Town of Caledon, City of Brampton, City of Mississauga) and conservation authorities;
4. coordinate approaches with Regional internal partners such as Real Property Asset Management Facility and Occupant Services who manage Long Term Care, Peel Housing, Regional Offices, Paramedic and Police buildings, and Public Works Facility Services who manage Regional PW facilities such as operations yards and water and wastewater pumping stations and waste management facilities;
5. coordinate with Peel Purchasing to review contract wording and review evaluation process for prequalifying companies that have SAS certification;
6. coordinate approach with local municipal partners who provide facility management services for public buildings, local municipal offices, fire stations, bus depots and stops, sidewalks and parks facilities, libraries and recreational centres;
7. work with Landscape Ontario to provide support for their initiative to require contractors who provide winter maintenance services to be Smart About Salt certified, and better understand the risk and barriers for contractors that prevent their adoption of certification;
8. prioritize audiences and areas based on contribution to salt problem;

9. examine barriers and benefits for each audience to adopt smarter salt use habits; and,
 - a. ensure the Region of Peel continues to lead by example by tackling salt usage at the facility level.

POTENTIAL TACTICS

Tactics will be developed with local municipalities and conservation authorities to ensure consistent messaging and that efforts are not being duplicated.

Facility

- Smart about Salt Site Certification
- Smart about Salt Facility Managers/Operators certification

MEASUREMENT

Potential metrics and evaluation tools could include:

External:

- The levels of salt in the creeks, particularly in identified areas of concern (CVC?)
- Communications response? Responses to tweets, number of hits to website for revised pages?

Internal

- Compare number of municipal facilities that are using Smart about Salt contractors to ones that are not
- Number of facilities that get Smart About Salt Site certified
- Storm sewer monitoring for salt levels at Facilities (CVC?)
- Pre and post measurement of the amount of salt applied to properties (internal staff)

TIMELINE

Timelines have been organized by audience type:

General

November – December 2018

- Jurisdictional scan
- Review best practices and emerging technologies
- Meet with local municipalities and CA(s) to discuss coordinated approach and responsibilities
- Meet with Landscape Ontario to understand their contractor initiatives.

Region and Local Municipalities

December 2018-April 2019

- Create operational strategy outlining additional practices to manage salt use
- Meet with Internal facility managers and operators
- Meet with local municipalities to get buy-in on similar practices
- Organize SAS training (Possible two sessions)
- Have Sites certifies with SAS
- Set priorities for 2019 implementation
- Include SAS certification in upcoming procurements

May 2019-December 2019:

- Begin implementing additional operational practices to manage salt

Appendix I
Salt Management - Partnership and Outreach Update

Note: This is a living document that will be re-evaluated and updated as new information becomes available.

Appendix II
Salt Management - Partnership and Outreach Update
2019-2020 - Accomplishments

Communication Actions	2018	2019
News Release- Sent to all local and mainstream media	1 outlet shared info	3 outlets shared info
Twitter See Schedule A	17 tweets	17 tweets
Weather Network Peel winter tips	500,000 impressions/views	500,000 impressions/views
Internal digital screens messaging	0	3 yards; estimated 100 of staff views daily
Posters displayed at Regional facilities-See Schedule B	30+ Regional Facilities	30+ Regional Facilities
Instagram	0	3 posts = 6000 impressions
Connect to Peel eNews story	107,000 impressions /views	120,000 impressions/views
Region of Peel -Internal Pathways Story	Featured for 2 weeks	Featured for 2.5 weeks
Mobile Signs	4 signs various locations for 2 weeks	4 signs various locations for 2 weeks
Region of Peel Water bill insert	0	Jan.-Mar. 2019 305,000 households Jan.-Mar. 2020 305,000 households
Region of Peel website home page story	1 million unique page views; 550 hits to story	1 million unique page views; 1000 hits to story
Peelregion.ca/LessSalty web page	0	Nov. 2019 – 700 hits
Education Actions	2018	2019
Staff meeting presentation for Winter safety and Salt use Tips internal	0	Region crafted a presentation for Team meetings piloted in 2019- for use Fall 2020
Peel Children's Water Festival activities	2 activities- 5,800 students	2 activities - 5,238 students
Smart-About-Salt certification of regional and local municipal facility managers	4 Peel Staff	32 Mississauga and Peel staff
Operational Actions	2018	2019
Smart about Salt certified contractors - winter contracts encourage certification	1 Regional Facilities contract	4 Regional Facilities contracts
Encourage landscape and parking lot design for salt runoff in parking lot	0	Asked Facility project managers to use guidelines when re-designing or constructing facility sites
Storm sewer monitoring for salt levels at regional facilities	0	Pilot to monitor two regional facilities for the upcoming 2020-2021 season
Encourage developers to create Salt Management plans for new developments through the planning approval process	0	Promoting 2019 Source Water Protection guidelines to encourage Salt Management Plans for development approval
Use of Brine in parking lots to reduce use of road salt	0	2 Regional paramedic facilities are pilot locations
Facilities are Smart about Salt Site Certified	0	4 site submissions prepared for Smart about Salt site certification program

Schedule A
2019-2020 Twitter Messages

Salt smart, stay safe and help protect the environment.

peelregion.ca/LessSalty
#LessSalty



↻ Peel Public Works Retweeted

 **Region of Peel** ✓
@regionofpeel

It's going to get colder tonight!
#DYK salt only melts ice & snow at temps above -10C. When it's too cold for salt to work, try alternatives like sand, grit, non-clumping kitty litter or mag chloride. For more winter tips, visit bddy.me/2SqUCZo
#WinterReady #LessSalty

Salt smart, stay safe and help protect the environment.

peelregion.ca/LessSalty
#LessSalty











 **Region of Peel** ✓
@regionofpeel

Salt works well for melting ice and snow, but its impact on the environment lasts long after winter. Try our tips to help keep driveways and sidewalks clear and safe while using less salt bddy.me/34MRomH
#LessSalty #WorkingWithYou



Schedule A
2019-2020 Twitter Messages

<div data-bbox="224 233 544 310">Region of Peel ✓ @regionofpeel</div> <p>DYK: Road salt works well for melting ice, but its impact on the environment lasts long after winter. It mixes with water from melting snow or rain & gets into rivers, lakes & soil. Overtime it harms our environment, wildlife & quality of our drinking water. #LessSalty</p> <div data-bbox="224 793 792 1066"><p>Salt smart, stay safe and help protect the environment.</p><p>peelregion.ca/LessSalty #LessSalty</p></div>	<div data-bbox="852 233 1144 310">Region of Peel ✓ @regionofpeel</div> <p>Significant snowfall amounts are expected overnight through Saturday evening-10 to 15 cm! Avoid ice build-up by clearing snow from driveways & walkways as soon as possible - Then use salt only in areas needed for safety. More tips at bddy.me/30vh9X4 #LessSalty</p> <div data-bbox="852 779 1364 1066"></div>
<p>↻ Peel Public Works Retweeted</p> <div data-bbox="224 1136 544 1213">Region of Peel ✓ @regionofpeel</div> <p>Apply a small amount of salt across your driveway before wet snow and freezing temps to help prevent ice and snow from sticking and make it easier to clear. Salt less, stay safe and help protect the environment. bddy.me/2tCol7w #LessSalty</p> <div data-bbox="224 1640 792 1915"></div>	<div data-bbox="852 1073 1144 1150">Region of Peel ✓ @regionofpeel</div> <p>DYK - The Region of Peel Road Ops has been using salt management for 15 years and has decreased direct salt use while adding more roadway kilometers. Learn more and how we can all be #LessSalty. Salt less, stay safe and help protect the environment! bddy.me/38xayzb</p> <div data-bbox="852 1633 1372 1915"></div>



Did You Know?

Road salt works well for melting ice, but its impact on the environment lasts long after winter.

We maintain and keep our parking lots and walkways safe while using salt wisely. Remember, salt doesn't need to be seen to be working.

Do your part to keep safe in wintry conditions:

- Wear proper winter footwear with good treads
 - You'll reduce your risk of slipping and falling;
 - And save your favourite shoes from water and salt damage
- Walk carefully and pay attention to your footing
- Try to keep your hands free of bags to keep your balance

For more tips, visit peelregion.ca/snow

2019-2020 – Communication News Outlets

News Release: January 10, 2020

Stay safe while using less salt this winter

BRAMPTON, ON (Jan. 10, 2019) – It's the time of year when salt is used to make winter driving and walking conditions safer.

However, the salt placed on roads, sidewalks, parking lots and driveways doesn't disappear when snow and ice melts. Salt mixes with water from melting snow or rain and makes its way into our rivers and lakes, and over time, harms the environment, wildlife, and quality of our drinking water sources.

"Road salt is a significant source of water pollution in urban communities," said Amanjot Singh, Senior Engineer, Water and Climate Change Science at Credit Valley Conservation. "During winter, we've found local urban creeks with salt levels close to those found in oceans. High salt levels affect drinking water quality and threaten wildlife. We need to continue to reduce use of salt to protect our water and our environment."

What the Region is doing?

Since 2005, the Region of Peel Road Operations has been using a salt management plan to better control and manage the amount of salt applied to roadways, despite an increase in the total amount of road kilometres it services. The plan guides staff on salt usage, salt storage and environmental stewardship through the use of technology, environmental decisions, skills/training and communication.

The Region and its local municipal partners (Mississauga, Brampton, and Caledon) are working together to use salt more wisely at Regional and Municipal facility parking lots and on walkways. "Together with our local municipalities, we are committed to keeping our roads safe and clear of snow and ice while applying salt responsibly," said Andrew Farr, Commissioner of Public Works, Region of Peel. "We continue to research new methods and alternatives to help reduce the amount of salt used, while maintaining our safe bare pavement standards. For example, by using brine, a water and salt mix, we can decrease the amount of salt required. Also, when we apply salt, we pre-wet it to ensure that it stays where it is placed and doesn't bounce off the road, reducing its impact to the environment."

What you can do?

Follow these tips to reduce your salt usage while keeping driveways, sidewalks and walkways clear and safe:

- Before snow falls or temperatures drop to freezing, spread a small amount of salt across your driveway to help prevent ice and snow from sticking.
- Avoid ice build-up and reduce salt use by clearing snow from driveways and walkways as soon as possible.
- Remove snow and then spread salt only in areas needed for safety.
- Salt only melts ice and snow at temperatures above -10°C. When it's below -10°C, use alternatives such as sand, grit, non-clumping kitty litter or mag chloride.

When walking in snow, always wear proper winter footwear and pay attention to your footing.

Salt doesn't need to be seen to be working. This winter try and be a little #LessSalty.

To learn more visit peelregion.ca/LessSalty or follow us on Twitter @RegionofPeel #LessSalty.

Media Contacts

[Gloria Leonardis](#)

Communications Specialist

Region of Peel

905-791-7800 ext. 4667

Water Bill Inserts

Salt smart, stay safe and help protect the environment.

Road salt works well for melting ice and snow, but its impact on the environment lasts long after winter. Try our tips to help keep driveways, sidewalks and walkways clear and safe while using less salt.

To learn more, visit peelregion.ca/LessSalty



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2020-11-30 3:04 PM

Tips for using **less salt** this winter

- Before snow falls or temperatures drop to freezing, apply a small amount of salt across your driveway to help prevent ice and snow from sticking.
- Avoid ice build-up and reduce salt use by clearing snow from driveways and walkways as soon as possible.
- After a snowfall, salt should only be used once the snow is removed and only in areas needed for safety.
- Salt only melts ice and snow at temperatures above -10C. When it's too cold for salt to work, alternatives such as sand, grit, non-clumping kitty litter or magnesium chloride can be used.

To learn more, visit peelregion.ca/LessSalty




TRA-0175 19/11

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December 18, 2020


Connect to Peel

Your winter **garbage** exemption period is from Jan 27 – Feb 7




During an exemption period, put extra garbage out only on your garbage collection day. Garbage tags are not needed. Check your collection calendar for your garbage exemption day.

Check your calendar




Stay safe while using less salt

The excess salt we spread to melt ice can be harmful over time. Try our tips for using less salt while keeping driveways and walkways safe.




Summer student jobs at the Region

We're hiring, and our January 31 application deadline is coming fast! Don't miss this opportunity to gain valuable experience and make new connections.






How is your child developing?

Our EarlyON Centres now offer child development supports for parents and caregivers of children 6 and under.



How to thaw frozen water pipes

A burst water pipe can be expensive to fix. Use these 3 simple steps to get your water flowing again.



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Accessible formats and communication supports are available, upon request.

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THE REGIONAL MUNICIPALITY OF PEEL
WASTE MANAGEMENT STRATEGIC ADVISORY COMMITTEE
MINUTES

Members Present: D. Damerla
 G.S. Dhillon
 P. Fortini
 N. Iannicca

J. Innis
 M. Mahoney
 I. Sinclair
 R. Starr

Members Absent: K. Ras

Staff Present	K. Lockyer, Interim Commissioner of Corporate Services S. VanOfwegen, Commissioner of Finance and Chief Financial Officer P. O'Connor, Regional Solicitor A. Warren, Interim Commissioner of Public Works N. Lee, Director of Waste Management	C. Thomson, Deputy Clerk and Manager of Legislative Services S. Jurrius, Committee Clerk S. Valteau, Legislative Specialist R. Khan, Legislative Technical Coordinator
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1. CALL TO ORDER

Stephanie Jurrius, Committee Clerk, called the Waste Management Strategic Advisory Committee meeting to order on January 21, 2021 at 2:02 p.m., in the Council Chambers, Regional Administrative Headquarters, 10 Peel Centre Drive.

Councillor Ras was absent due to a personal matter.

Regional Chair Iannicca arrived at 2:09 p.m.

Councillor Dhillon arrived at 2:27 p.m.

2. ELECTION OF CHAIR AND VICE CHAIR

RECOMMENDATION WMSAC-1-2021:

That Councillor Starr be elected Chair of the Waste Management Strategic Advisory Committee, for the remainder of the Council term or until a successor is appointed by Regional Council;

And further, that Councillor Innis be elected Vice-Chair of the Waste Management Strategic Advisory Committee, for the remainder of the Council term or until a successor is appointed by Regional Council.

Councillor Starr assumed the Chair.

3. DECLARATIONS OF CONFLICTS OF INTEREST

Nil

4. APPROVAL OF AGENDA

RECOMMENDATION WMSAC-2-2021:

That the agenda for the January 21, 2021 Waste Management Strategic Advisory Committee meeting, be approved.

5. DELEGATIONS

5.1 Nancy Milton, Resident, City of Mississauga

Regarding the Townhouse Waste Collection and the Neighbourhood Recycling Blue Boxes (Related to 5.2 and 6.1)

Received

Nancy Milton, Resident, City of Mississauga, expressed concern that waste collection carts are not available at their townhouse complex and are not expected to be provided for at least two years.

Councillor Mahoney stated that the Region of Peel heard significant concerns from residents when the Townhouse Waste Collection Program (the Program) was introduced due to lack of space and storage for the carts at townhouse complexes. At that time, staff was directed to stop the implementation of the cart system in townhouse complexes and to report back to the Waste Management Strategic Advisory Committee with alternative townhouse waste diversion strategies.

5.2 Monique Mo, Resident, City of Mississauga

Regarding the Townhouse Waste Collection and the Neighbourhood Recycling Blue Boxes (Related to 5.1 and 6.1)

Received

Monique Mo, Resident, City of Mississauga, stated that she has been requesting that their complex be included in the Townhouse Waste Collection Program since 2015. She sought clarification as to why the decision to participate in the program rests solely with townhouse management and boards of directors, not the homeowners.

6. REPORTS

6.1 Townhouse Waste Collection Options

(Related to 5.1 and 5.2)

RECOMMENDATION WMSAC-3-2021:

That the following townhouse waste collection options be approved and presented to townhouse Board of Directors and/or Property Managers:

- *Option 1a - Cart-based garbage and recycling collection with choice of 120, 240 and 360 litre carts and cart-based organics collection with a 100 litre cart;*
- *Option 1b - Cart-based garbage and recycling collection with choice of 120, 240 and 360 litre carts and cart-based organics collection with a smaller 46-80 litre cart;*
- *Option 2a – Cart-based garbage collection with choice of 120, 240 and 360 litre carts, bag-based recycling collection and cart-based organics collection with a 100 litre cart;*
- *Option 2b – Cart-based garbage collection with choice of 120, 240 and 360 litre carts bag-based recycling collection and cart-based organics collection with a smaller 46-80 litre cart;*

And further, that the consultation plan with townhouse Board of Directors and/or Property Managers commence in the fall of 2021, including an education component on the transition of the Blue Bin Program to full producer responsibility in 2024;

And further, that staff align the implementation of the townhouse waste collection options selected by the individual townhouse complexes with the new curbside collection contracts anticipated to commence on October 1, 2024;

And further, that townhouse complexes requesting to be converted to cart-based collection with the large organics cart (Option 1a) prior to the new collection contract in 2024 be allowed to do so provided that the proposed approach, as outlined in the report of the Interim Commissioner of Public Works, listed on the January 21, 2021 Waste Management Strategic Advisory Committee agenda, titled “Townhouse Waste Collection Options”, is met;

And further, that townhouse complexes requesting to be converted to cart-based collection with a smaller organics cart (Option 1b) prior to the new collection contract in 2024 be allowed to do so, subject to satisfactory negotiations related to pricing with the waste collection contractors and provided that the proposed approach as outlined in the subject report, is met.

Norman Lee, Director of Waste Management, stated that utilizing a variety of townhouse collection methods could increase collection costs; residents may not be able to choose the collection method for recycling under the new producer responsibility program in 2024; and, not every resident will agree on the preferred option at any townhouse complex.

Due to COVID-19 restrictions, it is proposed that the consultation with the townhouse Boards of Directors and/or Property Managers commence in 2022 with a goal that all complexes will have made their choices by the end of 2022. Staff also recommended that townhouse complexes that have already been converted to carts remain on cart-based collection at least until the new collection contract in 2024.

Staff recommend the following options to address residents' concerns while meeting the Region of Peel's objectives:

- **Option 1a** - Cart-based garbage and recycling collection with choice of 120, 240 and 360 litre carts and a cart-based organics collection with a 100 litre cart.
 - Option 1a could be rolled out quickly because the pricing for collection have been approved; the three bins are available; and, the contracts are in place to supply the bins.
- **Option 1b** - Cart-based garbage and recycling collection with choice of 120, 240 and 360 litre carts and smaller cart-based organics collection with a smaller 46-80 litre cart.
 - Staff will have to negotiate with the contractors the pricing to collect smaller green carts and the method of collection. Staff would also have to secure contracts for the supply of the smaller green carts. If the pricing is satisfactory, the Region can move forward with this option. However, staff recommends that the contract not commence before 2024 if the pricing will have significant implications to Peel.

For Option 1a and Option 1b, the individual townhouse units could choose from three sizes of waste and recycling carts and the townhouse management and Board of Directors would choose an organics cart size for the entire complex to facilitate collection.

- **Option 2a** – Cart-based garbage collection with choice of 120, 240 and 360 litre carts bag-based recycling collection and cart-based organics collection with a 100 litre cart.
- **Option 2b** - Cart-based garbage collection with choice of 120, 240 and 360 litre carts bag-based recycling collection and cart-based organics collection with a smaller 46-80 litre cart.
 - The townhouse complex could choose to have recycling collected in bags. If they do so, the entire complex will be required to use bags for recycling to facilitate collection. Similarly, the entire complex would have to choose either the large organics cart or the smaller organics cart to facilitate collection. It also entails further negotiation with the contractors with respect to pricing; and, changes to the method of collection could have additional cost implications to the Region.

Members of Committee discussed and raised questions regarding: the options for the townhouse waste collections; the complaints received by Council members from the townhouse residents in their wards; the Region of Peel's diversion targets; ongoing discussions with residents and townhouse complex

management; the timing of the consultation plans to inform townhouse Board of Directors and/or Property Managers of the waste collection services options available; clarification of the Region's current waste collection contract; the timing of the new waste collection contract in 2024; the inclusion of an education component regarding the transition of the Blue Bag Program to full producer responsibility in 2024; a request to look into the City of Toronto's practice for garbage, recycling and organics cart-based collections; and, staffing resources and community education outreach due to COVID-19 restrictions.

Councillor Innis proposed that the consultations with townhouse complex Board of Directors and/or Property Managers commence in the fall of 2021 provided that staffing resources are sufficient and that COVID-19 restrictions are met.

Councillor Damerla suggested that the option for an earlier implementation be available, subject to satisfactory negotiations related to pricing with waste collection contractors, and provided that the proposed approach outlined in the report listed as Item 6.1 is met.

6.2 Peel's Comments on the Provincial Proposal to Amend the Food and Organic Waste Policy Statement

RECOMMENDATION WMSAC-4-2021:

That the comments outlined in the report of the Interim Commissioner of Public Works, listed on the January 21, 2021 Waste Management Strategic Advisory Committee agenda, titled "Peel's Comments on the Provincial Proposal to Amend the Food and Organic Waste Policy Statement", be endorsed;

And further, that the Regional Chair, on behalf of Regional Council, write a letter to Peel-area MPPs outlining the Region of Peel's position on the proposed amendments to the food and organic waste policy, with a copy of the subject report.

Norman Lee advised that the proposed amendments to the Food and Organic Waste Policy Statement clarify and expand the categories of food and organic waste, as well as the management of compostable products and packaging. The submission to the province included the recommendation to designate compostable products and packaging under extended producer responsibility regulations; the introduction of pilot programs between producers, municipalities and the manufacturers of compostable products and packaging to better understand the compost-ability of these items at Ontario facilities; the development of a provincial certification standard for compostable products based on real world experience at existing commercial scale compost facilities; encouraging producer funded innovations in new processing capacity; and the development of detailed provincial guidance materials for food and organic waste.

Councillor Innis requested that a letter be sent to Peel-area MPPs outlining their roles as the Region's representatives and the Region's position on food and organic waste and providing them with a copy of the subject report.

6.3 Peel's Comments on the Federal Discussion Paper: Proposed Integrated Management Approach to Plastic Products to Prevent Waste and Pollution

RECOMMENDATION WMSAC-5-2021:

That the comments outlined in the report of the Interim Commissioner of Public Works, listed on the January 21, 2021 Waste Management Strategic Advisory Committee agenda, titled "Peel's Comments on the Federal Discussion Paper: Proposed Integrated Management Approach to Plastic Products to Prevent Waste and Pollution", be endorsed.

Norman Lee stated that the comments submitted to the federal government included the recommendation that the government use an evidence-based management framework to identify harmful plastic products; and, that the Region does not support the federal government's proposal to consider compostable or biodegradable plastics as alternatives to single-use plastic products until proven composting technologies are available and producer responsibility programs are in place.

7. COMMUNICATIONS

Nil

8. OTHER BUSINESS

Nil

9. IN CAMERA

Nil

10. NEXT MEETING

Thursday, April 1, 2021
9:30 a.m. – 11:00 a.m.
Council Chamber, 5th floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, ON

Please forward regrets to Stephanie Jurrius, Committee Clerk, at stephanie.jurrius@peelregion.ca.

11. ADJOURNMENT

The meeting adjourned at 3:15 p.m.

FOR OFFICE USE

MEETING DATE YYYY/MM/DD
2021/02/11

MEETING NAME
Regional Council

DATE SUBMITTED YYYY/MM/DD
2020/12/24

Every petition to be presented to Regional Council shall be legibly written or printed, shall be signed by at least two people and submitted to the Regional Clerk.

Any petition within the jurisdiction of a committee shall be referred by the Regional Clerk directly to the appropriate committee, unless the matter relates to a subject or a report already scheduled to be dealt with by Regional Council.

Petitions will be placed on the appropriate Regional Council or committee agenda for receipt, unless otherwise specified by Council or committee.

The Regional Clerk shall not accept any form of submission that contains any obscene or improper language or content, as determined by the Regional Clerk, in consultation with the Regional Chair.

IMPORTANT: By signing this petition, the residents acknowledge that this petition may become public as part of Council or committee agenda.



The completed Petition Form can be delivered in person, mailed to the attention of the Regional Clerk on the above noted address or sent by email to regional.clerk@peelregion.ca.

Deadline for Submission:

Petitions shall be received by the Regional Clerk no later than 4:30 p.m. on the Tuesday of the week preceding the meeting.

Any materials received in the Office of the Regional Clerk less than 48 hours prior to a meeting which do not relate to an item already listed on the draft agenda shall be added to the agenda at the next appropriate meeting.

The above requirements are in accordance with the Region of Peel Procedure By-law 56-2019, as amended.

Name of Organizer 1:	Scott Besco	Signature of Organizer 1:	
Name of Organizer 2:	Gerry Merkley	Signature of Organizer 2:	
Purpose of the petition:	We are Caledon East residents strongly opposed to Peel Region Environmental Assessment's change of the Old Church Rd./Airport Rd. intersection, specifically extending Old Church Rd. through to a local residential road, Ivan Ave. The extension would increase cut-through traffic and noise, and compromise safety in a quiet residential area.		
Wards affected:	Ward 3		

* Please attach a letter or use a separate page if you require additional space

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REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒ _____

PETITION INFORMATION

- Each petitioner must print and sign his or her own name, original signatures only. (No pencil)
- Each petitioner must provide his or her full address.

SUPPORTING DOCUMENTATION REGARDING PETITION

Organizer 1 Information:

Full Name:	Scott Besco
Address:	
Phone:	
Email:	

Organizer 2 Information:

Full Name:	Gerry Merkley
Address:	
Phone:	
Email:	

Supporter Name	Mailing Address	Signature (Please sign in ink)
Dean Scinocchio		
Sumita Scinocchio		
London Ballew		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
STEPHANIE DASILVA	[REDACTED]	[REDACTED]
Alcina marques	[REDACTED]	[REDACTED]
EARL DOMINIE		[REDACTED]
STEPHANIE DOMINIE		[REDACTED]
Lyn Keimel		[REDACTED]
T. JACKSON		[REDACTED]
Dylan Keimel		[REDACTED]

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Supporter Name	Mailing Address	Signature (Please sign in ink)
Judy Payne		
J. Payne		
Ella Socol		
Kyle Van Tyghem		
Nie Mazze		
MELINDA MAZZE		
CHERYL PRESTON		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
JASON SNELL		
Cheryl Rouse		
Keray Goodenham		
Debbie Kirby		
Ashley Goodenham		
Linda Amadio		
Umberto Amadio		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
ROBERT GREAVES		
MARY GREAVES		
JEFF SHAW		
LYNN ANDREWS		
JACKIE TEUNISSEN		
Giselle Devon		
Maureen Baker		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
Kirk Brannon		
JOYCE BRANNON		
MIKE SIMMONDS		
LINDA SIMMONDS		
AL BRACKEN		
MIKE ARACIA		
TOUD HUSON		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
Kim Huson		
Emily Huson		
Colin Seaman		
Haley Welch		
Michelle Peterson		
David V Henderson		
Jeannette White		

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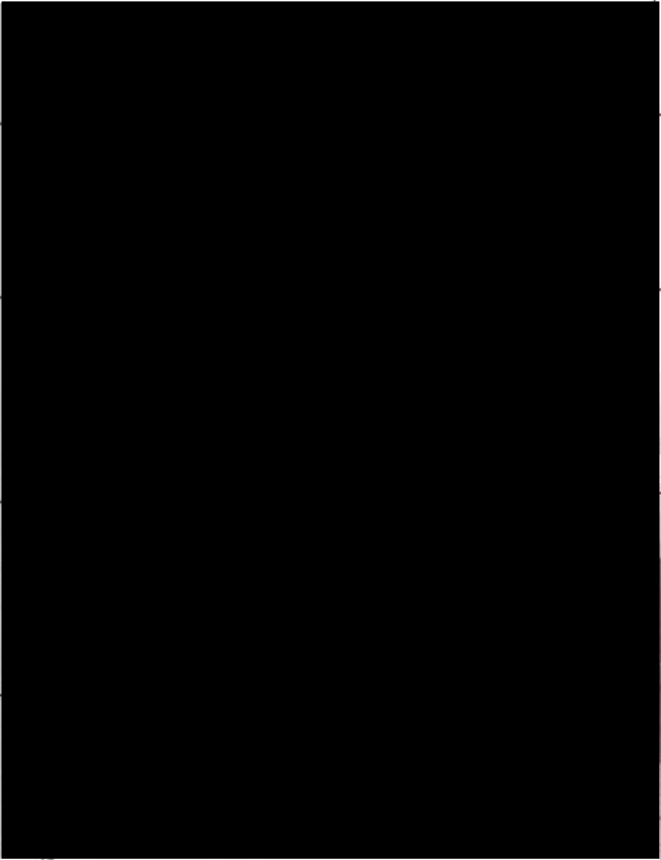
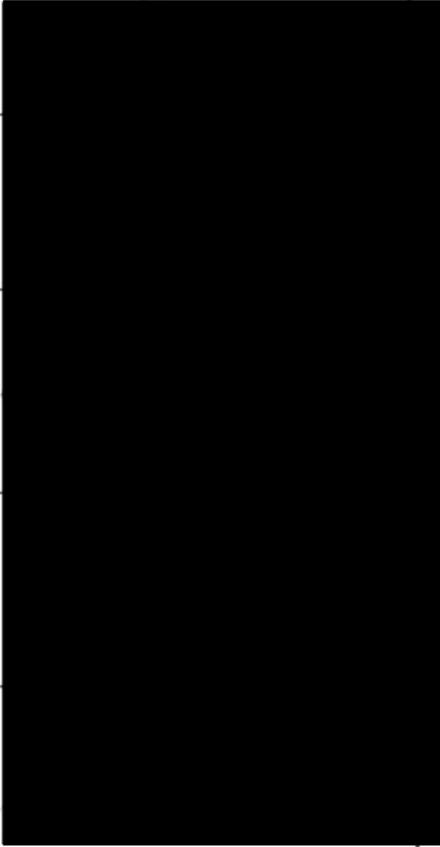
Supporter Name	Mailing Address	Signature (Please sign in ink)
JAMIE WHITE		
Katie White		
JoAnne Killo		
Andrea Beck		
Graeme Cannon		
Suzanne Jay		
STEVE BEER.		
JENNY BEER		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
Laurie Senl		
Mel Wanless		
Roblyn Zimmerman		
Redlyn Wright		
Audrey Foris		

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SUPPORTING DOCUMENTATION REGARDING PETITION

Organizer 1 Information:

Full Name:	Scott Besco
Address:	
Phone:	
Email:	

Organizer 2 Information:

Full Name:	Gerry Merkley
Address:	
Phone:	
Email:	

Supporter Name	Mailing Address	Signature (Please sign in ink)
Lynda De Foa		
Grace Farrow		
Joanne Cancelli		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
GREG FARRER		
PAUL HEUTS		
ERIN HEUTS		
BOB CRUMP		
JEAN JAMES		
KRISTA OLIVER		
Austin Fior		

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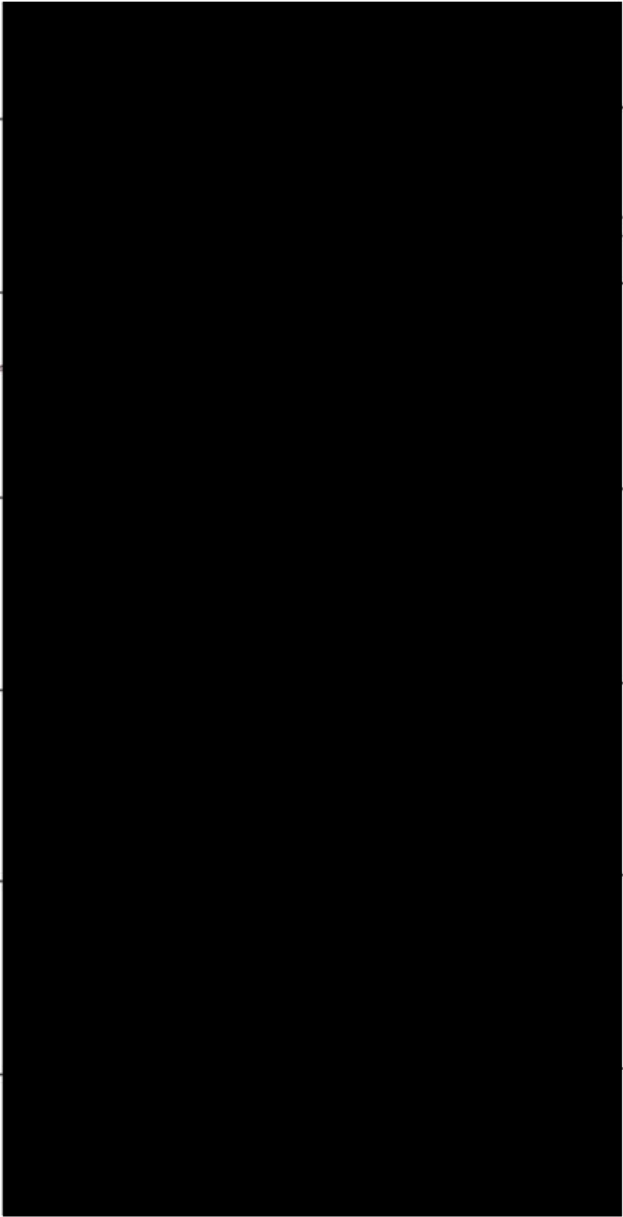
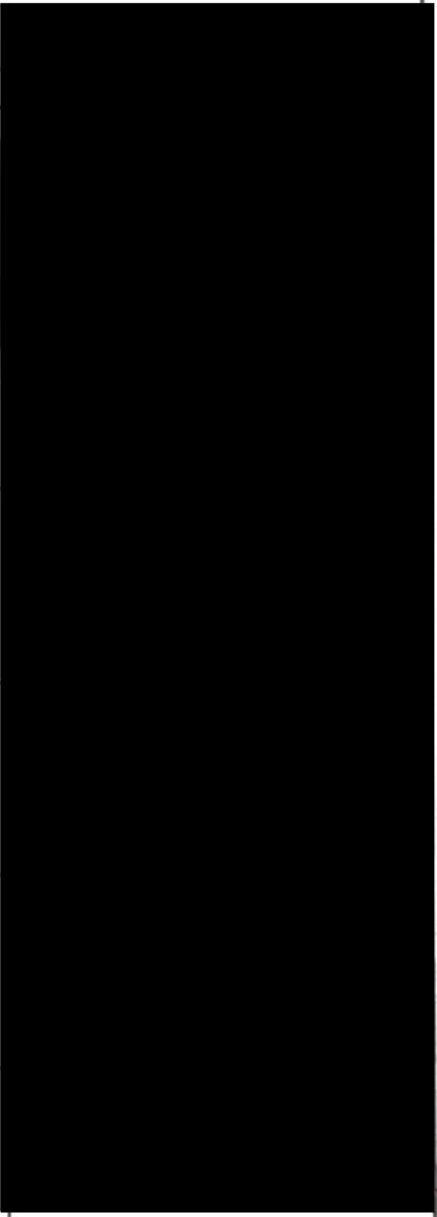
Supporter Name	Mailing Address	Signature (Please sign in ink)
Robyn Beck		
Nancy Hains		
EDWARD HILLIARD		
Rahim Kassam		
And Darn Fielding		
Fiona Felix Mueller		
Felix Mueller		

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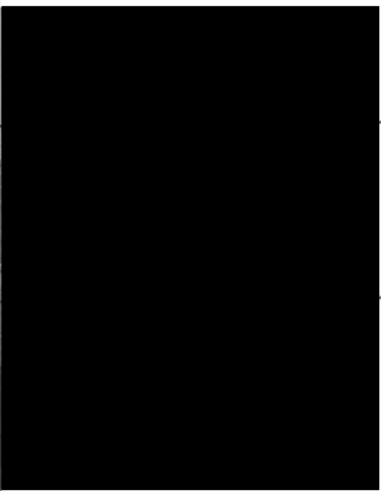
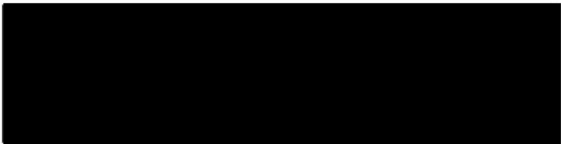



Supporter Name	Mailing Address	Signature (Please sign in ink)
Leslie Savoia		
Vince Savoia		
Sue Hamilton Stewart Fettes		
Fred Dunnis		
NWA Dunnis		
Terry Ogram		
Sheila Ogram		

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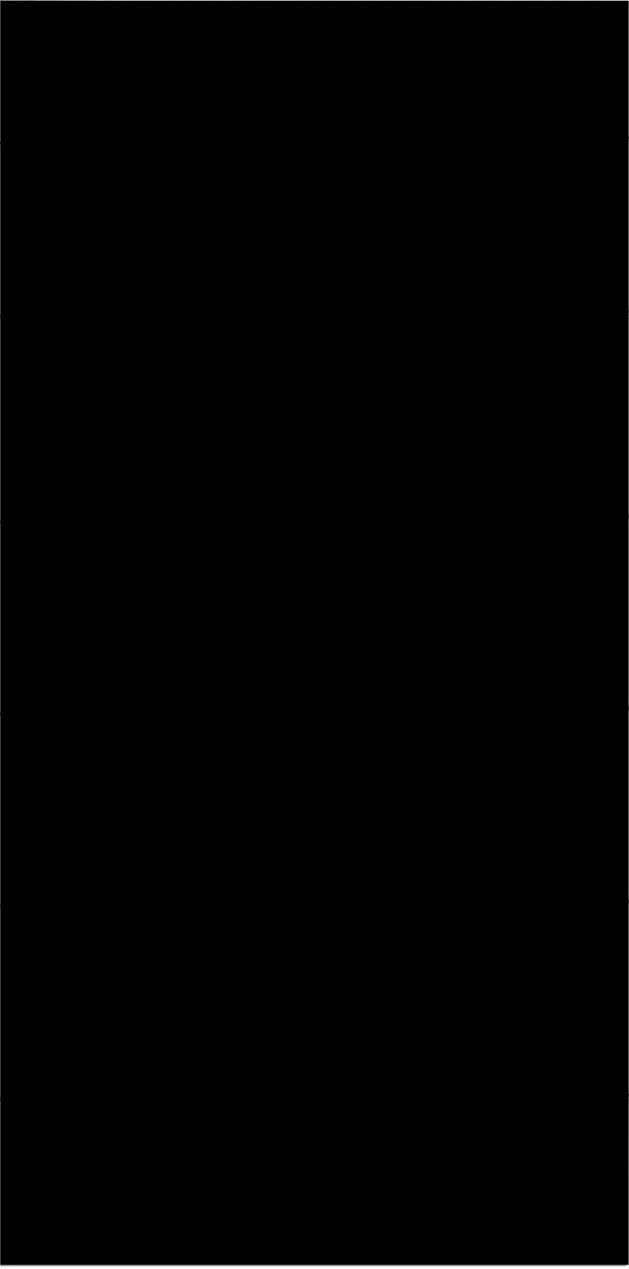
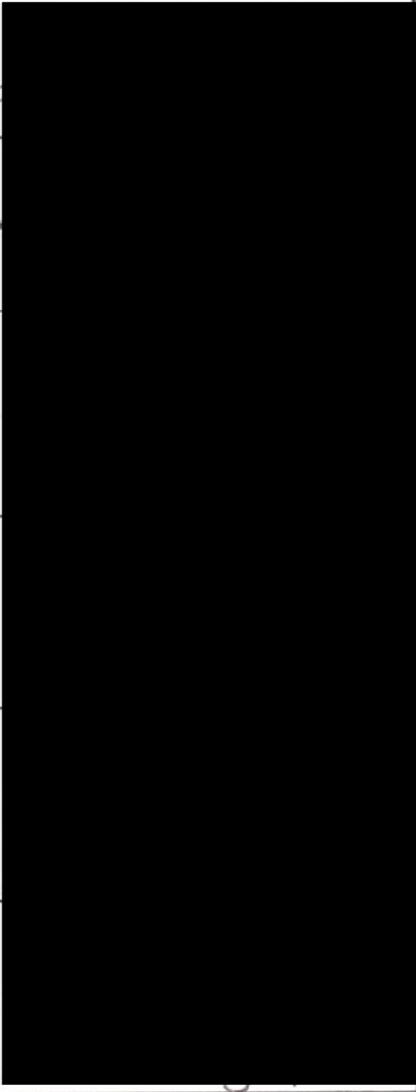

Supporter Name	Mailing Address	Signature (Please sign in ink)
Meghan Ogram		
STEVEN CHIU		
Cynthia Chiu		
Wayne Noseworthy		
Cynthia Noseworthy		
Diane Fawcett		
DAVID DURHAM		

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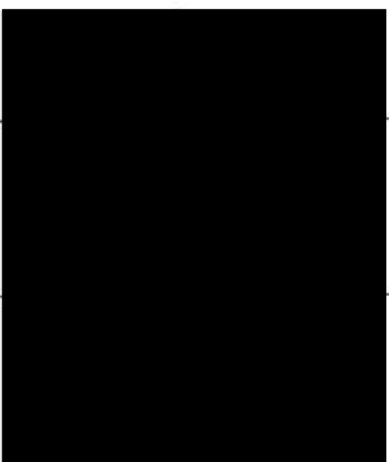
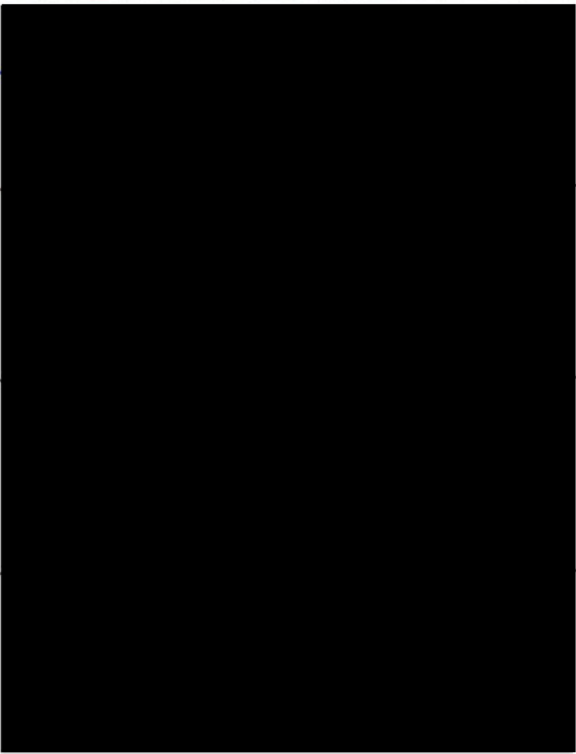
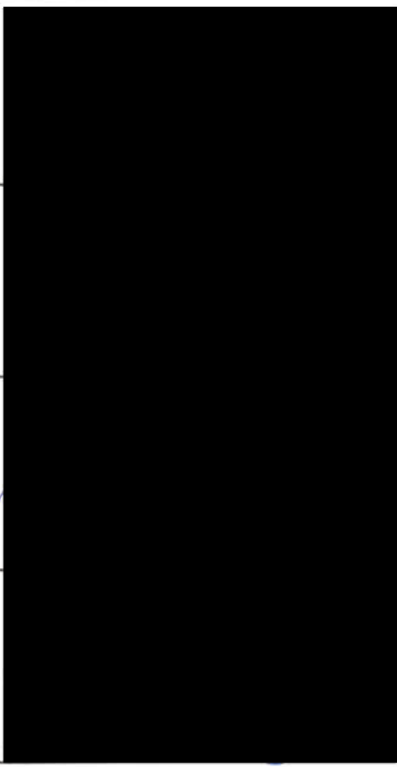
Supporter Name	Mailing Address	Signature (Please sign in ink)
James Fawcett		
Sabine Karasowsky		
Phil Pitkin		
Sam Wahabi		
Rita Wahabi		
BRAD HAINS		
Jim Boyd		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
Harry Ann Cunanan		
Philip Cunanan		
Karen MacDonald-Lane		
HUGH LANE		
Aiden Lane		
Dawson Merkle		
Gerry Merkle		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
Lou Fior		
Drew Howard		
Andrew Harasowsky		
Adrian Harasowsky		
Orest Harasowsky		
Nadia Hussen		
Kirsy Vera		

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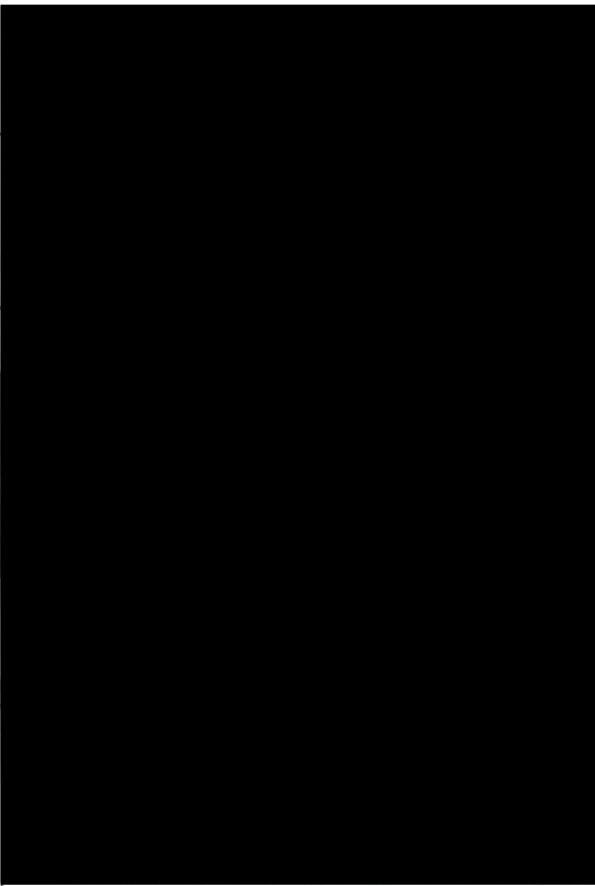
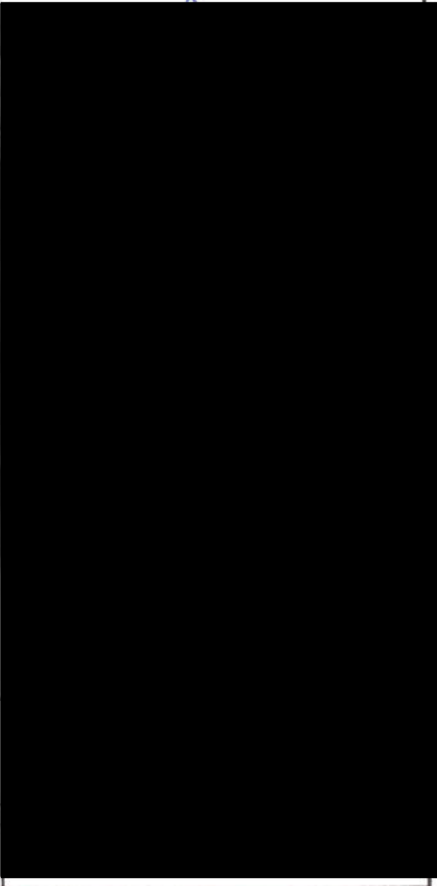
Supporter Name	Mailing Address	Signature (Please sign in ink)
Florian Vera		
Elizabeth Wilson		
Rob Wilson		
Liam Baird		
Elaine Fior		
CHRIS MERKLEY		
Arlene McCutcheon		

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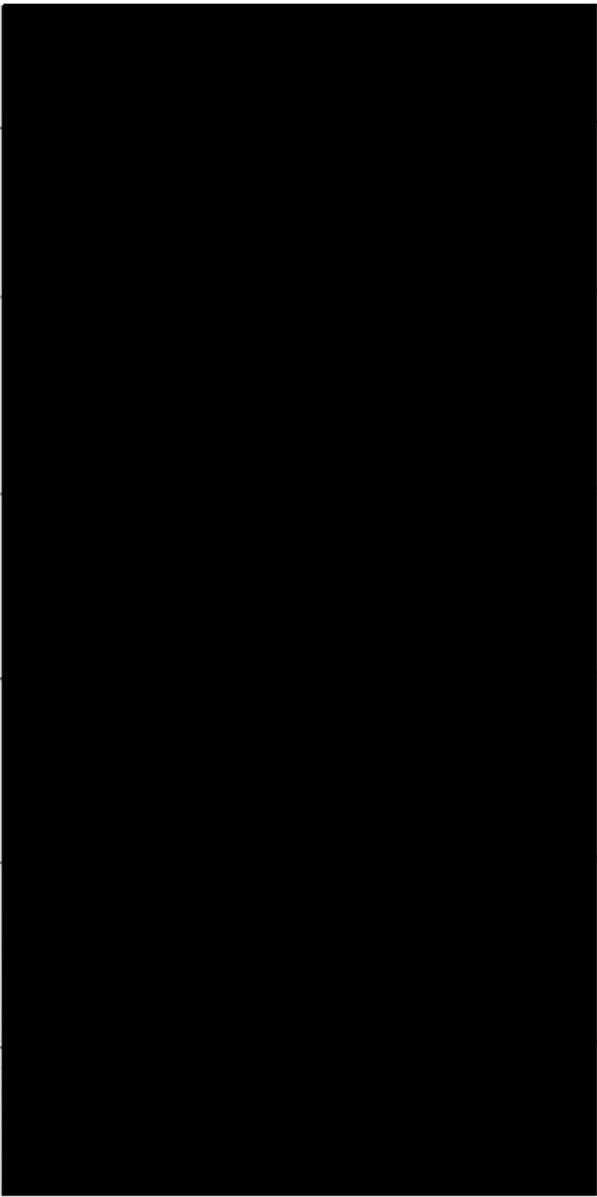

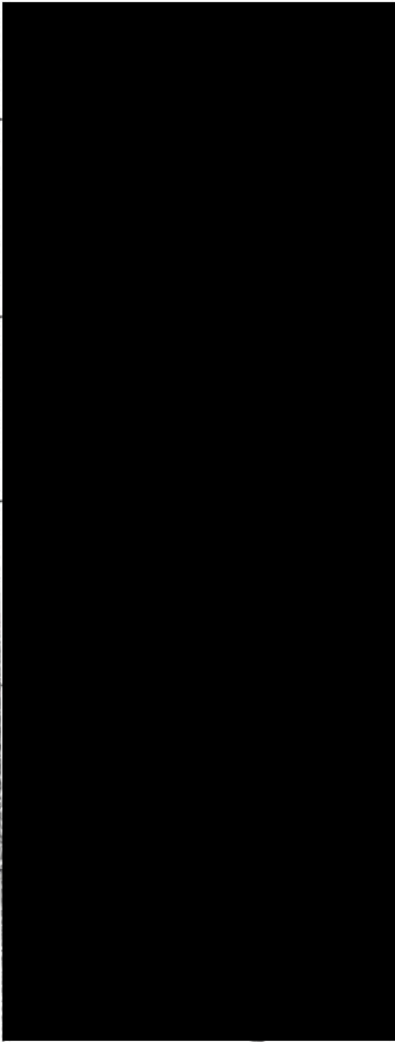
Supporter Name	Mailing Address	Signature (Please sign in ink)
Don McCutchen		
Judith Campbell Crump		
SCOTT STAFFORD		
VICKI STAFFORD		
Jordyn Stafford		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
ED Dizon		
WILL WESTER		
MICHAEL ADAMS		
MARIL THOMPSON		
DARCT THOMPSON		
ORNELLA CAMILLERI		
ADAM Moramieri		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
Karen Roberts		
Gregory Scott		
Rebecca Johnson		
Rob Johnson		
Adam Martin-Robbins		
Margaret Bell		
Charles BULL		

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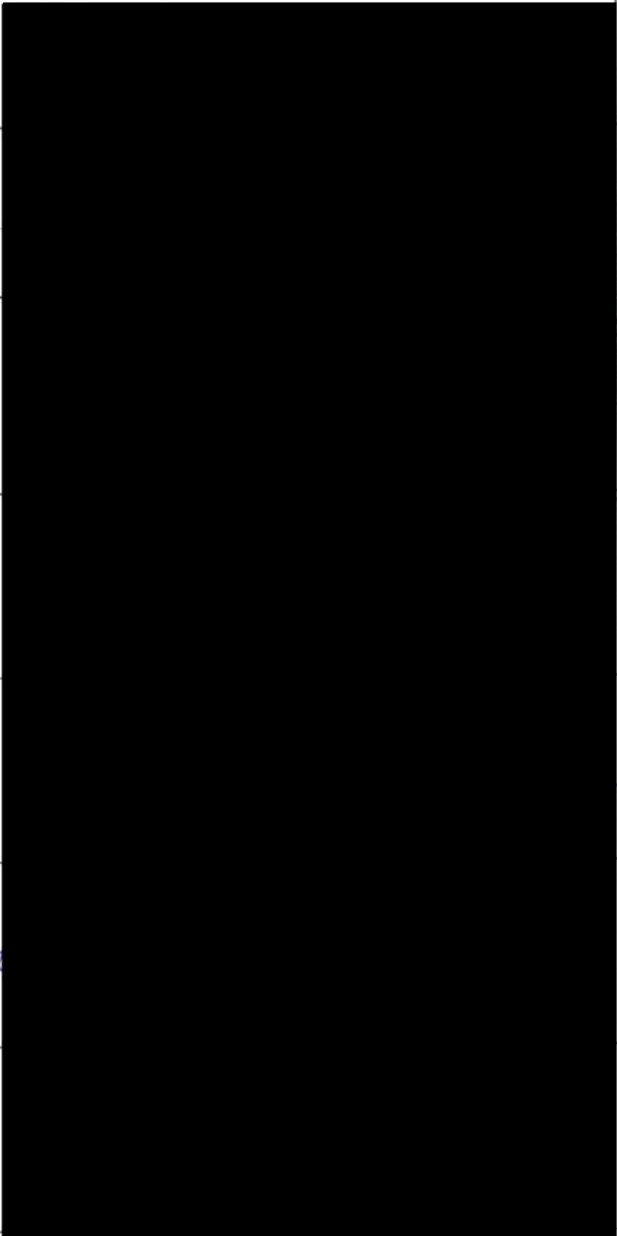
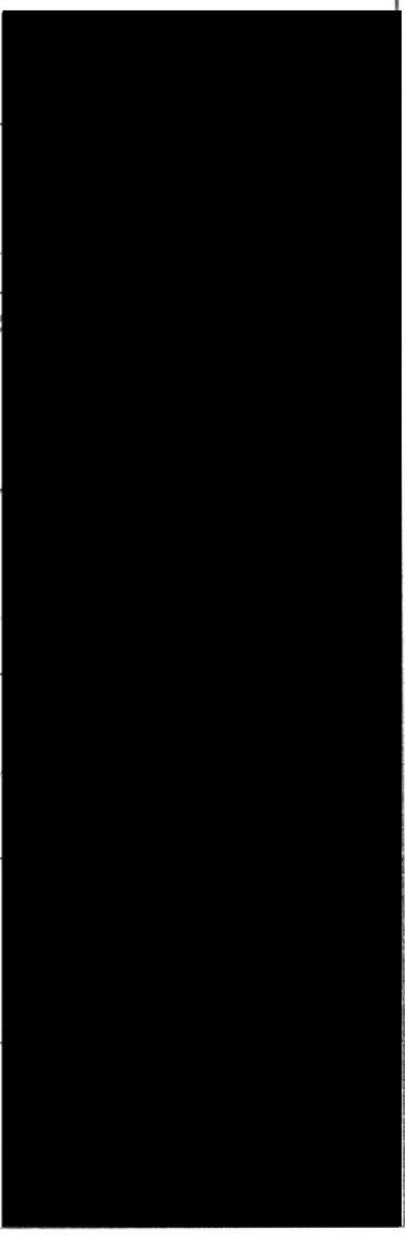
Supporter Name	Mailing Address	Signature (Please sign in ink)
NEIL HALL		
Debbie Hall		
ROBIN ELZ		
ANDREW ELZ		
Mary-Anne Gudzala		
GILMAN Maenmiser		
Janice maithot		

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Supporter Name	Mailing Address	Signature (Please sign in ink)
ESHMANU		
Sandra Scavone		
JOE SCAVONE		
Sarah Fleguel		
ANNA FAILLA		
JOE FAILLA CALEDON EAST L7C 1E8		
Fernanda Quintana-Best		

Notice with Respect to the Collection of Personal Information

Personal information on this form is collected under the authority of The Regional Municipality of Peel By-law 56-2019, as amended, Section 5.7, and the Municipal Act, 2001, SO 2001, c 25, as amended, it will be used to determine qualification for placement on the agenda of the appropriate Council and/or committees, for communication to resolve the subject of the petition, and it may be publicly posted. Questions about collection may be directed to the Manager of Legislative Services, 10 Peel Centre Drive, Suite A, 5th floor, Brampton, ON L6T 4B9, (905) 791-7800 ext. 4462.

PETITION INFORMATION

- Each petitioner must print and sign his or her own name, original signatures only. (No pencil)
- Each petitioner must provide his or her full address.

Supporter Name	Mailing Address	Signature (Please sign in ink)
Jennifer Meyer		
Glenn Meyer		
Phyllis Johnston		
Glenn Johnston		
Kevin Johnston		
ERICA SANDOIA		
VERA TAYLOR		

Notice with Respect to the Collection of Personal Information

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PETITION INFORMATION

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- Each petitioner must provide his or her full address.

Supporter Name	Mailing Address	Signature (Please sign in ink)
JAMES TAYLOR		
Karen Kowal		
Jeff Bannerman		
Geraldine Cavallaro		
geraldine cavallaro		
Ingrid Barr		
Dieter Barr		

Notice with Respect to the Collection of Personal Information

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PETITION INFORMATION

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- Each petitioner must provide his or her full address.

Supporter Name	Mailing Address	Signature (Please sign in ink)
Terry Mailhot		
Sharon Scott		
Tony Reamy		
Catherine Bull		
Tony Tabone		
Renee Miller		
Sandy Dizon		

Notice with Respect to the Collection of Personal Information

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PETITION INFORMATION

- Each petitioner must print and sign his or her own name, original signatures only. (No pencil)
- Each petitioner must provide his or her full address.

Supporter Name	Mailing Address	Signature (Please sign in ink)
CLAUDE HAYEK		
VICTOR ALVES		
MARIA ALVES		
Francine Lewis		
John Lewis		
Michelle Littler		
BRIAN LITTLER		

Notice with Respect to the Collection of Personal Information

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PETITION INFORMATION

- Each petitioner must print and sign his or her own name, original signatures only. (No pencil)
- Each petitioner must provide his or her full address.

Supporter Name	Mailing Address	Signature (Please sign in ink)
Cheryl Litterer		
Liz Lucente		
Magdalena Devenberg		
Sagi Devenberg		
Elyse Besco		
Scott Besco		

Notice with Respect to the Collection of Personal Information

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To: Chair and Members
of Regional Council

Date: February 1, 2021

From: Andrea Warren

Subject: Truck Traffic on Highway 50
Resolution Number 2020-1124

CC: Janice Baker, Executive
Leadership Team, Terry
Ricketts, Joe Avsec, Sean
Carrick, Stephanie Jurrius

At the December 17, 2020 Special Regional Council meeting, the matter with respect to the truck traffic on Highway 50 was referred to staff with a request to report back to Regional Council regarding a potential meeting with stakeholders such as the Region of Peel, Region of York, City of Vaughan, Caledon OPP and the Ministry of Transportation, to discuss solutions to reduce traffic and road fatalities (Resolution 2020-1124).

Further to Council's directions, a multi-jurisdictional meeting has been arranged and is scheduled to take place on February 16, 2021 at 2:30pm via Teams. An agenda will be circulated prior to the meeting. Representatives from the following agencies will be in attendance:

- Regional Chair
- Region of Peel
- Region of York
- City of Vaughan
- York Regional Police
- Peel Regional Police
- Ontario Provincial Police
- MTO Representatives

Please feel free to contact me if you have questions in the meantime.

Thank you,



Andrea Warren MCIP, RPP, PMP
Commissioner of Public Works, Interim
Office: 905-791-7800 #4395

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒



THE REGIONAL MUNICIPALITY OF PEEL
HEALTH SYSTEM INTEGRATION COMMITTEE
MINUTES

Members Present:	D. Damerla C. Fonseca N. Iannicca	P. Saito P. Vicente Dr. N. Mohammad, President and CEO, William Osler Health System S. Kerr, Designate for M. DiEmanuele
Members Absent:	J. Downey A. Groves M. DiEmanuele, President and CEO, Trillium Health Partners	D. Cripps, Transitional Regional Lead and CEO, Ontario Health Central Region
Staff Present:	K. Lockyer, Regional Clerk and Interim Commissioner of Corporate Services Dr. L. Loh, Medical Officer of Health P. O'Connor, Regional Solicitor	N. Polsinelli, Commissioner of Health Services J. Sheehy, Commissioner of Human Services H. West, Committee Clerk S. Valteau, Legislative Specialist R. Khan, Legislative Technical Coordinator

1. CALL TO ORDER

Councillor Fonseca, Committee Chair, called the Health System Integration Committee meeting to order on January 21, 2021 at 12:40 p.m., in the Council Chambers, Regional Administrative Headquarters, 10 Peel Centre Drive.

A quorum of voting members was not present and in accordance with section 4.5.7 of Region of Peel Procedure By-law 56-2019, as amended, the Health System Integration Committee (HSIC) received information.

Councillor Saito arrived at 12:52 p.m.

2. DECLARATIONS OF CONFLICTS OF INTEREST

Nil.

Item 5.2 was dealt with.

5. REPORTS

5.2 Update on Health System Transformation and the Region of Peel's Advocacy Priorities

(For information)

Received

Nancy Polsinelli, Commissioner of Health Services and Brian Laundry, Director, Strategic Policy and Performance, provided an overview of ongoing health system transformation integration, key health advocacy priorities and recent updates on mental health and well being.

In response to an inquiry from Councillor Fonseca, Brian Laundry will extend an invitation to Donna Cripps, Ontario Health Central Region, to provide an update to a future Health Integration System Committee meeting.

A quorum of voting members was achieved.

3. APPROVAL OF AGENDA

RECOMMENDATION HSIC 1-2021:

That the agenda for the January 21, 2021 Health System Integration Committee meeting, be approved.

4. DELEGATIONS

Nil.

5. REPORTS

5.1 Update on Supporting Seniors in Peel

(For information)

Presentation by Donna Kern, Director, Seniors Services Development, Health Services

Received

Donna Kern, Director, Seniors Services Development, provided an update on Region of Peel work related to seniors' supports and services highlighting the Region's collaborative efforts to develop new and innovative solutions to respond to the needs of the community during the pandemic. She identified lessons learned and key opportunities including: development of a Seniors Master Plan; continued system-level collaboration; the design and implementation of a volunteer telephone companion program and an on-site ambassador program; the establishment of the Peel Council on Aging which will align work with the Terms of Council Priorities; and, continued advocacy.

Councillor Saito expressed concern that Senior Adult Day services are not accessible to all seniors due to limited locations throughout the local municipalities, noting that many seniors have transportation issues. She suggested that these types of services be provided in more neighbourhoods.

Donna Kern stated that the pandemic provided an opportunity to implement

virtual and mobile programming noting that both the Central West LHIN and the Mississauga Halton LHIN collaborated to problem solve by sharing waiting lists and programming. She noted that programs will continue following the pandemic, however, future funding is dependent on the LHINs.

Shawn Kerr, Vice-President, Corporate Strategy & Communications, Trillium Health Partners stated that virtual care has increased significantly as a result of the pandemic and several medical services are now offered virtually. He provided an update on the Long Term Care design build and services that will be included in the new Health Hub to be located at the Sheridan Research Park. He noted that Trillium Health Partners still plans to locate a new property in the northern part of Mississauga and that integrated services are an important part of the seniors' care continuum.

6. COMMUNICATIONS

Nil.

7. OTHER BUSINESS

7.1 Health System Integration Committee (HSIC) Terms of Reference (Oral)

Received

Councillor Fonseca inquired when a report will be brought forward regarding an updated Terms of Reference for the HSIC to reflect the Ontario Health Teams transitions. Brian Laundry undertook to consult with Committee members and report back to the May 6, 2021 HSIC meeting.

8. IN CAMERA

Nil.

9. NEXT MEETING

Thursday, May 6, 2021
11:00 a.m. – 12:30 p.m.
Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

Please forward regrets to Helena West, Committee Clerk, at
Helena.west@peelregion.ca. or (905) 791-7800, extension 4697

10. ADJOURNMENT

The meeting adjourned at 1:38 p.m.

January 20, 2021

Sent via E-Mail: Aretha.Adams@peelregion.ca

Aretha Adams, Deputy Regional Clerk and Acting Director of Clerk's
Region of Peel
10 Peel Center Drive
Brampton, ON L6T 4B9

RECEIVED
January 20, 2021

REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

Dear Ms. Adams,

RE: Region of Peel Planning and Growth Management Committee

I am writing to advise that at the Special Town Council meeting held on January 20, 2021, Council adopted a resolution regarding the Region of Peel Planning and Growth Management Committee.

The resolution reads as follows:

That the following members of Caledon Town Council be appointed to the Region of Peel Planning and Growth Management Committee:

- Councillor Innis
- Councillor Kiernan; and

That a copy of this motion be provided to the Regional Clerk.

To make arrangements with Councillor Lynn Kiernan, she can be reached by email at lynn.kiernan@caledon.ca or by phone at 416-578-9156.

For more information regarding this matter, please contact the undersigned directly by e-mail to laura.hall@caledon.ca or by phone at 905.584.2272 ext. 4288.

Thank you for your attention to this matter.

Sincerely,



Laura Hall, Director, Corporate Services /Town Clerk

cc. Councillor Jennifer Innis, Town of Caledon
Councillor Lynn Kiernan, Town of Caledon
Ashley Parks, Coordinator, Mayor & Council Office, Town of Caledon

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒ _____

**Ministry of Municipal Affairs
and Housing**

Municipal Services Office
Central Ontario

777 Bay Street, 13th Floor
Toronto ON M7A 2J3
Telephone : 416-585-6226
Fax.: 416 585-6882

**Ministère des Affaires municipales
et Logement**

Bureau des services aux municipalités
du Centre de l'Ontario

777, rue Bay, 13^e étage
Toronto ON M7A 2J3
Téléphone : 416-585-6226
Télec. : 416 585-6882



January 22, 2021

VIA EMAIL ONLY

Aretha A. Adams
Deputy Regional Clerk
Office of the Regional Clerk
Region of Peel
10 Peel Centre Drive, Suite A, 6th Floor
Brampton, ON L6T 4B9
Aretha.Adams@peelregion.ca

RECEIVED
January 22, 2021
REGION OF PEEL
OFFICE OF THE REGIONAL CLERK

Re: Official Plan Amendment No. 34
Regional Municipality of Peel
MMAH File No.: **21-OP-190946**

Dear Aretha Adams,

Please find attached the Notice of Decision regarding the above-noted matter.

If you have any questions regarding this matter, please feel free to call me at 437-232-9474.

Sincerely,

<Originally Signed by>

Heather Watt, MCIP, RPP
Manager, Community Planning and Development (West)
Municipal Services Office – Central Ontario

c. (e-mail) Tara Buonpensiero, Acting Manager, Policy Development – Peel
Region
Adrian Smith, Chief Planner and Acting Director, Regional Planning & Growth
Management – Peel Region

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒ _____

DECISION
With respect to Official Plan Amendment No. 34
Section 26 and subsection 17(34) of the Planning Act

I hereby approve, Amendment No. 34 to the Official Plan for the Regional Municipality of Peel, adopted by By-law No. 19-2020.

Dated at Toronto this 22 of January, 2021



Hannah Evans
Assistant Deputy Minister
Ministry of Municipal Affairs and Housing

File No.: 21-OP-190946
Municipality: Regional Municipality of Peel
Subject Lands: Regional Municipality of Peel

Date of Decision: January 21, 2021
Date of Notice: January 22, 2021

NOTICE OF DECISION

With respect to an Official Plan Amendment Section 26 and subsection 17(34) of the Planning Act

A decision was made on the date noted above to approve Official Plan Amendment 34 for the Regional Municipality of Peel, adopted by By-law No. 19-2020.

Purpose and Effect of the Official Plan Amendment

The purpose of Official Plan Amendment 34 is to expand the Mayfield West Rural Service Centre Boundary by approximately 105 hectares, provide a policy framework to guide future planning review on the expansion lands as well as update the Plan's schedules. ROPA 34 facilitates uses permitted by a zoning order that was filed on July 10, 2020, as Ontario Regulation 362/20. A copy of the decision on ROPA 34 is attached.

Decision Final

Pursuant to subsections 17 (36.5) and (38.1) of the *Planning Act*, this decision is final and not subject to appeal.

Other Related Applications:

N/A

Getting Additional Information

Additional information is available during regular office hours at the Ministry of Municipal Affairs and Housing at the address noted below.

Ministry of Municipal Affairs and Housing
Municipal Services Office – Central Ontario (MSO-C)
777 Bay Street, 13th Floor
Toronto, Ontario M7A 2J3

Inquiries can be directed to the attention of Heather Watt, Manager, Community Planning and Development (West), MSO-C.

Tele (mobile): (437) 232-9474
Toll Free: (800) 668-0230
Fax: (416) 585-6882

REPORT TITLE: **Teranet Xchange Delivery System and Mapping, Document 2020-674N**

FROM: Sean Baird, Commissioner of Digital and Information Services

RECOMMENDATION

That the contract (Document 2020-674N) for the supply of Teranet Xchange Delivery System and Mapping be awarded to Teranet Enterprises Inc. in the estimated amount of \$471,480, (excluding applicable taxes), for a firm five-year contract term in accordance with Procurement By-Law 30-2018, as amended.

REPORT HIGHLIGHTS

- The renewal of the Contract provides continued access to parcel boundaries and associated data, used by the Digital and Information Services, Corporate Services, Health Services, Human Services, and Public Works departments for determining land and policy boundaries, property ownership, and other statutory, planning, and operational work.
 - Teranet Enterprises Inc. remains the sole source of property parcel mapping and electronic land registry data in the Province of Ontario, under exclusive contract to the Government of Ontario.
 - Approval is requested to renew the sole source contract for a firm five-year contract term to Teranet Enterprises Inc. in the estimated amount of \$471,480, exclusive of applicable taxes, pursuant to Procurement By-law 30-2018, as amended, Section 5.2.1.
-

DISCUSSION

1. Background

The Ontario Parcel Alliance is a partnership alliance of Teranet Enterprises Inc., the Municipal Property Assessment Corporation (MPAC), and the Government of Ontario for the delivery of parcel ownership and assessment data.

The renewal of the Contract provides continued access to parcel boundaries and associated data used to determine land and policy boundaries, property ownership, and other statutory, planning, and operational work by Digital and Information Services, Corporate Services, Health Services, Human Services, and Public Works departments.

In 1998 the Region of Peel, in conjunction with other municipalities, entered into a five-year agreement with Teranet Enterprises Inc. for the maintenance of parcel data. The Region has since been renewing its Agreement with Teranet as per details below:

Teranet Xchange Delivery System and Mapping, Document 2020-674N

In 2001, the Region renewed its Agreement with Teranet where Teranet proposed a new method of delivery that involved electronic downloading of the parcel updates on a monthly basis, replacing the mailing of physical storage media.

In 2005, the Region extended its contract with Teranet in order to consolidate the Map Maintenance Agreement and the GeoServer Agreement under one “Ontario Parcel Alliance” Agreement.

In 2010, the Agreement was again renewed in order to consolidate two pre-existing agreements with Teranet, the extension of GeoServer Agreement, and the extension of OPMA Products Delivery Agreement under one “Ontario Parcel Alliance” Agreement.

In 2015, the Region of Peel renewed its Agreement for the implementation of the new Teranet Xchange Delivery System. The system allows for secure data updates over the Internet from Teranet’s source database to the Region’s internal database.

2. Procurement Process

This is a non-competitive process. In accordance with Procurement By-law 30-2018, as amended, these contracts require Regional Council approval. The process to award these contracts is in compliance with the By-law.

In December 2020, the Region of Peel renewed its Agreement with Teranet Enterprises Inc. subject to Council approval. Teranet Enterprises Inc. is the exclusive provider of data and solution for the Province of Ontario that is required to be used for the Region’s activities, including statutory obligations and responsibilities. Approval is required to continue the services through Teranet Enterprise Inc. for a firm five-year contract term.

The service from the Vendor has been acceptable and provides good value to the Region.

RISK CONSIDERATIONS

To not proceed with the recommendation poses a Service Delivery Risk of process disruption to the organization. Teranet Enterprises Inc. remains the sole source of property parcel mapping and electronic land registry data in the Province of Ontario, under exclusive contract to the Government of Ontario. Thus, no mitigation options are currently available.

FINANCIAL IMPLICATIONS

There are sufficient funds available in the 2021 Operating Budget in cost centre GC11105 to carry out the Contract.

Teranet’s charges to Peel are at the same uniform rate for licensing, delivery and support which are charged to all municipalities.

The Contract uses a stepped pricing model, with a price uplift of five percent per year over the length of the Contract, for a total cost of \$471,480 over the five-year term. The following outlines the annual cost of the Contract:

- Year 1: \$88,680
- Year 2: \$92,962

Teranet Xchange Delivery System and Mapping, Document 2020-674N

- Year 3: \$94,238
- Year 4: \$96,594
- Year 5: \$99,006

For further information regarding this report, please contact Craig Moffitt, Manager, Peel Data Centre, Ext. 4544, craig.moffitt@peelregion.ca.

Authored By: Kevin Farrugia, Advisor, Peel Data Centre

Reviewed and/or approved in workflow by:

Department Commissioner, Division Director, Financial Support Unit, Legal Services and Procurement.

For Information

REPORT TITLE: Councillor Newsletter Distribution Process

FROM: Kathryn Lockyer, Interim Commissioner of Corporate Services

OBJECTIVE

To inform Regional Council of procedures which ensure consistent content and distribution of Regional Councillor newsletters to residents.

REPORT HIGHLIGHTS

- Councillor newsletters provide an opportunity to communicate key messages and information with residents.
 - Councillor newsletters are to be comprised of at least 75 per cent of content focused on Regional programs and services, with no more than 25 per cent focused on local content. Content that is focused on externally funded agencies (i.e. police services, conservation authorities) are not considered Regional programs or services in nature. Content must be original and prepared specifically for the newsletter.
 - Councillor newsletters do not include logos belonging to externally funded agencies and all images are to be appropriately sourced, ensuring all legal requirements of the image licence(s) are adhered to.
 - After discussions with Canada Post during the distribution of 2020 Regional Councillor newsletters, it was determined that homes have the option of participating in the “Consumers Choice List” and therefore would not receive the newsletters.
 - It was also determined that, as of 2020, municipal governments have the option to override this selection and deliver to these homes regardless of their wishes to participate in the program.
 - Beginning in 2021, the Consumers Choice List will be overridden for Councillor newsletter distribution.
 - Recognizing that distribution of newsletters should be consistent across all Regional Council members, the Region has internal procedures to be followed by Regional staff.
-

DISCUSSION

1. Background on Councillor Newsletter Content

Councillor newsletters are to be comprised of at least 75 per cent of content that is focused on Regional programs and services, with no more than 25 per cent of the content focused on local programs and services and/or externally funded agencies (i.e. police services, conservation authorities etc.). Any content that is focused on externally funded agencies is not considered to be a Regional program or service in this context. All content must be original and prepared specifically for the newsletter. Articles pulled directly from other

Councillor Newsletter Distribution Process

sources that do not belong to the Region of Peel cannot be used unless permission by the author is granted.

The Region of Peel logo is to appear on the first page of a Councillor newsletter and the newsletters are not to include logos belonging to externally funded agencies or other organizations.

All images are to be high-resolution, and appropriately sourced, ensuring all legal requirements of the image licence(s) are adhered to. When using a photo that is licensed to the Region of Peel, it is licenced to the Region only to be used in the Regional Councillor newsletter and not repurposed for any other purposes. A council member or municipality may purchase a licence to use the image if they wish to do so. This would not be covered by the Regional expense policy.

2. Background on the Procedure for Councillor Newsletter distribution by the Region

The Region of Peel currently completes a “Postal Walk” by ward using the Canada Post proprietary software. The Postal Walk determines distribution by address for the Councillor newsletters and is approved by the Councillor’s office prior to delivery. The postal walk outlines all routes Canada Post is to follow when delivering. Occasionally, these routes bleed in to neighbouring wards due to the fact that the Postal Walk follows an actual delivery route, not Ward boundaries; however, this is minimized as much as possible to ensure balanced delivery.

Two additional terms are important for the purpose of this report. “Total Points of Call” refers to every registered address within a ward. “Consumers Choice List” refers to the option for residents to choose ‘not’ to receive unaddressed admail at their address. “Total Points of Call” may be selected as an override of the “Consumers Choice List”.

In the past, when developing a postal walk, the Region stopped delivering to Total Points of Call due to significant complaints by residents to Canada Post. Residents who complained felt that the information was admail, and therefore should not be delivered to their homes, and that they had specified their personal choice on the matter. Canada Post advised the Region to stop selecting Total Points of Call as people on the Consumers Choice List asked to not receive unaddressed admail.

By not selecting Total Points of Call, newsletters are not distributed to homes that have selected to participate in the Canada Post Consumers Choice List to not receive unaddressed admail.

After discussions with Canada Post during the 2020 Councillor newsletter distribution, it was determined that Canada Post has updated their guidelines and the Region of Peel qualifies to override the Consumers Choice List and once again distribute to Total Points of Call.

Staff propose to use Total Points of Call for Councillor newsletter distribution on the bases that this will further the objective of enabling comprehensive Councillor/constituent communication to the greatest extent possible, coupled with the consideration that Councillor newsletter communication is qualitatively different than the commercially oriented material (ads) that residents most likely have primarily in mind when choosing to be on the Consumers Choice List.

Councillor Newsletter Distribution Process

It is important to note that distributing to Total Points of Call significantly increases printing and delivery costs, resulting in higher costs overall. Staff estimate this increase in cost to be between 5 and 20 per cent of the current expenditure.

3. Background on the Canada Post Consumers Choice List

The Canada Post Consumers Choice List provides customers with the option to refuse unaddressed admail. The decision to participate in the program is made by the resident of a household, or the Board of Directors for condominium and apartment buildings.

By participating in the program, the resident, or Point of Call, is requesting to not receive unaddressed admail however it is noted that government mail can be exempt from this and the resident would still receive it.

Reasons for residents selecting Consumers Choice List include reducing paper mail volume such as flyers, newspapers, etc. which generally are advertisements, thereby reducing a household's environmental footprint; or a personal choice to not receive messaging or marketing materials.

4. Next steps

The procedures as outlined above will be followed by Regional staff when working with Councillors on newsletters. The Director of Communications will make any necessary amendments to the procedures to ensure consistent content and distribution of Councillor newsletters.

RISK CONSIDERATIONS

Overriding the Consumers Choice selection may result in complaints from residents who feel that their choice is not being adhered to, resulting in increased calls to Councillor offices.

FINANCIAL IMPLICATIONS

By selecting to deliver to Total Points of Call, the cost to print and deliver a Regional newsletter would increase as quantities required would increase.

Newsletter costs currently range in the \$150-185 thousand per annum depending on the number of Councillors who choose to send newsletters. If the cost impact of this change exceeds the 2021 budget, any shortfall in 2021 will be funded from tax rate stabilization reserves, and the budget will be adjusted in 2022.

CONCLUSION

The changes outlined in this report will ensure consistent content and distribution of Regional Councillor newsletters to residents.

For further information regarding this report, please contact Lisa Duarte, Director, Marketing and Communications, Lisa.Duarte@peelregion.ca, 416-356-5803

Councillor Newsletter Distribution Process

Authored By: Genevieve Ricciardella, Specialist, Marketing and Communications, Corporate and Enterprise Services

Reviewed and/or approved in workflow by:

Department Commissioner, Division Director and Legal Services.



THE REGIONAL MUNICIPALITY OF PEEL
AUDIT AND RISK COMMITTEE
MINUTES

Members Present: N. Fairhead
C. Fonseca
N. Iannicca
R. Santos

I. Sinclair
R. Starr
H. Zuberi

Members Absent: K. Ras

Staff Present	J. Baker, Chief Administrative Officer S. Baird, Commissioner of Digital and Information Services K. Lockyer, Regional Clerk and Interim Commissioner of Corporate Services S. VanOfwegen, Commissioner of Finance and Chief Financial Officer P. O'Connor, Regional Solicitor A. Smith, Interim Chief Planner A. Warren, Interim Commissioner of Public Works J. Sheehy, Commissioner of Human Services	N. Polsinelli, Commissioner of Health Services S. Nagel, Director, Corporate Finance and Treasurer J. Weinman, Interim Director, Enterprise Risk and Audit C. Thomson, Deputy Clerk and Manager of Legislative Services H. Gill, Committee Clerk S. Valteau, Legislative Specialist R. Khan, Legislative Technical Coordinator
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1. CALL TO ORDER

Harjit Gill, Committee Clerk, called the Audit and Risk Committee meeting to order on January 21, 2021 at 9:02 a.m., in the Council Chambers, Regional Administrative Headquarters, 10 Peel Centre Drive.

Councillor Ras was absent due to a personal matter.

Councillor Sinclair arrived at 9:24 a.m.

2. ELECTION OF CHAIR AND VICE CHAIR

RECOMMENDATION ARC-1-2021:

That Councillor Starr be elected Chair of the Audit and Risk Committee for the remainder of the Council term or until a successor is appointed.

RECOMMENDATION ARC-2-2021:

That Councillor Santos be elected Vice-Chair of the Audit and Risk Committee for the remainder of the Council term or until a successor is appointed.

Councillor Starr assumed the Chair.

3. DECLARATIONS OF CONFLICTS OF INTEREST

Nil.

4. APPROVAL OF AGENDA

RECOMMENDATION ARC-3-2021:

That the agenda for the January 21, 2021 Audit and Risk Committee meeting, be approved.

5. DELEGATIONS

Nil.

6. REPORTS

6.1 IT Application Portfolio Sustainment

(For information)

Presentation by Sean Baird, Commissioner, Digital and Information Services, Peter Parsan, Director, IT Solutions and David Freudenstein, Manager, IT Solutions Delivery and Support

Received

RECOMMENDATION ARC-4-2021:

That staff be directed to report back to a future Audit and Risk Committee meeting to provide an in camera security briefing.

Sean Baird, Commissioner, Digital and Information Services, Peter Parsan, Director, IT Solutions and David Freudenstein, Manager, IT Solutions Delivery and Support, provided an overview of the IT Application Portfolio Sustainability Program including; the concept of technical debt and how it applies to the Region of Peel; the current and proposed program framework; work completed to date; and, the planned approach for the next three years.

In response to questions from Councillor Fonseca regarding the implications of old technology and required staff support, Peter Parsan noted that the goal is to remove legacy technology and consolidate a core number of platforms that have sustainment models, allowing the Region of Peel to stay current.

Councillor Santos noted that the Federation of Canadian Municipalities announced that applications are now open for its Municipal Asset Management Program funding and that some of the Region's work may qualify for the program.

In response to questions from Committee Members regarding security, Janice Baker, Chief Administrative Officer suggested that staff provide an in camera security briefing to a future meeting of the Audit and Risk Committee.

6.2 Water Meter Testing Audit

(For information)

Presentation by Steven Fantin, Director, Operations Support and Jennifer Weinman, Interim Director, Enterprise Risk and Audit Services

Received

RECOMMENDATION ARC-5-2021:

That staff be directed to provide additional communication to residents and business owners to build awareness of the Region's Active Preventative Maintenance Plan.

Steven Fantin, Director, Operations Support and Jennifer Weinman, Interim Director, Enterprise Risk and Audit Services, presented the results of the Water Meter Testing Audit. They provided an overview of the audit objectives, audit observations, best practices at the Region of Peel and implementation of the management action plan.

In response to a question from Councillor Fonseca regarding water meter testing for small businesses, Steven Fantin noted that all meters are tested when they are first installed and that additional proactive testing is conducted with business and residential properties throughout the year.

Councillor Fonseca suggested that additional communication be made available for residents and business owners on the Region's Active Preventative Maintenance Plan.

In response to a question from Councillor Starr regarding the ability for staff to detect a leak on a resident's property, Steven Fantin noted that staff can assist with identifying if a leak has occurred and help in isolating the location. Al Marques, Manager of Meter Operations, noted that upon verification of a leak staff will provide the homeowner with suggestions on how to save on water consumption.

6.3 Update on Contract Management Processes for Emergency Shelters

(For information)

Received

RECOMMENDATION ARC-6-2021:

That staff report back to a meeting of the Audit and Risk Committee in early 2022 to provide an update on shelter standards;

And further, that the subject report include an update on the next steps as outlined in the report of the Commissioner of Human Services, listed on the January 21, 2021 Audit and Risk Committee agenda, titled "Update on Contract Management Processes for Emergency Shelters".

In response to questions from Councillor Fonseca regarding the inclusion of a community safety plan and incorporation of youth feedback from the client survey, Commissioner Sheehy noted that staff are currently in the process of completing a request for proposal to acquire a new vendor to update shelter standards and that lessons learned and best practices will be applied across all shelters.

Councillor Fonseca requested that staff report back to a future meeting of the Audit and Risk committee in early 2022 on next steps as outlined in the subject report and updated shelter standards.

6.4 Deloitte 2020 Audit Service Plan

(For information)

Received

7. COMMUNICATIONS

Nil.

8. OTHER BUSINESS

Nil.

9. IN CAMERA

Nil.

10. NEXT MEETING

Thursday, March 4, 2021
11:00 a.m. – 12:30 p.m.
Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

Please forward regrets to Harjit Gill, Committee Clerk, at harjit.gill@peelregion.ca.

11. ADJOURNMENT

The meeting adjourned at 10:14 a.m.



**THE REGIONAL MUNICIPALITY OF PEEL
DIVERSITY, EQUITY AND ANTI-RACISM COMMITTEE
MINUTES**

Members Present: T. Awuni
D. Damerla
G.S. Dhillon
J. Downey
N. Iannicca

J. Kovac
S. McFadden
R. Rokerya
R. Santos

Members Absent: R. Deo

Staff Present	J. Baker, Chief Administrative Officer K. Lockyer, Regional Clerk and Interim Commissioner of Corporate Services P. O'Connor, Regional Solicitor J. Sheehy, Commissioner of Human Services N. Polsinelli, Commissioner of Health Services	J. Jackson, Director, Culture and Inclusion C. Thomson, Deputy Clerk and Manager of Legislative Services H. Gill, Committee Clerk S. Valteau, Legislative Specialist R. Khan, Legislative Technical Coordinator
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1. CALL TO ORDER

Councillor Downey, Committee Chair, called the Diversity, Equity and Anti-Racism Committee meeting to order on January 21, 2021 at 10:30 a.m., in the Council Chambers, Regional Administrative Headquarters, 10 Peel Centre Drive.

Member Rokerya arrived at 10:32 a.m.

Other Council Member present: A. Thompson

2. DECLARATIONS OF CONFLICTS OF INTEREST

Nil.

3. APPROVAL OF AGENDA

RECOMMENDATION DEAR-1-2021:

That the agenda for the January 21, 2021 Diversity, Equity and Anti-Racism Committee meeting, be approved.

4. DELEGATIONS

4.1 Ron Bennett, Artist, Colourful Canadian Memories

Regarding a Request to Name a Municipal Holiday to Commemorate the Passage of the First Act Against Slavery

Received

RECOMMENDATION DEAR-2-2021:

That a letter be sent to the Premier of Ontario, in support of the request from Ron Bennet, Artist, Colourful Canadian Memories, to rename the civic holiday on the first Monday of August to "Chloe and John Day" to commemorate the passage of the first act against slavery.

Ron Bennett, Artist, Colourful Canadian Memories, provided an overview of the struggles of an enslaved woman, Chloe Cooley, against her "owner" which precipitated the Act to Limit Slavery in Upper Canada, 1793. He requested the support of the Region of Peel to name the Civic Holiday in August, Chloe and John Day.

Councillor McFadden noted that while the Region of Peel and local municipalities have policies related to the naming of streets and monuments, they do not have jurisdiction with respect to the naming of public holidays. Councillor McFadden suggested staff send a letter to the provincial government to convey the Committee's support for the renaming of the August holiday.

4.2 Shelley Tsolakis, Community Development Coordinator and Rachel Pennington, Public Art Curator, City of Mississauga

Presenting the City of Mississauga's 2020/2021 Response to Regional Funding for Visible Expressions of Pride

Received

RECOMMENDATION DEAR-3-2021:

That the Region of Peel's recognition of Pride Month be moved from July to June to be in alignment with the Greater Toronto Area.

Shelley Tsolakis, Community Development Coordinator and Rachel Pennington, Public Art Curator, City of Mississauga, provided an update on the City of Mississauga's 2020/2021 response to regional funding for visible expressions of Pride. The update highlighted the "Your Voice Series" which provided opportunity to have facilitated dialogue with the community, and through this process it was identified that public art was a very important physical expression of Pride. The City is developing the final design in consultation with Mississauga's 2SLGBTQ+ community and painting of the mural is planned for Pride 2021.

In response to a question from Councillor Downey, Juliet Jackson, Director, Culture and Inclusion noted that Peel Pride has been observed in July rather than in June; however, there is opportunity to move Peel Pride to June to align with other GTA celebrations.

5. REPORTS

5.1 Region of Peel Indigenous Land Acknowledgement

(For information)

RECOMMENDATION DEAR-4-2021:

That staff be directed to report back to a future meeting of the Diversity, Equity and Anti-Racism Committee on corporate policy B00-03-01 Naming of Facilities, with suggestions for renaming the Region of Peel Council Chambers in honor of an Indigenous Person;

And further, that the subject report include a review of opportunities for additional expressions of Indigenous acknowledgement.

In response to a request from Regional Chair Iannicca regarding renaming of the Council Chambers in honor of an Indigenous person, Kathryn Lockyer, Interim Commissioner of Corporate Services noted that staff could report back to the committee on the naming of facilities corporate policy and provide some suggestions for the Committee's consideration.

5.2 Visible Demonstrations of Pride in Peel

(For information)

Received

6. COMMUNICATIONS

6.1 Navreen Chohan, Advisor, Peel Housing Corporation, Region of Peel

Email dated December 17, 2020, Regarding a Call for Awareness - India's Farmer Protests
(Receipt recommended)

Received

7. OTHER BUSINESS

Members of the Committee discussed the recent inauguration of the United States of America Vice-President, Kamala Harris and poetic reading by Amanda Gorman, and suggested that a congratulatory letter be sent.

8. IN CAMERA MATTERS

Nil.

9. NEXT MEETING

Thursday, April 15, 2021
9:30 a.m. – 11:00 a.m.
Council Chamber, 5th Floor
Regional Administrative Headquarters
10 Peel Centre Drive, Suite A
Brampton, Ontario

Please forward regrets to Harjit Gill, Committee Clerk, at harjit.gill@peelregion.ca.

10. ADJOURNMENT

The meeting adjourned at 11:06 a.m.

January 20, 2021

Sent via E-Mail: Aretha.Adams@peelregion.ca

Aretha Adams, Deputy Regional Clerk and Acting Director of Clerk's
Region of Peel
10 Peel Center Drive
Brampton, ON L6T 4B9

Dear Ms. Adams,

**RE: REGIONAL COUNCIL PASSING OF BY-LAW 83-20 CHANGING THE
COMPOSITION OF REGIONAL COUNCIL**

I am writing to advise that at the Special Town Council meeting held on January 19, 2021, Council adopted a resolution declining to consent to Region of Peel By-law 83-2020.

The resolution reads as follows:

That the Council of the Region of Peel be advised that the Council of the Town of Caledon declines to consent to Region of Peel By-law 83-2020, being a by-law to change the of composition of Regional Council; and

That a copy of this motion be provided to the Honorable Steve Clark, Minister of Municipal Affairs and Housing, and the Honorable Sylvia Jones, MPP Dufferin-Caledon.

For more information regarding this request, please contact the undersigned by email to allan.thompson@caledon.ca or by phone at 905.584.2272 ext. 4156.

Sincerely,



Allan Thompson
Mayor

Cc: The Honourable Steve Clark, Minister of Municipal Affairs and Housing,
minister.mah@ontario.ca
Sylvia Jones, MPP – Dufferin Caledon, sylvia.jones@pc.ola.org
Nando Iannicca, Chair of the Regional Municipality of Peel, nando.iannicca@peelregion.ca

THE CORPORATION OF THE TOWN OF CALEDON

6311 Old Church Road, Caledon East, Caledon, ON, Canada L7C 1J6
T. 905.584.2272 | 1.888.225.3366 | F. 905.584.1444 | www.caledon.ca | allan.thompson@caledon.ca

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒ _____

Resolution

Agenda Number: 22.1

Date: February 11, 2021

Moved by Councillor

Seconded by Councillor

That the membership of the Region of Peel Planning and Growth Management Committee, for the remainder of the Council term, or until their successors are appointed by Regional Council, be as follows:

1. Regional Chair Iannicca (Ex-Officio)
2. Councillor Parrish, Chair, Planning and Growth Management Section of Regional Council
3. Mayor Thompson, Vice-Chair, Planning and Growth Management Section of Regional Council
4. Regional Councillor Carlson
5. Regional Councillor Starr
6. Regional Councillor Innis
7. Local Councillor Kiernan, Town of Caledon
8. Regional Councillor Medeiros
9. Regional Councillor Fortini
10. Councillor _____ (3rd Brampton representative)

Regional Chair