

2021 Financial Scorecard

Summary of Financial Health						Focus GTA Spring 2020 Value for Tax Dollars	Credit Ratings
Financial Sustainability	Maintained services and infrastructure recognizing growing population and aging infrastructure.						Aaa AAA
Financial Vulnerability	Peel Region is highly vulnerable due to its extensive reliance on external funding. Provincial Funding was restrained in both 2019 and in 2020 increasing the property tax burden.						
Financial Flexibility	Maintained and/or improved flexibility in 2020. Reserves were utilized for economic challenges; capital cash flow forecasting and debt leveraging were improved.						
Financial Principles	Indicator	Target	Performance	Risk Trend	Future Actions		
Financial Sustainability							
Respect the taxpayer	Net Tax Levy Increase	1–3%		Neutral	Action: 2022 budget to be developed recognizing evolving economy Impact: Respecting the taxpayer		
Ensure the Capital Plan is sustainable	Capital Reserves as a % of 20 Year Capital Plan (tax and utility rates)	100%	Tax	Tax: Negative	Tax Action: 0.6% infrastructure levy in 2021 and 1% from 2022 to 2026 inclusive		
Manage assets			Utility	Utility: Negative	Utility Action: 5% infrastructure levy from 2021 to 2023 inclusive Tax and Utility Impact: Sufficient funds to meet State of Good Repair		
Deliver value for money	Asset Health Score	Good		Positive	Action: Mature Peel's asset management practice Impact: Realize greater asset value		
Financial Vulnerability							
Users pay where appropriate	Reduction in growth related risk	Lower Debt vs Forecast		Positive	Action: Implementing Peel's Growth Management Program Impact: Lower the projected DC related debt		
Work with local municipalities to manage growth and support economic viability of the community	Reliance on external funding	Funding meets Growth & Inflation		Negative	Action: Assess impact of Provincial funding & support Council's advocacy efforts Impact: Meet service needs in Peel		
	Proportion of non-residential tax revenue	35–45%		Negative	Action: Support Council advocacy for diversified revenue tools Impact: Improved municipal fiscal sustainability		
Make responsible investments	Investment returns	Above inflation		Positive	Action: Continue to identify opportunities to add value and optimize returns Impact: Improved investment returns support funding of Peel's capital program		
Financial Flexibility							
Mitigate significant fluctuations in tax and utility rates	Debt capacity	Below 25%		Neutral	Action: Continue to monitor debt requirements and structure of debt program Impact: Maintain financial flexibility and sustainability while minimizing cost of borrowing		
	Reserve adequacy	5-10%	Tax Utility	Tax: Positive Utility: Positive	Action: In 2021, Council approved use of reserves to address economic challenges Impact: Support the residents and businesses		
Borrow when appropriate for capital infrastructure	Liquidity	>120%		Neutral	Action: Continue to hold appropriate levels of liquidity to meet operating and capital requirements Impact: Reduce financial risk of cash flow timing uncertainty		