

Drivers of Projected Year-End Variance to 2021 Budget  
For the period ending April 30, 2021

	Projected Year End Surplus/ (Deficit)	Variance to Net Budget	COVID Related						Non-COVID	Comments
			Mass Vaccination Program - Savings/ (Costs)	Service Level Reductions	Increased Costs	Decreased Revenue	Program Specific Funding Applied	Change in Safe Restart Funding Required	Operational Variance	
	\$'000	%	\$'000							
Property Tax Supported										
Adult Day	1,009	36.7%	0	1,407	(76.0)	(496)	76	0	98	A positive variance of \$1.0 million is projected for year-end based on \$1.5 million in redeployment of staff costs to Long Term Homes to support COVID activities and lower goods and services required during program closures partially offset by reduced revenue of \$0.5 million.
Community Investment	1,279	8.7%	0	1,379	0	(300)	0	0	200	Community Investment is projecting a surplus of \$1.3 million mainly driven by \$0.8 million underspending in the Affordable Transit Program due to COVID.
Early Years and Child Care	0	0.0%	0	48,334	(55,520)	0	6,670	0	516	Early Years and Child Care is projecting to be on budget . Program underspending due to continued disruption of services from COVID is projected to be offset by additional spending for providers' sustainability and stabilization.
Housing Support	0	0.0%	0	2,605	(54,005)	0	51,000	0.0	400	The full impacts of COVID on the Housing System is still unknown, but it is anticipated it will have an impact on the Housing Support Service. Currently the service is projecting to be on budget.
Income Support	2,302	8.7%	0	2,302	(400)	0	400	0	0	Income Support is projecting to have a surplus of \$2.3 million due to low caseloads (offset by decreased provincial funding), staff vacancies and staff reassignments for the COVID response.
Long Term Care	0	0.0%	0	0	(9,974)	(413)	11,079	(1,698)	1,006	No variance to budget is projected for year-end as the COVID related impacts of \$10.4 million are offset by funding from senior levels of Government funding and operational savings.
Paramedics	0	0.0%	0	0	(3,895)	0.0	1,967	956	972	No variance to budget is projected. COVID related impacts are offset by COVID related funding and operational savings resulting from lower use of medical supplies, facility expenses and health administrative redeployments.
TransHelp	9,891	36.1%	0	11,491	0	(1,600)	0	0	0	\$9.9 million surplus is driven by lower trip demand due to COVID with only 36 per cent of budgeted trips expected to be delivered.
Living	14,481	4.3%	0	67,518	(123,870)	(2,809)	71,192	(742)	3,192	
Chronic Disease Prevention	9,801	70.8%	0	17,584	0	(7,783)	0	0	0	Surplus of \$9.8 million is mainly driven by staff redeployed to Infectious Disease Prevention to support COVID measures. Public Health continues to reprioritize activities and staff to support the emergency response.
Early Growth and Development	4,170	61.4%	0	15,243	0	(11,073)	0	0	0	Surplus of \$4.2 million is mainly driven by staff redeployed to Infectious Disease Prevention to support the COVID response. Public Health continues to reprioritize activities and staff to support the emergency response.
Heritage Arts and Culture	179	3.4%	0	338	0	(114)	100	(80)	(65)	Heritage is forecast to be under budget by \$179 thousand as PAMA is closed to the public due to COVID.

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Infectious Disease Prevention	0	0.0%	(141,280)	18,860	(71,206)	13,988	145,980	33,657	0	Overall, no variance to budget is projected. The cost for the Mass Vaccination Program, currently estimated at \$141.3 million, is projected to be fully funded by the Province although no formal funding announcement has been made. \$71.2 million of costs are projected for the surveillance/containment of COVID, which includes \$4.7 million for the safe isolation centre. These costs are partially offset by the reprioritization of activities and staff to support the emergency response (\$32.8 million). The remaining costs will be offset by additional Safe Restart Funding of \$33.7 million (over and above the budgeted draw of \$2.9 million) and \$4.7 million of Federal funding for the safe isolation centre.
Land Use Planning	0	0.0%	0	0	0	0	0	0	0	Based on year-to-date operating results, Land Use Planning is expected to be on budget.
Roads and Transportation	283	0.3%	0	(400)	(200)	0	0	0	883	A surplus of \$0.3 million was driven by lower winter maintenance costs of \$0.9 million partially offset by \$0.6 million in COVID related costs.
Waste Management	0	0.0%	0	500	(1,100)	0	0	409	191	The deficit of \$0.4 million is driven by increased costs due to higher than average collection tonnage, mainly due to COVID.
Thriving	14,433	5.5%	(141,280)	52,125	(72,506)	(4,981)	146,080	33,986	1,009	
CAO Office	567	20.3%	0	287	0	0	0	0	279	Projected surplus of \$567 thousand is driven by both staffing vacancies and underspending related to COVID response.
Corporate Services	(6,519)	(12.0)%	0	2,621	(5,857)	(2,065)	0	(1,820)	602	A deficit of \$6.5 million is projected largely due to increased costs related to COVID response (cleaning, PPE) and insurance cost pressures partially offset by operational savings from staff redeployed to support the COVID response and the mass vaccination program.
Council & Chair	184	6.6%	0	60	0	0	0	0	124	Surplus driven by underexpenditures on staffing, Councillors' newsletters and discretionary budgets due to both COVID and regular operations.
Non-Program (Less Capital Allocation)	(3,388)	8.3%	0	0	0	0	0	0	(3,388)	Self insured benefits are projected to have a year end deficit of \$3.4 million. Key drivers of the deficit include an increase in the Workplace Safety and Insurance Board (WSIB) and Post Retiree liability of \$4.2 million and an increase in WSIB claim costs of \$0.7 million mainly in Paramedic Services. This is partially offset by lower than anticipated Short Term Disability claims costs of \$0.7 million, investment income of \$0.8 million and a retroactive life insurance rebate totalling \$0.3 million.
Service Excellence & Innovation	650	2.5%	0	1,173	(694)	(34)	0	0	204	Forecasted to be under budget by \$0.7 million. The majority of the surplus is driven by a combination of underspending (\$1.4 million) due to staff used to support the COVID response or the Mass Vaccination Program partially offset by increased costs/decreased revenue (\$0.7 million) due to COVID.
Subtotal Enterprise Programs and Services	(8,506)	0.7%	0	4,141	(6,551)	(2,099)	0	(1,820)	(2,178)	
Capital Allocation	0	0.0%								
Leading	(8,506)	(16.2)%	0	4,141	(6,551)	(2,099)	0	(1,820)	(2,178)	
Regionally Controlled Services	20,408	3.1%	(141,280)	123,784	(202,926)	(9,889)	217,272	31,424	2,023	

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External Organization - Thriving										
Police Services										
Community Events Policing Grant	0	0.0%	0	0	0	0	0	0	0	No year-end variances anticipated.
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Peel Regional Police	0	0.0%	0	0	0	0	0	0	0	
Ontario Provincial Police	0	0.0%	0	0	0	0	0	0	0	No year-end variances anticipated.
Subtotal Police Services	0	0.0%	0	0	0	0	0	0	0	
Conservation Authorities	0	0.0%	0	0	0	0	0	0	0	No year-end variances anticipated.
Municipal Property Assessment Corporation	88	0.4%	0	0	0	0	0	0	88	Forecasting \$88 thousand less in Municipal Property Assessment Corporation costs.
Subtotal Conservation and Assessment	88	0.2%	0	0	0	0	0	0	88	
Regionally Financed External Organizations	88	0.0%	0	0	0	0	0	0	88	
Total Property Tax Supported	20,496	1.7%	(141,280)	123,784	(202,926)	(9,889)	217,272	31,424	2,111	
Utility Rate Supported - Thriving										
Water Supply	1,508	0.5%	0	1,300	2,261	0	0	(2,261)	208	Overall the water service anticipates a surplus of \$1.5 million mostly driven by underspending in a variety of cost drivers due to COVID. The water billings is expected to be on target.
Wastewater	1,456	0.8%	0	900	206	0	0	(206)	556	Overall the wastewater service anticipates a surplus of \$1.5 million mostly driven by underspending in a variety of cost drivers due to COVID. The wastewater billings is expected to be on target, which is a proxy of water billings.
Total Utility Rate Supported Services	2,964	0.6%	0	2,200	2,467	0	0	(2,467)	764	
Total Region	23,460	1.4%	(141,280)	125,984	(200,459)	(9,889)	217,272	28,957	2,875	

Note: Figures may not add due to rounding