

Drivers of Projected Year-End Variance to 2021 Budget
For the period ending August 31, 2021

	Projected Year End Surplus/ (Deficit)	Variance to Net Budget	COVID Related						Non COVID	Comments
			Mass Vaccination Program - Savings/ (Costs)	Service Level Reductions	Increased Costs	Decreased Revenue	Program Specific Funding Applied	Change in Safe Restart Funding Required	Operational Variance	
	\$'000	%	\$'000							
Property Tax Supported										
Adult Day	956	34.8%		1,514	(76)	(591)	76		33	A positive variance of \$1.0 million is projected for year-end based on \$1.5 million in redeployment of staff costs to Long Term Homes to support COVID activities & lower goods and services required during program closures, partially offset by reduced revenues of \$0.6 million mainly due to in-person program closures.
Community Investment	1,707	11.6%		1,906		(300)			100	Community Investment is projecting a surplus of \$1.7 million mainly driven by underspending in the Affordable Transit Program due to COVID-19.
Early Years and Child Care	7,000	31.9%		74,433	(74,356)		6,923			Early Years and Child Care is projecting a surplus of \$7.0 million due to the settlement and reconciliation of 2020 program funding received in 2021 as a result of the changing scope and timelines of federal COVID-19 response programs to support staffing and rent costs. All 2021 underspending due to continued services disruption from COVID-19 is projected to be offset by additional spending for Providers' sustainability and stabilization.
Housing Support	2,030	1.5%		6,400	(70,246)		68,946		(3,070)	Housing Support Services is projecting a \$2.0 million surplus mainly driven by service level reductions due to COVID-19.
Income Support	6,470	24.4%		6,658	(638)	-	450			Income Support is projecting a surplus of \$6.5 million due to savings in staffing costs resulting from lower caseloads, and savings from staff reassignments for the COVID response.
Long Term Care	3,856	9.3%			(12,174)	(500)	15,948	(2,251)	2,833	A positive variance of \$3.9 million is projected comprised of a surplus of \$2.8 million in operational expenditures and \$1.0 million in COVID related activities. The projected operational variance includes \$1.5 million in staff vacancies and \$1.8 million in lower internal allocations due to Mass Vaccination redeployments, partially offset with slightly higher spending of \$0.4 million on goods and services. A positive variance of \$1.0 million in COVID related activities is driven by surplus funding of \$3.8 million mainly due 2020 catch-up funding received in 2021 (\$3.3 million), as a result of which, the budgeted utilization of safe restart funding of \$2.3 million is projected not to be required. There is also a net reduction in resident revenues projected of \$0.5 million.
Paramedics	-	0.0%			(6,006)		1,967	1,067	2,972	No variance to budget is projected. COVID related impacts are offset by COVID related funding and operational savings resulting from less than anticipated internal support costs, and operational savings driven by lower contractual facility expenses, medical supplies, and discretionary spending.
TransHelp	9,600	35.0%		11,150		(1,600)		50		The \$9.6 million surplus is driven by lower trip demand due to COVID-19 with only 38 per cent of budgeted trips expected to be delivered.
Living	31,619	9.4%	-	102,061	(163,496)	(2,991)	94,310	(1,134)	2,868	

Drivers of Projected Year-End Variance to 2021 Budget
For the period ending August 31, 2021

	Projected Year End Surplus/ (Deficit)	Variance to Net Budget	COVID Related						Non COVID	Comments
			Mass Vaccination Program - Savings/ (Costs)	Service Level Reductions	Increased Costs	Decreased Revenue	Program Specific Funding Applied	Change in Safe Restart Funding Required	Operational Variance	
	\$'000	%	\$'000							
Chronic Disease Prevention	10,452	67.8%		21,157		(10,705)				The surplus of \$10.5 million is mainly driven by staff redeployed to Infectious Disease Prevention to support COVID measures. Public Health continues to reprioritize activities and staff to support the emergency response.
Early Growth and Development	6,311	112.2%		14,535		(8,223)				The surplus of \$6.3 million is mainly driven by staff redeployed to Infectious Disease Prevention to support COVID measures. Public Health continues to reprioritize activities and staff to support the emergency response.
Heritage Arts and Culture	293	5.4%		393		(122)	100	42	(120)	Heritage is forecast to be under budget by \$0.3 million as PAMA is closed to the public due to the COVID-19.
Infectious Disease Prevention	5,863	45.1%	(107,251)	17,582	(57,804)	14,698	119,993	18,644		A positive variance of \$5.9 million is projected in COVID-related activities. Higher than anticipated expenditures of \$57.8 million for the surveillance/containment of COVID are offset with savings from the reprioritization of activities and staff to support the emergency response and partial funding for COVID expenses received to date. Federal funding of \$3.8 million has been applied to the safe isolation centre. The Mass Vaccination Program is projected to cost \$107.3 million, with funding of \$73.6 million received to date. It is expected, but not yet confirmed, that the program will be fully funded.
Land Use Planning	-	0.0%								Based on year-to-date operating results, Land Use Planning is expected to be on budget.
Roads and Transportation	900	1.0%			(1,200)			1,200	900	A surplus of \$0.9 million is projected driven by lower than anticipated expenditures in winter maintenance of \$0.4 million and operational support of \$0.5 million. Incremental costs due to COVID response are projected to be offset with safe restart funding.
Waste Management	652	0.5%			(1,584)			1,957	279	A surplus of \$0.7 million is projected driven by higher than budgeted payments from producers of \$2.7 million, and \$0.4 million in salary saving due to a hiring freeze, partially offset with the projected loss of \$2.4 million due to continued commissioning of the Material Recovery Facility. COVID related impacts are projected to be offset by safe restart funding.
Thriving	24,471	9.2%	(107,251)	53,667	(60,588)	(4,352)	120,093	21,843	1,059	
CAO Office	1,016	36.3%		724					292	Projected surplus of \$1.0 million is driven by both staffing vacancies and underspending related to COVID response.
Corporate Services	5,749	10.5%		7,836	(4,883)	(1,569)	-	3,941	424	A surplus of \$5.7 million is projected due to additional recoveries and redeployments to support COVID and Mass Vaccination, partially offset with insurance cost pressures. Increased COVID costs are projected to be offset with safe restart funding.
Council & Chair	220	7.9%		76					144	Surplus driven by under expenditures on staffing, Councillors' newsletters and discretionary budgets due to both COVID and regular operations.

Drivers of Projected Year-End Variance to 2021 Budget
For the period ending August 31, 2021

	Projected Year End Surplus/ (Deficit)	Variance to Net Budget	COVID Related						Non COVID	Comments
			Mass Vaccination Program - Savings/ (Costs)	Service Level Reductions	Increased Costs	Decreased Revenue	Program Specific Funding Applied	Change in Safe Restart Funding Required	Operational Variance	
	\$'000	%								
Non-Program (Less Capital Allocation)	(7,218)	17.7%							(7,218)	A deficit of \$7.2 million is projected primarily driven by higher than anticipated tax write-offs of \$7.4 million due to the settlement of backlogged multi-year appeals by the Assessment Review Board in the City of Mississauga, and a deficit in self-insured benefits of \$4.1 million. The deficit in self-insured benefits is driven by an increase in the Workplace Safety and Insurance Board (WSIB) and Post Retiree liability and an increase in WSIB claim costs, partially offset by lower than anticipated Short Term Disability claim costs of \$0.5 million and favourable investment income of \$0.7 million. These deficits are partially offset with surpluses projected in payment-in-lieu revenues of \$2.2 million driven by increased revenues from the Greater Toronto Airport Authority based on 2019 passenger volumes, higher than anticipated supplementary taxes of \$2.0 million.
Service Excellence & Innovation	3,663	13.7%		3,535	(691)	(36)	-	691	164	Projected to be under budget by \$3.7 million due to staff used to support the COVID response or the Mass Vaccination Program.
Subtotal Enterprise Programs and Services	3,430	7.4%	-	12,171	(5,574)	(1,605)	-	4,632	(6,195)	
Capital Allocation	-	0.0%								
Leading	3,430	7.4%	-	12,171	(5,574)	(1,605)	-	4,632	(6,195)	
Contribution to Reserve	(29,626)									To fund backlogged work.
Regionally Controlled Services	29,894	4.6%	(107,251)	167,899	(229,658)	(8,948)	214,403	25,342	(2,268)	
External Organization - Thriving										
Police Services										
Community Events Policing Grant	-	0.0%								No year-end variances anticipated.
Peel Regional Police	-	0.0%			(4,500)			4,500		No year-end variances anticipated; unbudgeted COVID expenditures are projected to be offset by safe restart funding
Ontario Provincial Police	-	0.0%			-			-		No year-end variances anticipated.
Subtotal Police Services	-	0.0%	-	-	(4,500)	-	-	4,500	-	
Conservation Authorities	-	0.0%								No year-end variances anticipated.
Municipal Property Assessment Corporation	88	0.4%							88	The variance is primarily caused by lower than expected growth in Peel.
Subtotal Conservation and Assessment	88	0.2%	-	-	-	-	-	-	88	
Regionally Financed External Agencies	88	0.0%	-	-	(4,500)	-	-	4,500	88	
Total Property Tax Supported	29,982	2.6%	(107,251)	167,899	(234,158)	(8,948)	214,403	29,842	(2,180)	
Utility Rate Supported - Thriving										
Water Supply	8,634	3.1%		1,400	1,142	6,600		(1,142)	634	Overall the water service anticipates a surplus of \$8.6 million mostly driven by increased residential water consumption due to the dry and hot summer and stay-at home activities during COVID. The overall expenditure is largely on target.
Wastewater	4,531	2.4%		900	(676)	2,700		676	931	Overall the wastewater service anticipates a surplus of \$4.5 million, which is a proxy of increased residential water consumption. The overall expenditure is largely on target.
Total Utility Rate Supported Services	13,166	2.8%	-	2,300	466	9,300	-	(466)	1,565	
Total Region	43,147	2.6%	(107,251)	170,199	(233,692)	352	214,403	29,376	(615)	

Note: Figures may not add due to rounding