

September 8, 2021

The Honourable Dave Piccini
Minister of Energy, Conservation and Parks
College Park, 5th Floor
777 Bay Street
Toronto, ON M7A 2J3

Dear Minister Piccini:

On behalf of Region of Peel Council, thank you for meeting with our virtual delegation on August 17th at this year's AMO Conference. We appreciated the discussion on how we can work together on important issues, including waste infrastructure, single-use plastics and opportunities to advance a circular economy.

The Region of Peel was pleased to see the release of the final Blue Box regulation in June. This regulatory change has been a priority for municipal governments for over a decade and the Region looks forward to the transition from municipally operated programs to a producer-led Blue Box system.

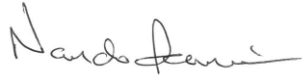
As discussed in our meeting, with the anticipated growth of Peel communities, the amount of waste produced will also increase and we will work collaboratively with your ministry, and the provincial government as a whole, to meet this challenge. To that end, we were encouraged to hear during our meeting that the Province is committed to working with the federal government and the Canadian Council of Ministers of Environment on a plastics strategy.

As also discussed in our meeting, we look forward to working with your government toward the implementation of administrative monetary penalties (AMPs) under the *Resource Recovery and Circular Economy Act*. The AMPs regulation will be a key enforcement mechanism to ensure a level playing field for producers and other stakeholders and to ensure management targets and other regulatory requirements are met. We encourage your government to engage with the Region and other key stakeholders as policy changes to implement AMPs are being considered.

Once again, thank you for meeting with Peel's delegation at this year's AMO Conference to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

REFERRAL TO _____
RECOMMENDED _____
DIRECTION REQUIRED _____
RECEIPT RECOMMENDED ☒ _____

Kindest personal regards,



Nando Iannicca
Regional Chair and Chief Executive Officer
Region of Peel

Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310

Attachments: 2021 AMO Briefing Note – Waste Management
Region of Peel Circular Economy Initiatives

September 8, 2021

The Honourable Steve Clark
Minister of Municipal Affairs and Housing
17th Floor
777 Bay Street
Toronto, ON M5G 2E5

Dear Minister Clark:

On behalf of the Region of Peel Council, thank you for meeting with our virtual delegation on August 16th during the recent AMO Conference to discuss several of the fiscal challenges we face in Peel, as well as ways we can continue working together to address housing and homelessness.

As we discussed during our meeting, Peel's Mass Vaccination Program is one of the largest and most expensive emergency initiatives that the Region and its partners have undertaken. Meeting the ongoing challenges associated with the COVID-19 pandemic has required extensive resources and unprecedented levels of cooperation from all levels of government and the Region appreciates the \$74 million in provincial support received to date.

We were encouraged to learn the Province will be soon be sharing more details about additional COVID-19 support for municipalities. As you know, we've made great strides safeguarding the health and well-being of residents, knowing that much more work lies ahead. As we noted during our discussion, we look forward to continued engagement with the Province in order to secure additional support to fully fund the balance of the \$154 million needed for the full 2021 year for this effort.

We also look forward to working with your government to address our concerns with the formula used to determine payment in-lieu-of taxes (PILT) on airport properties. With the significant decrease in passenger volume at Toronto Pearson International Airport due to the COVID-19 pandemic, there will be a significant decrease in PILT in 2022 – approximately \$9 million in lost revenue for the Region. As a result of the nature of the current policy, PILT will not return to 2021 levels until approximately 2056, which will result in a cumulative loss in revenue to the Region and City of Mississauga of almost \$750 million. Clearly, this is an important revenue stream for the Region, helping to ease pressures on property taxes and critical frontline services and we appreciate your commitment during our meeting to give this important issue further consideration.

We also remain committed to fully implementing Peel's Housing Master Plan, which will add more than 5,650 new affordable rental units in our communities. With limited revenue tools, the Region's affordable and supportive housing goals can only be achieved if we continue to receive sufficient capital and operating funding from our federal and provincial partners, and specifically, we need the support of the Province

Nando Iannicca
Regional Chair & CEO


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to fund the remaining \$319.7 million to advance the community's affordable housing needs in Peel.

Considering the issues above, it is clear that we are facing significant financial challenges and, like many other municipalities across Ontario, Peel is increasingly doing more with less. Without sustainable funding tools, the Region does not have the financial resources to maintain and build the necessary infrastructure and provide the appropriate level of services to support Peel's growth. As we discussed during our meeting, the Region is committed to ongoing engagement and collaboration with you, and we welcome the opportunity to explore how we can modernize revenue tools to ensure that we can avoid overburdening the municipal property tax base.

Once again, thank you for meeting with Peel's delegation at this year's AMO Conference to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

Kindest personal regards,



Nando Iannicca
Regional Chair and Chief Executive Officer
Region of Peel

Attachments: Region of Peel AMO Briefing Note – Municipal Funding
 Region of Peel AMO Briefing Note – Housing
 Region of Peel AMO Briefing Note – Payment in Lieu of Taxes (PILT)
 Region of Peel AMO Briefing Note – Stimulus Infrastructure Funding

September 8, 2021

Ms. Andrea Horwath, MPP
Leader of the Official Opposition
Room 381
Main Legislative Building, Queen's Park
Toronto, ON M7A 1A8

Dear Ms. Horwath:

On behalf of Region of Peel Council, thank you for meeting with our virtual delegation on August 16th at the recent AMO Conference. We valued the productive discussion about some of the key opportunities, as well as some of the challenges that exist in Peel.

Like many other municipalities across Ontario, Peel Region is increasingly doing more with less. Without sustainable funding tools, the Region does not have the financial resources to maintain and build the necessary infrastructure and provide the appropriate level of services to support Peel's growth. The Region is committed to ongoing engagement and collaboration with you, and elected officials at all levels of government, so that we can be effective partners as Ontario recovers and rebuilds from the pandemic.

As we discussed during our meeting, Peel's Mass Vaccination Program is one of the largest and most expensive emergency initiatives the Region and its partners have undertaken. As you know, we've made great strides to safeguard the health and well-being of residents, knowing that much more work lies ahead. While we appreciate the \$74 million in support received so far, we are seeking additional support to fund the balance of the \$154 million needed for the full 2021 year for this effort and adding your voice to our advocacy efforts is greatly appreciated.

Our delegation was also pleased to discuss with you our shared priority to protect and support vulnerable seniors. The rapid growth of the aging population creates increasing pressures across the seniors' services sector at all levels of government and increased investment in existing long-term care beds and community services will help offset these pressures.

We believe it's important for the provincial government to invest in existing long-term care beds, and we are urging the Province to consider challenges associated with the rating system of these beds. Having received A-rating decades ago, the Seniors Health and Wellness Village at Peel Manor in Brampton is not eligible for redevelopment funding and we would like to work with you, and all of our provincial partners, to secure capital and operational funding to support the rebuilding and transformation of this facility.

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Regional Chair & CEO

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As well, thank you for your interest in challenges with the current Payment in Lieu of Taxes (PILT) formula. With the significant decrease in passenger volume at Toronto Pearson International Airport due to the COVID-19 pandemic, there will be a significant decrease in PILT in 2022 – approximately \$9 million in lost revenue for the Region. As a result of the nature of the current policy, PILT will not return to 2021 levels until approximately 2056, which will result in a cumulative loss in revenue to the Region and City of Mississauga of almost \$750 million. Clearly, this is an important revenue stream for the Region, helping to ease pressures on property taxes and critical frontline services and we would appreciate your support to advocate for an update to the PILT regime on airport properties in order to reflect current realities.

Once again, thank you for meeting with the Region of Peel's delegation at the 2021 AMO Conference to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

Kindest personal regards,



Nando Iannicca
Regional Chair & Chief Executive Officer
Region of Peel

Attachments: Region of Peel Advocacy Priorities for AMO 2021

September 7, 2021

The Honourable Rod Phillips
Minister of Long-Term Care
400 University Ave., 6th Floor
Toronto, ON M5G 1S5

Dear Minister Phillips:

On behalf of Region of Peel Council, thank you for meeting with our virtual delegation on August 17th at the recent AMO Conference.

We appreciate the steps the provincial government has taken to protect vulnerable seniors during the COVID-19 pandemic. As we discussed with you during our meeting, the Region remains dedicated to providing emotionally focused care through the Butterfly Home model, which uses a person-centred approach to successfully address clinical needs, protect the health and safety of residents and improve the well-being of those living with dementia.

As noted, in the attached briefing note, the Region welcomes the opportunity for further engagement with the Province to support seniors and address the Region's system capacity challenges, including the following:

- Funding enhancements to support staffing and training needs to support emotion-based care and enhance care in the community
- Provincial standards for integrated, emotion-based care
- Mandates that standardize emotional well-being
- Legislation and measurement tools that enable emotion-based cared Model
- Capital and sustainable operational funding for the Seniors Health and Wellness Village at Peel Manor

We appreciate the interest you expressed during our meeting in learning more about the leading working being undertaken in Peel and our efforts to implement the Butterfly model of care across our five long-term care homes. This model of care includes empowering staff to know the people in their care, and take every opportunity to engage them in personal, meaningful ways, while also creating a home-like environment with dementia friendly design. The Region believes emotion-based care models, like the Butterfly model, are foundational to long-term care modernization. Emotion-based care shifts the way in which care is provided, from being task-oriented to truly put the person at the centre of care and focus on their overall wellbeing in addition to their clinical needs.

As we discussed during our meeting, we would like to invite you to tour our Malton Village long-term care home, where we have successfully implemented a Butterfly Home program. Other visitors have found that seeing our work in action helps inform

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Regional Chair & CEO

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their thinking about ways of improving the culture of care in long-term homes and supporting better quality of life for residents.

The rapid growth of the aging population creates increasing pressures across the seniors' services sector at all levels of government and increased investment in existing LTC beds and community support services will help offset these pressures. We were encouraged by our discussion about further consideration being given to the provincial rating system of LTC beds. Having received an A-rating decades ago, Peel Manor is not eligible for redevelopment funding and we would like to continue working with you and your ministry to secure critical provincial support for the rebuilding and transformation of this facility as well as sustainable operational funding to expand community support services at Peel Manor.

The Region appreciates your commitment to begin deploying funding this year to achieve the 4 hours of care standard. Your acknowledgment of the pressures that exist in Peel was also encouraging and we urge you to allocate this funding expeditiously and equitably.

Once again, thank you for meeting with the Region of Peel's delegation at the 2021 AMO Conference to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

Kindest personal regards,



Nando Iannicca
Regional Chair & Chief Executive Officer
Region of Peel

Attachments: Peel Butterfly Model Briefing Note
 Partnership Opportunity – Seniors Health and Wellness Village at
 Peel Manor
 Region of Peel AMO Briefing Note –Seniors Supports

September 8, 2021

Mr. Mike Schreiner, MPP
Leader, Green Party of Ontario
Room 451, Main Legislative Building
Queen's Park
Toronto, ON M7A 1A2

Dear Mr. Schreiner:

On behalf of Region of Peel Council, thank you for meeting with our virtual delegation on August 17th at the recent AMO Conference. We valued the productive discussion about some of the key opportunities and some of the challenges facing our region.

Like many other municipalities across Ontario, Peel Region is increasingly doing more with less. Without sustainable funding tools, the Region does not have the financial resources to maintain and build the necessary infrastructure and provide the appropriate level of services to support Peel's growth. As we discussed during our meeting, the Region is committed to ongoing engagement and collaboration with you, and elected officials at all levels of government, so that we can be effective partners as Ontario recovers and rebuilds from the pandemic.

As we discussed during our meeting, Peel's Mass Vaccination Program is one of the largest and most expensive emergency initiatives the Region and its partners have undertaken. As you know, we've made great strides to safeguard the health and well-being of residents, knowing much more work lies ahead. While we appreciate the \$74 million in support received from the provincial government so far, we are seeking additional support to fund the balance of the \$154 million needed for the full 2021 year for this effort and adding your voice to our advocacy efforts is greatly appreciated.

Our delegation was also pleased to discuss with you our shared priority to protect and support vulnerable seniors. The rapid growth of the aging population creates increasing pressures across the seniors' services sector at all levels of government and increased investment in existing long-term care beds and community services will help offset these pressures. This includes ongoing Regional advocacy for emotion-based care, and it was encouraging to hear your enthusiasm for the Butterfly model, which we continue to implement across the Region's five long-term care homes.

We also appreciate the interest you expressed during our meeting in learning more about some of the other important initiatives being undertaken in Peel and we are pleased to include with this letter the additional information you requested on the Region's climate change, long-term care and asset management initiatives. As we discussed, the Region agrees that infrastructure stimulus should include a climate change lens, consistent with federal climate change objectives, in order to help expedite the flow of federal funds to much-needed municipal infrastructure projects.

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Regional Chair & CEO

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One of the ways we are committed to this work includes the development of a Climate Change Risk Assessment Tool that will ensure climate change and adaptation are embedded within the Region's planning and decision-making processes, beginning with the Region's Enterprise Asset Management Program.

Once again, thank you for meeting with the Region of Peel's delegation at the 2021 AMO Conference to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

Kindest personal regards,



Nando Iannicca
Regional Chair & Chief Executive Officer
Region of Peel

Attachments: Region of Peel Advocacy Priorities for AMO 2021
Region of Peel Climate Change Risk Assessment Tool
Region of Peel Enterprise Asset Management Plan
Peel Butterfly Model Briefing Note
Partnership Opportunity – Seniors Health and Wellness Village at Peel Manor

September 8, 2021

The Honourable Peter Bethlenfalvy
Minister of Finance
Frost Building South, 7th Floor
7 Queen's Park Crescent
Toronto, ON M7A 1Y7

Dear Minister Bethlenfalvy:

On behalf of the Region of Peel Council, thank you for meeting with our virtual delegation on August 17th during the recent AMO Conference to discuss several of the fiscal challenges we face in Peel, as well as ways we can continue working together address the Payment in Lieu of Taxes (PILT) funding formula.

As we discussed during our meeting, Peel's Mass Vaccination Program is one of the largest and most expensive emergency initiatives that the Region and its partners have undertaken. Meeting the ongoing challenges associated with the COVID-19 pandemic has required extensive resources and unprecedented levels of cooperation from all levels of government and the Region appreciates the \$74 million in provincial support received to date.

We were encouraged to learn the Province will be soon be sharing more details about additional COVID-19 support for municipalities. As you know, we've made great strides safeguarding the health and well-being of residents, knowing that much more work lies ahead. As we noted during our discussion, we look forward to continued engagement with you in order to secure additional provincial support to fully fund the balance of the \$154 million needed for the full 2021 year for this effort.

We also look forward to working with your government to address our concerns with the formula used to determine payment in-lieu-of taxes (PILT) on airport properties. With the significant decrease in passenger volume at Toronto Pearson International Airport due to the COVID-19 pandemic, there will be a significant decrease in PILT in 2022 – approximately \$9 million in lost revenue for the Region. As a result of the nature of the current policy, PILT will not return to 2021 levels until approximately 2056, which will result in a cumulative loss in revenue to the Region and City of Mississauga of almost \$750 million. Clearly, this is an important revenue stream for the Region, helping to ease pressures on property taxes and critical frontline services and we appreciate your commitment during our meeting to give this important issue further consideration.

Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310

Considering the issues above, it is clear that we are facing significant financial challenges and, like many other municipalities across Ontario, Peel is increasingly doing more with less. Without sustainable funding tools, the Region does not have the financial resources to maintain and build the necessary infrastructure and provide the appropriate level of services to support Peel's growth. As we discussed during our meeting, the Region is committed to ongoing engagement and collaboration with you, and we welcome the opportunity to explore how we can modernize revenue tools to ensure that we can avoid overburdening the municipal property tax base.

Once again, thank you for meeting with Peel's delegation at this year's AMO Conference to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

Kindest personal regards,



Nando Iannicca
Regional Chair & Chief Executive Officer
Region of Peel

Attachments: Region of Peel AMO Briefing Note – Municipal Funding
Region of Peel AMO Briefing Note – Payment in Lieu of Taxes (PILT)

September 8, 2021

The Honourable Sylvia Jones
Solicitor General
George Drew Building, 18th Floor
25 Grosvenor St.
Toronto, ON M7A 1Y6

Dear Minister Jones:

Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310

On behalf of the Region of Peel Council, thank you for meeting with our virtual delegation on August 16th during the recent AMO Conference to discuss several of the fiscal challenges we face in Peel, as well as ways we can continue working together to further align our respective anti-human trafficking strategies.

As we discussed during our meeting, Peel's Mass Vaccination Program is one of the largest and most expensive emergency initiatives the Region and its partners have undertaken. Meeting the ongoing challenges associated with the COVID-19 pandemic has required extensive resources and unprecedented levels of cooperation from all levels of government and the Region appreciates the \$74 million in provincial support received to date.

We've made great strides safeguarding the health and well-being of residents, knowing, however, that much more work lies ahead. As we noted during our discussion, we believe collaboration must continue to mark the path forward and we look forward to continued engagement with you in order to secure additional provincial support to fully fund the balance of the \$154 million needed for the full 2021 year to fund this effort.

Our shared priority to address and eliminate human trafficking demonstrates what we can accomplish when we work together, and we are pleased to include, in the attached documents, the additional information you requested during our meeting, about Region-led anti-human trafficking training. The Region is currently partnering with Elizabeth Fry Society Peel-Halton to carry out training all Regional frontline staff, including housing workers, Children's Services case workers and Ontario Works case workers. Plans are in place to extend training opportunities to Peel Public Health, Peel Public Works and local municipalities. We also encourage you to share Peel's training materials with ministerial staff, and other stakeholders, to support our collective efforts to support victims and survivors.

Once again, thank you for meeting with Peel's delegation at this year's AMO Conference to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

Kindest personal regards,



Nando Iannicca
Regional Chair & Chief Executive Officer
Region of Peel

Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310

Attachments:

Region of Peel AMO Briefing Note – Municipal Funding Challenges
Region of Peel AMO Briefing Note – Human Sex Trafficking
Region of Peel Human Sex Trafficking Training Materials

September 8, 2021

The Honourable Stephen Lecce
Minister of Education
5th Floor
438 University Ave.
Toronto, ON M5G 2K8

Dear Minister Lecce:

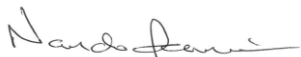
On behalf of Regional Council, thank you for meeting with the Region of Peel's virtual delegation on August 16th at this year's AMO Conference. We valued the productive discussion about child care and the challenges and opportunities that exist within the sector.

As we discussed during our meeting, accessible and affordable child care is critical to a fast-growing region, such as Peel. There has been strong recognition that availability of affordable child care is a catalyst for a robust economy as it provides important financial support for parents and empowers more women to join the workforce. To take advantage of this opportunity, the Region needs your government's support through predictable, flexible, multi-year funding.

We are encouraged that your ministry is engaged with the federal government on our shared priority of ensuring accessible, affordable and high-quality child care and we encourage you to continue working with our federal partners toward finalizing details of a national child care plan. This will, of course, also require a sufficient supply of qualified staff, and, as a Service System Manager, the Region is committed to collaboration with you to advance a provincial recruitment and retainment strategy for Registered Early Childhood Educators.

Through our collective efforts, we can address system-wide challenges and we are committed to ongoing engagement with you, and Ministry staff, to ensure the ongoing viability of the child care sector. Once again, thank you for meeting with the Region of Peel's delegation to discuss these important issues. Please feel free to contact me at 905-791- 7800 x4310. It would be a pleasure to hear from you.

Kindest personal regards,



Nando Iannicca
Regional Chair and Chief Executive Officer
Region of Peel

Attachment: Region of Peel AMO Briefing Note – Early Years and Child Care

Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310

September 7, 2021

The Honourable Jane McKenna
Ministry of Children, Community and Social Services
Associate Minister Responsible for Women's Issues
438 University Ave., 7th Floor
Toronto, ON M5G 2K8

Dear Minister McKenna:

On behalf of the Regional Council, thank you for meeting with the Region of Peel virtual delegation on August 17th during the recent AMO Conference to discuss how we can continue working together and further align our respective anti-human trafficking strategies.

The Region of Peel appreciates the close collaborative relationship developed with your ministry over the past three years, and we know this will be the path forward in our efforts to eradicate this abhorrent crime. We also appreciate funding received from the Province as we continue implementing the Prevention, Intervention and Exits/ Housing pillars of our own strategy. We are pleased to share with you the attached anti-human trafficking training materials that the Region of Peel has developed to help support broader efforts of our community partners and other stakeholders, which are a critical component of this work.

As we discussed during our meeting, ongoing provincial funding, beyond 2025, is critical to our efforts to safeguard the health and safety of those at risk of human sex trafficking, as well as victims – which, as you know, are primarily young girls and women. Through this proactive approach, we confront challenges and protect vulnerable residents and we appreciated the opportunity during our meeting to also discuss with you family and intimate partner violence.

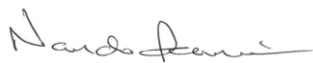
Regional staff will reach out to your office to arrange a meeting to discuss in greater detail our Family and Intimate Partner Violence prevention initiative and, as you suggested, we have already followed up with Jennifer Richardson to discuss outcomes related to our anti-human trafficking strategies.

Thank you once again for meeting with us. We appreciate the ongoing collaboration with the Province as we work toward a common goal to eradicate human sex trafficking.

Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310

Kindest personal regards,



Nando Iannicca
Regional Chair & Chief Executive Officer
Region of Peel

Attachments: Region of Peel Human Sex Trafficking Training Materials
Region of Peel AMO Briefing Note – Human Sex Trafficking

September 13, 2021

The Honourable Caroline Mulroney
Minister of Transportation
5th Floor
777 Bay Street
Toronto, ON M7A 0A2

Dear Minister Mulroney:

On behalf of Region of Peel Council, thank you for meeting with our virtual delegation on August 16th at the recent AMO Conference. As the provincial representative of a high-growth community, you understand the pressures and challenges facing Peel and its communities of Mississauga, Brampton and Caledon and we are encouraged by the steps that the provincial government has taken to expedite priority transportation projects in Peel, and throughout Ontario.

Provincial investments made in the greater transportation network toward more sustainable and integrated transportation promote economic growth, improve goods movement and help to avoid gridlock and lost productivity that threaten to stall our momentum. With that in mind, we have provided the attached information you requested regarding barriers preventing transit and transportation projects from moving forward in Peel.

Continued implementation and expansion of GO rail service in our communities and the Eglinton Crosstown West LRT Extension are priority projects for the Region and we are committed to work collaboratively with your ministry, and the provincial government, to advance this work.

We were also pleased to learn from our discussion that work on a provincial Vision Zero strategy and an Administrative Monetary Penalties (AMPs) legislative framework for automated enforcement violations is moving forward – these are key initiatives in Peel. As you suggested, we will follow up with Eric Doidge, Assistant Deputy Minister, to make arrangements with your office and Ministry staff towards a roundtable this fall to further explore how we can advance our shared objective to improve road safety.

Once again, thank you for meeting with the Region of Peel's delegation at the 2021 AMO Conference to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

Kindest personal regards,



Nando Iannicca
Regional Chair and Chief Executive Officer
Region of Peel

Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
Suite A, 5th Floor
Brampton, ON L6T 4B9
905-791-7800 ext. 4310

Attachments: Region of Peel AMO Briefing Note - Transportation
Peel Region - Barriers to Advancing Transportation

September 8, 2021

The Honourable Todd Smith
Minister of Energy
10th Floor
77 Grenville Street
Toronto, ON M7A 2C1

Dear Minister Smith:

On behalf of Region of Peel Council, thank you for meeting with our virtual delegation on August 17th at this year's AMO Conference. We appreciated the discussion about local distribution networks and your interest in how the Region is transitioning its fleet to electric vehicles.

As you know, these are important conversations as the residents we serve expect their elected leaders to build resilience and address climate change – now, and in the future. We are encouraged that Ontario's Environment Plan takes into consideration higher renewable content in fossil fuels, significant efforts and investments in energy conservation and efficiency as opportunities to dampen the GHG emissions intensity associated with energy use in the province.

We want to continue engaging with you, and your government, to advance a provincial legislative and policy framework that results in the phase-out of all fossil fuel natural gas-fired electricity generation while meeting Ontario's growing electricity needs. As we discussed during our meeting, a clean electricity grid will be critical in supporting increased electrification of the building and transportation sectors.

We were pleased to learn from our discussion, you're interested in hearing more about [Partners in Project Green](#). As a partner municipality, the Region of Peel supports this initiative to transform employment lands surrounding Toronto Pearson into a community of eco-friendly businesses. Regional staff will also follow up with your office to provide the additional information you noted during our meeting, including the attached Region of Peel Green Fleet Strategy, and an invitation to meet with you to discuss in more detail the many ways in which our levels of government can work together to meet our GHG reduction targets.

Once again, thank you for meeting with Peel's delegation at this year's AMO Conference to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

Nando Iannicca
Regional Chair & CEO

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Kindest personal regards,



Nando Iannicca
Regional Chair and Chief Executive Officer
Region of Peel

Nando Iannicca
Regional Chair & CEO

10 Peel Centre Dr.
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Brampton, ON L6T 4B9
905-791-7800 ext. 4310

Attachments: Region of Peel Green Fleet Strategy
 Region of Peel AMO Briefing Note – Climate Change

September 8, 2021

The Honourable Kinga Surma
Minister of Infrastructure
College Park, 5th Floor
Room 5E200
777 Bay Street
Toronto, ON M7A 2J3

Dear Minister Surma:

On behalf of Region of Peel Council, thank you for meeting with the Region's virtual delegation on August 17th at this year's AMO Conference. We valued the productive discussion about support for long-term growth and the Canada-Ontario Bilateral Agreement.

The Region and the Province have a successful track record of working together and we appreciated the discussion on the importance of flowing critical infrastructure funding to municipalities. As mentioned during our meeting, by working together at all levels of government, we can advance critical municipal infrastructure in order to hasten a strong economic recovery in Peel and throughout Ontario.

Investing in infrastructure is good for the economy and will be a critical component of our post-pandemic planning. According to the report Benefits and Risks of Growth: Region of Peel Costs from the Canadian Centre for Economic Analysis, for every dollar increase of GDP in Peel, provincial GDP increases by \$1.63. For every dollar of municipal revenue in Peel due to growth, provincial revenues increase by \$5.70.

Municipalities however, face challenges in building such infrastructure and need the support of the provincial and federal governments, which includes increased, predictable and sustainable infrastructure funding. Investments in infrastructure will also help the Region to meet the anticipated growth and the long-term needs of Peel's residents and businesses.

We were encouraged that the Province is engaged with the federal government to ensure timeline extensions are finalized through an update to the Canada-Ontario Bilateral Agreement. Earlier this year, an additional \$18.7 million in funding was announced under the Investing in Canadian Infrastructure Program's COVID-19 Infrastructure Resiliency Stream. The Region not only appreciates this additional funding, but also particularly how it is being distributed through an allocation funding model.

An allocation funding model better meets the needs of the municipal sector as it provides timeframes that correspond to a realistic infrastructure planning and implementation cycle. While we see the use of the allocation funding model for the COVID-19 Infrastructure Resiliency Stream as positive progress, we encourage the

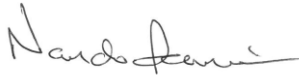
Nando Iannicca
Regional Chair & CEO

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Brampton, ON L6T 4B9
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Province to modernize additional funding processes so investments can get out more quickly to kick start Ontario's economy.

Once again, thank you for meeting with the Region of Peel's delegation at the 2021 AMO Conference to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

Kindest personal regards,



Nando Iannicca
Regional Chair and Chief Executive Officer
Region of Peel

Attachment: Region of Peel AMO Briefing Note – Stimulus Infrastructure Funding

September 7, 2021

The Honourable Michael Tibollo
Associate Minister of Mental Health and Addictions
Hepburn Block, 10th Floor
80 Grosvenor St.
Toronto, ON M7A 2C4

Dear Minister Tibollo:

On behalf of Region of Peel Council, thank you for meeting with our virtual delegation at this year's AMO Conference. We appreciate your understanding of the existing challenges and disparities across the mental health and addictions system, particularly in Peel. As you know, these challenges have become even more pronounced during the pandemic with impacts on the rates of depression, anxiety, substance use and opioid-related deaths. These challenges need our collective attention now.

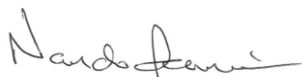
As we discussed during our meeting, the Region agrees that longer wait times are especially problematic, as it creates barriers for those requiring access to critical services and supports – particularly youth and children. These supports were already overstretched before the pandemic, and providers continue to be challenged to provide access to services with growing community need in Peel. We will continue to work together with you and your government to find solutions.

Cooperation and collaboration must continue to drive our path forward. The Region appreciates provincial investments, including the Roadmap to Wellness and ongoing discussions, such as Peel's 2019 Mental Health and Addictions Roundtable. Further to the interest you expressed during our meeting in a follow up session, we will be pleased to host another meaningful discussion with you and stakeholders in Peel in the coming weeks – Regional staff will follow up with your office to make the necessary arrangements.

We share your passion for this critical sector and we appreciate your interest in better understanding the unique needs of Peel's diverse community. Carrying this momentum forward can lead to the improved mental health and addictions services needed in Peel, and throughout Ontario, including equitable funding, improved integration of services and planning and a more equitable funding model.

Once again, thank you for meeting with the Region of Peel's delegation to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

Kindest personal regards,



Nando Iannicca
Regional Chair & Chief Executive Officer
Region of Peel

Nando Iannicca
Regional Chair & CEO

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Attachment: Region of Peel AMO Briefing Note – Mental Health & Addictions

September 8, 2021

Mr. Steven Del Duca
Leader, Ontario Liberal Party
404-344 Bloor Street West
Toronto, ON M5S 3A7

Dear Mr. Del Duca:

On behalf of Region of Peel Council, thank you for meeting with our virtual delegation on August 16th at the recent AMO Conference. We valued the productive discussion about some of the key opportunities, as well as some of the challenges that exist in Peel.

Like many other municipalities across Ontario, Peel Region is increasingly doing more with less. Without sustainable funding tools, the Region does not have the financial resources to maintain and build the necessary infrastructure and provide the appropriate level of services to support Peel's growth. The Region is committed to ongoing engagement and collaboration with you, and elected officials at all levels of government, so that we can be effective partners as Ontario recovers and rebuilds from the pandemic.

As we discussed during our meeting, Peel's Mass Vaccination Program is one of the largest and most expensive emergency initiatives the Region and its partners have undertaken. As you know, we've made great strides to safeguard the health and well-being of residents, knowing that much more work lies ahead. While we appreciate the \$74 million in support received so far, we are seeking additional support to fund the balance of the \$154 million needed for the full 2021 year for this effort and adding your voice to our advocacy efforts is greatly appreciated.

Our delegation was also pleased to discuss with you our shared priority to protect and support vulnerable seniors. The rapid growth of the aging population creates increasing pressures across the seniors' services sector at all levels of government and increased investment in existing long-term care beds and community services will help offset these pressures.

We believe it's important for the provincial government to invest in exist long-term care beds, and we are urging the Province to consider challenges associated with the rating system of these beds. Having received A-rating decades ago, the Seniors Health and Wellness Village at Peel Manor in Brampton is not eligible for redevelopment funding and we would like to work with you, and all of our provincial partners, to secure capital and operational funding to support the rebuilding and transformation of this facility.

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As well, thank you for your interest in challenges with the current Payment in Lieu of Taxes (PILT) formula. With the significant decrease in passenger volume at Toronto Pearson International Airport due to the COVID-19 pandemic, there will be a significant decrease in PILT in 2022 – approximately \$9 million in lost revenue for the Region. As a result of the nature of the current policy, PILT will not return to 2021 levels until approximately 2056, which will result in a cumulative loss in revenue to the Region and City of Mississauga of almost \$750 million. Clearly, this is an important revenue stream for the Region, helping to ease pressures on property taxes and critical frontline services and we would appreciate your support to advocate for an update to the PILT regime on airport properties in order to reflect current realities.

Once again, thank you for meeting with the Region of Peel's delegation at the 2021 AMO Conference to discuss these important issues. Please feel free to contact me at 905-791-7800 x4310. It would be a pleasure to hear from you.

Kindest personal regards,



Nando Iannicca
Regional Chair & Chief Executive Officer
Region of Peel

Attachments: Region of Peel Advocacy Priorities for AMO 2021