2022 Budget



Services to be presented

Living

- Housing Support
- Income Support
- Community Investment
- Early Years and Child Care



Provincial and Federal Funding Impacts

- External COVID-19 funding to support the vulnerable may carry into 2022
- Provincial funding reductions in Early Years and Child Care
- One-time federal investment in Early Years and Child Care Workforce Funding with no net impact
- Federal funding decrease in Housing due to the end of operating agreements with providers
- No funding for inflation or service demand



Cost Containment

Efficiencies in the 2022 Budget	Cost Savings \$ Million	Cost Avoidance \$ Million
Adjustments from the ongoing review of budgets	\$2.7	-
TOTAL	\$2.7	-

Living

Investing to build our Community for Life

Housing Support

Affordable, sustainable and adequate housing stock and supports







3,367

clients served in emergency and transitional shelters

2,306

clients who received eviction prevention funds

11,285

households who receive subsidy

1,128

Units in development (264 units completed, 864 units/shelter beds in planning/construction)

ADAPTING

How We Are Adapting

- Introducing needs-based service delivery, following a *Housing First* philosophy
- Shifting focus from emergency response to permanent housing solutions
- Advocating to improve mental health and addictions supports
- Increasing the supply of affordable housing through a mix of innovative approaches





Service Pressure

Current staffing levels insufficient to sustain existing service levels and provide adequate oversight and controls

Investment



+\$0.3M
Operating
+3 Regular
Complement

Service Outcome

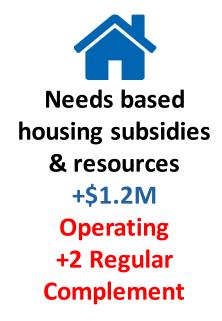
Affordable housing is available to all Peel residents; and homelessness in Peel is prevented



Service Pressure

Need for subsidized housing is growing, as average rental rates have increased 4 times faster than household income

Investment



Service Outcome

Affordable housing is available to all Peel residents; and homelessness in Peel is prevented



Service Pressure

The Second Units
Renovation
Assistance Program
requires stable, fulltime resources

Investment



Second Units Resources

+\$0

Operating +3 Regular Complement

Service Outcome

Affordable housing is available to all Peel residents; and homelessness in Peel is prevented



Service Pressure

Peel Housing
Corporation (PHC) has
assumed enhanced
property management
responsibilities
including 2 new
shelters

Investment



Service Outcome

Increase Support for Affordable and Stable Housing



Service Pressure

Aging stock requires additional investments to maintain state of good repair

Investment

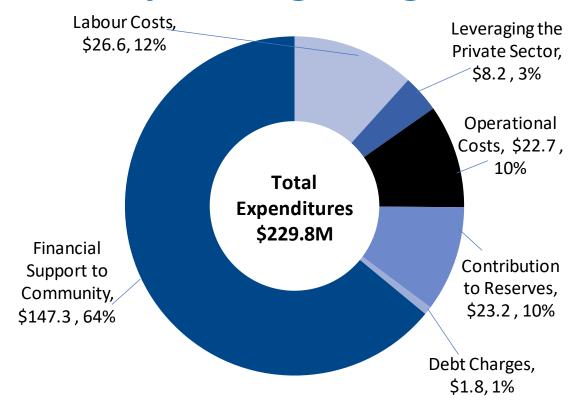


Service Outcome

Affordable housing is available to all Peel residents; and homelessness in Peel is prevented

11

2022 Operating Budget (\$M)



Regional Tax	Grants & Subsidies	Fees & Service Charges	Reserves
\$141.9; 62%	\$50.6; 22%	\$37.1; 16%	\$0.2;0%

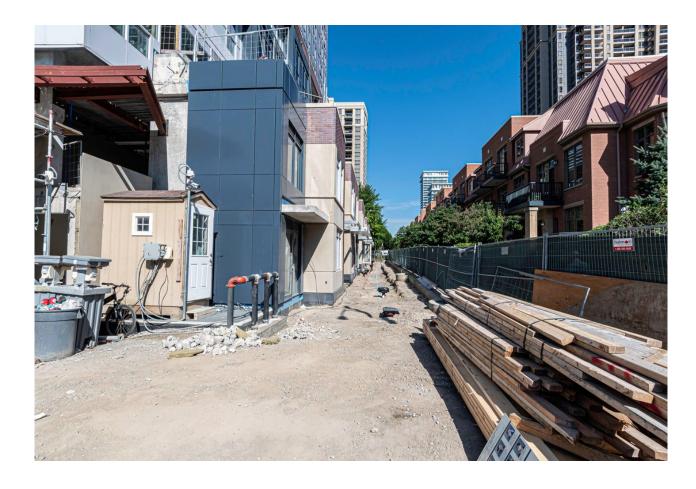
Summary of 2022 Net Operating Budget

2021 Net Base Budget (In \$Millions)	\$135.8
Cost to maintain 2021 service level	
 Housing Subsidy for Community Providers including PHC 	\$3.6
 Inflation: Labour costs/Goods and services 	1.7
 Reduction in federal funding as per Ontario Gazette 	0.7
 Phasing in of tax impact for Housing Stability program 	0.2
Cost Containment	(1.2)
 Reduction in subsidy due to end of mortgages 	(0.3)
Sub-total: Cost to maintain 2021 service level	\$4.7
2022 Service Demand	
 Needs-Based Housing Subsidies and Resources (2 FTE) 	\$1.2
 Resources to sustain service levels oversight and controls (3 FTE) 	\$0.3
 Second Units Resources (3 FTE) 	-
 Peel Housing Corporation Resources (4 Contracts) 	
2022 Proposed Net Budget Change from 2021	\$6.2
Proposed Total 2022 Net Budget	\$141.9
	

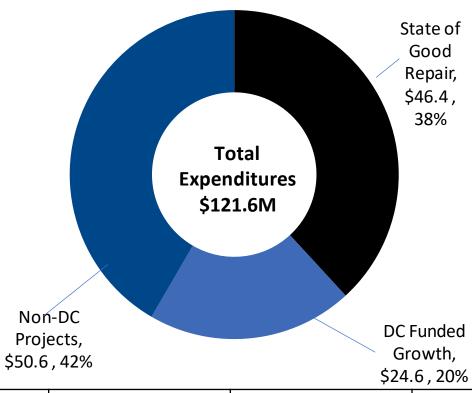
2022 Capital Budget – \$121.6 Million

Key Highlights

- \$75.2M Housing Master Plan
- \$39.6M Peel Housing Corporation State of Good Repair
- \$5.4M loans for Housing Provider State of Good Repair
- \$1.4M Region owned housing and shelters State of Good Repair



2022 Capital Budget (\$M)



Internal Reserves	External Funding	Debt	Development Charges
\$71.0; 58.4%	\$8.0; 6.5%	\$18.0; 14.8%	\$24.6; 20.3%

Key Financial Information

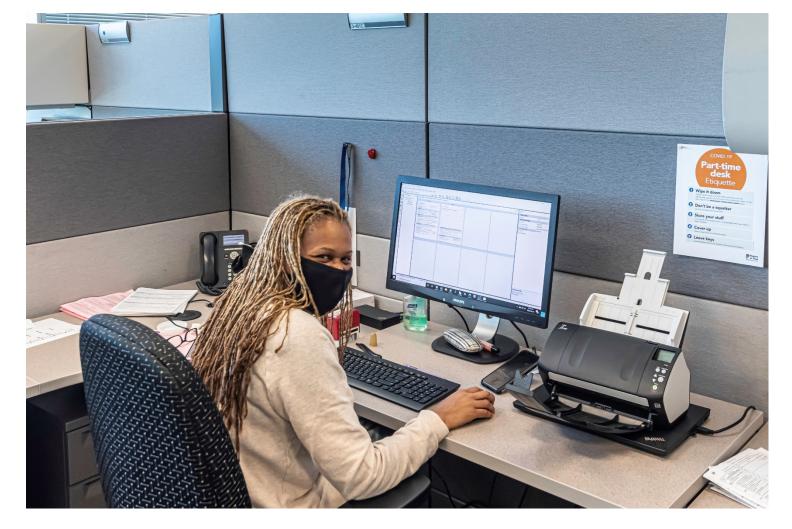
		Resources to Achieve Level of Service	
		2021	2022
Total Expenditures (\$M)		\$271.9	\$229.8
Total Revenues (\$M)		\$136.1	\$87.8
Net Expenditures (\$M)		\$135.8	\$141.9
Full-time Staffing Resources		148	155
Full-time Staffing Resources - Peel Living		119	119
Capital Investment (\$M)			\$121.6
10-Year Capital Investment (\$M)			\$1,103.8
Outlook Years	2023	2024	2025
Net Increase (\$M)	\$7.2	\$3.4	\$3.8
% Increase	5.1%	2.3%	2.5%

Living

Investing to build our Community for Life

Income Support

Assistance in accessing financial supports and benefits







1.6%

of the Peel population receives Ontario Works

100%

of Ontario Works benefit costs paid by the province

11,616

average households received income support through Ontario Works as of July 2021 5,342

applications received for various income support programs

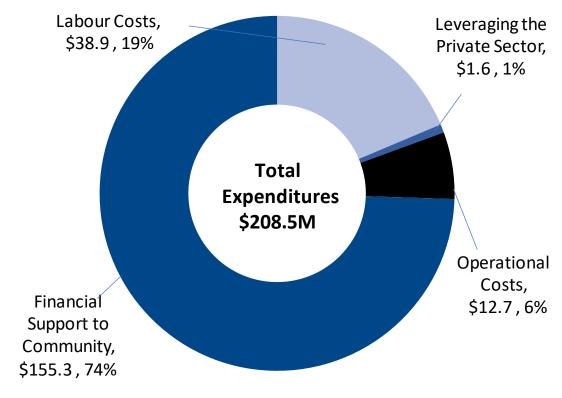
ADAPTING

How We Are Adapting

- Enhancing service delivery and improving access to social assistance supports by expanding digital tools, such as direct messaging
- Supporting better client outcomes by implementing life stabilization strategies
- Strengthening compliance and performance through improved reporting tools



2022 Operating Budget (\$M)



Regional Tax	Grants & Subsidies
\$26.4; 13%	\$182.1; 87%

Summary of 2022 Net Operating Budget

2021 Net Base Budget (In \$Millions)	\$26.6
Cost to maintain 2021 service level	
 Inflation: Labour costs/Goods and services 	\$0.9
Cost Containment	(1.1)
Sub-total: Cost to maintain 2021 service level	(\$0.2)
2022 Service Level Change	
2022 Proposed Net Budget Change from 2021	(\$0.2)
Proposed Total 2022 Net Budget	\$26.4

Key Financial Information

			Resources to Achieve Level of Service	
		2021	2022	
Total Expenditures (\$M)		\$262.1	\$208.5	
Total Revenue (\$M)		\$235.5	\$182.1	
Net Expenditures (\$M)		\$26.6	\$26.4	
Full-time Staffing Resources		373	371	
Capital Investment (\$M)				
10-Year Capital Investment (\$M)				
Outlook Years	2023	2024	2025	
Net Increase (in millions)	\$1.3	\$1.4	\$1.4	
% Increase	5.0%	4.9%	4.8%	
	7.0.00			

Living

Investing to build our **Community for Life**

Community Investment

Supporting a viable and collaborative not-for-profit sector







175,980

Peel residents live in poverty

\$5.5M+

cumulative income tax refunds to 802 low-income residents as reported by four Community Income Tax Clinics

731,214

Peel residents were served by agencies funded by the Community Investment Program as of August 2021

60%

of Peel not-for-profit agencies surveyed experienced a decrease in revenue and an increase in unbudgeted costs in 2020



How We Are Adapting

- Continued alignment of the Community Investment Program with Regional priorities to improve response to local needs
- Modernizing the Community Investment Program funding process to automate the agency application process
- Mitigating the impact of the pandemic on vulnerable people and supporting recovery through collaborative community actions





Service Pressure

To increase
Community
Investment Program
base funding to
provide the resources
required by Peel
Community not-forprofit agencies to
meet the service
demand

Investment

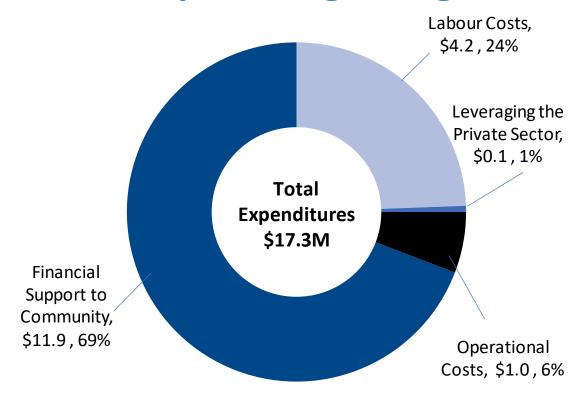


Increasing Support to the Community +\$1M & 1 FTE Operating

Service Outcome

in need have support to deliver services to Peel residents

2022 Operating Budget (\$M)



Regional Tax	Reserves	Grants & Subsidies
\$15.6; 91%	\$0.9; 5%	\$0.7; 4%

Summary of 2022 Net Operating Budget

2021 Net Base Budget (In \$Millions)	\$14.7
Cost to maintain 2021 service level	
 Inflation: Labour costs/Goods and services 	\$0.3
Cost Containment	(0.4)
Sub-total: Cost to maintain 2021 service level	(\$0.1)
2022 Service Demand	
 Increasing Support to the Community 	\$1.0
2022 Proposed Net Budget Change from 2021	\$0.9
Proposed Total 2022 Net Budget	\$15.6

Key Financial Information

	Resources to Achieve Level of Service	
	2021	2022
Total Expenditures (\$M)	\$16.2	\$17.3
Total Revenue (\$M)	\$1.5	\$1.6
Net Expenditures (\$M)	\$14.7	\$15.6
Full-time Staffing Resources	33	33
Capital Investment (\$M)		-
10-Year Capital Investment (\$M)		_

Outlook Years	2023	2024	2025
Net Increase (\$M)	\$0.1	\$0.1	\$0.5
% Increase	0.8%	0.9%	3.4%

Note: May not add up due to rounding

Living

Investing to build our **Community for Life**

Early Years and Child Care

Affordable and responsive to families' needs







47,552

licensed child care spaces supported with Early Years and Child Care funding 8,585

fee subsidies provided, making it possible for families to benefit from licensed child care

2,176

children with special needs who benefit from enhanced resources

129,006

visits to EarlyON programs by parents/caregivers and children

ADAPTING

How We Are Adapting

- Maintaining or reducing administration expenses
- Modernizing funds management
- Service model optimization for special needs resources
- Improving fee subsidy program
- Advocating for a fair share for Peel





Service Pressure

Continued implementation of Council endorsed EarlyON service delivery model

Investment



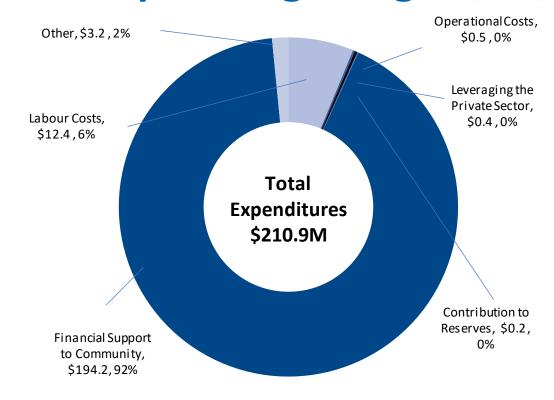
Expanded EarlyON programs +\$0.1M

Operating

Service Outcome

Child Care
programs are
affordable and
responsive to the
needs of families

2022 Operating Budget (\$M)



Regional Tax	Grants & Subsidies	Fees & Service Charges	Reserves
\$23.4; 11.1%	\$184.4; 87.4%	\$0.3; 0.2%	\$2.8; 1.3%



Summary of 2022 Net Operating Budget

2021 Net Base Budget (In \$Millions)	\$22.0	
Cost to maintain 2021 service level		
 Inflation: Labour costs/Goods and services 		
 Funding reduction remaining from 2021 		
2022 Administration funds reduction		
One-time federal investment		
 Draw from Tax Stabilization Reserve to phase in the \$3.8M 		
Cost ContainmentSaving through efficiencies and program delivery change		
		One –time federal funding
Sub-total: Cost to maintain 2021 service level	\$1.3	
2022 Service Demand		
EarlyON program (\$70K)	\$0.1	
2022 Proposed Net Budget Change from 2021	\$1.4	
Proposed Total 2022 Net Budget		
7005		

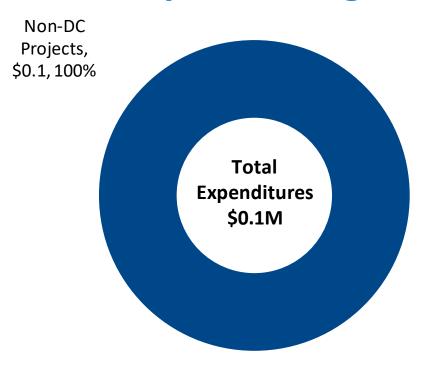
2022 Capital Budget – \$0.1 Million

Key Highlights

 \$0.1M for leased child care facilities' State of Good Repairs



2022 Capital Budget (\$M)



Internal Reserves

\$0.1; 100%

Key Financial Information

		Resources to Achieve Level of Service	
		2021	2022
Total Expenditures (\$M)		\$210.2	\$210.9
Total Revenue (\$M)		\$188.2	\$187.5
Net Expenditures (\$M)		\$22.0	\$23.4
Full-time Staffing Resources		106	106
Capital Investment (\$M)			\$0.1
10-Year Capital Investment (\$M)			\$8.9
Outlook Years	2023	2024	2025
Net Increase (\$M)	\$1.3	\$1.3	\$1.3
% Increase	5.6%	5.3%	5.1%



Summary of 2022 Service Budgets

		Operating (\$M)*	Capital (\$M)
	Housing Support	\$141.9	\$129.1
\$	Income Support	\$26.4	-
(\$)	Community Investment	\$15.6	-
Ť	Early Years and Child Care	\$23.4	\$0.1



Summary of Service Outcomes



Housing Support

Affordable housing is available to all Peel residents; and homelessness in Peel is prevented



Income Support

Peel residents in need have access to available financial supports



Community Investment

Community partners in need have support to deliver services to Peel residents



Early Years and Child Care

Early Years and Child Care programs are affordable and responsive to the needs of families