

2022 Consolidated Operating and Capital Budget

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Investing to Build Our Community for Life

The Region of Peel provides community and infrastructure services to approximately 1.5 million people and 183,500 businesses in Brampton, Caledon and Mississauga. The Region of Peel is part of a two-tier municipal structure providing a range of municipal services to residents and businesses and is made up of three diverse local municipalities within which there are many cultural, economic, and social communities. Peel works closely with the local municipalities and other levels of government to ensure services meet community needs.

The development of the Region's 2022 Budget (the "Budget") was guided by the Region of Peel's (the "Region's") 2015 – 2035 Strategic Plan and the community priorities recommended for consideration prior to the Budget. The Region's 2022 Budget enables the achievement of Peel's vision of "Community for Life". Investments are balanced between the needs of residents and the infrastructure needs of the broader community and with consideration of taxpayer affordability.

The COVID-19 pandemic had a significant impact on Peel's community and economy and put significant strains on the Region's services and finances to respond to the pandemic. The Region played a key role in allowing the economy to recover by immediately providing financial relief measures including grants to community agencies. These grants, in combination with federal and provincial funding along with active cost mitigation strategies helped to minimize the financial impact to Peel tax and utility rate payers. However, many staff and resources were redeployed to support the mass vaccination program and COVID-19 response resulting in backlogged work some of which will need to eventually be done. For 2022, responding to COVID-19 will remain Peel's top priority. While provincial funding is expected to fund most, if not all, of these COVID related costs and pressures, some provincial funding reductions and changes to funding formulas that began in 2019 are expected to continue into 2022. These changes effectively download costs to the Region of Peel. To help mitigate the impact to the taxpayer, additional focus was placed on identifying efficiencies throughout the organization.

Below provides a summary of the tax and utility rate impact of the Budget.

AVERAGE PROPERTY TAX INCREASE

1.6%

Property Tax Impact

Brampton	Caledon	Mississauga
1.5%	0.8%	1.7%
+\$82	+\$39	+\$80
Residential		

+\$139

Small Business Owner



UTILITY RATE INCREASE

5.8%

Utility Rate Impact

+ \$47
Residential

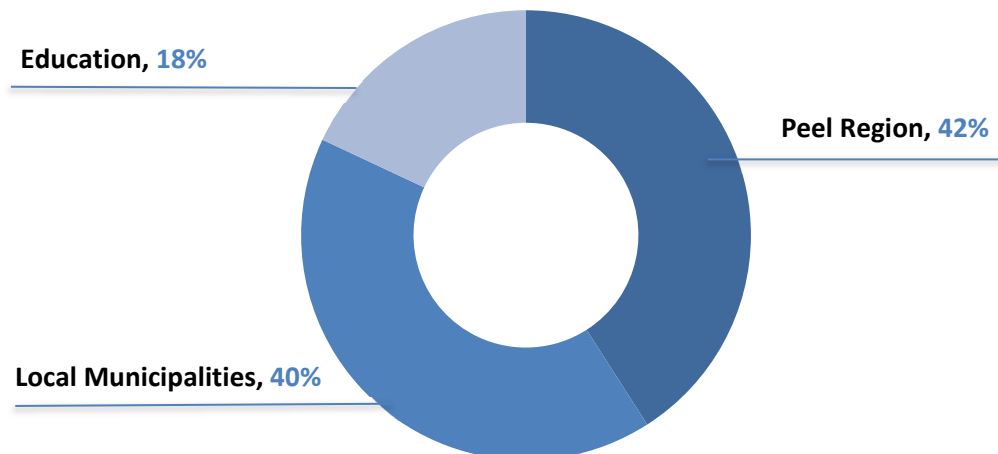
+ \$118

Small Business Owner

The Region's Budget includes a net tax levy increase of 3.8 per cent (or an overall property tax increase of 1.6 per cent) and a utility rate increase of 5.8 per cent. The Region's utility rates remain the lowest in the Greater Toronto Area (GTA) with the 2022 increase.

What Your 2022 Property Tax Bill Funds

The property tax bill has three components: cost of Regional services, cost of local municipal services, and cost of education. The chart below displays the breakdown of the three components affecting Peel's taxpayer. The education portion (residential only) of the combined tax bill has gradually decreased from 29% in 2001 to 18% in 2021 as the education component has remained flat while the municipal taxes have gradually increased. The proportions vary between the local municipalities, depending on a number of factors including their relative share of total assessed market value by the Municipal Property Assessment Corporation (MPAC).



2022 Business Planning Process

Peel's Budget process started in early 2021 using Council's Strategic Plan and Term of Council priorities (ToC) as the foundation for its annual planning and budgeting process. Emphasis was placed on the impact of significant high level trends on Peel's ability to achieve service outcomes under the three areas of focus for the Strategic Plan; Living, Thriving and Leading. Significant trends assessed include:

- Growing and rapidly aging population
- Changing and evolving economy
- Continued aging infrastructure
- Climate change and weather patterns
- Constantly changing legislation
- Changing nature of employment
- Impact of COVID-19

The Region's budget, property tax and utility rate plans are developed on the basis of respect for the taxpayer, and according to principles which include fairness, sustainability and affordability, user pays where appropriate, value for money and managing assets. By using a risk-based approach to the budget, services that are able to sustain service levels under these trends, appropriately saw no significant changes while services seeing increased demand required intervention and additional investment. This focused approach guided increased investments to where they make sense and where they will advance service outcomes to Peel's community.

The Budget represents a budget that places more focus and emphasis on services and service outcomes as opposed to administrative structure and strives to streamline how the information is presented to both Council and the public. The 2022 Budget Document presents the overall budget by Council's three areas of focus: Living,

Thriving and Leading. As illustrated below, the Region's Budget includes operating investments of \$2.7 billion and capital investments of \$1.1 billion in an array of Regional services to support and advance Council's long term vision for Peel.



Chart 1 below outlines the 2021 Approved Budget, 2022 Forecast (as forecasted in the 2021 Budget) and the 2022 Proposed Budget. No target was provided for the development of the 2022 Budget. This was largely due to the uncertainty related to the duration of COVID-19, the time required to recover from the pandemic and the uncertainty around provincial funding. Instead of a target, staff proposed that both Regionally controlled programs and the external agencies work towards developing a responsible and sustainable 2022 Budget recognizing the economic impact the pandemic has had on the incomes of both residents and businesses in the Peel community. This is in line with Peel's Long Term Financial Planning Strategy principle of "Respect for the Taxpayer". Adding to the challenge to achieve lower increases will be the continuation of provincial funding reductions and changes to funding formulas for services such as Child Care putting increased pressure on the tax base.

Chart 1

	2021 Approved	2022 Forecast*	2022 Proposed Budget
Regionally Controlled	1.5%	3.2%	2.5%
External Agencies	1.6%	1.8%	2.0%
Provincial Impact	0.3%	0.4%	0.3%
Assessment Growth	(0.9%)	(0.8%)	(1.0%)
Net Tax Levy	2.5%	4.6%	3.8%
Utility Rate	5.5%	7.6%	5.8%

*As forecasted in the 2021 Budget

Before making budget recommendations to Council, overall pressures and priorities were considered including the costs and pressures required to continue the response to COVID-19. The pressures identified for the Budget reflect needs for direct service delivery as well as enabling services which are critical in supporting the delivery of Peel's public services. The Budget requests resources needed to support Peel's strategic outcomes, under the areas of focus of Living, Thriving and Leading and additional property tax funding to partially mitigate provincial funding reductions for Early Years and Child Care (0.1%) and the funding freeze currently in place for Public Health (0.2%).

The development of the Region's Budget was guided by Peel's economic environment induced by the pandemic, the Strategic Plan and the Term of Council Priorities. In addition, the 2022 Budget includes additional resources for service level adjustments that Council approved in 2021, such as the approval of the Long Term Care of Seniors Health and Wellness Village at Peel Manor, housing support for needs-based housing subsidies and resources, and increasing the Community Investment Funded Program Support.

The Budget demonstrates an emphasis on providing the right services in the most cost-effective way, thereby ensuring value for money to Peel's tax and utility rate payers. It reflects Peel's commitment to being citizen focused, maintaining and improving existing services, while being fiscally responsible and financially stable.

To better understand whether Peel is meeting these expectations, Peel conducts a number of surveys to solicit public input across a broad spectrum of its services. The Focus GTA Spring 2021 survey shows that 78 per cent of Peel residents are satisfied with Regional Government and that 77 per cent feel they receive good value for tax dollars. This is slightly more favourable than ratings from the Fall 2020 survey. The results of this study also confirm that the Region's priorities align to the issues raised by the communities in Peel.

Key timelines for the development and approval of the Budget are presented below.

Activity	Date
Update on the Status of the Long Term Financial Planning Strategy	April 22, 2021
Approach to the Development of the 2022 Budget – Council Report	June 24, 2021
External Agencies Presentations on Progress Report and Future Outlook	June 24, 2021
Pandemic Response – Financial Update – Council Report	October 28, 2021
Improvements in Service Delivery – Council Report	October 28, 2021
The 2021 Infrastructure Status and Outlook – Council Report	November 25, 2021
Overview and Update on the Status of Reserves – Council Report	November 25, 2021

Activity	Date
2022 Budget Presentations	
• Regional Budget Corporate Overview	November 25,2021
• Regional Services Budget Presentations	November 25, 2021
• Police Services Budget Presentations	December 2, 2021
• Conservation Authorities Budget Presentations	December 2, 2021
• Additional Budget deliberation	December 9 & 16, 2021

The Budget deliberations for Council approval will begin with the Regional Budget Overview presentation on November 25, 2021. An appropriate notice with respect to the intention to adopt a budget was prepared and published in four local newspapers a minimum of 10 business days before the final adoption of the budget and posted on the Region's web site, meeting the Region of Peel notice requirements.

2022 Regional Budget Overview

Regional Budget Summary

The Budget has two distinct components: the Tax Supported Budget and the Utility (Water/Wastewater) Rate Supported Budget. These two components are further broken down into Operating Budget and Capital Budget. The Tax Supported Budget supports both Regionally Controlled Services and Regionally Financed External Organizations.

The Region of Peel Operating Budget totals \$2.7 billion, and the Region of Peel Capital Budget totals \$1.1 billion, inclusive of the Tax and Utility Rate Budgets.

Chart 2 below displays the total Operating and Capital Budgets as well as the average annual increase to the tax and utility rates for Peel's average household and small business.

Chart 2

2022 Regional Budget Overview \$3.8B Operating Budget - \$2.7B & Capital Budget – \$1.1B 10-Year Capital Plan - \$11.9B			
 Property Tax Supported		 Utility Rate Supported	
Operating Budget	\$2,103M	Operating Budget	\$638M
Budgeted Rate Stabilization Reserve draws	(\$31M)	Budgeted Rate Stabilization Reserve draws	(\$1M)
Capital Budget	\$428M	Capital Budget	\$695M
10-Year Capital Plan	\$4,740M	10-Year Capital Plan	\$7,154M
*Property Tax Increase	1.6%	Average Utility Rate Increase	5.8%
(includes 1.0% Infrastructure levy)		(includes 5.0% for Infrastructure)	
**Impact :		Impact:	
Average Home assessed at \$578,200	\$78	Household water consumption of 290m ³	\$47
Small Business assessed at \$641,900	\$139	Small Business water consumption of 695m ³	\$118
Commercial assessed at \$1,925,700	\$418		
Industrial assessed at \$1,937,300	\$463		
Region's Portion of Annual			
Residential Municipal Tax Bill	\$2,166	Annual Residential Water Bill	\$838
* Assumed weighted average municipal portion of tax bill is approximately 42 per cent ** Weighted average of 3 local municipalities. Actual impact will vary based on the MPAC assessment and the local municipality.			

2022 Service Levels

The Budget includes resources to deliver current levels of service and service level increases to support the areas of focus defined in the Strategic Plan: Living, Thriving and Leading.

Here are some highlights of our 2022 services in each area of focus.



In 2022, Peel will improve people's lives in their time of need by:

- Providing 706,800 TransHelp trips
- Providing 11,616 households with income support through Ontario Works (OW) program as of July 2021
- Providing over 11,285 housing subsidies to households
- Serving over 3,376 clients in emergency and transitional shelters
- Providing over 2,306 clients with eviction prevention funds
- Managing 1,128 new units in development
- Providing social service agencies funding, supporting 731,214 residents as of August 2021
- Providing 8,585 fee subsidies making it possible for families to benefit from licensed child care
- Supporting 2,176 children with special needs in licensed child care with enhanced resources
- Providing 129,006 children and parents/caregivers visits made to EarlyON programs
- Responding to an estimated 136,000 emergency calls
- Providing 794 residents with quality care through five long term care homes
- Providing hybrid virtual and in-person Adult Day and Community Support Services to support clients and their caregivers (in response to COVID-19)



In 2022, Peel will contribute to integrated, safe and complete communities by:

- Managing 570,000 tonnes of residential waste
- Collecting and treating 680 million litres per day of municipal wastewater collected and treated for approximately 331,970 retail and wholesale customer accounts
- Treating, transmitting, and distributing 590 million litres per day of municipal water to over 338,160 retail and wholesale customer accounts
- Maintaining 1,682 lane kilometres of roads, 382 kilometres of active transportation infrastructure, and 390 kilometres of storm sewers
- Providing 95,000 children with free dental screening and identifying 11,500 children with urgent dental conditions requiring professional treatment.
- Conducting 11,860 compliance health inspections at 6,565 food premises at least one time

- Welcoming 11,418 estimated virtual visitors with local arts and exhibitions at the Peel Art Gallery, Museum and Archives (PAMA) to build a connected community that embraces diversity and inclusivity
- Providing effective and visible policing services including responding to 232,000 citizen initiated events in Brampton and Mississauga by Peel Regional Police.
- Providing effective and visible policing services including responding to over 31,000 calls for service by Ontario Provincial Police in Caledon
- Continuing to work with Conservation Authorities who regulate approximately 37,980 hectares of land to protect life and property of Peel residents from hazards due to flooding, erosion and slope failure as well as manage approximately 5,625 hectares of Peel public land providing opportunities for recreation for Peel citizens, and the project to plant approximately 173,000 trees, shrubs and seedlings over the course of 2022



In 2022, Peel will be a future-oriented and accountable government by:

- Maintaining Peel's high credit rating
- Modernizing service delivery by leveraging technology and implementing the digital strategy
- Maintaining a skilled, healthy and engaged work force to provide critical services to residents
- Planning for climate change adaptation and building environmental resilience
- Continuing to seek alternative service delivery methods to improve cost effectiveness and the quality of Peel services
- Supporting higher procurement demand, in a sustainable manner that promotes the environmental, economic and social well-being of the Peel community
- Advancing work that contributes to a diverse and inclusive workplace and community
- Managing and planning for the replacement of the Region's \$32 billion in infrastructure

Budget Highlights: Some of the ways we are sustaining current service levels and addressing increased service demand required by a population that is expected to grow by an average of 20,000 people per year, while our population continues to age at the same time, include:



Increasing **Needs Based** Subsidies & Resources for **74 additional Housing units**



COVID-19 response remains Public Health's top priority



Increasing Support to Seniors through the opening of the **Seniors Health and Wellness Village** and Implementation of **Two Butterfly Households**



+\$33M in Reserve Contributions to Sustain **Regional Infrastructure of \$32B** with Investments to Support **Progressive Asset Management**



+26 police officers for community safety



Supporting **Growing Data Integration** and **Modernization through Technology**



Advancing Work that Contributes to a **Diverse and Inclusive** Workplace and Community



Supporting Peel's Vulnerable Population Through **Increased Community Grants**

2022 Operating Budget – Tax Supported Services

Overview

The Tax portion of the Operating Budget supports both Regionally Controlled services and Regionally Financed External Organization services. *Chart 3* below indicates the services included in each group.

Chart 3

Property Tax Supported Services		
Living	Thriving	Leading
Regionally Controlled Services		
- Adult Day - Community Investment - Early Years & Child Care - Housing Support - Income Support - Long Term Care - Paramedics - TransHelp	- Chronic Disease Prevention - Early Growth and Development - Heritage, Arts and Culture - Infectious Disease Prevention - Land Use Planning - Roads and Transportation - Waste Management	- Enterprise Programs and Services - Corporate Services - Service Excellence & Innovation
Regionally Financed External Services		
	- Assessment Services (MPAC) - Conservation Authorities* - Police	

*Also partially funded from Utility Rate

Tax Rate Impact

As mentioned earlier, budget preparation includes consideration of the overall tax bill facing residents of Peel including the portions for local municipalities and education. Peel strives for minimal impact on taxpayers while maintaining essential and expected service delivery in keeping with the Region's financial principles. *Chart 4* below provides a summary of the 2022 Tax Supported Net Budget.

Chart 4

2022 Net Tax Levy Impact							
	2021	2022	2022 vs. 2021		Assessment Growth		Net Levy Impact
	\$M	\$M	\$M	%	\$M	%	%
Regional Services	649.0	681.7	32.8	5.0			2.2
Police	475.6	498.3	22.7	4.8			1.5
Conservation Authorities	29.3	30.0	0.7	2.4			<0.1%
MPAC	19.7	19.7	(0.0)	(0.2)			-
Total	\$1,173.6	\$1,229.7	\$56.1	4.8%	\$11.6	1.0%	3.8%

Note: Numbers may not add due to rounding

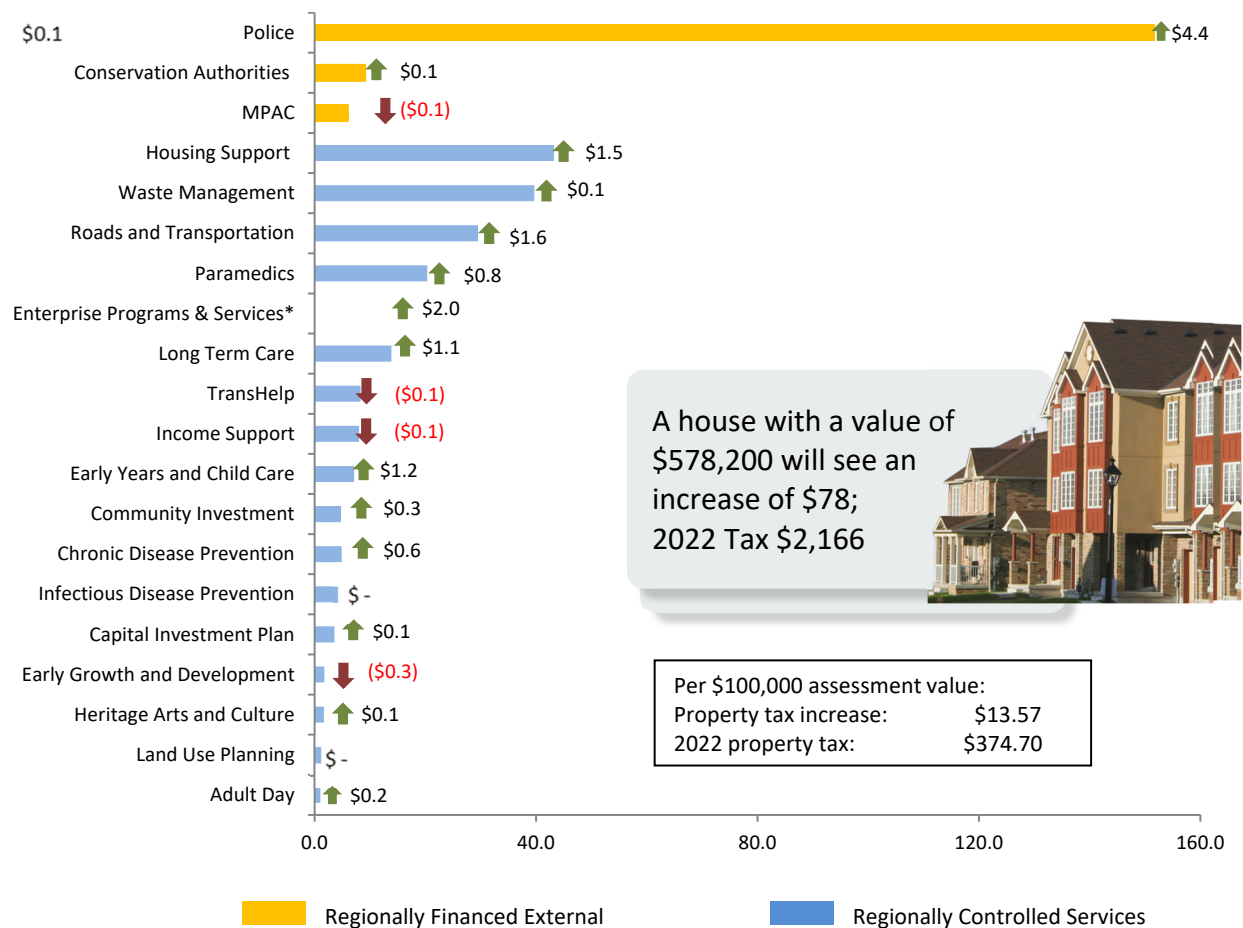
The Budget results in a tax levy increase of \$56.1 million equivalent to a net tax levy increase of 3.8 per cent after assessment growth (see Summary I (a) & (b) for the net budget increase by service and a comparison between 2022 and 2021 budgets). Twenty-one per cent or \$11.6 million of the total increase is funded by

growth in the property assessment base of 1.0 per cent and the remaining 79 per cent or \$44.5 million is funded by a net tax levy increase of 3.8 per cent.

The 3.8 per cent net tax levy increase is composed of 2.2 per cent increase for Regionally Controlled Services and 1.5 per cent increase for Regionally Financed External Organizations.

Chart 5 outlines where the 2022 tax dollars will be spent based on a residential assessment of \$100 thousand.

Chart 5 **Where Your 2022 Tax Dollars Will Be Spent**
(Based on \$100,000 of Residential Assessment)



* Enterprise Programs & Services includes Corporate Services and Service Excellence and Innovation

Note: numbers may not add due to rounding; \$ - denotes no material change

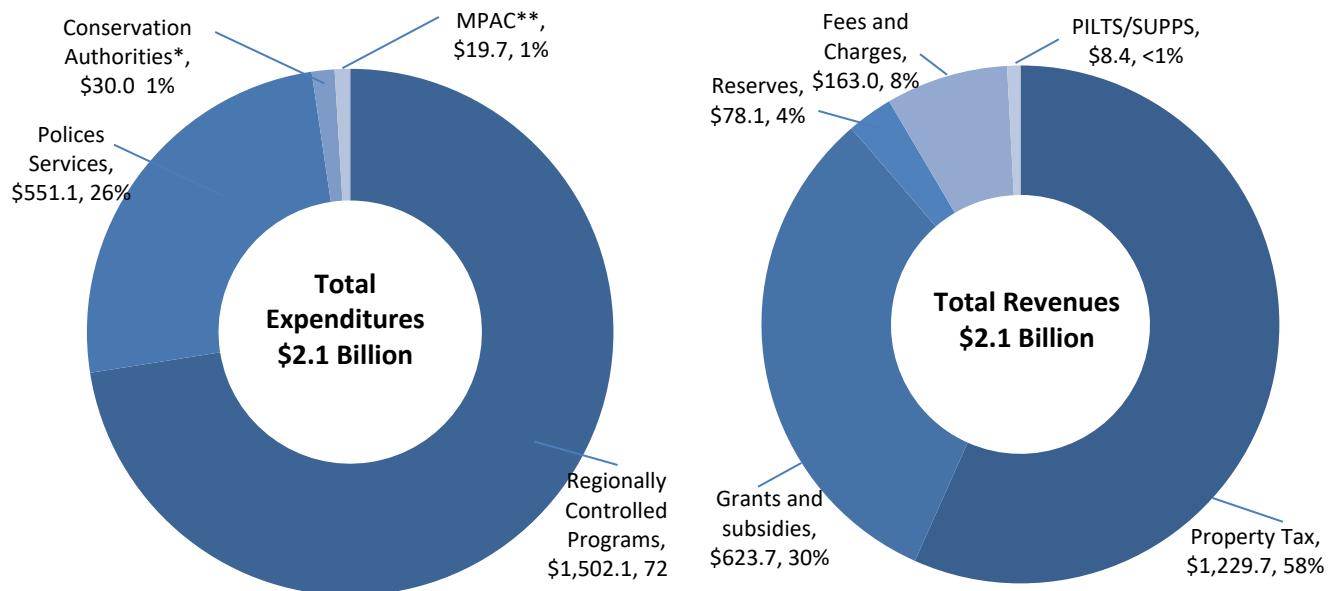
Total Expenditures and Revenues

The Property Tax Supported Operating Budget totals \$2.1 billion for both Regionally Controlled Services and Regionally Financed External Organization services.

- Forty-two per cent or \$873 million of the total gross budget is funded by non-property tax revenue sources
- Fifty-eight per cent or \$1,230 million is funded by property tax.

Chart 6 displays the total operating budget expenditure allocation and related funding sources for Tax Supported Services.

Chart 6 **2022 Tax Supported Operating Budget (\$M)**



*Excludes \$16 million in Conservation Authorities expenditures funded by Utility

** MPAC: Municipal Property Assessment Corporation;

2022 Budget on a Modified Accrual Basis

The Region presents its budget using a modified accrual method which is in accordance with *Municipal Act, 2001* requirements. To enable alignment with the Audited Financial Statements, which are done under a full accrual basis as required by the Public Sector Accounting Board (PSAB), Summary 1(c) provides a reconciliation of the Budget from the modified accrual method to a full accrual method.

For more information on the difference between a modified accrual versus a full accrual basis, please see the Budget Accounting Policy under the Disclosure of Key Budget Assumptions & Risks section.

Regionally Controlled Services - 2.2 Per Cent Net Tax Levy Increase

Operating Budget Pressures

The Regionally Controlled Tax Supported Services net budget totals \$682.0 million (including the Community Events Policing grants), representing an increase of \$32.8 million or 5.0 per cent over the 2021 Budget. After assessment growth, this is equivalent to a net tax levy increase of 2.2 per cent. The budget increase includes \$6.4 million to enable community priorities identified by Council. The remaining budget increase of \$26.3 million is to maintain and enhance Regional tax supported services.

The Budget increases are categorized as Base Pressures, Service Demand, and Capital Infrastructure Funding.

Base Pressures

Base pressures are the additional costs required to provide 2021 level of service in 2022. Broadly speaking, base pressures include adjustments due to inflation, economic factors, annualization of previous Council decisions and prior year tax management decisions. The impact of the base pressures is an overall increase of \$10.1 million which is net of funding increases and efficiencies as summarized below.

Labour Costs

Labour costs increased by \$11.2 million over the Budget. Included in the labour cost increase are settlements of expired bargaining agreements and economic adjustments for bargaining (as per bargained contracts) and non-bargaining employees.

Other Pressures

Other pressures include annualized costs of previous Council decisions and additional costs on goods and services driven by inflation. Service contracts impacted by inflation include operating contracts for Roads, Transportation and Waste. These pressures are partially offset by increases in assumed provincial funding such as for Paramedic funding (\$1.5 million), Long Term Care (\$0.3 million) and additional revenue from increases in user fees to keep pace with inflation and move towards full cost recovery.

Costs Mitigated through Efficiencies

A total of \$7.6 million in budgeted costs have been mitigated through various initiatives and are presented in Summary II of this document. As presented to Council on October 28, 2021 through the report titled "Improvements in Service Delivery", staff continually seek opportunities to find efficiencies and save money. Over the past year, staff have completed 31 improvement initiatives, found better ways to do business such as making service model changes in Early Years and Child Care allowing more funds to be reinvested in the childcare system, reducing energy costs by participating in the Provincial Industrial Conservation Initiative Program and improving the reconciliation process for purchasing cards which allowed more time to focus on service delivery.

Provincial Funding Changes

In 2019, the Province of Ontario made changes to how the cost of services were shared between the Province and the Region and the 2022 Budget reflects the continuance of some of these changes. To maintain core services, Council directed the inclusion of funding as required under the new cost share models and to replace some of the funding reductions with property tax dollars. Chart 7 provides details of the services for which property tax funding has been proposed to maintain services.

Chart 7

Service	Costs of mitigating Provincial Funding Reductions (\$'000)
Region Controlled Services	
Child Care	939
Total Public Health	2,000
Total Provincial Funding Replaced by Property Tax	2,939

Service Demand

Service demand represents incremental investments that support Council's outcomes as defined under the Strategic Plan's areas of focus of Living, Thriving and Leading. These additions respond to priority needs of the community and advance the Region towards its long term strategic objectives and Council's vision for Peel. The Budget includes \$6.4 million in additional Service investments. Service level investments are fully annualized.

Chart 8 provides the details of service needs by strategic areas of focus of "Living, Thriving and Leading".

Chart 8

Living: People's lives are improved in their time of need

Service	Service Outcome	2022 Investment Outcomes	Investments	
			Gross (\$'000)	Net
 Long Term Care	Residents in our Long Term Care homes receive care to enhance their quality of life	Implementation of two Butterfly households at Seniors Health and Wellness Village.	1,171	1,171
	Supports the needs of seniors who live in the community. The program also provides system navigation, counselling, support, and respite for caregivers.	Operationalization of Seniors Health and Wellness Village at Peel Manor	1,176	952
 Paramedics	Peel residents and visitors receive quality pre-hospital care	Additional staffed ambulances by leveraging existing temporary staff during peak times of the year to address the demand.	2,720	-
 Early Years and Child Care	These Programs are affordable and responsive to the needs of families	Expanded EarlyON programs	70	70
 Housing Support	Affordable housing is available to all Peel residents, and homelessness in Peel is prevented	Second Units Program Staffing	-	-
		Needs-Based Housing Subsidies and Staff	1,201	1,201
		Resources to address high risk staffing shortages	335	335
		Improved Management of Shelters	353	-
		Living – Total	7,026	3,729

Thriving - Communities are integrated, safe and complete

Service	Service Outcome	2022 Investment Outcomes	Investments	
			Gross (\$'000)	Net
 Waste Management	Waste in the Region of Peel is collected on time and managed in a safe and environmentally responsible manner	Waste Management Priority Project Implemetation	-	-
		Asset Management Support	138	-
		Customer Service Impact on CRC Operations	425	425
 Land Use Planning	Communities in Peel are complete and sustainable for residents and businesses	Growth Management Support	242	-
		Development Applications Processing	193	48
 Community Investment	Supports the not-for-profit sector to deliver a wide range of services to Peel residents. The focus is on increasing capacity and sustainability for community groups, to better meet resident needs and improve outcomes.	Increase Community Investment Base Funding	1,000	1,000
 Roads and Transportation	People and goods can move safely and efficiently throughout Peel	Stormwater Management to support environmental compliance	126	-
		Development and maintenance of an Occupational Health and Safety Management System (OHSMS)	45	45
		Implementation of Storm Water Systems Operations & Maintenance Program	635	635
		Thriving - Total	2,804	2,153

Leading - Government is future-oriented and accountable

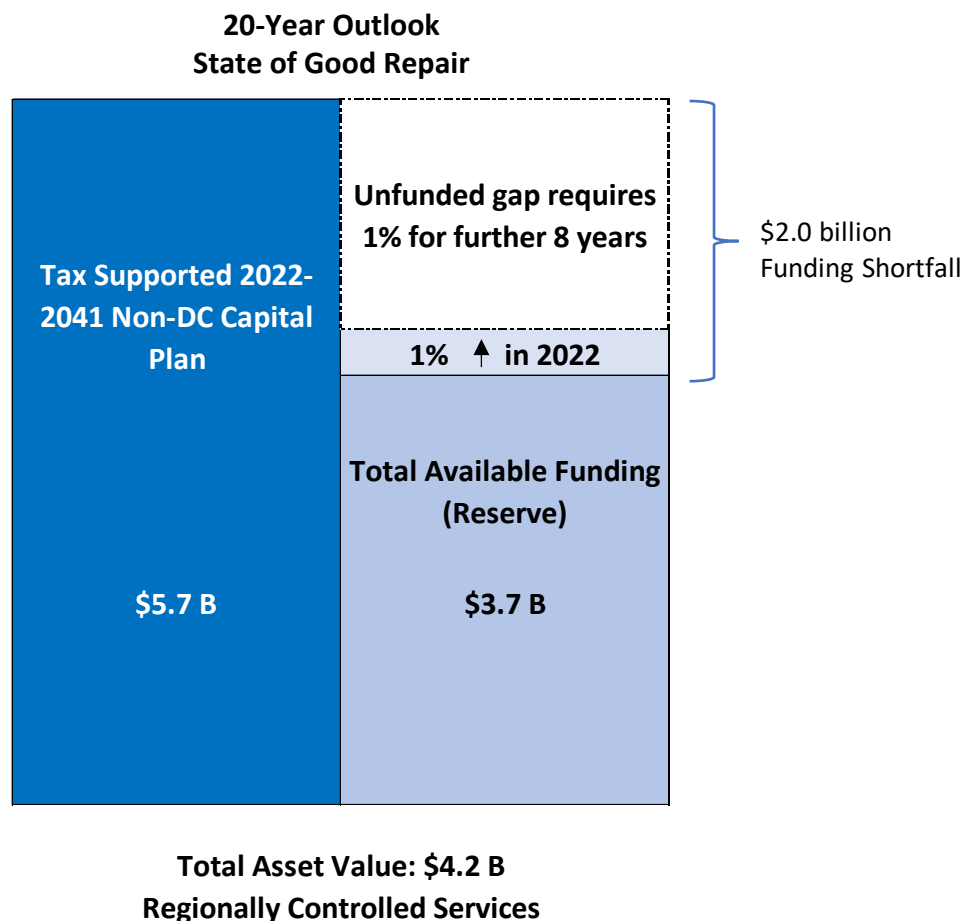
			Investments	
Service	Service Outcome	2022 Investment Outcomes	Gross (\$'000)	Net
 Enterprise Programs and Services	Government is future-oriented and accountable	Enable the Region to advance work that contributes to a diverse and inclusive workplace	536	536
		Ensure Protection of Regional Infrastructure Through Registered Easements	107	-
		Support Data Integration Needs	514	-
		Leading - Total	1,157	536

Capital Infrastructure Funding – Through the Property Tax

An outcome under the Strategic Plan's area of focus of Leading is *"I trust that sustainability and long-term benefits to future generations are considered."* To ensure the Region's services are sustainable, the state of good repair of its capital assets are closely monitored and evaluated on a regular basis. Similar to most municipalities, having sufficient funds to maintain its infrastructure is a primary concern.

As illustrated in Chart 9, based on the most recent reserve adequacy assessment, current Tax Supported reserve levels and contributions are inadequate to fund the forecasted 20-year (2022-2041) capital requirements including the social housing stock. There is a funding gap currently estimated at \$2.0 billion. To address the long term forecasted funding shortfall of the Tax Supported capital requirements, a one per cent infrastructure levy is proposed in the 2022 Tax Supported budget, which represents approximately \$11.7 million of the tax levy increase. Current analysis shows an annual increase of one per cent infrastructure levy for eight more years until 2030 will close the funding gap.

Chart 9



Operating Budget Financing

The Budget is supported by a number of revenue sources including Assessment Growth, Payment In Lieu of Taxes and Supplementary Taxes, Grants and Subsidies, User Fees, and Rate Stabilization Reserve Draws.

Assessment Growth

The growth in revenue from increased property assessment in Peel for 2022 estimated at \$11.6 million or 1.0 per cent, has been incorporated in the Budget. The increase in revenue is slightly higher than the 0.8% projected for 2022 in the 2021 budget.

Payment In Lieu of Taxes (PILTs) and Supplementary Taxes

The Budget includes \$8.4 million from Payment In Lieu of Taxes (PILTs) and Supplementary Taxes after tax write-offs and rebates. This reflects a decrease of \$7.1 million in PILTs revenue from the Greater Toronto Airports Authority to align with the projected reduction resulting from decreased passenger volume as a result of COVID-19. This impact has been temporarily offset in the 2022 Budget with Safe Restart funding. There is also a \$1.6 million decrease in supplementary tax revenues based on lower growth projected from the City of Brampton.

Grants and Subsidies

Provincial funding assumptions are reviewed annually. The Regionally Tax Supported budget includes \$623.7 million in grants and subsidies, a \$57.5 million or 8.4% per cent decrease from the 2021 Budget. The decrease is largely driven by a reduction in Ontario Works benefits due to a projected reduction in monthly case load, and a decrease in Child Care funding resulting from funding model changes. The decrease was partially offset by slight increases in Paramedic Services and Long Term Care. The Region of Peel managed the funding reductions through a combination of decreased service levels in low risk areas, replacing some of the Provincial funding cuts with property tax dollars, utilization of temporary funding from the tax rate stabilization reserve, and through efficiencies identified across all Regional services.

User Fees, Service Charges and Recoveries

User fees and service charges are collected for Regional services to recover the costs. This is in keeping with the Region's financial principle of "Users Pay Where Appropriate". The Budget includes an estimated revenue of \$163.0 million. Key items include Federal Gas Tax funding, most of which is allocated to local municipalities, reimbursement for the costs of services provided by the Region to Peel Living and fees from senior residents at long term care homes.

Rate Stabilization Reserve Draws

The Tax Supported Budget includes \$22.4 million in draws from the Tax Rate Stabilization Reserve to support various initiatives and risks as show in Summary III.

Besides draws made from the Rate Stabilization Reserve there is another \$7.1 million from remaining 2021 Safe Restart Fund to offset the impact of the reduction in PILTs revenue from the Greater Toronto Airports Authority as mentioned earlier in the PILTs and Supplementary Taxes section.

Staffing Resources to Achieve Level of Service*

As in *Chart 10* below, the Regionally Controlled Tax Supported Operating Budget includes 4,304 full-time equivalent staffing resources to deliver services to meet community service demands (Summary V (a)).

Chart 10

Region Controlled Tax Supported Staffing Resources

	Staffing Resources to Achieve	
	2021	2022
Tax Supported Services	4,250	4,304

**Regular Positions(Full-Time Equivalent, FTE)*

The Budget adds a net overall increase of 54.16 full-time equivalent staffing resources for Regionally Controlled Tax Supported services, comprised of 60.16 new FTEs partially offset with a reduction of 6.0 FTEs achieved through the identification of efficiencies. These new staffing resources will help to support the achievement of outcomes such as the operationalization of the Seniors Health and Wellness Village and implementation of two Butterfly Households, support for Community Recycling Centre Operations, advancing diversity, equity and inclusion, and supporting modernization through technology.

Regular and temporary positions are approved and managed in accordance with the Workforce Level Control Policy HR04-01. The Tax Supported Budget includes wage gapping in the amount of \$8.0 million (equivalent to 73 positions), which recognizes the financial impact of natural staff turnover patterns.

Regionally Financed External Organizations – 1.6 Per Cent Net Tax Levy Increase

Overview

In the proposed Budget, the Region's tax levy includes financing to non-Regionally controlled external organizations for a total net cost of \$548 million or \$23.4 million over the 2021 Budget. The proposed increase is equivalent to a net tax levy increase of 1.6 per cent after assessment growth.

The following table outlines the external organizations that Peel is required to fund based on provincial legislation and the corresponding method of apportionment:

External Agencies Funded by the Region:	Method of Apportionment for External Agencies:
Peel Regional Police (PRP)	Budgeted costs after other revenue sources such as Provincial funding are apportioned by weighted assessment to the cities of Brampton and Mississauga property taxpayers
Ontario Provincial Police (OPP) Caledon Detachment	Budgeted costs after other revenue sources such as Provincial funding are apportioned to the Town of Caledon property taxpayers
Three Conservation Agencies: - Credit Valley Conservation (CVC) - Toronto and Region Conservation Authority (TRCA) - Conservation Halton (CH)	Budgeted costs after other revenue sources such as Provincial funding and user fees are apportioned to municipalities within the watersheds they manage. Peel's allocation is funded by property tax with a portion on the utility bill
Municipal Property Assessment Corporation (MPAC) for assessment services	Budgeted costs are funded by municipalities according to a formula based on assessment value and the number of properties in each municipality as a per cent of the provincial totals. The budgeted cost is fully funded by property tax.

Operating Budget Pressures

For the Regionally Financed External Organizations, the following drivers outline the proposed budget changes:

Peel Regional Police

The Peel Regional Police net budget of \$484.9 million represents an increase of \$22.4 million or 4.8 per cent over the 2021 Budget and is mainly due to base budget increases of 3.8% and service demand of 1%, detailed as follows:

- Base budget increases totalling \$14.0 million primarily related to salaries and benefits for existing staff, as determined by collective agreements. The increases also include inflationary pressures on operating requirements such as fuel and utilities.
- Other pressures in the base increased by a net of \$6.7 million or 1.4% to address operating requirements and reflect the inclusion of investments such as employee wellness and technology advancements. Additional amounts relate to insurance and risk mitigation costs, increase in external recoveries, as well as capital reserve contributions.
- Service Level demand increases driven by growth in Peel Region, complexity of investigations and a commitment to priority populations. An additional \$4.7 million or 1% net increase is required for 26 Uniform Patrol Officers net of a reduction of 6 Civilian Support positions.

Policing at Community Events

An increase of \$0.005 million has been included in the Regionally Controlled Budget to fund community events requiring the presence of Peel Regional Police, in Brampton and Mississauga.

Ontario Provincial Police (Town of Caledon)

The net budget for Caledon OPP totals \$13.2 million, representing an increase of \$0.3 million or 2.3 per cent over the 2021 Budget and is mainly due to:

- Base Budget changes of \$0.3 million:
 - An increase of \$0.28 million in the OPP contract which reflects cost-of-living adjustments, and base cost increases which are linked to an increase in property counts within the Town of Caledon.

Facility costs increase of \$0.02M reflect inflationary increases.

The OPP Cost Stabilization Reserve has accumulated gapping surplus, due to billings reconciliation rebates over several previous years. A draw on the OPP Policing Cost Stabilization reserve (introduced in the 2021 budget) continues to be required, to minimize the impact on the Budget.

Conservation Authorities (CAs)

The 2022 net budgets submitted by the three Conservation Authorities' totalling \$30.0 million represents an increase of \$0.7 million or 2.4 per cent over the 2021 Budget. Highlights of the budget increases, related drivers and funding sources are:

- \$0.7 million levy increase, mainly driven by climate change and infrastructure special levy projects, and labour costs funded by the general levy.
- One-time reserve draw - reduction of \$0.05 million to address Emerald Ash Borer (EAB) impacts and restoration efforts on CVC owned properties. Continued funding which was required to address significant public safety concerns resulting from invasive species is no longer required from Peel's EAB Reserve after 2021.
- Utility Rate funding remains unchanged, as the level of funding is appropriate. The utility rate will be revisited in the next budget cycle as the Pandemic restrictions lift and project focus shifts.

The funding from Peel will be incorporated into each Conservation Authority's budget which will subsequently be approved by their respective boards.

Chart 11

Conservation Authorities \$000's	General Levy Increases	Special Levy Increases	Total Increase	% Increase
Conservation Levies:				
Credit Valley Conservation	296	304	599	2.4
Toronto & Region Conservation	60	31	91	0.5
Conservation Halton	11	-	11	2.2
Sub-total CA Levy Increase	\$366	\$335	\$701	2.4%
One-Time Costs for EAB*		(50)	(50)	(100)
Total CA Levy Increase	\$366	\$285	\$651	1.4%
Less Peel Funding:				
• Utility Rate	-	-	-	-
• Peel EAB Reserves	-	50	50	(100.0)
Net Budget	\$366	\$335	\$701	2.4%

Note: Numbers may not add up due to rounding

Note: *One-Time Costs consist of Emerald Ash Borer (EAB) reserve reduction for CVC

Municipal Property Assessment Corporation

MPAC's net budget of \$19.7 million represents a decrease of \$0.03 million or 0.2 per cent over the 2021 Budget. The Budget is based on historical trends for MPAC budget costs. This cost reduction is a result of MPAC's reviewing its priorities, strategies and finding new, efficient ways to deliver services without impact to service levels.

Operating Budget Outlook 2023-2025 – Tax Supported Services

2023- 2025 Forecast

The financial outlook is based on maintaining existing service levels to a growing and changing population in the most cost-effective manner, general assumptions for inflation, and the operational impact of capital works. Changing legislation, provincial subsidy and a fluctuating economy recovering from the pandemic will continue to influence budget increases over the next three years.

As seen in *Chart 12* below, based on current Council directed service levels, staff have forecasted an average net tax levy increase of 3.7 per cent over 2023 - 2025. Also included in these forecasts is the impact of the capital plan on the Operating Budget such as the operating costs for the Seniors' Health and Wellness Village, new paramedic stations, and the investment in sustaining Peel's infrastructure. Similar to the Budget, the forecast for 2023 includes estimated provincial funding impacts. The forecast for 2023 reflects the impact in PILTs from the Greater Toronto Airports Authority due to lower passenger volume experienced in 2020. Summary IV provides details on the forecasted net expenditure budget increases for 2023-2025. These forecasted increases may change as Council determines priorities throughout the next four years.

Chart 12 Operating Forecast 2023 – 2025– Tax Supported

	Forecast		
	2023 %	2024 %	2025 %
Regionally Controlled	3.5	2.5	2.0
External Agencies	2.3	2.1	2.3
Tax Assessment Growth	(0.8)	(0.8)	(0.8)
Net Tax Levy Impact	5.0%	3.8%	3.5%
Property Tax Impact*	2.1%	1.6%	1.5%

* Based on weighted average municipal portion of tax bill is approximately 42 per cent.

Consistent with the principle of "Respect for the Taxpayer" within the Long Term Financial Planning Strategy, net tax levy increases that are in line with the Canadian Price Index (CPI), generally between 1% and 3%, are recommended. For 2023, staff will bring forward a report to Council after the 2022 Budget deliberations to recommend a target increase for 2023 as well as other recommendations required to achieve the target.

2022 Capital Budget and Ten Year Plan – Tax Supported Services

2022 Capital Budget - \$427.7 Million

The Region's Capital Budget supports the financial principles of "Ensure the capital plan is sustainable", "Borrow when appropriate for Capital Infrastructure" and "Manage assets". The Tax Supported Capital Budget totals \$427.7 million (Summary VI(a)). Regionally Controlled services represent 85 per cent (\$364.0 million) of the total Tax Supported capital budget with Police Services and Conservation Authorities accounting for the balance. Similar to the Operating Budget, the Capital Budget also supports the three areas of focus and outcomes of the Strategic Plan.

The two largest components of the Tax Supported Capital Budget are Roads and Transportation at \$150.8 million or 35 per cent and Housing Support at \$121.6 million or 28 per cent, which support Council's priorities of improving goods movement and transforming housing service delivery. A comparison of the Capital Budget with the 2021 Capital Budget is provided in Summary VI(b). Some of the major capital works in the Tax Supported Capital Budget are as follows:



Living: \$161.9 million

People's lives are improved in their time of need.

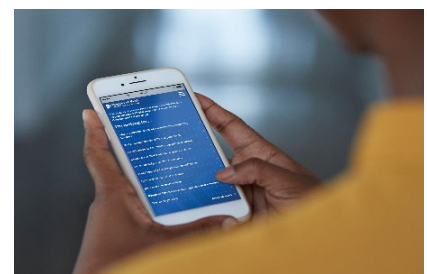
- \$75.2 million related to the Housing Master Plan
- \$39.6 million for Peel Living State of Good Repair
- \$20.0 million in construction costs for a new Paramedics reporting station
- \$7.0 million to maintain Ambulance facilities, fleet and support vehicles facilities
- \$5.1 million to maintain Long Term Care Homes



Thriving: \$234.0 million

Communities are integrated, safe and complete.

- \$107.2 million for road construction, intersection improvements and sustainable and active transportation
- \$30.5 million for road resurfacing and other state of good repair works



Leading: \$31.7 million

Government is future-oriented and accountable.

- \$14.5 million for Climate Change and Energy Management including Pacesetter project at Weaver's Hill (Peel Living property)
- \$10.8 million to maintain and modernize Technology Assets
- \$6.3 million to maintain Regional office facilities

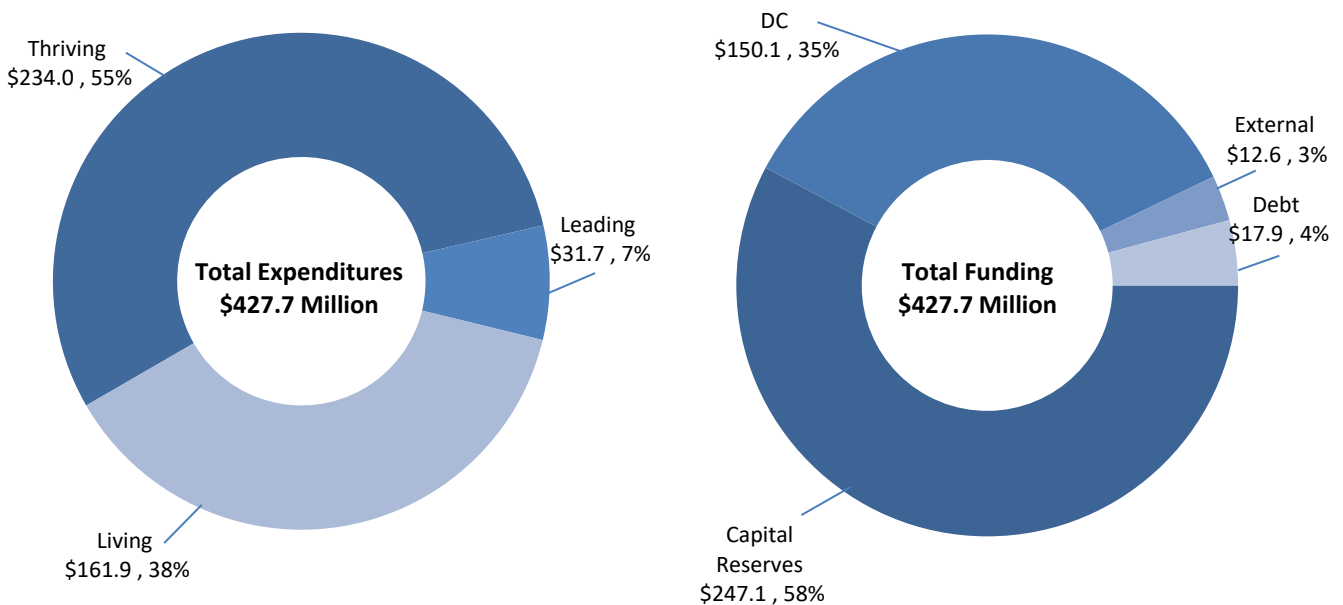
2022 Capital Budget Financing

The Region's capital financing follows the principles of the Long Term Financial Planning Strategy. To implement Peel's "Pay As You Go" principle, growth is funded by Development Charges where possible and capital reserves are used to fund the state of good repair. Debt is used to cash flow Development Charges and is leveraged to finance limited-development charge eligible growth infrastructure including the development of waste facilities and affordable housing.

The Tax Supported Capital Budget is financed from development charges, reserves and reserve funds, debt and external funding sources which include funding from other municipal partners. Of the Tax Supported Capital Budget of \$427.7 million, 58 per cent is funded by capital reserves and reserve funds, 35 per cent is funded by Development Charge (DC) reserve funds, 4 per cent is funded by Debt and 3 per cent is financed by external sources. *Chart 13* below provides the components of the Capital Budget by area of focus and the funding sources.

Chart 13

2022 Tax Supported Capital Budget (\$M)



Operating Impact of 2022 Capital Budget

The Capital Budget includes new infrastructure which will enhance Peel's service levels to meet the demands of our growing community. When these capital works become operational there will be a direct impact on the operating budget requiring additional resources to service the public. Future expected net operating impact of the Capital Budget is estimated at \$2.3 million as in *Chart 14*, which is phased in over several years as the work is completed. These expected operating costs associated with capital projects have been included in the future years' operating budget forecasts.

Chart 14

Operating Impact of 2022 Capital Budget

(In \$ Million)	2022	2023	2024	2025	Beyond 2025	Total
Paramedics	-	-	\$2.3	-	-	\$2.3
Total Operating Impact	-	-	\$2.3	-	-	\$2.3

- Paramedics: General operating costs of \$0.5 million and staffing costs of \$1.8 million for the new reporting station, beginning in 2024.
- Enterprise Programs and Services: The investments made through the Climate Change and Energy Management project will reduce future energy costs as well as the impact of climate change. The use of updated technology will allow for more efficient and effective operations.
- Roads and Transportation: The capital program impact to operating budget is driven by system growth, new infrastructure assets, and the Transportation Asset Management Strategy. Additional resources may be required in 2023 and beyond as capital projects are delivered.

2022-2031 Ten Year Tax Supported Capital Plan - \$4.7 Billion

2022-2031 Capital Plan

In addition to the one year Capital Budget, the Region prepares a nine year forecast which is approved by Council in principle. Planning beyond the horizon of the single budget year allows the Region to assess the sustainability of future plans. As the Region's assets approach the end of their useful life, the Region must ensure that there is a plan to repair, replace or decommission these assets to support the community's needs over the long term and to meet Peel's growth requirements. The 10 Year Capital Plan addresses the infrastructure requirements to the 2041 planning horizon. The Ten Year Capital Plan for Tax Supported services totals \$4.7 billion (Summary VII).

Highlights of the 10 Year Tax Supported Capital Plan include the following:

Living: \$1,462.0 million People's lives are improved in their time of need.

- \$563.9 million for Housing Master Plan
- \$463.6 million for Peel Living State of Good Repair
- \$188.6 million for Ambulance facilities, fleet and support vehicles
- \$64.6 million to maintain Long Term Care Homes
- \$60.0 million in 2031 as placeholder for new Long Term Care Homes

Thriving: \$3,021.9 million Communities are integrated, safe and complete.

- \$1,373.1 million for road construction, intersection improvements and sustainable and active transportation
- \$399.1 million for road resurfacing and other state of good repair works

Leading: \$256.0 million Government is future-oriented and accountable.

- \$155.3 million to maintain and modernize Technology Assets
- \$62.5 million to maintain Office Facilities
- \$34.3 million for Climate Change and Energy Management including the Pacesetter projects

2022-2031 Capital Plan by Classification – Regionally Controlled Tax

The Regionally Tax Supported Capital Plan can be separated into three general categories: State of Good Repair (SOGR), DC Funded Growth, and Non-DC Funded Growth & Council Priorities as displayed in the table below. Throughout the budget process the Capital Plan is developed with a focus on ensuring value for money. *Chart 15* illustrates the total Regionally Controlled Tax Supported Capital Plan by category.

Chart 15

Tax Supported Services (Excludes External Agencies)	2022-2031 Capital Plan (\$ M)	%
State of Good Repair	\$ 718.5	18%
DC Supported Growth	\$1,343.9	33%
Non-DC Growth & Council Priorities	\$1,999.1	49%
Total	\$4,061.5	100%

State of Good Repair capital work is estimated at \$718.5 million which represents the capital investment in existing Peel-owned capital assets to maintain asset condition and current service levels using Peel’s Asset Management Strategy. The strategy uses a risk-based approach to give a strategic perspective on the state of Peel’s infrastructure highlighting where reinvestments in capital assets are most needed to maintain state of good repair and service levels to the public. The strategy provides a framework that guides the services in planning the most appropriate capital work to address infrastructure needs. The majority of the State of Good Repair capital work in the 10 Year Capital Plan relates to road resurfacing, structure rehabilitation and storm sewer remediation, office facilities maintenance and keeping the housing stock in good condition.

DC Funded Growth capital work estimated at \$1,343.9 million represents the capital investment to service the growth in Peel’s population, financed from DC Reserve Funds. The majority of the Growth capital work in the Regionally Controlled Tax Supported 10 year Capital Plan relates to road construction such as widening of Highway 50 from Castlemore Road to Mayfield Road and Mayfield Road from Coleraine Drive to Highway 50.

Non-DC Growth and Council Priorities capital work of \$1,999.1 million represents other capital asset acquisitions and improvements which are largely related to service enhancements and non-DC funded growth that are funded from reserves and reserve funds and external recoveries. Major capital work in the 10 Year Capital Plan includes implementation of Council’s Housing Master Plan, climate change adaptation and modernizing technology for improved efficiencies and improved customer experience.

2022-2031 Capital Plan Financing

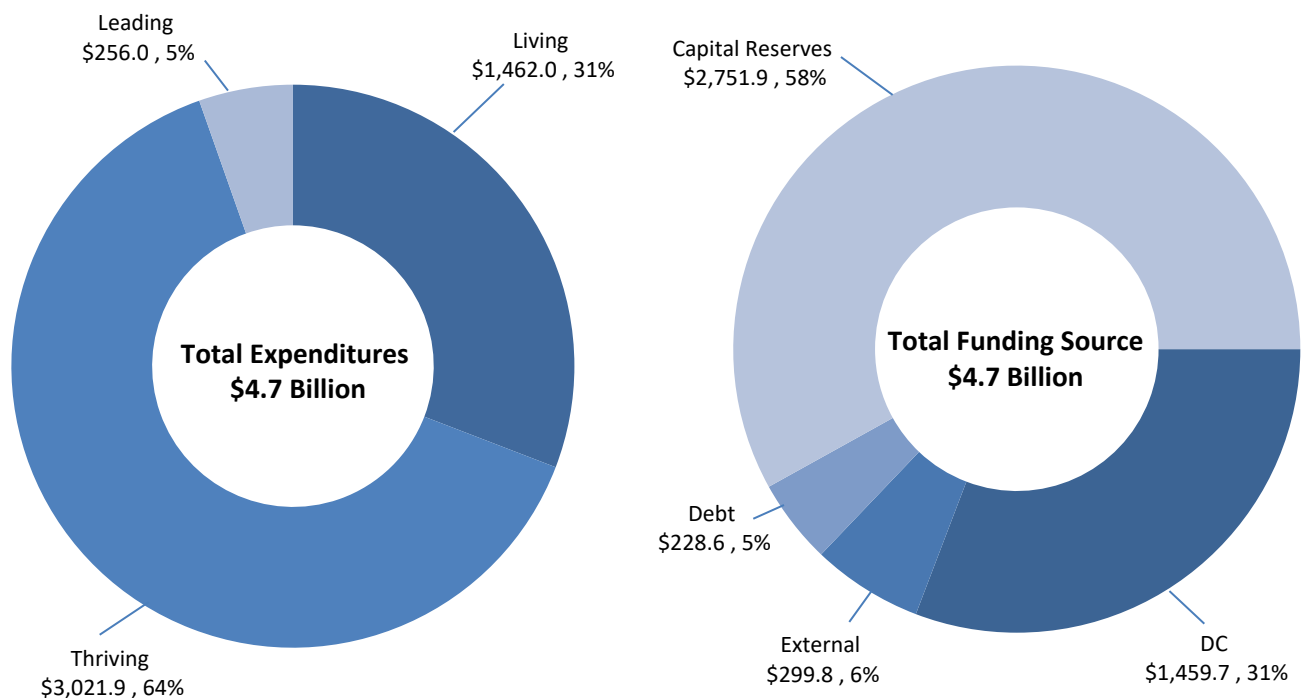
The Tax Supported Capital Plan of \$4.7 billion including external agencies is funded by three sources: 58 per cent is funded by reserves and reserve funds, 31 per cent is funded by DC reserve funds, 6 per cent is funded by external sources and 5 per cent is funded by debt financing.

As reported to Council on May 13, 2021 in the report “Peel’s Growth Management Program and Development Charge Performance”, the ongoing monitoring of growth will continue to inform the timing and location of infrastructure investments through long-term capital planning and the annual budget process in order to manage the Region’s debt risk and respond to potential impacts associated with the COVID-19 pandemic. Timing of DC revenue receipt may require the Region to take on additional debt or increase property taxes and utilize rates to continue with its capital infrastructure investment plan for growth. It would also impact the Region’s financial sustainability and flexibility over the long term.

Chart 16 below provides the components of the Capital Budget by area of focus and funding source.

Chart 16

2022-2031 Ten Year Tax Supported Capital Plan (\$B)



Sustainable Capital Financing

Capital Financing Strategy

Regional Council approved its Capital Financing Strategy on September 24, 2020. The strategy outlined principles to guide the financing for both short term and long term capital requirements. Implementation of the Capital Financing Strategy will ensure that the Region of Peel maximizes available funding sources and remains financially flexible to address future capital infrastructure challenges.

Adequacy of Reserves/Liquidity

Capital Reserves are used to fund the state of good repair of existing assets and other capital work not eligible for DC funding. The types of capital projects supported by these reserves include replacement of Regional vehicles and equipment, resurfacing of Regional roads, major building equipment repairs and building maintenance, replacement of Regional buildings and waste infrastructure development. Capital Reserves provide the resources to advance the Region's Capital Plan. They provide financial flexibility to meet long term financing requirements and help achieve the long term financial sustainability of Peel's infrastructure.

Regional Council has adopted the strategy to increase the tax supported reserves by one per cent of the net tax levy rate since 2007. Since its implementation, this solution was implemented each year except 2010 and 2021 to support the non-DC portion of the capital plan. These increases in the capital reserves also contributed to Peel's overall liquidity and financial condition which supports Peel's Triple A (AAA) credit rating.

On April 10, 2014 Council approved the report titled "2014 Annual Update on Peel's Financial Condition", which directed staff to use a 20-year capital forecast of the state of good repair to assess the capital reserve adequacy. Based on the most recent reserve adequacy assessment, current reserve levels and contributions are not sufficient to fund the Regionally Controlled Tax Supported 20-year capital forecast including the state of good repair of the social housing stock. There is a projected shortfall of \$2.0 billion by the end of 2041. Included in the 2022 Tax Supported Operating Budget is a one per cent net tax levy increase or \$11.7 million to mitigate the funding shortfall and to support Peel's long term infrastructure requirements. An annual increase of one per cent for a further eight years from 2022 to 2030 will be required to close the gap.

In 2017, the Region received funding under Phase 1 of the infrastructure funding program. Phase II Green Infrastructure Fund announcements were made in late 2019. The Region may be eligible for funding under this program for Affordable Housing, climate change, waste diversion and long term care. Staff have been reviewing the funding eligibility criteria and are in the process of applying for funding where applicable. The Tax Supported 10-year capital plan reflects the utilization of infrastructure funding. Future infrastructure funding may be significant and sustainable to reduce the long term pressure on capital reserves.

Development Charges

Council passed the 2020 Development Charge By-law in December 2020, and it came into effect on January 22, 2021. Development charges fund growth-related infrastructure projects are required to accommodate residential and non-residential development and are the primary source of funding for the growth-related portion of the Region's capital plan. The 2020 Development Charge By-law will help fund a significant portion of the Region's capital program from 2021 to 2041. Ongoing work in 2021 includes continued management of the Region's cash flow and capital expenditures in response to the potential reduction in non-residential development charge revenues due to the COVID-19 pandemic and other systemic issues that could contribute to development charge shortfalls.

Furthermore impacts from legislative changes (Bill 108 (*“More Homes, More Choice Act, 2019”*)) effective in 2020 could have major administrative implications for DC monitoring and reporting and might require further enhancements to technological tools, resulting in further budgetary impacts.

Leveraging Debt

To support growth driven capital projects and other infrastructure intensive service enhancements, debt will be leveraged where appropriate during the period of the Capital Plan. Peel will seek to maintain sufficient flexibility and overall liquidity to meet the infrastructure needs of the community.

In the Capital Plan, debt has been identified to finance projects not eligible for or have limited DC funding, such as affordable housing, in addition to debt used to offset the revenue and expenditure differences for development charge related projects. Staff will seek Council approval prior to issuing any additional debt.

2022 Operating Budget - Utility Rate Supported Services

Overview - 5.8 Per Cent Utility Rate Increase

The Utility Rate Supported Operating Budget totals \$638.2 million. In addition to providing water and wastewater services to Peel Region's citizens and businesses, Peel also provides services to York Region and City of Toronto and the costs for these services are fully recovered. Utility Rate user fees also provide \$16.0 million in financial support to the three conservation authorities which serve the Region. The Water and Wastewater service budget increases are based on identified cost pressures and forecasted billable flows.

Included in the Utility Rate expenditures are the debt costs (interest and sinking fund contributions) to finance Peel's growing population and related infrastructure requirements. These debt costs totalling \$124.9 million currently have no impact on the Utility Rate as they are completely funded from development charge revenues.

The Utility Rate Supported Operating Budget is financed mostly through revenue from consumers. Other financing sources include external sources (i.e. York Region), grants, and sewer surcharge revenue. The Water and Wastewater Budget results in a blended utility rate increase of 5.8 per cent.

2022 Peel Combined Annual Water & Wastewater Utility Bill

(An average household in Peel uses approximately 290 cubic metres of water per year)



* Based on 2021 Residential Rates

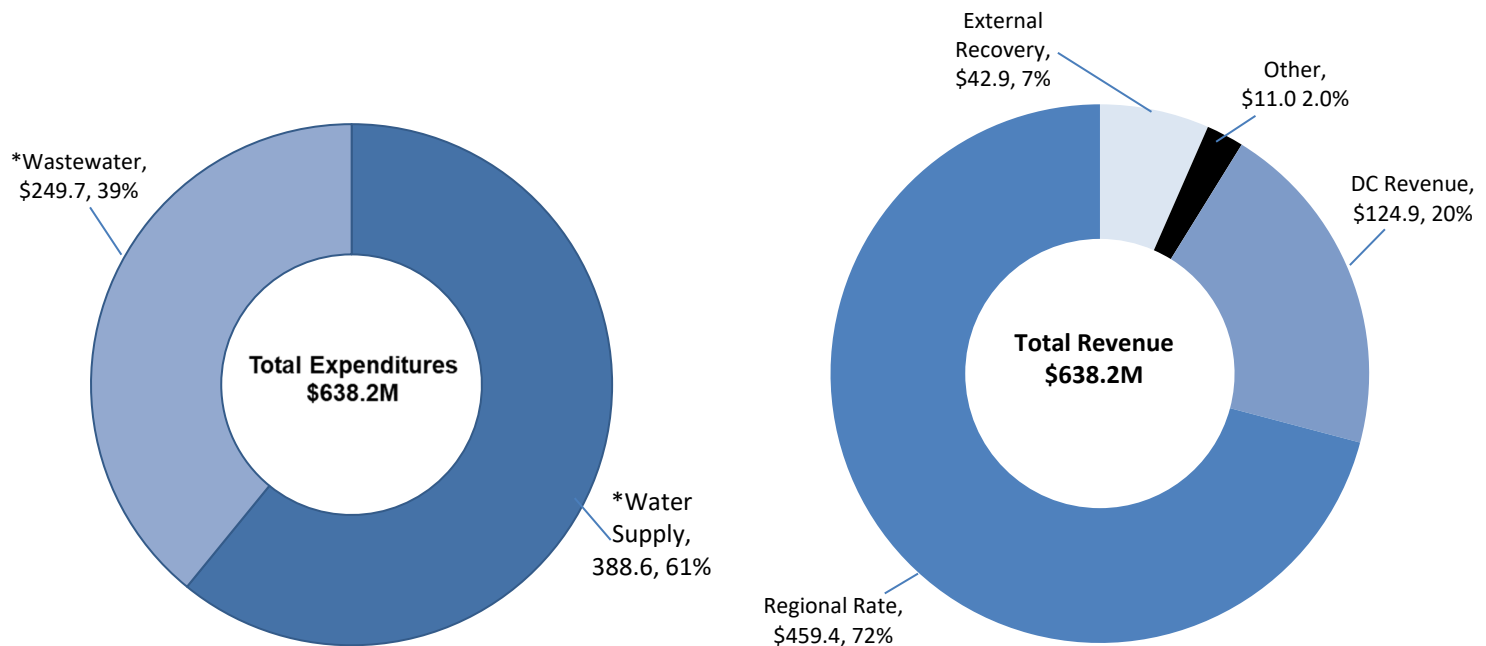
** 2022 Proposed Rate

Note: York Region- average of three municipalities: Markham, Vaughan & Richmond

This 5.8 per cent utility rate increase translates into an increase of \$47 to the residential annual water bill based on average household consumption of 290m³ or \$0.13 per day and an increase of \$118 to the small business water bill based on average consumption of 695m³ or \$0.32 per day. In 2022 the average residential homeowner will pay a water bill in the amount of \$838 based on average household consumption. However, Peel's utility

rate will continue to be the lowest rate in comparison to neighbouring GTA regions even before their relative 2022 utility rate increases.

Chart 17 **2022 Utility Rate Supported Operating Budget (\$M)**



**Note: includes \$16 million Conservation Authorities expenditures and \$125 million Debt financing cost funded by DCs*

Operating Budget Pressure

The Peel required billings determine the utility rate applied to Peel users. The Utility Supported Operating Budget has an increase of \$32.2 million in Peel required billings to meet the demand of a number of significant pressures offset by operational efficiencies. The pressures are categorized as Base Pressures, Service Demand, Managing Risk to Consumption and Capital Infrastructure Funding.

Base Pressures

Base pressures include adjustments for inflation, economic factors and prior year management decisions. \$11.0 million related to base pressures in the Utility Rate budget includes:

- \$4.0 million inflationary impact related to materials, supplies and services as well as labour costs
- \$3.1 million increase in the Ontario Clean Water Agency (OCWA) contract
- \$2.9 million due to the removal of the prior year reserve draw to mitigate 2021 volume risk
- \$1.7 million due to electricity cost increases

The above pressures are partially offset by efficiencies of \$0.7 million achieved by line-by-line review and continuous improvement.

The budget includes resources to provide water and wastewater services for 2,935 new customers in 2022.

Service Demand

The chart 18 below includes the Service demand in the Utility Rate Supported Budget.

Chart 18

Thriving - Communities are integrated, safe and complete

Service	Service Outcome	2022 Investment Outcomes	Investments	
			Gross (\$'000)	Net (\$'000)
 Water Supply	Safe, reliable and high quality drinking water is available to Peel customers	To support the development of the Health and Safety Management System	99	-
		To support water source protection required by legislation	136	68
		To expedite the development application process	126	-
 Wastewater	Wastewater in the Region of Peel is removed in a safe and environmentally responsible manner	To support the Inflow and Infiltration Mitigation Strategy	-	-
Thriving - Total			361	68

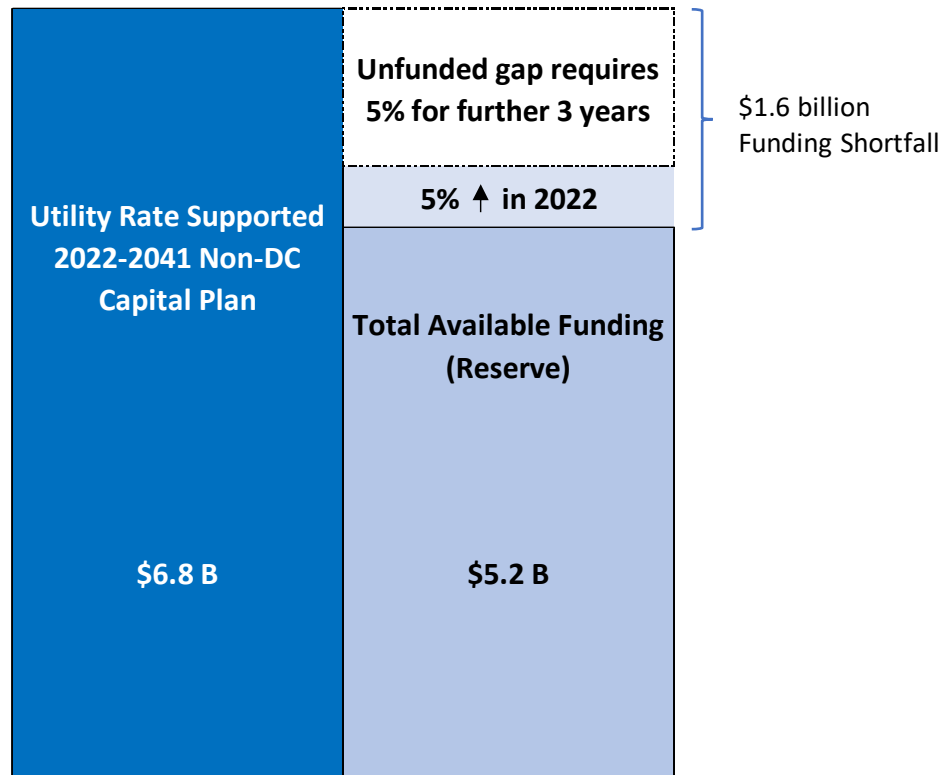
Capital Infrastructure Funding – Through the Utility Rate

The commitment to maintain quality water and wastewater services and comply with regulations includes a continued focus on asset management work. Each year, information on the condition of Peel's infrastructure is updated and re-evaluated over the 20-year horizon as per Council's direction in 2014, to validate the long-term adequacy needs for the capital reserves.

Based on the most recent assessments of Peel's water and water infrastructure, it is estimated that approximately \$6.8 billion will be required over the next 20 years to predominately finance the state of good repair of water and wastewater assets. This level of investment will be sufficient to maintain current service levels to the public and manage infrastructure risks. As illustrated in Chart 19, there is a funding gap currently estimated at \$1.6 billion, which has largely been driven by the growth in Peel's infrastructure combined with some of Peel's more significant infrastructure approaching the end of its lifecycle. To mitigate the current unfunded shortfall and to support Peel's long-term financial sustainability, an increase of a 5 per cent infrastructure rate or \$21.1 million has been included in the 2022 Utility Rate Supported budget. Analysis shows an annual increase of five per cent for three more years until 2025 will close the current funding gap.

Chart 19

20-Year Outlook
State of Good Repair



Total Asset Value: \$27.6 B
Regionally Controlled Services

Water Consumption

In addition to operating costs, the other factor to determine the utility rate is billable flow or average water consumption volume, which has been declining in recent years. The trend is influenced by changes in the Building Code, Built form and changes in the nature of employers. Peel's utility rate costs are primarily fixed (80 per cent) as the service is infrastructure intensive so there is little ability to reduce operating costs when billed volumes decline. Consumption is reviewed each year and adjustments are made when necessary to Peel's budgeted flows.

For the 2022 Budget, there is some uncertainty around the overall water consumption. Throughout 2021, there has been a significant increase in water consumption in the residential sector due to stay-at-home activities during COVID, however it is uncertain what the ongoing impact of COVID-19 will be.

Operating Budget Financing

User Fees and Service Charges

The Utility Rate Supported budget includes approximately \$9.6 million in general user fees and service charges. In addition to general user fees and service charges, the Utility Rate budget includes fees charged to York Region of \$28.8 million, which represents the full cost recovery of providing water and wastewater services to York Region. The largest component of the Utility Rate budget is the direct billing to Peel's residential and commercial ratepayers which represents approximately 72 per cent of the total funding source.

Rate Stabilization Reserve Draw

The Utility Rate Supported Budget includes \$1.4 million in draws from the Rate Stabilization Reserve to support various initiatives and risks as show in Summary III.

*Staffing Resources to Achieve Level of Service**

As in the *Chart 20* below, the Utility Rate Supported Operating Budget includes 542 full-time equivalent staffing resources to deliver services to meet the demands of Peel community (Summary V (a)-(b)).

Chart 20

	Staffing Resources to Achieve	
	2021*	2022*
Utility Rate Services	538	542

**Regular Positions (Full-Time Equivalent, FTE)*

The Budget adds an increase of 4.0 full-time equivalent staffing resources that will help to support the achievement of outcomes including the development of the Health and Safety Management System, the expediting of the development application process, water source protection as required by legislation, and the Inflow and Infiltration Mitigation Strategy.

The overall Utility Rate budget includes wage gapping in the amount of \$1.9 million (17 positions), which recognizes the financial impact of the natural staff turnover patterns.

Operating Budget Outlook 2023-2025 – Utility Rate Supported Services

The Utility Rate Budget increase provides the balance to maintain capital infrastructure in a state of good repair, address service level requirements while minimizing the impact to Peel's ratepayer. Assumptions for demand reflect the trends over the past five years and take into account new growth.

For the period 2023-2025, Peel Utility Rate Supported services are forecasting an average combined annual rate increase of 5.8 per cent, of which 86 per cent is to maintain infrastructure which currently projects a funding shortfall of \$1.6 billion by the end of 2041. A number of key assumptions such as the water and wastewater capital stabilization reserve contributions, energy prices, Peel water consumption, and operating costs in water and wastewater services will continue to influence the rates in future budgets. Included in the forecast is a 5.0 per cent increase from 2023 to 2025 to support state of good repair of existing and new regional infrastructure.

Peel's current Utility Rates are the lowest in comparison to similar municipalities in Ontario. With the forecasted increases to 2023, Peel's Utility Rates are expected to remain the lowest in comparison to similar municipalities.

As presented to Council on December 3, 2020 through the report entitled, "Long-Term Utility Financial Plan", a review of the overall revenue and fee structure is being undertaken to ensure the long term financial sustainability of the water and wastewater services. The outcome of the review is expected to be implemented through the 2024 Budget.

Displayed in *Chart 21* below are the projected utility rate increases for the next three years. Of note, all utility rate increases are effective on April 1 of the budget year.

Chart 21

Forecasted Utility Rate Impact 2022 – 2025				
	Budget		Forecast	
	2022	2023	2024	2025
Operations	0.8%	0.8%	0.8%	0.8%
Capital Infrastructure	5.0%	5.0%	5.0%	5.0%
Total Utility Rate Impact	5.8%	5.8%	5.8%	5.8%
Household Bill (annual consumption of 290m ³)	\$838	\$886	\$938	\$992
Small Business (annual consumption of 695m ³)	\$2,145	\$2,270	\$2,401	\$2,540

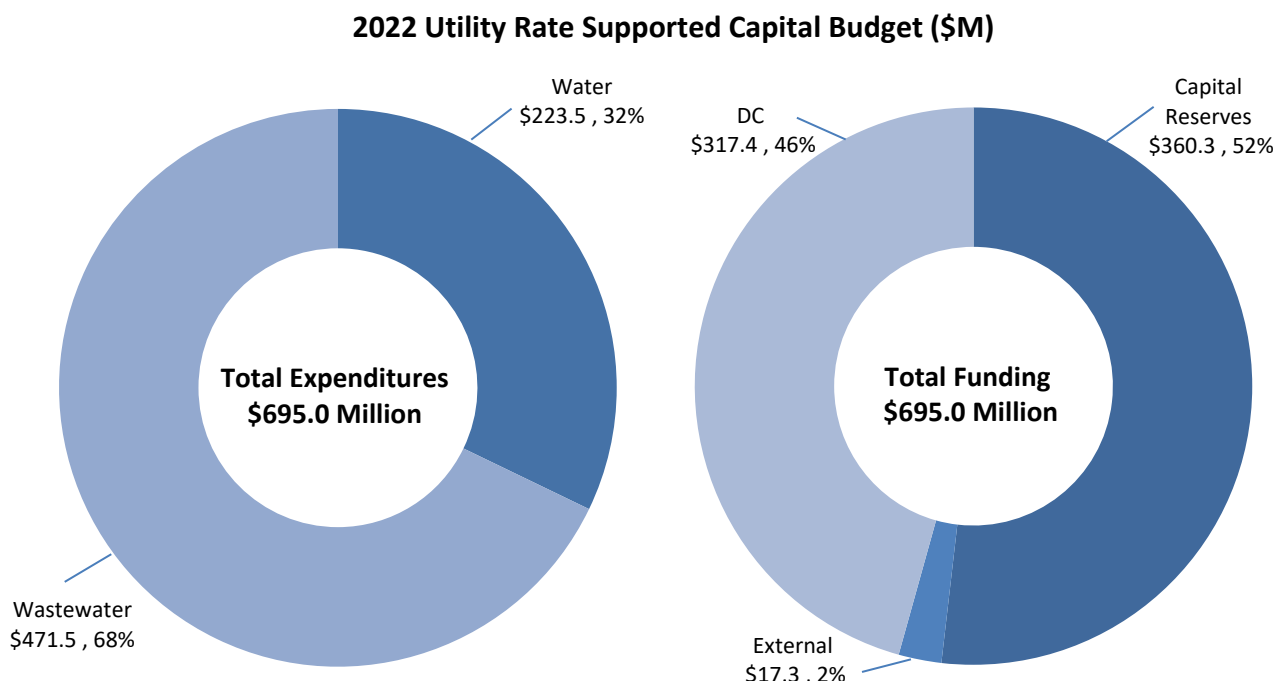
2022 Capital Budget – Utility Rate Supported Services

2022 Capital Budget - \$695.0 Million

The Utility Rate Supported Capital Budget totals \$695.0 million (Summary VI(a)). Water Supply accounts for \$223.5 million or 32 per cent and Wastewater totals \$471.5 million or 68 per cent. A comparison of the Capital Budget with the 2021 Capital Budget is provided in Summary VI(b). *Chart 22* below provides the breakdown of the two services that make up the total of the 2022 Utility Rate Supported Capital Budget.

As presented in *Chart 22* below, of the Utility Rate supported capital budget of \$695.0 million, 52 percent or \$360.3 million is funded from Capital Reserves, 46 per cent or \$317.4 million from DC reserves and \$17.3 million from External Funding.

Chart 22



Thriving: \$695 million

Communities are integrated, safe and complete.

Highlights of the 2022 investments include:

- Investment in G.E. Booth Wastewater Treatment Plant - \$251.0 million
- Accommodating MTO highway widenings – 401 and QEW - \$41.0 million
- East Sanitary Trunk storage facility to store wastewater overflows - \$40.0 million
- Watermain replacement and rehabilitation to reduce watermain breaks - \$38.0 million
- Implementation of low water pressure system improvements in southwest Mississauga - \$33.0 million
- Local Collection System Repair and Replacement to improve reliability - \$23.0 million
- Queensway East Sanitary Trunk Sewer construction to support growth - \$20.0 million

Operating Impact of Capital

- OCWA operations and maintenance fee increase as new facilities are brought on-line
- Additional resources may be required in 2022 and beyond as capital projects are delivered and placed into service

2022-2031 Ten Year Capital Plan - \$7.2 Billion

2022-2031 Capital Plan

As in the Tax Supported Services, the Utility Rate Supported Services also prepares a nine year forecast, which is presented to Council to approve in principle. The Ten Year Capital Plan for Utility Rate Supported Services totals \$7.2 billion.

Highlights of the Capital Plan include:

- Investment in G.E. Booth and Clarkson Wastewater Treatment Plants for capacity and Biosolids expansion - \$1,976.5 million
- Investment in construction of multiple watermain - \$1,372.0 million
- Future collection system, sanitary trunk sewer and treatment plant projects - \$482.5 million
- Fleet growth & replacement of aging vehicles and residential/commercial water meter replacement - \$111.3 million
- Lake-based transmission mains inspection, maintenance and rehabilitation - \$106.0 million

2022-2031 Capital Plan by Classification

The Utility Rate Supported Capital Plan of \$7.2 billion can be separated into three general categories as in *Chart 23: State of Good Repair, DC Funded Growth, Non-DC Funded Growth & Council Priorities*.

State of Good Repair (SOGR) capital work estimated at \$2.0 billion represents the capital improvements on existing Peel-owned capital assets to maintain asset condition and current levels of service including meeting current regulatory requirements. The Region's investment in the state of good repair of its assets is guided by the principles of the Asset Management Policy.

DC Funded Growth capital work estimated at \$4.2 billion represents investment in new capital to service Peel's population growth financed from DC funding sources. Approximately 59 per cent of the total Utility Rate Supported capital work is to address this pressure from growth.

Non-DC Growth and Council Priorities capital work of \$0.9 billion represents capital asset acquisitions and improvements which are largely required for anticipated service enhancements and are funded from internal reserves.

Chart 23

Utility Rate Supported Services	2022-2031 Capital Plan (\$ M)	%
State of Good Repair	\$2,020.4	28%
DC Supported Growth	\$4,206.2	59%
Non-DC Growth and Council Priorities	\$927.9	13%
Total	\$7,154.5	100%

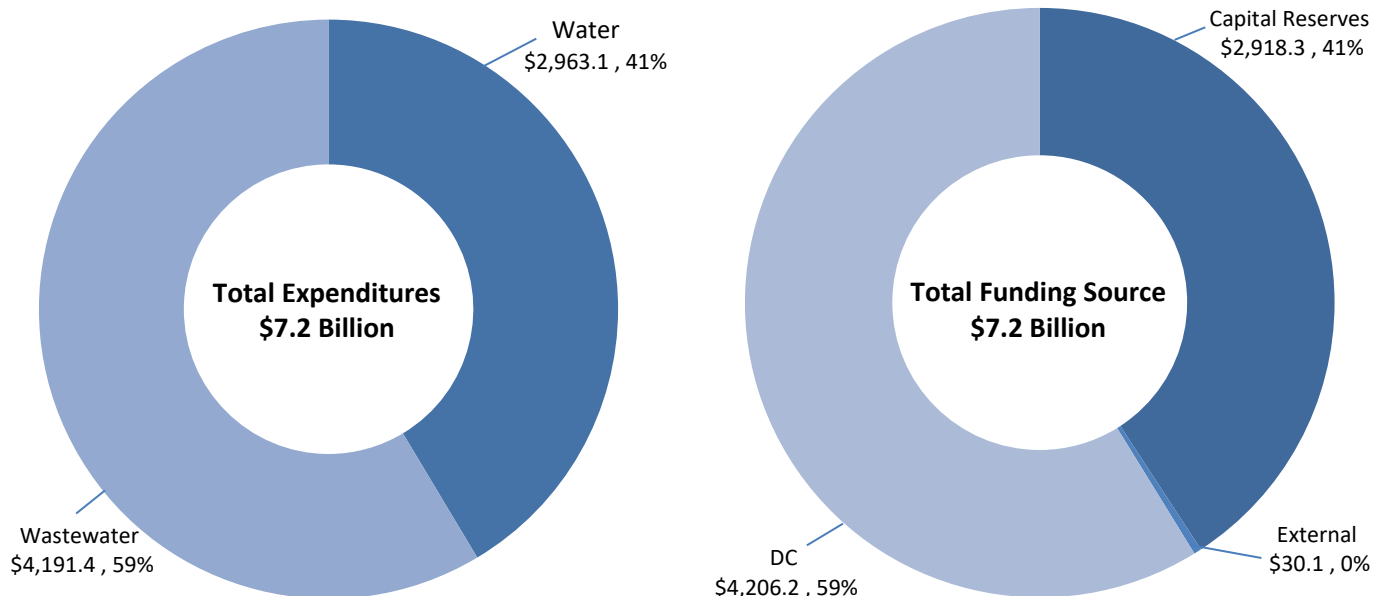
2022-2031 Capital Plan Financing

The Utility Rate Supported Capital Plan of \$7.2 billion (Summary VII) is funded by three sources: 59 per cent is funded by DC reserve fund, 41 per cent is funded by reserves and reserve funds, and less than 1 per cent of the total plan is funded by external sources (e.g. York Region, Metrolinx, Local Municipalities, etc.).

Chart 24 provides the components of the Capital Plan by service and the funding sources.

Chart 24

2022-2031 Utility Rate Supported Capital Plan (\$M)



Development Charge Reserve Fund

Development Charges are used to fund growth eligible under the *Development Charges Act*. If there is a material difference in the timing between when development charge revenue is received and when infrastructure expenditures are needed then debt may be required. A strategy to review the timing of capital projects has been implemented.

Sustainability – Adequacy of Reserves

Capital Reserves are used to fund the state of good repair of existing assets and other capital work not eligible for DC funding. The types of capital projects supported by these reserves include replacement of vehicles, replacement of linear assets, pipes, feeder mains and facilities.

Capital Reserves provide the resources to advance the Region's capital plan. They provide financial flexibility to meet long term financing requirements and help achieve the long-term financial sustainability of its infrastructure.

In 2008, Council adopted the strategy to increase the utility rate supported reserves each year to support the components of the capital plan not eligible for development charges. Since its implementation, except in year 2010, Council approved utility rate increases in range of three to seven per cent in annual budgets to strengthen Utility Rate Supported Capital Reserves. The increases in the capital reserves are also an important factor in Peel's overall liquidity and financial condition which supports Peel's Triple "A" (AAA) credit rating.

Similar to the Tax Supported Capital Plan staff use a 20-year capital forecast of state of good repair to assess the capital reserve adequacy for Utility Rate Supported services. Based on the most recent reserve adequacy assessment there is a projected shortfall of \$1.6 billion in available funding by the end of year 2041. Included in the 2022 Utility Rate Budget is a 5 per cent rate levy increase or \$21.1 million to mitigate the unfunded shortfall and to support Peel's long term infrastructure requirements. An annual increase of 5 per cent for another three years from 2023 to 2025 will be required to close the gap.

In 2017 the Utility Rate supported services received Phase I funding from federal and provincial infrastructure funding programs. Staff have been reviewing the criteria of phase 2 of the infrastructure funding programs related to Utility Rate supported services. Staff will report to Council with funding programs details as well as the projects that the Region will apply for funding. External funding will reduce the pressure on the internal capital reserves.

Disclosure of 2022 Budget Key Assumptions & Risks

Budget preparation requires assumptions to be made based on the best available information and are updated annually based on historical trends. The budget reflects an appropriate level of risk but there are certain items which should be highlighted:

Budget Accounting Policy

The Region's budgets are prepared based on a modified accrual basis while the Region's financial annual reports which report the actual results utilize the full accrual basis of accounting in accordance with Canadian public sector accounting standards.

Since 2009, the Canadian public sector accounting standards have incorporated the capitalization of tangible capital assets (TCA) and amortization expenses in the financials for all Ontario municipalities. For budget purposes, *Ontario Regulation 284/09 of the Municipal Act, 2001*, allows municipalities to exclude TCA amortization from the budget.

Different from the financial annual report, the Region's operating budget does not include amortization expenses. Instead, it includes annual contributions to capital reserves to address the potential tangible capital asset liability. The 2022 annual reserve contributions for Tax and Utility Rate supported services both exceed their respective estimated 2022 amortization expense for tangible capital assets.

The Region's Financial Annual Report includes a reconciliation of the budget and actual results. The current approach that the Region utilizes to prepare its budgets provides Council with the information to make decisions on potential changes in tax and utility rates. The Region's Budget is prepared according to the *Ontario Regulation 284/09 of the Municipal Act, 2001*. See Summary I(C) for a presentation and reconciliation of the 2022 Budget under a full accrual basis.

Labour Costs

- **Contract Settlements:** The Budget includes assumptions for interest arbitration awards for bargaining unit staff. The assumptions are consistent with Council direction for negotiating purposes.
- **Pay Equity:** The Region regularly assesses compliance with pay equity legislation. Dependent on the negotiated increases to union members and non-union staff pay band increases, there may be a pay equity impact.

Economic and Market Volatility

- **Economic Recovery:** In 2021, Peel's economy continued to recover from the COVID-19 induced recession of 2020. Low interest rates, and ongoing government supports to individuals and businesses remain critical to economic growth, and the efforts of Region's mass vaccination program facilitated the reopening of the economy. As a result, there were improvements across Peel's economy. Businesses impacted by COVID-19 health measures reopened as measures were lifted. Many residents re-entered the labour market and were successful in finding employment resulting in a reduction in Peel's unemployment rate during the first half of the year.

Prospects for Peel's economy are positive. The macroeconomic environment remains supportive of growth. Interest rates remain at historic lows and the reopening of the economy is progressing alongside increasing vaccination rates. However, the economic recovery in Peel remains fragile, as it does at broader global,

national and provincial levels. This is due to ongoing risks, such as further waves of COVID-19, imbalances in some markets (such as lumber and wood products and steel) resulting in higher prices, and global supply chain challenges which will likely constrain growth in some sectors.

Rising home prices, more stringent mortgage rules and elevated unemployment rates will keep unaffordability risks high in Peel, resulting in increasing demand for some Regional services. At the same time, the changing nature of employment continues at an accelerated pace, lowering growth prospects for the Region's commercial and industrial property taxes. This will likely further the shift of Regional revenues toward the residential sector.

- **Energy Costs:** The Region of Peel is forecasted to consume approximately 432 million kilowatt-hours of electricity and 16 million cubic meters of natural gas in 2022. Electricity cost, which is a significant component of the operating costs of Peel's Utility Rate Supported services, is expected to continue to be kept low due to the on-going participation of Regional facilities in the Industrial Conservation Initiative program of the Province. The budget for natural gas already includes increases due to the implementation of the Federal Carbon Tax. Given the volatility in energy costs and the variability of energy consumption that may be brought about by changes in Regional facilities or operations, as well as potential impacts of new energy legislation or regulation on the energy rates, the actual expenditures may vary from the budget amount.
- **Ontario Works (OW) Caseload:** Ontario Works (OW Caseload: OW caseload is influenced by the performance of Peel's economy. The Region analyzes trends when forecasting caseload levels, and the 2022 Budget includes an average monthly caseload of 14,525 based on actual and projected caseload levels. The projection is lower than last year because there has been a decline in caseload due to Federal assistance programs like the Canadian Emergency Response Benefit (CERB) because of COVID. It is anticipated that as these Federal programs end that caseload will increase. Social Assistance benefit costs are funded 100% by the Province.
- **Paramedic Call Volume:** From 2015 to 2019 ambulance call volume growth has increased over 28% which equates to approximately 30,000 since 2015. Due to COVID-19, current call volume modelling forecasts that Paramedics will respond to approximately 135,000 calls in 2021 and 2022 or 370 calls per day which is same level as 2019. However, the rate at which the call volume may increase post-pandemic could be much quicker.
- **Sinking Fund Rate of Return:** The Region contributes amounts annually to sinking funds, which are to be used to retire long term debt at maturity. The annual amount required to be contributed is dependent upon the rate of return on the sinking fund investments. Lower than expected returns may result in the need for additional contributions.
- **Supplemental Assessment, Property Tax Rebates and Write-offs:**

Supplemental taxation is additional property tax revenues generated from new assessments that MPAC has added to the Region's tax roll in the year from new development or renovations / upgrades to existing structures. The amount of additional revenue is dependent on the number and type of property changes processed by MPAC and therefore varies annually.

Property tax write-offs result from assessment appeals to the Assessment Review Board (ARB) and Requests for Reconsideration (RfRs) submitted to MPAC. Successful appeals can result in adjustments for multiple taxation years. The annual property tax write-off expense varies as it is dependent on a number of factors that are beyond the municipality's control, such as the number of successful appeals, the change

in assessed value and the number of taxation years impacted. Adding to this volatility are a number of outstanding legacy appeals (i.e. appeals filed before the 2017-2020 assessment cycle for properties such as: Home Depot, Walmart stores or shopping malls etc.) still to be resolved. As a means to mitigate potential risk and support the Region's long-term financial sustainability, an allowance for tax appeals in the amount of \$20.6 million has been established to address the potential losses associated with the outstanding assessment appeals. The adequacy of the allowance is reviewed annually. The ARB continues to follow its process for assessment appeals which stipulates a strict timeframe for completing appeals and a new process for scheduling appeals. It is the intention of the ARB to have all appeals heard within the current assessment cycle.

As a result of COVID-19, the ARB has temporarily suspended its Schedule of Events during early 2020 and then resumed the compliance with the schedule later that year, resulting in extension of the appeal and RFRs deadlines. Because of this suspension, the ARB has experienced a significant increase in the volume of appeal work to be completed moving forward.

With respect to RfRs, MPAC has indicated that any influence the COVID-19 pandemic may have on property values was not in effect on January 1, 2016. For that reason, RfRs that exclusively cite COVID-19 will not result in a value change for the 2022 property tax year. Additionally, since the 2020 Assessment Update has been once again postponed, property assessments for the 2022 property tax year will continue to be based on the fully phased-in January 1, 2016 current values. This means that the property assessment for the 2022 tax year will be the same as the 2021 tax year (unless there have been changes to the properties such as: additions, new construction, renovations, etc.).

Property tax adjustments also result from applications made to the municipalities for the rebate programs including vacancies in commercial and industrial buildings, charities and low-income seniors and disabled homeowners. The Provincial government has introduced flexibility for municipalities to amend their vacant unit rebate and vacant/excess land subclass reduction programs to respond to community needs. The Region phased out the vacant unit rebate by 2020 taxation year (as legislated by O. Reg. 581/17) and fully removed the vacant/excess land sub-class reduction program for 2021 and future taxation years (as legislated by O.Reg. 352/20).

Weather

- **Utility Rate Supported Services, Transportation and TransHelp:** Operations of three Regional services can be influenced by seasonal weather patterns: Water Supply, Wastewater, and Roads & Transportation. Weather impacts water consumption demand primarily during the summer and roads maintenance programs in the winter. Managing financial risks associated with weather volatility in these programs is supported by Rate Stabilization reserves.

Regulations and Legislation

- **Changes to Regulations and Legislation:** The Budget was developed with an understanding of the cost to comply with relevant regulations and legislation. As changes in regulations and legislation come into place staff will assess the cost of compliance and report to Council appropriately. For example, the need to adhere to the required legislation such as the *Construction Lien Act (CLA)*, *Ontarians with Disabilities Act (AODA)*, *ON1Call Act*, *Canadian Environmental Protection Act (CEPA)* and *Waste Free Ontario Act* may pose future challenges.
- **Health System Transformation:** The Provincial Government has proposed to merge Peel Public Health with three other public health units (Halton, Waterloo and Wellington-Dufferin-Guelph) and reduce the Provincial

proportion of funding. There are many unknowns at this point due to the lack of detail from the Province, making it very challenging to estimate the full financial risk to the Region. However, what is now known is that there is increased financial risk to the Region if Public Health is no longer part of the Region. The Budget was developed on the basis of Public Health remaining with the Region of Peel in 2022.

- **Ontario Public Health Standards:** Provincial funding received is currently insufficient to meet the Ontario Public Health Standards in full, and as a result, Public Health prioritizes its efforts and activities towards those areas of greatest need as identified through health status data. Council is advised when there are significant risks in not meeting the standards. The Budget assumptions for provincial funding reflect the recent funding changes and no increase for inflation. The Province had originally planned to move to a 40/60 (Region/Province) cost share model from its current 30/70 cost share model. However, due to the COVID-19 pandemic, the move to has been deferred to at least 2022.

In addition, the COVID-19 impact is projected to carry on into 2022. As indicated through the October 28, 2021 reports to Council, “Resourcing Public Health Services COVID-19 Vaccination and the Ongoing COVID-19 Response” and “Pandemic Response - Financial Update”, temporary resources have been planned to support the ongoing COVID-19 response. However, a key unknown is whether or not mass vaccination will become an ongoing program for Public Health. No confirmation of the program or any associated funding from the Province had been announced at the time of the development of the 2022 Budget.

Changes to Valuation Process for Multi-residential Properties: 2016 Reassessment Impacts for Multi-Residential Properties - For the 2016 reassessment, MPAC changed the methodology for valuing multi-residential properties to a Direct Capitalization on Net Operating Income approach. Previous valuations were based on the Gross Income Multiplier approach. No special consideration can be given to social housing / non-profit buildings which must be assessed using the same methodology as all multi-residential properties. Annually, staff review the reassessment impacts to the assessment base to determine if tax ratio adjustments are required to mitigate any significant reassessment impacts.

Grants & Subsidies

- **Provincial Funding:** Provincial funding is a primary source of revenue to offset the municipal cost to deliver Health and Human Services. The Region of Peel has budgeted receipt of \$624 million in external funding from upper levels of government for 2022. This represents a \$57.5 million decrease from the funding levels in the 2021 Budget, largely driven by a reduction in Ontario Works benefits due to a projected reduction in monthly case load, and a decrease in Child Care funding resulting from funding model changes. The decrease was partially offset by slight increases in Paramedic Services and Long Term Care. An investment of \$2.9 million in property tax dollars has been included in the 2022 Budget to replace part of the funding reduction to maintain core service levels in impacted services. As observed over the 2021 year, there were multiple changes to the provincial funding announcements and this may continue into 2022. All of the provincial funding assumptions, including inflation, population growth and funding formula changes, for the Budget reflect what is understood at the time of the development of the budget.
- **Safe Restart Program:** In 2020, the Region of Peel received a total of \$47.9 million in funding through the federal-provincial Safe Restart Agreement program. In 2021, Peel received \$24.6 million in COVID-19 Recovery funding, for a total allocation of \$72.5 million. In 2020, a total of \$16.9 million was utilized to fund the eligible COVID-19 related costs and pressures for Tax and Utility Rate Supported Services. The remaining funding of \$55.6 million will be used to help fund COVID-19 related costs and pressures in 2021

and 2022. At the time of the development of the 2022 Budget, it was anticipated that there would be sufficient remaining funds. However, this will greatly depend on the duration of the COVID-19 pandemic.

Reserves Draws

- **Rate Stabilization Reserves:** Rate Stabilization Reserve draws are used to minimize annual fluctuations in property tax and utility rates as they provide funding for one-time costs, allow significant pressures to be phased in and are also used to address program pressures where there is some degree of uncertainty. These are especially important given that historical analysis shows that there can be noticeable swings in revenues from year to year. The 2022 Budget includes \$32.2 million in rate stabilization reserve draws to mitigate pressures on both the tax and utility rate supported programs; \$22.4 million for Regionally Controlled Tax supported services, \$1.4 million for Regionally Controlled Utility Rate supported services, and \$8.5 million for Peel Regional Police and Ontario Provincial Police. Utilization of the Rate Stabilization Reserves is contingent on Peel's actual 2022 financial performance. Summary III (a) provides details on the Proposed Rate Stabilization Reserve Draws.

Debt Financing

- **Tax Supported Debt:** As of August 31, 2021, Tax Supported debt (net) totals \$66.3 million. Debt financing costs of \$4.2 million that are expected to be paid in 2022 have been included in the Tax Supported operating budget.
- **Debt to Support Affordable Housing:** To maximize both the number of affordable housing units that can be developed and augment the use of internal capital reserves, debt will be leveraged where appropriate during the period of the Capital Plan. As part of the Housing Master Plan, the Region entered into an arrangement with Canada Mortgage Housing Corporation (CMHC) to build/develop approximately 2,180 affordable housing units. CMHC will provide \$186.9 million in repayable loans, and \$89.5 million in forgivable loans between 2021 and 2028.
- **Peel Housing Corporation Mortgages:** While the Region of Peel does not directly hold the mortgages related to Peel Housing Corporation, as its sole shareholder, the Region of Peel is required to include the building mortgages and any future debt requirements as part of its overall debt capacity. As of August 31, 2021, Peel Housing Corporation mortgages outstanding totaled approximately \$101.9 million.
- **Development Charge Supported Debt:** Development Charge debt issued to date is \$1.6 billion (\$1.2 billion net of sinking funds and principal payments). The Region issued an additional \$130 million on October 12, 2021, which is in addition to the amounts noted.
- **2022 New Debt Requirements:** Based on forecasted DC revenue and spending forecasts for 2022, staff have included an estimated total of \$150 million to \$200 million in potential DC debt issuance. DC related debt charges are expected to be funded by future DC revenues. Debt is also expected to be utilized in 2022 as part of the Housing Master Plan – actual amounts drawn will depend on the progression of projects under the Housing Master Plan. Total net debt forecast for 2022 is \$1.8 billion as seen in Chart 25.
- **Debt and the Annual Repayment Limit:** The Annual Repayment Limit (ARL) represents the amount of debt the Region of Peel can issue based on 25 per cent of its own source revenues. As shown in the Chart 26 below, Peel is estimated to be at approximately 8.0 per cent in 2021, below the ARL limit of 25 per cent, and is expected to trend higher over the coming years.

Chart 25

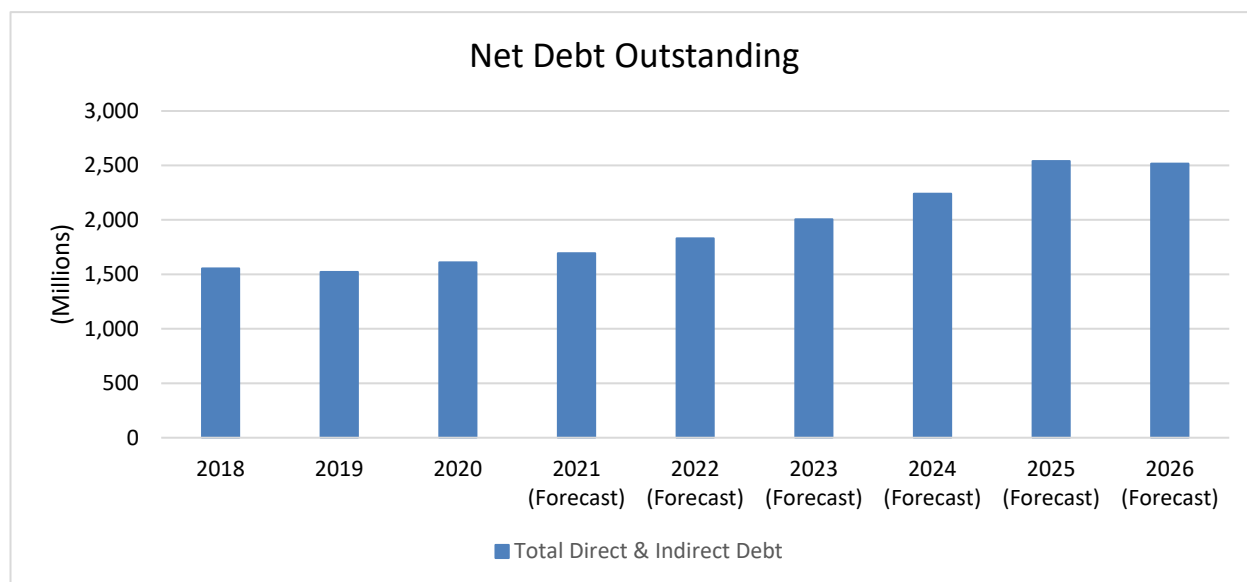
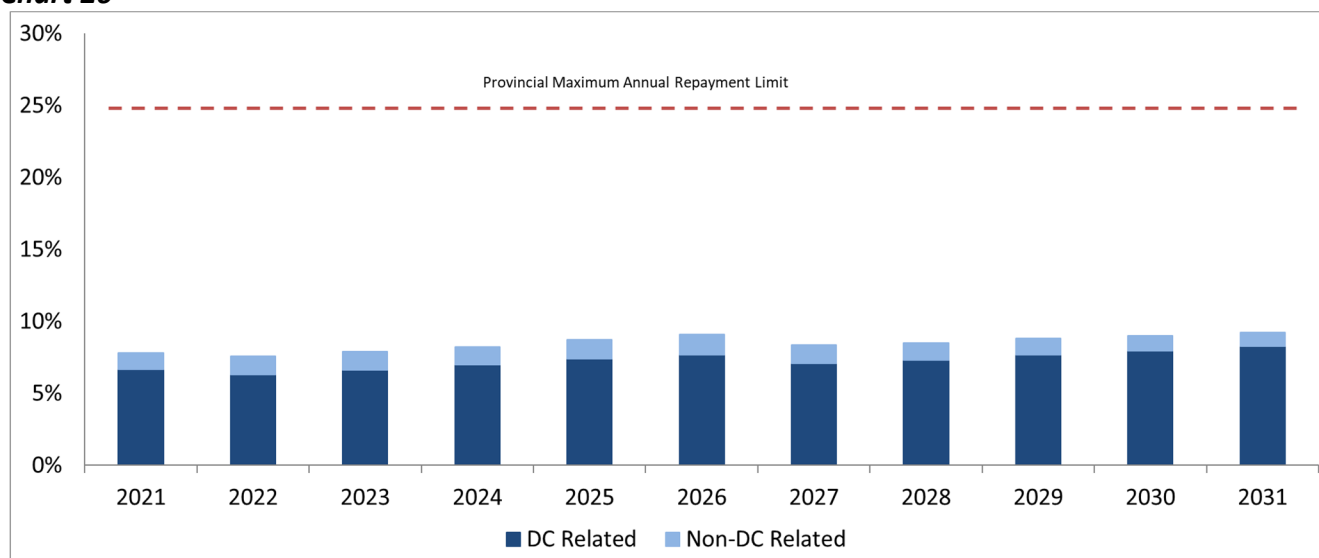


Chart 26



- Development Charges Reserve Balance:** Since the passing of the 2015 DC by-law, DC expenditures and interest costs have marginally exceeded revenues. To help finance the Region's growth program the Region has borrowed externally in 2016 and 2020 to help finance any shortfalls. As of the end of September 2021 the Region's DC reserves is a positive balance of \$74 million. Staff will closely monitor revenue flows in 2022 to inform expenditure and potential borrowing decisions.

Uncertain Liabilities

- GO Transit:** The Budget does not include Peel's potential liability to GO Transit of \$241.8 million (at August 31, 2021), which includes the August 2021 year-to-date amount for the 2007 through 2021 fiscal years.

This represents an unfinanced liability due to Peel Regional Council's decision to limit funding for GO Transit to the growth capital plan funded through development charges. The potential GO Liability can be mitigated through the balance retained in Peel's reserves.

- **Employment Benefits:** Regionally Controlled Services post-employment benefits costs are based on the latest third party actuarial review including post-employment amounts for those on Long Term Disability and have been included in the Budget.

Low Income Support

The Region of Peel offers a wide variety of programs that provide rebate or subsidy benefits to eligible low income residents. These programs are either provincially mandated or discretionary, and are administered using a variety of criteria to determine eligibility. Mandatory programs must be provided based on the provincial legislation that prescribes the benefits as well as the eligibility criteria to be applied. The Region of Peel provides those programs considered mandatory and has no discretion in the application of the eligibility criteria including income definition. Discretionary programs are not legislated, and are provided by the Region to meet community needs. The programs listed below in Chart 27 allow the Region of Peel to support its guiding community vision of a Community for Life.

Chart 27

Summary of Low Income Assistance Programs Offered by Region of Peel	
Program Name	Brief Description
DISCRETIONARY PROGRAMS	
Housing Stability	Provides financial assistance to eligible residents who need help securing or maintaining affordable accommodation.
Discretionary Benefits to OW and ODSP Clients	Discretionary benefits are provided to eligible OW and ODSP recipients and eligibility is determined on a case by case basis. Some examples of discretionary benefits are: last month's rent, rental/utility arrears, moving cost, medical equipment, dental costs and others.
Ontario Seniors' Dental Care Program	Assists seniors who have no dental insurance and cannot afford the cost of dental care. This program provides basic dental care including cleanings, fillings, dentures, etc.
Downspout Disconnection Financial Assistance Program	The Region of Peel is offering a Financial Assistance Program to eligible Peel home owners to assist with the disconnection of downspouts from the sanitary sewer system within the disconnection program areas.
Affordable Transit Program	This program is a partnership between the Region of Peel, the City of Brampton, and the City of Mississauga to assist eligible residents (including seniors) in affordability of transit services. Discounts only apply for the City in which the eligible applicants live.
Adult Day Services	Service for individuals who are at risk of social isolation, or require assistance and/or supervision with day to day activities. A subsidized rate is provided to eligible low income seniors

Community Volunteer Income Tax Program (File Your Taxes for Free! Get Your Benefits Now! campaign)	Free income tax preparation services including: free tax preparation services offered by the Region of Peel and the Halton Peel Chartered Professional Accountants (CPA) Ontario Association.
Financial Help for Funeral Arrangements	This program pays for the cost of a basic funeral, burial, or cremation for a deceased Peel resident whose family is not on OW but is unable to afford it.
Healthy Smiles Ontario	Healthy Smiles Ontario is a government-funded dental program that provides free preventive, routine, and emergency dental services for children and youth 17 years old and under from low-income households.
Low cost birth control	This program provides low cost birth control options through Healthy Sexuality clinics (available to all clients regardless of income).
Healthy Start	Prenatal and early post-partum program for economically-disadvantaged women. This program is run in partnership with the Canadian Prenatal Nutrition Program (federally-funded) who provide funding for bus tickets, prenatal vitamins and food vouchers for attendance at the program.
Teen Prenatal Supper Club	This program is run in partnership with Bridgeway(EarlyON). It provides subsidy to clients for bus tickets, food vouchers and prenatal vitamins.
MANDATORY PROGRAMS	
Property Tax Rebate Program	The Region of Peel participates with its local municipalities in providing eligible low-income seniors and low-income persons with disabilities with an annual property tax rebate. The cost of the rebate is shared between the Region, the local municipality and the school board in the same proportion that they share in the tax revenues. Increased annually by the blended tax impact, the 2021 rebates are \$445 in the City of Mississauga, \$425 in the City of Brampton and \$514 in the Town of Caledon.
Peel Access to Housing (PATH)	PATH is the “one-window” point of access for people who want to apply for subsidized housing in the Region of Peel.
Child Care Subsidy	The Region of Peel provides financial assistance to assist eligible families with their child care costs for children up to 12 years of age in licensed child care programs.
Ontario Works	Assists individuals who are in financial need. The program offers two types of assistance: financial and emergency assistance. Financial assistance includes income support for the costs of basic needs, and employment assistance to assist clients to find, prepare for and keep a job. Emergency assistance is also available to people who are in a crisis or an emergency situation.
Long Term Care: Co-Payment Rate Reduction for Resident Accommodation	Reduction in the co-payment amount for accommodation in Long Term Care home up to the full amount of the basic accommodation (depending on income). This reduction is funded by MOHLTC (directly) and Peel (indirectly).

Conclusion

The services provided by the Region of Peel touch the lives of the residents of the three local municipalities in essential ways and contribute to the ability of their residents, businesses and communities to thrive. Peel’s services are focused on positive outcomes for 1.5 million residents and 183,500 businesses.

The Province announced a number of funding changes that resulted in decreased funding or funds being frozen for services such as Child Care, Infectious Disease Prevention, Chronic Disease Prevention and Community Investment which support the most vulnerable residents of Peel. The budget includes both investments and efficiencies that partially offset the funding reductions so that core service levels are maintained.

The Operating Budget advances the Strategic Plan and carries on Peel’s tradition of appropriately balancing the priority needs of the community while keeping tax and utility rates as low as possible. Overall, the 2022 Budget:

- Is responsible and efficient
- Supports the strategic outcomes of “Living, Thriving and Leading”
- Manages the risk to key service levels from Provincial funding changes
- Meets priority needs of the Peel community
- Is responsive to changes in the environment
- Enables the continued response to COVID-19
- Is part of prudent, long-term financial planning that ensures the provision of required programs and services now and in the future.

The Capital Budget and the Ten Year Capital Forecast represents the first capital plan to reflect the requirements needed to address growth to the 2041 planning horizon. It also demonstrates the long term commitment by the Region to serve Peel residents and tax and rate payers through prudent asset management and responsible and necessary maintenance of Regional infrastructure, which assists in delivering the services our citizens need and expect.

Overall, the 2022 Budget for the Region of Peel advances Council’s 20-year Strategic Plan in a fiscally responsible manner. The budget represents an appropriate balance between meeting community needs, managing the risks to operations from the COVID-19 pandemic and maintaining long term financial sustainability while recognizing the impact on Region of Peel tax and utility rate payers during these challenging economic times.

Appendix II 2022 Operating and Capital Budget

Summary 1(a)

2022 Operating Budget Summary (\$'000)

	Total Expenditure	2022 Proposed Budget			2021 Budget	Change from 2021	
		Revenue Grants	Revenue Other	Net Expenditure	Net Expenditure	\$	%
Property Tax Supported							
Adult Day	8,286	(4,112)	(763)	3,411	2,747	664	24.2
Community Investment	17,261	(730)	(900)	15,631	14,705	926	6.3
Early Years and Child Care	210,937	(184,380)	(3,169)	23,389	21,954	1,435	6.5
Housing Support	229,781	(50,577)	(37,271)	141,933	135,751	6,182	4.6
Income Support	208,475	(182,087)	-	26,388	26,565	(177)	(0.7)
Long Term Care	106,975	(40,227)	(21,153)	45,595	41,615	3,980	9.6
Paramedics	130,298	(60,701)	(2,823)	66,774	65,337	1,437	2.2
TransHelp	30,950	(495)	(3,198)	27,258	27,439	(182)	(0.7)
Living	942,964	(523,309)	(69,278)	350,378	336,113	14,266	4.2
Chronic Disease Prevention	40,498	(24,435)	(53)	16,010	15,405	605	3.9
Early Growth and Development	23,433	(17,598)	(9)	5,827	5,626	200	3.6
Heritage Arts and Culture	5,881	(33)	(292)	5,556	5,445	111	2.0
Infectious Disease Prevention	43,440	(26,694)	(3,028)	13,718	13,014	704	5.4
Land Use Planning	7,868	-	(3,908)	3,960	3,803	157	4.1
Roads and Transportation	101,307	-	(4,480)	96,827	94,330	2,497	2.6
Waste Management	168,101	(16,041)	(21,757)	130,304	129,032	1,272	1.0
Thriving	390,530	(84,801)	(33,527)	272,202	266,656	5,546	2.1
CAO Office	2,797	-	-	2,797	2,799	(2)	(0.1)
Corporate Services	59,806	-	(5,593)	54,213	54,558	(345)	(0.6)
Regional Chair	824	-	-	824	795	29	3.6
Council	2,035	-	-	2,035	2,006	28	1.4
Non-Program (Less Capital Allocation)	63,642	(10,264)	(92,910)	(39,532)	(40,740)	1,208	(3.0)
Service Excellence & Innovation	27,789	-	(691)	27,097	26,802	296	1.1
Subtotal Enterprise Programs and Services	156,891	(10,264)	(99,194)	47,434	46,220	1,214	2.6
Capital Allocation	11,736	-	-	11,736	-	11,736	100.0
Leading	168,627	(10,264)	(99,194)	59,170	46,220	12,950	28.0
Regionally Controlled Services	1,502,122	(618,374)	(201,998)	681,750	648,988	32,762	5.0
External Organizations - Thriving							
Police Services							
Peel Regional Police	536,815	(15,600)	(36,314)	484,900	462,500	22,400	4.8
Community Events Policing Grant	280	-	-	280	274	5	2.0
Ontario Provincial Police	14,041	-	(885)	13,156	12,861	295	2.3
Subtotal Police Services	551,135	(15,600)	(37,199)	498,335	475,635	22,700	4.8
Conservation Authorities	29,967	-	-	29,967	29,266	701	2.4
Municipal Property Assessment Corporation	19,683	-	-	19,683	19,717	(34)	(0.2)
Subtotal Conservation and Assessment	49,650	-	-	49,650	48,983	667	1.4
Region Financed External Organizations	600,785	(15,600)	(37,199)	547,986	524,618	23,368	4.5
Total Property Tax Supported Services	2,102,907	(633,975)	(239,197)	1,229,736	1,173,606	56,129	4.8
Less Assessment Growth						(11,582)	(1.0)
Net Tax Levy Impact						44,547	3.8
Utility Rate Supported - Thriving							
Water Supply	388,569	-	(88,583)	299,986	281,008	18,978	6.8
Wastewater	249,653	-	(47,364)	202,290	187,869	14,421	7.7
Total Utility Rate Supported Services	638,222	-	(135,946)	502,276	468,878	33,398	7.1
Total Region	2,741,129	(633,975)	(375,143)	1,732,012	1,642,484	89,528	5.5

2022 Operating Budget by Area of Focus

Living	942,964	(523,309)	(69,278)	350,378	336,113	14,266	4.2
Thriving	1,629,537	(100,401)	(206,672)	1,322,464	1,260,152	62,312	13.7
Leading	168,627	(10,264)	(99,194)	59,170	46,220	12,950	28.0
Total Region	2,741,129	(633,975)	(375,143)	1,732,012	1,642,484	89,528	5.5

Note: May not add up due to rounding

* Costs for Community Events Policing Grant are budgeted through EPS

Appendix II 2022 Operating and Capital Budget

Summary I(b)

2022 VS 2021 Operating Budget (\$'000)

	2021		2022		2022 Variance			
	Total Expenditure	Net Expenditure	Total Expenditure	Net Expenditure	Total Expenditure		Net Expenditure	
					\$	%	\$	%
Property Tax Supported								
Adult Day	7,608	2,747	8,286	3,411	679	8.9	664	24.2
Community Investment	16,225	14,705	17,261	15,631	1,036	6.4	926	6.3
Early Years and Child Care	210,176	21,954	210,937	23,388	761	0.4	1,435	6.5
Housing Support	271,874	135,751	229,781	141,933	(42,093)	(15.5)	6,182	4.6
Income Support	262,104	26,565	208,475	26,388	(53,629)	(20.5)	(177)	(0.7)
Long Term Care	102,693	41,615	106,975	45,595	4,282	4.2	3,980	9.6
Paramedics	125,494	65,337	130,298	66,774	4,804	3.8	1,437	2.2
TransHelp	31,325	27,439	30,950	27,257	(374)	(1.2)	(182)	(0.7)
Living	1,027,499	336,113	942,964	350,377	(84,535)	(8.2)	14,266	4.2
Chronic Disease Prevention	39,924	15,405	40,498	16,010	574	1.4	605	3.9
Early Growth and Development	23,233	5,626	23,433	5,826	200	0.9	200	3.6
Heritage Arts and Culture	5,860	5,445	5,881	5,556	21	0.4	111	2.0
Infectious Disease Prevention	43,194	13,014	43,440	13,718	246	0.6	704	5.4
Land Use Planning	7,312	3,803	7,868	3,960	556	7.6	157	4.1
Roads and Transportation	98,272	94,330	101,307	96,827	3,036	3.1	2,497	2.6
Waste Management	160,679	129,032	168,101	130,303	7,423	4.6	1,272	1.0
Thriving	378,473	266,656	390,530	272,201	12,057	3.2	5,546	2.1
CAO Office	2,799	2,799	2,797	2,797	(2)	(0.1)	(2)	(0.1)
Corporate Services	61,729	54,558	59,806	54,213	(1,924)	(3.1)	(345)	(0.6)
Regional Chair	795	795	824	824	29	3.6	29	3.6
Council	2,006	2,006	2,035	2,035	28	1.4	28	1.4
Non-Program(Less Capital Allocation)	64,007	(40,740)	63,642	(39,532)	(366)	(0.6)	1,208	(3.0)
Service Excellence & Innovation	27,493	26,802	27,789	27,098	296	1.1	296	1.1
Subtotal Enterprise Programs and Services	158,830	46,220	156,891	47,434	(1,939)	(1.2)	1,214	2.6
Capital Allocation	-	-	11,736	11,736	11,736	100.0	11,736	100.0
Leading	158,830	46,220	168,627	59,170	9,797	6.2	12,950	28.0
Regionally Controlled Services	1,564,802	648,988	1,502,122	681,749	(62,681)	(4.0)	32,762	5.0
External Organizations - Thriving								
Police Services								
Peel Regional Police	509,584	462,500	536,815	484,900	27,231	5.3	22,400	4.8
Community Events Policing Grant	274	274	280	280	5	2.0	5	2.0
Ontario Provincial Police	13,746	12,861	14,041	13,156	295	2.1	295	2.3
Subtotal Police Services	523,604	475,635	551,135	498,335	27,531	5.3	22,700	4.8
Conservation Authorities	29,316	29,266	29,967	29,967	651	2.2	701	2.4
Municipal Property Assessment Corporation	19,717	19,717	19,683	19,683	(34)	(0.2)	(34)	(0.2)
Subtotal Conservation and Assessment	49,033	48,983	49,650	49,650	617	1.3	667	1.4
Region Financed External Organizations	572,637	524,618	600,785	547,986	28,148	4.9	23,368	4.5
Total Property Tax Supported Services	2,137,439	1,173,606	2,102,907	1,229,736	(34,532)	(1.6)	56,129	4.8
Less Assessment Growth							(11,582)	(1.0)
Net Tax Levy Impact							44,547	3.8
Utility Rate Supported - Thriving								
Water Supply	368,282	281,008	388,569	299,986	20,287	5.5	18,978	6.8
Wastewater	236,559	187,869	249,653	202,289	13,094	5.5	14,420	7.7
Total Utility Rate Supported Services	604,841	468,878	638,222	502,276	33,382	5.5	33,398	7.1
Total Region	2,742,280	1,642,484	2,741,129	1,732,012	(1,151)	0.0	89,528	5.5

Note: May not add up due to rounding

* Costs for Community Events Policing Grant are budgeted through EPS

2022 Budget - Full Accrual Based
(\$'000)

	Revenue	Expenses
Operating Budget		
Council Proposed Budget	2,741,129	2,741,129
In-year budget adjustments	-	-
Board Proposed Peel Housing Corporation	106,202	106,202
Adjustment for intercompany transactions	(56,307)	(56,307)
PSAB Adjustments		
Contributions to reserves/reserve funds	-	(518,662)
Contributions from reserves/reserve funds	(68,125)	-
Payment to sinking fund for debt retirement	-	(66,432)
Other liabilities		2,223
Other adjustments	-	-
Adjusted Operating Budget	2,722,900	2,208,154
Capital Budget		
Council Proposed Budget*	1,117,344	1,117,344
Timing difference between budget and spending	(432,344)	(432,344)
Board Proposed Peel Housing Corporation	52,763	52,763
Timing difference between budget and spending	12,237	12,237
PSAB Adjustments		
Contributions from reserves/reserve funds	(357,339)	-
Acquisition of tangible capital assets	-	(561,163)
Amortization	-	319,254
Adjusted Capital Budget	392,661	508,091
Other		
Reserve fund interest and other revenue	56,871	-
Budget to be presented in Financial Statements	3,172,432	2,716,245

*proposed budget is net of capital provider loan

The schedule above provides a reconciliation of the total proposed 2022 Budget to the full accrual (PSAB) method.

Note: The Region presents its budget using a modified accrual method which is in accordance with *Municipal Act, 2001* requirements.

Under full accrual budgeting revenues are recognized as they are earned, even if the money has not been received, and spending on goods and services when it is incurred, even if the invoice has not yet been paid. Where capital investments are concerned, this treatment also requires that when a new asset is built or acquired, its full cost is not recorded in that year. Instead, only a portion of the cost, called amortization, is recorded as an expense in the year of acquisition and every subsequent year of the asset's useful life.

To enable alignment and comparison with the Audited Financial Statements, which are done under a full accrual basis as required by the Public Sector Accounting Board (PSAB), Summary I(c) provides a reconciliation of the 2022 Budget from the modified accrual method to a full accrual method.

Summary of Budget Costs Mitigated in 2022 Operating Budget
('000)

Service	Budget Costs Mitigated	Total Expenditures	Total Revenue	Net Costs
Property Tax Supported				
Adult Day	Efficiencies identified from operational cost reviews	(32)	-	(32)
Early Years and Child Care	Adjustments from the ongoing review of budgets	(119)	-	(119)
Community Investment	Adjustments from the ongoing review of budgets	(348)	-	(348)
Housing Support	Adjustments from the ongoing review of budgets	(1,182)		(1,182)
Income Support	Adjustments from the ongoing review of budgets	(1,052)	-	(1,052)
Long Term Care	Efficiencies identified from operational cost reviews	(243)	-	(243)
Paramedic Services	Efficiencies identified from operational cost reviews	(573)	-	(573)
TransHelp	TransHelp trip reductions	(1,036)	126	(910)
	Removal of contract position	(102)		(102)
Living		(4,687)	126	(4,561)
Chronic Disease Prevention	Efficiencies identified from operational cost reviews	(176)		(176)
Early Growth and Development	Efficiencies identified from operational cost reviews	(50)		(50)
Heritage Arts and Culture	Adjustments from the ongoing review of budgets	(96)		(96)
Infectious Disease Prevention	Efficiencies identified from operational cost reviews	(79)		(79)
Land Use Planning	Operational process improvements	(34)		(34)
Roads and Transportation	Operational process improvements	(130)		(130)
Waste Management	Operational process improvements	(270)		(270)
	Operational process improvements	(600)		(600)
Thriving		(1,435)	-	(1,435)
Enterprise Programs and Services	Adjustments from the ongoing review of budgets	(1,130)		(1,130)
	Adjustments from the ongoing review of services	(334)		(334)
	Savings from various continuous improvement initiatives	(29)		(29)
Leading		(1,493)	-	(1,493)
Regionally Controlled Tax Supported Services Subtotal		(7,615)	126	(7,489)
Conservation Authorities	General Levy - Program Review	(598)		(598)
Property Tax Supported Services Total		(8,213)	126	(8,087)
Utility Rate Supported Services - Thriving				
Wastewater	Expenditure reduction through line-by-line reviews	(26)		(26)
	Expenditure reduction through line-by-line reviews	(454)		(454)
Water Supply	Expenditure reduction through line-by-line reviews	(220)		(220)
Utility Rate Supported Services Total		(700)	-	(700)
Total Budget Costs Mitigated		(8,913)	126	(8,787)

Note: May not add up due to rounding

Appendix II
2022 Operating and Capital Budget

SUMMARY III (a)

Summary of 2022 Budget Rate Stabilization Reserve Draws

Service	2022 Budget \$'000	Reason for the Draw
Tax Supported Services		
Roads and Transportation	\$1,000	2022 budget for COVID-related expenses.
	\$300	Automated Speed Enforcement
TransHelp	\$198	2022 budget for COVID-related expenses.
Waste Management	\$397	2022 budget for COVID-related expenses.
	\$468	To fund 6 contract Band 3 staffing resources for cart maintenance
	\$327	Heart Lake Community Recycling Centre brought in house for cost saving starting April 2022 so requires three months of temporary funding for non-recurring costs
	\$784	Tonnage increase due to Covid 19 impact
	\$2,754	Smoothing the financial impact of the Blue Box program from 2022 to 2025
Land Use Planning	\$267	To fund the contract staffing resource for upcoming development related projects (2021/22).
Community Investment	\$600	Anti human trafficking strategy - Funding for specialized programming in a service hub delivered by non-profit service providers and operating funds for dedicated emergency housing supports. Reserve Funding to be gradually phased out and program to be funded through the net tax levy.
	\$300	Social Enterprise Model Pilot Program - 2 year (2022 & 2023, Council Resolution #2019-418)
Early Years and Child Care	\$2,820	Draw from reserves fund to phase in the provincial funding reduction impact over the four years from 2022 to 2025
Long Term Care	\$224	Transition costs for new Seniors' Health and Wellness Village (Council Resolution # 2021-396,397)
	\$2,284	36 FTE LTC staff + 1 HR Associate for COVID Response (Council Resolution # 2020-809)
Paramedics	\$2,550	Upstaffing of 23 Casual FTE to meet call demand in COVID recovery
	\$170	One-time expense for indirect expenses related to upstaffing to meet call demand in COVID recovery
Infections Disease Prevention	\$1,934	30 contract positions to respond to COVID-19 (Council Resolution # 2020-924)
	\$249	2 EPS contract positions to respond to COVID-19, 1 HR and 1 Communications staff (Council Resolution # 2020-924)
Enterprise Programs and Services	\$100	External consulting costs, equally shared amongst: Business and Financial Planning, Treasury, Corp Finance and Policy and Strategic Initiatives
	\$57	To fund the one-time setup cost for the remote agents in Customer Contact Center. Implementation of this initiative is deferred from 2021 to 2022 due to the impact of COVID-19.
	\$150	To create a two year vendor of record (VoR) pilot for recruitment services
	\$250	To replace the existing non-union job evaluation program
	\$50	To obtain a third party to assist the Region in developing and maintaining a Legal Register which is essential for the development of an occupational Health and Safety management system
	\$500	Securement of goods and services such as PPE for COVID-19 response
	\$3,650	WSIB Actuarial Adjustment as per current Actuarial Study
Total Tax Supported Services:	\$22,382	

Appendix II 2022 Operating and Capital Budget

SUMMARY III (a)

Summary of 2022 Budget Rate Stabilization Reserve Draws

Service	2022 Budget \$'000	Reason for the Draw
Utility Rate Supported Services		
Water Supply	\$457	This is for COVID-19 Peel Satellite Yards Contingency initiated in March 2020 in response to the COVID-19 pandemic. OCWA continues to provide enhanced cleaning at Peel Satellite yards offices including kitchenettes and washrooms. The funds are also used to purchase PPE for the staff.
	\$289	For COVID-related expenses procured by Operations support.
Wastewater	\$353	This is for COVID-19 Peel Satellite Yards Contingency initiated in March 2020 in response to the COVID-19 pandemic. OCWA continues to provide enhanced cleaning at Peel Satellite yards offices including kitchenettes and washrooms. The funds are also used to purchase PPE for the staff.
	\$289	For COVID-related expenses procured by Operations Support.
Total Utility Rate Supported Services:	\$1,388	
Regionally Controlled Services	\$23,770	
External Organizations		
Ontario Provincial Police	\$495	\$69K to phase-in continuing incremental costs due to COVID-19 and assist in Financial Recovery. Balance of \$426K to phase out the budgeted savings relating to contract enhancement vacancies that had been experienced in previous years billing reconciliations.
Peel Regional Police	\$7,963	To fund one-time expenditures
Total External Organizations	\$8,458	
Total Region	\$32,228	

Note: May not add up due to rounding

Appendix II
2022 Operating and Capital Budget

Summary of 2022 COVID-19 Funding Reserve Draws

SUMMARY III (b)

Service	2022 Budget \$'000	Reason for the Draw
<i>Tax Supported Services</i>		
Enterprise Programs and Services	\$7,130	Decrease of \$7.1M in Greater Toronto Airports Authority payments in lieu of taxes (PILTs) due to decreased passenger volume as a result of COVID-19
Total Tax Supported Services:	\$7,130	
Total Region	\$7,130	

Appendix II 2022 Operating and Capital Budget

SUMMARY IV

2022 - 2025 Operating Budget Forecast (\$'000)

	2022 Proposed Budget					2023 Forecast				
	Expense	Revenue	Net Exp	\$	%	Expense	Revenue	Net Exp	\$	%
Property Tax Supported										
Adult Day	8,286	(4,875)	3,411	664	24.2%	11,633	(7,568)	4,065	654	19.2%
Community Investment	17,261	(1,630)	15,631	926	6.3%	17,392	(1,630)	15,761	131	0.8%
Early Years and Child Care	210,937	(187,548)	23,389	1,435	6.5%	202,680	(177,989)	24,691	1,302	5.6%
Housing Support	229,781	(87,848)	141,933	6,182	4.6%	233,385	(84,264)	149,121	7,188	5.1%
Income Support	208,475	(182,087)	26,388	(177)	(0.7%)	230,487	(202,777)	27,709	1,321	5.0%
Long Term Care	106,975	(61,380)	45,595	3,980	9.6%	107,273	(59,517)	47,757	2,162	4.7%
Paramedics	130,298	(63,525)	66,774	1,437	2.2%	132,050	(62,578)	69,472	2,699	4.0%
TransHelp	30,950	(3,693)	27,258	(182)	(0.7%)	31,928	(3,639)	28,290	1,032	3.8%
Living	942,964	(592,586)	350,378	14,266	4.2%	966,828	(599,961)	366,866	16,488	4.7%
Chronic Disease Prevention	40,498	(24,488)	16,010	605	3.9%	41,518	(24,489)	17,029	1,019	6.4%
Early Growth and Development	23,433	(17,607)	5,827	200	3.6%	24,135	(17,607)	6,528	701	12.0%
Heritage Arts and Culture	5,881	(325)	5,556	111	2.0%	5,981	(328)	5,652	96	1.7%
Infectious Disease Prevention	43,440	(29,722)	13,718	704	5.4%	38,574	(23,844)	14,731	1,013	7.4%
Land Use Planning	7,868	(3,908)	3,960	157	4.1%	8,345	(3,981)	4,364	404	10.2%
Roads and Transportation	101,307	(4,480)	96,827	2,497	2.6%	101,814	(3,224)	98,590	1,762	1.8%
Waste Management	168,101	(37,798)	130,304	1,272	1.0%	172,764	(41,188)	131,576	1,272	1.0%
Thriving	390,530	(118,328)	272,202	5,546	2.1%	393,130	(114,662)	278,468	6,266	2.3%
CAO Office	2,797	-	2,797	(2)	(0.1%)	2,853	-	2,853	56	2.0%
Corporate Services	59,806	(5,593)	54,213	(345)	(0.6%)	60,262	(5,681)	54,581	368	0.7%
Council & Chair	2,858	-	2,858	57	2.0%	2,920	-	2,920	62	2.2%
Non-Program (Less Capital Allocation)	63,642	(103,174)	(39,532)	1,208	(3.0%)	74,661	(94,999)	(20,338)	19,194	(48.6%)
Service Excellence & Innovation	27,789	(691)	27,097	296	1.1%	28,693	(700)	27,993	896	3.3%
Subtotal Enterprise Programs and Services	156,892	(109,458)	47,434	1,214	2.6%	169,953	(101,380)	68,573	21,139	44.6%
Capital Allocation	11,736	-	11,736	11,736	100.0%	12,300	-	12,300	564	4.8%
Leading	168,627	(109,458)	59,170	12,950	28.0%	181,689	(101,380)	80,309	21,139	35.7%
Regionally Controlled Services	1,502,122	(820,372)	681,750	32,762	5.0%	1,541,647	(816,004)	725,643	43,893	6.4%
External Organizations - Thriving										
Police Services										
Peel Regional Police	536,815	(51,915)	484,900	22,400	4.8%	562,515	(51,915)	510,600	25,700	5.3%
Community Events Policing Grant	280	-	280	5	2.0%	285	-	285	6	2.0%
Ontario Provincial Police	14,041	(885)	13,156	295	2.3%	14,430	(785)	13,645	489	3.7%
Subtotal Police Services	551,135	(52,800)	498,335	22,700	4.8%	577,230	(52,700)	524,530	26,195	5.3%
Conservation Authorities	29,967	-	29,967	701	2.4%	31,385	-	31,385	1,418	4.7%
Municipal Property Assessment Corporation	19,683	-	19,683	(34)	(0.2%)	20,024	-	20,024	341	1.7%
Subtotal Conservation and Assessment	49,650	-	49,650	667	1.4%	51,409	-	51,409	1,758	3.5%
Region Financed External Organizations	600,785	(52,800)	547,986	23,368	4.5%	628,639	(52,700)	575,939	27,953	5.1%
Total Property Tax Supported Services	2,102,907	(873,171)	1,229,736	56,129	4.8%	2,170,286	(868,704)	1,301,582	71,847	5.8%
Utility Rate Supported - Thriving**										
Water Supply	388,569	(88,583)	299,986	18,978	6.8%	408,645	(88,675)	319,970	19,984	6.7%
Wastewater	249,653	(47,364)	202,290	14,421	7.7%	262,322	(47,466)	214,856	12,566	6.2%
Total Utility Rate Supported Services	638,222	(135,946)	502,276	33,398	7.1%	670,967	(136,141)	534,826	32,550	6.5%
Total Region	2,741,129	(1,009,118)	1,732,012	89,528	5.5%	2,841,253	(1,004,845)	1,836,408	104,397	6.0%

Note: May not add up due to rounding

* Costs for Community Events Policing Grant are budgeted through EPS

** Peel Direct Billing

Appendix II 2022 Operating and Capital Budget

SUMMARY IV

2022 - 2025 Operating Budget Forecast (\$'000)

	2024 Forecast					2025 Forecast				
	Expense	Revenue	Net Exp	\$	%	Expense	Revenue	Net Exp	\$	%
Property Tax Supported										
Adult Day	9,380	(4,916)	4,464	399	9.8%	9,590	(4,932)	4,658	194	4.4%
Community Investment	17,226	(1,330)	15,895	134	0.9%	17,363	(930)	16,433	538	3.4%
Early Years and Child Care	200,183	(174,180)	26,003	1,312	5.3%	200,572	(173,248)	27,324	1,321	5.1%
Housing Support	234,252	(81,768)	152,484	3,363	2.3%	234,650	(78,415)	156,235	3,752	2.5%
Income Support	246,510	(217,444)	29,066	1,357	4.9%	259,426	(228,967)	30,459	1,393	4.8%
Long Term Care	109,727	(60,286)	49,441	1,684	3.5%	112,241	(60,873)	51,368	1,927	3.9%
Paramedics	138,143	(64,710)	73,433	3,961	5.7%	143,006	(67,780)	75,226	1,793	2.4%
TransHelp	33,030	(3,789)	29,241	951	3.4%	34,168	(3,946)	30,222	981	3.4%
Living	988,450	(608,423)	380,027	13,160	3.6%	1,011,017	(619,091)	391,926	11,899	3.1%
Chronic Disease Prevention	42,408	(24,490)	17,918	889	5.2%	43,322	(24,491)	18,831	912	5.1%
Early Growth and Development	24,762	(17,607)	7,155	627	9.6%	25,407	(17,607)	7,799	644	9.0%
Heritage Arts and Culture	6,079	(332)	5,747	95	1.7%	6,179	(335)	5,844	97	1.7%
Infectious Disease Prevention	39,489	(23,861)	15,628	897	6.1%	40,427	(23,879)	16,548	921	5.9%
Land Use Planning	8,844	(4,055)	4,789	425	9.7%	9,025	(4,131)	4,894	105	2.2%
Roads and Transportation	103,239	(3,271)	99,968	1,378	1.4%	104,421	(3,319)	101,103	1,135	1.1%
Waste Management	166,935	(34,087)	132,848	1,273	1.0%	144,470	(10,350)	134,120	1,272	1.0%
Thriving	391,757	(107,703)	284,054	5,585	2.0%	373,251	(84,112)	289,139	5,085	1.8%
CAO Office	2,910	-	2,910	57	2.0%	2,968	-	2,968	59	2.0%
Corporate Services	60,693	(5,772)	54,921	340	0.6%	61,110	(5,864)	55,245	325	0.6%
Council & Chair	2,983	-	2,983	63	2.2%	3,048	-	3,048	65	2.2%
Non-Program (Less Capital Allocation)	86,408	(95,183)	(8,775)	11,563	(56.9%)	98,678	(95,375)	3,303	12,078	(137.6%)
Service Excellence & Innovation	29,600	(708)	28,892	899	3.2%	30,511	(717)	29,794	902	3.1%
Subtotal Enterprise Programs and Services	183,758	(101,663)	82,095	13,522	19.7%	198,079	(101,956)	96,123	14,028	17.1%
Capital Allocation	12,900	-	12,900	600	4.9%	13,500	-	13,500	600	4.7%
Leading	195,494	(101,663)	93,831	13,522	16.8%	209,815	(101,956)	107,859	14,028	15.0%
Regionally Controlled Services	1,575,701	(817,790)	757,911	32,268	4.4%	1,594,083	(805,159)	788,924	31,013	4.1%
External Organizations - Thriving										
Police Services										
Peel Regional Police	587,715	(51,915)	535,800	25,200	4.9%	613,015	(51,915)	561,100	25,300	4.7%
Community Events Policing Grant	291	-	291	6	2.0%	297	-	297	6	2.0%
Ontario Provincial Police	14,829	(660)	14,169	524	3.8%	15,257	(540)	14,717	548	3.9%
Subtotal Police Services	602,835	(52,575)	550,260	25,729	4.9%	628,568	(52,455)	576,113	25,854	4.7%
Conservation Authorities	32,817	-	32,817	1,432	4.6%	34,276	-	34,276	1,459	4.4%
Municipal Property Assessment Corporation	20,371	-	20,371	347	1.7%	20,724	-	20,724	353	1.7%
Subtotal Conservation and Assessment	53,187	-	53,187	1,779	3.5%	54,999	-	54,999	1,812	3.4%
Region Financed External Organizations	656,022	(52,575)	603,447	27,508	4.8%	683,568	(52,455)	631,113	27,665	4.6%
Total Property Tax Supported Services	2,231,723	(870,365)	1,361,358	59,776	4.6%	2,277,651	(857,614)	1,420,036	58,678	4.3%
Utility Rate Supported - Thriving**										
Water Supply	429,060	(88,771)	340,289	20,319	6.4%	450,484	(88,869)	361,615	21,326	6.3%
Wastewater	275,164	(47,573)	227,591	12,735	5.9%	289,234	(47,682)	241,552	13,961	6.1%
Total Utility Rate Supported Services	704,224	(136,344)	567,880	33,054	6.2%	739,718	(136,551)	603,167	35,287	6.2%
Total Region	2,935,947	(1,006,708)	1,929,239	92,830	5.1%	3,017,368	(994,165)	2,023,203	93,965	4.9%

Note: May not add up due to rounding

* Costs for Community Events Policing Grant are budgeted through EPS

** Peel Direct Billing

Summary of Staffing Resources*

	Resources to Achieve Level of Service	
	2021	2022 Proposed
Adult Day	54.82	57.82
Community Investment	32.70	32.50
Early Years and Child Care	105.68	105.60
Housing Support	211.30	217.86
Income Support	372.82	370.54
Long Term Care	741.73	764.49
Paramedics	638.08	638.08
TransHelp	129.10	129.10
Living	2,286.23	2,315.99
Chronic Disease Prevention	270.98	270.98
Early Growth and Development	168.30	168.30
Heritage Arts and Culture	22.00	22.00
Infectious Disease Prevention	247.87	247.87
Land Use Planning	50.50	54.50
Roads and Transportation	191.70	194.70
Waste Management	215.20	224.20
Thriving	1,166.54	1,182.55
CAO Office	13.00	13.00
Corporate Services	525.16	529.16
Council & Chair	3.00	3.00
Total Corporate Services	541.16	545.16
Service Excellence & Innovation	256.40	260.80
Leading	797.56	805.96
Total Regionally Controlled Property Tax Supported	4,250.33	4,304.49
Utility Rate Supported - Thriving		
Water Supply	291.13	294.13
Wastewater	247.13	248.13
Total Utility Rate Supported Services	538.25	542.25
Total Regionally Controlled	4,788.58	4,846.74
Peel Living	56.00	56.00
Peel Regional Police	3,148.00	3,168.00
Total Region	7,992.58	8,070.74

* Regular Positions (Full Time Equivalent, FTE)

2022 Capital Budget - Sources of Financing
(\$'000)

	Development Charges	Reserves & Reserve Funds*	External Funding	Debt Funding	Total Financing	% of Total
Property Tax Supported						
Adult Day	-	-	-	-	-	-
Community Investment	-	-	-	-	-	-
Early Years and Child Care	-	115	-	-	115	-
Housing Support	24,664	71,052	7,962	17,949	121,627	10.8%
Income Support	-	-	-	-	-	-
Long Term Care	-	9,107	-	-	9,107	0.8%
Paramedics	6,054	20,147	800	-	27,001	2.4%
TransHelp	344	3,002	733	-	4,079	0.4%
Living	31,062	103,423	9,496	17,949	161,930	14.4%
Chronic Disease Prevention	-	250	-	-	250	-
Early Growth and Development	-	-	-	-	-	-
Heritage Arts and Culture	-	560	-	-	560	-
Infectious Disease Prevention	-	100	-	-	100	-
Land Use Planning	1,280	1,030	-	-	2,310	0.2%
Roads and Transportation	96,270	54,085	450	-	150,805	13.4%
Waste Management	-	16,271	-	-	16,271	1.4%
Thriving	97,550	72,296	450	-	170,296	15.2%
Corporate Services	200	21,210	-	-	21,410	1.9%
Service Excellence & Innovation	-	10,334	-	-	10,334	0.9%
Leading	200	31,544	-	-	31,744	2.8%
Regionally Controlled Tax Supported Services	128,812	207,263	9,946	17,949	363,970	32.4%
External Organizations - Thriving						
Police Services	21,287	36,421	2,605	-	60,313	5.4%
Conservation Authorities	-	3,416	-	-	3,416	0.3%
Region Financed External Organizations	21,287	39,837	2,605	-	63,729	5.7%
Total Property Tax Supported Services	150,099	247,099	12,551	17,949	427,698	38.1%
Utility Rate Supported - Thriving						
Water Supply	50,986	171,869	679	-	223,534	19.9%
Wastewater	266,464	188,438	16,582	-	471,484	42.0%
Total Utility Rate Supported Services	317,449	360,308	17,261	-	695,018	61.9%
Total Region	467,548	607,407	29,812	17,949	1,122,717	100.0%

Note: May not add up due to rounding

*Includes contribution from Federal Gas Tax Reserve Fund

2022 vs 2021 Capital Budget Summary
(\$'000)

	2022 Capital Budget	2021 Capital Budget	Change from 2021	
			\$	%
Property Tax Supported				
Adult Day	-	-	-	-
Community Investment	-	-	-	-
Early Years and Child Care	115	3,318	(3,203)	(96.5%)
Housing Support	121,627	137,247	(15,620)	(11.4%)
Income Support	-	-	-	-
Long Term Care	9,107	5,028	4,079	81.1%
Paramedics	27,001	28,109	(1,108)	(3.9%)
TransHelp	4,079	2,130	1,949	91.5%
Living	161,930	175,832	(13,902)	(7.9%)
Chronic Disease Prevention	250	250	-	-
Early Growth and Development	-	-	-	-
Heritage, Arts and Culture	560	456	104	22.8%
Infectious Disease Prevention	100	100	-	-
Land Use Planning	2,310	7,510	(5,200)	(69.2%)
Roads and Transportation	150,805	110,312	40,493	36.7%
Waste Management	16,271	6,822	9,449	138.5%
Thriving (Tax Supported)	170,296	125,450	44,846	35.7%
Corporate Services	21,410	15,009	6,401	42.6%
Service Excellence & Innovation	10,334	28,733	(18,399)	(64.0%)
Leading	31,744	43,742	(11,998)	(27.4%)
Regionally Controlled Tax Supported Services	363,970	345,024	18,946	5.5%
External Organizations - Thriving				
Police Services	60,313	57,936	2,377	4.1%
Conservation Authorities	3,416	5,933	(2,518)	(42.4%)
Region Financed External Organizations	63,729	63,869	(140)	(0.2%)
Total Property Tax Supported Services	427,698	408,892	18,806	4.6%
Utility Rate Supported - Thriving				
Water Supply	223,534	185,360	38,173	20.6%
Wastewater	471,484	404,630	66,855	16.5%
Total Utility Rate Supported Services	695,018	589,990	105,028	17.8%
Total Region	1,122,717	998,882	123,834	12.4%

Note: May not add up due to rounding

2022 to 2031 Capital Plan - Sources of Financing
(\$'000)

	Development Charges	Reserves & Reserve Funds*	External Funding	Debt Funding	Total Financing	% of Total
Property Tax Supported						
Adult Day	-	-	-	-	-	-
Community Investment	-	-	-	-	-	-
Early Years and Child Care	-	8,879	-	-	8,879	0.1%
Housing Support	118,330	688,231	190,605	106,585	1,103,752	9.3%
Income Support	-	-	-	-	-	-
Long Term Care	17,000	111,624	-	-	128,624	1.1%
Paramedics	15,349	172,403	800	-	188,552	1.6%
TransHelp	4,909	21,224	6,046	-	32,179	0.3%
Living	155,589	1,002,362	197,451	106,585	1,461,987	12.3%
Chronic Disease Prevention	-	3,250	-	-	3,250	-
Early Growth and Development	-	-	-	-	-	-
Heritage Arts and Culture	-	11,473	-	-	11,473	0.1%
Infectious Disease Prevention	-	8,060	-	-	8,060	0.1%
Land Use Planning	13,440	10,460	-	-	23,900	0.2%
Roads and Transportation	1,172,900	644,756	83,815	-	1,901,471	16.0%
Waste Management	-	273,349	-	122,015	395,364	3.3%
Thriving	1,186,340	951,348	83,815	122,015	2,343,518	19.7%
Corporate Services	2,000	108,210	-	-	110,210	0.9%
Service Excellence & Innovation	-	145,833	-	-	145,833	1.2%
Leading	2,000	254,043	-	-	256,043	2.2%
Regionally Controlled Tax Supported Services	1,343,929	2,207,752	281,266	228,600	4,061,548	34.1%
External Organizations - Thriving						
Police Services	115,729	538,014	18,508	-	672,251	5.7%
Conservation Authorities	-	6,107	-	-	6,107	0.1%
Region Financed External Organizations	115,729	544,121	18,508	-	678,358	5.7%
Total Property Tax Supported Services	1,459,658	2,751,873	299,774	228,600	4,739,905	39.8%
Utility Rate Supported - Thriving						
Water Supply	1,564,758	1,392,523	5,778	-	2,963,059	24.9%
Wastewater	2,641,393	1,525,734	24,313	-	4,191,440	35.2%
Total Utility Rate Supported Services	4,206,151	2,918,256	30,091	-	7,154,498	60.2%
Total Region	5,665,809	5,670,129	329,866	228,600	11,894,404	100.0%

Note: May not add up due to rounding

*Includes contribution from Federal Gas Tax Reserve Fund

SUMMARY OF 2022 USER FEE CHANGES

Each year, as part of the business planning and budget process, all fees and charges imposed by the Region are reviewed and updated to form part of the Region's annual financial plan. The revised fees and charges are presented to Regional Council for approval through the budget process and the schedules attached to the fee by-laws are amended each year to reflect the newly enacted fees.

In past years, Water Consumption, Wastewater, Sewer, and Waste Management System Fees and Charges have been contained in four separate by-laws in addition to the 'Fees By-law'.

To streamline the process, staff are proposing that all of these fees and charges be incorporated into the Region's 'Fees By-law' for 2022 and beyond. One by-law will therefore be brought forward to Council for enactment this year, to amend the Region's 'Fees By-law', and to incorporate the water, wastewater, sewer and waste management system fees and charges into the Fees By-law, to repeal the other four fee by-laws and to update the fee schedules for 2022.

The 2022 Fees By-law, together with Schedule A and Schedule B will be attached to the appropriate amending by-law when presented to Council for enactment with the Budget. Schedules A and B reflect a format similar to the Budget as it focuses on services and service outcomes to Peel's community and strives to streamline how the information is presented to both Council and the public. These schedules detail 395 proposed user fees in total. The proposed changes to Schedule A, which will be attached to the 2022 Fees By-law, are outlined in Summary VIII a) and the proposed changes to the water and wastewater rates, which will be set out in Schedule B attached to the 2022 Fees By-law, are outlined in Summary VIII b).

In 2022, there are 203 changes to the user fees. This comprises of 195 fee increases and 8 deletions. Table A below provides a summary of the type of change. Table B on the following page provides a summary of the proposed changes by department/services.

TABLE A: 2022 User Fee Summary of Changes

TYPE OF CHANGE			Number of Changes
New Fees	I	New fees for new Product/Service being provided	0
	II	New fee to recover costs due to higher volumes	0
	III	New fees that were previously under one fee, but are now split into new fees related to specific services	0
	IV	New fees to reflect past and present business practices	0
	V	New fees mandated by Province	0
Increases	VI	Increased fees due to inflation and/or labour cost increases	166
	VII	Increased fees to transition to full cost recovery	13
	VIII	Increased fees mandated by Province	0
	IX	Increased fees to align with market value	16
Deletions	X	Deleted fees as service is no longer required	5
	XI	Deleted fees as the fee was combined with another fee	0
	XII	Deleted fees as the fee will be approved by Council on a case by case basis	0
	XIII	Deleted fees as fee is no longer being imposed	1
	XIV	Deleted Fees as fee will be included in contracts between the parties	0
	XV	Removed fees	2
Decreases	XVI	Decreased fees to align with market value	0
	XVII	Decreased fees due to change in services	0
	XVIII	Decreased fees mandated by Province	0
Other	XIX	Other fee changes (deleted fee to correct duplication; modified fees for rounding; fees changed from set amount to actual cost recovery; change in fee due to HST not being applicable/HST being applicable)	0
TOTAL			203

SUMMARY OF 2022 USER FEE CHANGES

TABLE B: Number of Fee Changes by Service

DEPARTMENTS/SERVICES	TYPES OF CHANGES (effective January 1, 2022)*																			TOTAL
	New Fees					Increases				Deletions						Decreases			Other	
	I	II	III	IV	V	VI	VII	VIII	IX	X	XI	XII	XIII	XIV	XV	XVI	XVII	XVIII	XIX	
PART 1: Corporate Services	0	0	0	0	0	0	0	0	3	1	0	0	0	0	0	0	0	0	0	4
PART 2: Heritage, Arts and Culture	0	0	0	0	0	32	0	0	12	0	0	0	0	0	0	0	0	0	0	44
PART 3: Public Works - Water Supply	0	0	0	0	0	76	0	0	0	2	0	0	1	0	0	0	0	0	0	79
PART 3: Public Works - Wastewater	0	0	0	0	0	20	0	0	0	2	0	0	0	0	0	0	0	0	0	22
PART 3: Public Works - Sewer Surcharge	0	0	0	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	2
PART 3: Public Works - Roads and Transportation	0	0	0	0	0	23	5	0	1	0	0	0	0	0	0	0	0	0	0	29
PART 3: Public Works - TransHelp	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1
PART 3: Public Works - Land Use Planning	0	0	0	0	0	0	7	0	0	0	0	0	0	0	2	0	0	0	0	9
PART 3: Public Works - Waste Management	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PART 3: Public Works - Waste Management System Fees	0	0	0	0	0	3	0	0	0	0	0	0	0	0	0	0	0	0	0	3
PART 4: Health Services - Health General	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PART 4: Health Services - Chronic Disease Prevention	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PART 4: Health Services - Infectious Disease Prevention	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PART 4: Health Services - Adult Day	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1
PART 4: Health Services - Long Term Care	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	2
PART 4: Health Services - Paramedic Services	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1
PART 5: Service Excellence & Innovation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SUBTOTAL	0	0	0	0	0	160	13	0	16	5	0	0	1	0	2	0	0	0	0	197

DEPARTMENTS/SERVICES	TYPES OF CHANGES (effective April 1, 2022)**																			TOTAL
	New Fees					Increases				Deletions						Decreases			Other	
	I	II	III	IV	V	VI	VII	VIII	IX	X	XI	XII	XIII	XIV	XV	XVI	XVII	XVIII	XIX	
PART 7a: Water consumption	0	0	0	0	0	3	0	0	0	0	0	0	0	0	0	0	0	0	0	3
PART 7b: Wastewater system (sewer charge)	0	0	0	0	0	3	0	0	0	0	0	0	0	0	0	0	0	0	0	3
SUBTOTAL	0	0	0	0	0	6	0	0	0	0	0	0	0	0	0	0	0	0	0	6
TOTAL	0	0	0	0	0	166	13	0	16	5	0	0	1	0	2	0	0	0	0	203

* Additional details will be provided in Summary VIII a)

** Additional details will be provided in Summary VIII b)

Deleted Fees:

1 User fees under PART 1: Corporate Services - General Corporate is deleted due to service is no longer required (1-Video/audio recording of meetings are available on the Region of Peel Youtube Channel and can be accessed through the RoP website)

2 User fees under PART 3: Public Works - Water Supply are deleted due to service is no longer required (2-They are available on the website digitally. No print is needed anymore)

1 User fees under PART 3 : Public Works - Water Supply is deleted as fee is no longer being imposed (1-This fee is being deleted as the Region of Peel will no longer be selling rain barrels.)

2 User fees under PART 3: Public Works - Wastewater are deleted due to service is no longer required (2-They are available on the website digitally. No print is needed anymore)

2 User fees under PART 3: Public Works - Land Use Planning are removed (2- Staff time related to Ontario Land Tribunal is not recoverable)

Additional Changes: User Fee Name/Footnote Changes:

‡ PART 1: Corporate Services includes Finance section name change

‡‡ PART 3: Sewer Surcharge Rate and Sewer Waste Disposal Charge section added to incorporate fees previously contained in the Sewer Surcharge Rate and Sewer Waste Disposal Charge By-law

‡‡‡ PART 3: Waste Management System Fees section added to incorporate fees previously contained in the Waste Management System Fees and Charges By-law

Appendix II 2022 Operating and Capital Budget

Summary VIII a)

SUMMARY OF 2022 USER FEE CHANGES

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	2022 Proposed Fee	HST (+ or n/a)	2022 Proposed Fees inclusive of applicable taxes	Variance 2021 vs 2022 (\$)	Key (Type of Change)
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PART 1 : CORPORATE SERVICES

General Corporate

Information Request Fees (does not apply to MFIPPA requests)¹

Council/Committee Audio Reproduction	USB	\$15.00	\$0.00	+	\$0.00	-15.00	X
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¹ MFIPPA fees are set out in the Municipal Freedom of Information and Protection of Privacy Act, R.S.O 1990, c.M.56 and Regulations.

PART 1 : CORPORATE SERVICES†

Development Financing

Compliance Letters (inquiries on compliance with Regional conditions for sale/purchase of property)	letter	\$115.00	\$130.00	n/a	\$130.00	15.00	IX
Review DC Deferral Payments	request	\$700.00	\$1,000.00	+	\$1,130.00	300.00	IX

PART 1 : CORPORATE SERVICES†

Accounting Services

N.S.F. Cheque	cheque	\$33.00	\$34.50	n/a	\$34.50	1.50	IX
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PART 2: HERITAGE, ARTS AND CULTURE

Archives Fees²

Photocopies - standard (textual records)	copy	\$0.44	\$0.45	+	\$0.51	0.01	VI
Photocopies – high resolution (aerial photographs; certain other graphical media)	copy	\$2.00	\$2.04	+	\$2.31	0.04	VI
Copy of existing scan to disk	item	\$15.00	\$15.30	+	\$17.29	0.30	VI
New scan at basic resolution and size	item	\$20.00	\$20.40	+	\$23.05	0.40	VI
Custom scan at high resolution - Standard Sizes	scan	\$12.00 - \$45.00	\$12.24 - \$45.90	+	\$12.24 - \$45.90 + HST	.24 - .90	VI
Custom scan at high resolution - special orders and oversized	scan	\$50.00 - \$200.00	\$51.00 - \$204.00	+	\$51.00 - \$204.00 + HST	1.00 - 4.00	VI
Remote Fee for Service Research	hour	\$30.97	\$31.59	+	\$35.70	0.62	VI
Copies/clips from Digitized Moving Images - Commercial	item	\$50.00	\$51.00	+	\$57.63	1.00	VI
Copies/clips from Undigitized Moving Images or Custom Edits - Commercial	Item	Actual costs + \$50.00 surcharge	Actual costs + \$51.00 surcharge	+	Actual costs + \$51.00 surcharge + HST	1.00	VI
Copies/clips from Digitized Moving Images - Non Commercial	item	\$25.00	\$25.50	+	\$28.82	0.50	VI

² Friends of the Peel Art Gallery, Museum & Archives receive a 10% discount on all Archive Fees.

Programs

Adult Programs, members	adult	\$25.50 - \$102.00	\$26.01 - \$104.04	+	\$26.01 - \$104.04 + HST	.51 - 2.04	VI
Workshop Promotional Fee	adult/child	\$10.00 - \$20.00	\$10.20 - \$20.40	+	\$10.20 - \$20.40 + HST	.20 - .40	VI
Adult Programs	adult	\$30.00 - \$120.00	\$30.60 - \$122.40	+	\$30.60 - \$122.40 + HST	.60 - 2.40	VI
PAMA Kids, members	child	\$25.50 - \$59.50	\$26.01 - \$60.69	n/a	\$26.01 - \$60.69	.51 - 1.19	VI
PAMA Kids	child	\$30.00 - \$70.00	\$30.60 - \$71.40	n/a	\$30.60 - \$71.40	.60 - 1.40	VI
School Visit Tours of Art Gallery & Museum	student	\$5.31 - \$13.28	\$5.42 - \$13.55	+	\$5.42 - \$13.55 + HST	.11 - .27	VI
Private Tours, members or Not for Profit	group	\$6.80 per person (group minimum of 15)	\$6.94 per person (group minimum of 15)	+	\$6.94 per person (group minimum of 15) + HST	0.14	VI
Private Tours	group	\$8.00 per person (group minimum of 15)	\$8.16 per person (group minimum of 15)	+	\$8.16 per person (group minimum of 15) + HST	0.16	VI
Worry Free/Private Workshops, members or Not for Profit	group (1 - 20) group (21 - 40)	\$110.93 - \$221.85	\$113.15 - \$226.29	+	\$113.15 - \$226.29 + HST	2.22 - 4.44	VI
Worry Free/Private Workshops	group (1 - 20) group (21 - 40)	\$130.50 - \$261.00	\$133.11 - \$266.22	+	\$133.11 - \$266.22 + HST	2.61 - 5.22	VI
PAMA Kids Camp, members	child	\$191.25 - \$234.60	\$195.00 - \$238.00	n/a	\$195.00 - \$238.00	\$3.75 - \$3.40	VI
PAMA Kids Camp	child	\$225.00 - \$276.00	\$230.00 - \$281.00	n/a	\$230.00 - \$281.00	5.00	VI
Birthday Parties at PAMA	group (15)	\$150.00 - \$400.00	\$160.00 - \$410.00	n/a	\$160.00 - \$410.00	10.00	VI
Add- On Program	Adult/child	\$1.74 - \$13.05	\$1.77 - \$13.31	+	\$1.77 - \$13.31 + HST	.03 - .26	VI

Appendix II 2022 Operating and Capital Budget

Summary VIII a)

SUMMARY OF 2022 USER FEE CHANGES

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	2022 Proposed Fee	HST (+ or n/a)	2022 Proposed Fees inclusive of applicable taxes	Variance 2021 vs 2022 (\$)	Key (Type of Change)
Add-On Program, Members	Adult/child	\$0.00 - \$11.09	\$0.00 - \$11.31	+	\$0.00 - \$11.31 + HST	0.22	VI
Seniors Programming	Adult	\$8.70 - \$87.00	\$8.87 - \$88.74	+	\$8.87 - \$88.74 + HST	.17 - 1.74	VI
Seniors Programming, members	Adult	\$7.40 - \$73.95	\$7.55 - \$75.43	+	\$7.55 - \$75.43 + HST	.15 - 1.48	VI

Facility Rental Business Hours

Facility Rental, Thurs evenings, 2.5 hours	6pm-8:30pm	\$325.00	\$400.00	+	\$452.00	75.00	IX
Facility Rental, Thurs evenings, 2.5 hours, Members or Not for Profit	6pm-8:30pm	\$276.25	\$340.00	+	\$384.20	63.75	IX
Hourly Staffing fee for extra hours	by the hour	\$150.00	\$300.00	+	\$339.00	150.00	VI

Saturday and Sunday Rates

Facility Rental, Saturday & Sunday, 4 hours, Members or Not for Profit	1/2 day	\$510.00	\$595.00	+	\$672.35	85.00	IX
Facility Rental, Saturday & Sunday, 4 hours	1/2 day	\$600.00	\$700.00	+	\$791.00	100.00	IX

Courtroom Use Fees- Weekdays (Occupancy 90 people)

Wedding or Event photos only	package	\$270.00	\$350.00	+	\$395.50	80.00	IX
Courtroom ceremony (rehearsal, prep, photos) ³	package	\$800.00	\$1,000.00	+	\$1,130.00	200.00	IX

³ Members of the Peel Art Gallery, Museum & Archives receive a 15% discount

Film Productions:

Set up/dismantle plus additional expenses (i.e. security, janitorial)	per 8 hrs day during 8:30 am - 4:30 pm	\$1,500.00 + expenses	\$1,750.00 + expenses	+	\$1,750.00 + expenses + HST	250.00	IX
Set up/dismantle additional hours	Per hour before or after 8:30 am - 4:30 pm	\$220.00 - \$400.00	\$250.00 - \$400.00	+	\$250.00 - \$400.00 + HST	30.00	IX
Film shoot days in the Historic Courtroom	per 12 hrs day from 7:30 am to 7:30 pm	\$3,000.00 + expenses	\$3,300.00 + expenses	+	\$3,300.00 + expenses + HST	300.00	IX
Extra hours for exterior shots	Per hour outside of 8:30 am - 4:30 pm	\$220.00 - \$400.00	\$250.00 - \$400.00	+	\$250.00 - \$400.00 + HST	30.00	IX
Staff Relocation Cost	per shoot	\$3,000.00	\$3,060.00	+	\$3,457.80	60.00	VI
Security staff	per hour	\$75.00	\$76.50	+	\$86.45	1.50	VI
Maintenance staff	per hour	\$75.00	\$76.50	+	\$86.45	1.50	VI
Janitorial staff	per hour	\$75.00	\$76.50	+	\$86.45	1.50	VI
Film Site Representative	per hour, per person	\$75.00 - \$150.00	\$100.00 - \$150.00	+	\$100.00 - \$150.00 + HST	25.00	IX
Staffing fee, Core PAMA staff	per hour, per person	\$75.00 - \$150.00	\$100.00 - \$150.00	+	\$100.00 - \$150.00 + HST	25.00	IX

PART 3: PUBLIC WORKS⁴

⁴The Commissioner of Public Works is authorized to grant exemptions from the Region of Peel's user fees and any other applicable fees, securities or charges that apply to a permit, license or approval required to deliver the Hurontario Light Rail Transit project, where the Commissioner of Public Works deems it appropriate to do so.

Water Supply

Subdivision/New Main Fees

Subdivision Hydrant Inspections - Untampered	hydrant	\$585.00	\$598.00	n/a	\$598.00	13.00	VI
Subdivision Hydrant Inspections - Tampered	hydrant	\$127.00	\$130.00	n/a	\$130.00	3.00	VI
Subdivision Pressure/Chlorination Tests (for additional tests)	section (300m)	Actual costs or a minimum charge of \$1,119	Actuals Costs or a minimum charge of \$1,144	n/a	Actuals Costs or a minimum charge of \$1,144	25.00	VI
Chlorination	line	\$407.00	\$416.00	n/a	\$416.00	9.00	VI

Appendix II 2022 Operating and Capital Budget

Summary VIII a)

SUMMARY OF 2022 USER FEE CHANGES

Description of Service/Activity for which the Fee or Charge is being Imposed	Service Unit	2021 Current Fee	2022 Proposed Fee	HST (+ or n/a)	2022 Proposed Fees inclusive of applicable taxes	Variance 2021 vs 2022 (\$)	Key (Type of Change)
Operations and Maintenance							
Hydrant Flow Tests	test	\$285.00	\$291.00	+	\$328.83	6.00	VI
Additional Hydrants	hydrant	\$142.00	\$145.00	+	\$163.85	3.00	VI
Watermain Tapping Fees (0 mm to 300 mm)							
Regular Hours 7:00 am - 4:00 pm	tap	\$560.00	\$572.00	n/a	\$572.00	12.00	VI
Work beyond four hours	hour	\$142.00	\$145.00	n/a	\$145.00	3.00	VI
After Regular Hours & Saturdays	tap	\$789.00	\$806.00	n/a	\$806.00	17.00	VI
Work beyond four hours	hour	\$198.00	\$202.00	n/a	\$202.00	4.00	VI
Sundays & Holidays	tap	\$1,018.00	\$1,040.00	n/a	\$1,040.00	22.00	VI
Work beyond four hours	hour	\$254.00	\$260.00	n/a	\$260.00	6.00	VI
Hydrant Permits							
Application Fee	per application	\$254.00	\$260.00	+	\$293.80	6.00	VI
Meter Rental Fee	day	\$3.00	\$3.07	+	\$3.47	0.07	VI
Backflow Rental Fee	per day	\$3.00	\$3.07	n/a	\$3.07	0.07	VI
Moving of Backflow & Meter	per day	\$153.00	\$158.00	+	\$178.54	5.00	VI
Unauthorized Water Usage							
Unauthorized Use of Hydrant without Permit	hydrant	\$585 plus cost of labour and water flushed to maintain water quality	\$598 Plus labour & water flushed to maintain water quality	n/a	\$598 Plus labour & water flushed to maintain water quality	13.00	VI
Unauthorized Valving	valve	\$585 plus cost of labour and water flushed to maintain water quality	\$598 Plus labour & water flushed to maintain water quality	n/a	\$598 Plus labour & water flushed to maintain water quality	13.00	VI
Assumed consumption charges	per day	\$25.00	\$26.00	n/a	\$26.00	1.00	VI
Reports & Studies							
All Approved Reports & Studies	copy	\$100.00	\$102.00	+	\$115.26	2.00	VI
Regional Design Guidelines							
20 Year Regional D.C. Plan Map	each	\$25.00	\$0.00	+	\$0.00	-25.00	X
5-Year Capital Budget & Forecasts Map	each	\$25.00	\$0.00	+	\$0.00	-25.00	X
Capital Works - Water and Wastewater Treatment							
Contract Plans & Documents (Less than \$5.0 Million)	document	\$100.00	\$102.00	+	\$115.26	2.00	VI
Contract Plans & Documents (\$5.0 to \$25.0 Million)	document	\$150.00	\$153.00	+	\$172.89	3.00	VI
Contract Plans & Documents (Greater than \$25.0 Million)	document	\$200.00	\$204.00	+	\$230.52	4.00	VI
Contract Plans & Documents							
Volume 1 (prequalified) - hard copy ⁵	document	\$39.82	\$40.70	+	\$45.99	0.88	VI
Volume 1 - hard copy ⁵	document	\$15.04	\$15.37	+	\$17.37	0.33	VI
Volume 2 - hard copy	document	\$24.78	\$25.33	+	\$28.62	0.55	VI
Contract Plans (1-20 sheets) ⁵	set	\$15.04	\$15.37	+	\$17.37	0.33	VI

⁵For contracts greater than 40 sheets the price will be based on actual document costs.

Appendix II 2022 Operating and Capital Budget

Summary VIII a)

SUMMARY OF 2022 USER FEE CHANGES

Description of Service/Activity for which the Fee or Charge is being Imposed	Service Unit	2021 Current Fee	2022 Proposed Fee	HST (+ or n/a)	2022 Proposed Fees inclusive of applicable taxes	Variance 2021 vs 2022 (\$)	Key (Type of Change)
Billings							
N.S.F. Cheque	cheque	\$33.00	\$34.50	n/a	\$34.50	1.50	VI

Metering and Installation

Replacement Charges - Damaged Equipment

Standard Residential Service Size	equipment	\$79.90 + materials	\$82.68 + materials	n/a	\$82.68 + materials	2.78	VI
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Customer-Requested Meter Removal/Re-Installation

(including required turn-on/off, regular hours - Monday-Friday, 8:30 am - 4:30 pm)

Standard Residential Service Size (regular hours)	removal	\$79.90 + materials	\$82.68 + materials	n/a	\$82.68 + materials	2.78	VI
Standard Residential Service Size (after hours)	removal	\$119.85	\$124.02	n/a	\$124.02	4.17	VI

Meter Installation Charges Sub-Divisions and Flat Rate

Meter Size, 19mm	meter	\$573.32	\$577.48	n/a	\$577.48	4.16	VI
Meter Size, 25mm	meter	\$631.72	\$635.00	n/a	\$635.00	3.28	VI

Meter Installation Charges Industrial, Commercial, Institutional (38mm and greater are applicant installed)

Meter Size, 19mm	meter	\$574.00	\$576.00	n/a	\$576.00	2.00	VI
Meter Size, 25mm	meter	\$675.00	\$677.00	n/a	\$677.00	2.00	VI
Meter Size, 38mm	meter	\$1,237.00	\$1,246.00	n/a	\$1,246.00	9.00	VI
Meter Size, 50mm	meter	\$1,408.00	\$1,417.00	n/a	\$1,417.00	9.00	VI
Meter Size, 75mm Tru-Flo	meter	\$4,861.00	\$4,876.00	n/a	\$4,876.00	15.00	VI
Meter Size, 100mm Tru-Flo	meter	\$6,294.00	\$6,312.00	n/a	\$6,312.00	18.00	VI
Meter Size, 150mm Tru-Flo	meter	\$13,847.00	\$13,882.00	n/a	\$13,882.00	35.00	VI
Meter Size, 150mm Protectus Fireline and Domestic use	meter	\$12,297.00	\$12,333.00	n/a	\$12,333.00	36.00	VI
Meter Size, 200mm Protectus Fireline and Domestic use	meter	\$16,005.00	\$16,050.00	n/a	\$16,050.00	45.00	VI
Meter Size, 250mm Protectus Fireline and Domestic use	meter	\$21,337.00	\$21,395.00	n/a	\$21,395.00	58.00	VI
Meter Size, 250X300mm Protectus Fireline and Domestic use	meter	\$23,434.00	\$23,439.00	n/a	\$23,439.00	5.00	VI

Frozen & Damaged Meters

All charges are pro-rated charges based on the remaining life of the meter

Meter Size, 16 mm & 16mm X 19mm	meter	\$173.90 down to \$9.15	\$175.31 down to \$9.23	+	\$175.31 down to \$9.23 + HST	1.41 - 0.08	VI
Meter Size, 19mm	meter	\$217.11 down to \$11.43	\$218.35 down to \$11.49	+	\$218.35 down to \$11.49 + HST	1.24 - 0.06	VI
Meter Size, 25mm	meter	\$269.28 down to \$14.17	\$270.81 down to \$14.25	+	\$270.81 down to \$14.25 + HST	1.53 - 0.08	VI
Meter Size, 38mm	meter	\$644.97 down to \$33.95	\$660.55 down to \$34.77	+	\$660.55 down to \$34.77 + HST	15.58 - 0.82	VI
Meter Size, 50mm	meter	\$785.93 down to \$41.36	\$804.32 down to \$42.33	+	\$804.32 down to \$42.33 + HST	18.39 - 0.97	VI
Meter Size, 75mm Tru-Flo	meter	\$3,337.71 down to \$175.67	\$3391.36 down to \$178.49	+	\$3391.36 down to \$178.49 + HST	53.65 - 2.82	VI
Meter Size, 100mm Tru-Flo	meter	\$4,451.42 down to \$234.29	\$4522.05 down to \$238.00	+	\$4522.05 down to \$238.00 + HST	70.63 - 3.71	VI
Meter Size, 150mm Tru-Flo	meter	\$8,784.17 down to \$462.32	\$8809.31 down to \$463.65	+	\$8809.31 down to \$463.65 + HST	25.14 - 1.33	VI
Meter Size, 150mm Protectus	meter	\$13,440.08 down to \$707.37	\$13472.66 down to \$709.09	+	\$13472.66 down to \$709.09 + HST	32.58 - 1.72	VI
Meter Size, 200mm Protectus	meter	\$17,458.92 down to \$918.89	\$17493.79 down to \$920.73	+	\$17493.79 down to \$920.73 + HST	34.87 - 1.84	VI
Meter Size, 250mm Protectus	meter	\$22,743.17 down to \$1,197.01	\$22790.96 down to \$1199.52	+	\$22790.96 down to \$1199.52 + HST	47.79 - 2.51	VI

Upgrading and Downgrading

Meter Size, 38mm	meter	\$900.66	\$910.44	+	\$1,028.80	9.78	VI
Meter Size, 50mm	meter	\$1,046.32	\$1,068.11	+	\$1,206.96	21.79	VI
Meter Size, 75mm Tru-Flo	meter	\$4,408.61	\$4,479.37	+	\$5,061.69	70.76	VI

SUMMARY OF 2022 USER FEE CHANGES

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	2022 Proposed Fee	HST (+ or n/a)	2022 Proposed Fees inclusive of applicable taxes	Variance 2021 vs 2022 (\$)	Key (Type of Change)
Meter Size, 100mm Tru-Flo	meter	\$5,809.12	\$5,902.42	+	\$6,669.73	93.30	VI
Meter Size, 150mm Tru-Flo	meter	\$12,082.92	\$13,128.14	+	\$14,834.80	1,045.22	VI
Meter Size, 250mm Protectus Fireline and Domestic use	meter	\$20,546.22	\$20,638.85	+	\$23,321.90	92.63	VI

Meter Test Request⁶

A. Meter is removed and sent to third party for testing for Volumetric and Odometer Tests

Meter Size, 16mm X 19mm	meter	\$278.03	\$280.65	n/a	\$280.65	2.62	VI
Meter Size, 19mm	meter	\$278.03	\$280.65	n/a	\$280.65	2.62	VI
Meter Size, 25mm	meter	\$278.03	\$280.65	n/a	\$280.65	2.62	VI
Meter Size, 38mm	meter	\$387.00	\$395.25	n/a	\$395.25	8.25	VI
Meter Size, 50mm	meter	\$387.06	\$395.25	n/a	\$395.25	8.19	VI

B. Field tests costs only for meters greater than 25 mm which have test fees and only test for volumetric results Own Forces

Meter Size, 38mm	meter	\$281.37	\$288.03	n/a	\$288.03	6.66	VI
Meter Size, 50mm	meter	\$281.37	\$288.03	n/a	\$288.03	6.66	VI
Meter Size, 75mm	meter	\$337.65	\$345.64	n/a	\$345.64	7.99	VI
Meter Size, 100mm	meter	\$337.65	\$345.64	n/a	\$345.64	7.99	VI
Meter Size, 150mm	meter	\$337.65	\$345.64	n/a	\$345.64	7.99	VI

Note - All meters greater than 25 mm will be tested on site by Peel staff and repairs will be completed to ensure meter accuracy

D. Third Party volumetric tests only at Atlantic Liquid Meters

Meter Size, 16mm x 19mm	meter	\$208.16	\$209.02	n/a	\$209.02	0.86	VI
Meter Size, 19mm	meter	\$208.16	\$209.02	n/a	\$209.02	0.86	VI
Meter Size, 25mm	meter	\$208.16	\$209.02	n/a	\$209.02	0.86	VI
Meter Size, 38mm	meter	\$250.75	\$253.41	n/a	\$253.41	2.66	VI
Meter Size, 50mm	meter	\$250.75	\$253.41	n/a	\$253.41	2.66	VI

⁶The Commissioner of Public Works is authorized to exempt property owners from the payment of fees in respect of a water meter test request in circumstances where it is determined that the water meter has been found to be over-registering.

Water Conservation/efficiency Program

Rain Barrels	each	\$44.25	\$0.00	+	\$0.00	-44.25	XIII
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PART 3: PUBLIC WORKS

Wastewater

TV Inspections

Residential	call	\$509.00	\$550.00	n/a	\$550.00	41.00	VI
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Emergency Sewer Back-Up Charges

Residential	call	\$509.00	\$550.00	n/a	\$550.00	41.00	VI
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Environmental Control Fees

Labour (2 person crew) incl. Overtime	hour	\$178.00	\$182.00	+	\$205.66	4.00	VI
Equipment -Sampler	hour	\$3.00	\$3.07	+	\$3.47	0.07	VI
Application Fee - Wastewater Charge Appeal	each	\$105.00	\$110.00	+	\$124.30	5.00	VI
Application Fee - Hauled Sewage	each	\$105.00	\$110.00	+	\$124.30	5.00	VI
Late Application Fee - Wastewater Charge Appeal Reports	each	\$51.00	\$52.00	+	\$58.76	1.00	VI
Sampling Baskets	per basket	\$204.00	\$208.00	+	\$235.04	4.00	VI
Biochemical Oxygen Demand	analysis	\$29.00	\$29.50	n/a	\$29.50	0.50	VI
Suspended Solids	analysis	\$14.25	\$14.42	n/a	\$14.42	0.17	VI
Oil & Grease	analysis	\$70.00	\$71.31	n/a	\$71.31	1.31	VI

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Summary VIII a)

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Total Phosphorus	analysis	\$24.00	\$24.38	n/a	\$24.38	0.38	VI
TKN Analysis	analysis	\$27.00	\$27.44	n/a	\$27.44	0.44	VI
Backflow Prevention Assembly Survey Review	analysis	\$51.00	\$52.00	n/a	\$52.00	1.00	VI
Annual Report Review	analysis	\$51.00	\$52.00	n/a	\$52.00	1.00	VI
Environmental Information Requests	address	\$102.00	\$104.00	n/a	\$104.00	2.00	VI

Contract Plans & Documents

Volume 1 (prequalified) - hard copy ⁷	document	\$45.00	\$46.00	+	\$51.98	1.00	VI
Volume 2 - hard copy	document	\$30.00	\$31.00	+	\$35.03	1.00	VI
Contract Plans (1-20 sheets) ⁷	set	\$55.00	\$56.00	+	\$63.28	1.00	VI

⁷For contracts greater than 40 sheets the price will be based on actual document costs.

Reports & Studies

All Approved Reports & Studies	copy	\$100.00	\$102.00	+	\$115.26	2.00	VI
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Regional Design Guidelines

20 Year Regional D.C. Plan Map	each	\$25.00	\$0.00	+	\$0.00	-25.00	X
5-Year Capital Budget & Forecasts Map	each	\$25.00	\$0.00	+	\$0.00	-25.00	X

PART 4: PUBLIC WORKS

Sewer Surcharge Rate and Sewer Waste Disposal Charge ‡

Qualitative Sanitary Sewer Surcharge Rate	per 1,000 cubic metres	\$374.00	\$382.00	n/a	\$382.00	8.00	VI
Sewer Waste Disposal Charge	per 1,000 gallons	\$14.44	\$14.76	n/a	\$14.76	0.32	VI

PART 3: PUBLIC WORKS

Roads and Transportation

Pavement Degradation Fee

Last Reconstruction or Last Resurfacing 0 to 5 (yrs)	per square meter	\$22.96	\$23.47	n/a	\$23.47	0.51	VI
Last Reconstruction or Last Resurfacing 6 to 10 (yrs)	per square meter	\$13.56	\$13.86	n/a	\$13.86	0.29	VI
Last Reconstruction or Last Resurfacing more than 10 (yrs)	per square meter	\$6.26	\$6.40	n/a	\$6.40	0.14	VI

Traffic Information/Administration Fees (Traffic Signals and Systems)

Signal Timing Fees	per intersection	\$56.30	\$57.54	n/a	\$57.54	1.24	VI
Legal Letter	letter	\$487.41	\$498.13	n/a	\$498.13	10.72	VI
Maintenance Recovery Administration Cost	recovery	\$205.74	\$210.27	n/a	\$210.27	4.53	VI

Traffic Development/Administration Fees (Traffic Development)

Site Plan Review/Development Applications/ Engineering & Inspection Fees - % estimated cost of Regional work	cost of work	8.91% or minimum charge of \$1724.40	10.8% or minimum charge of \$1,724.40	n/a	10.8% or minimum charge of \$1,724.40	1.89%	VII
Access/servicing Compliance letters	letter	\$988.00	\$1,667.00	n/a	\$1,667.00	679.00	VII
Temporary Access Fee	permit	\$1,137.00	\$1,940.00	n/a	\$1,940.00	803.00	VII
Traffic Signal Maintenance Fee (private access) - Lump sum/up front fee, replaces annual traffic signal maintenance fee in perpetuity, per Council resolution 2012-927.	Per new intersection with private access as per Agreement	\$63,000.00	\$64,386.00	+	\$72,756.18	1,386.00	IX

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Summary VIII a)

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Roads Fees

Excess Load Permits (1 - 10 Vehicles)	permit	\$150.00	\$153.30	n/a	\$153.30	3.30	VI
Excess Load Permits annual (11 vehicles and greater)	permit	\$350.00	\$357.70	n/a	\$357.70	7.70	VI
Excess Load Permits (single/multiple)	permit	\$150.00	\$153.30	n/a	\$153.30	3.30	VI
Road Occupancy Permit - Standard Works/Maintenance	permit	\$450.00	\$459.90	n/a	\$459.90	9.90	VII
Road Occupancy Permit - Development Related	permit	\$980.00	\$1,509.00	n/a	\$1,509.00	529.00	VII
Filming/Advertising Permits	permit	\$200.00	\$204.40	n/a	\$204.40	4.40	VI
Road Closure Permit - Full Road Closure ⁸	permit	\$550.00	\$562.10	n/a	\$562.10	12.10	VI
Road Closure Permit - Partial/Rolling Closure ⁸	permit	\$275.00	\$281.05	n/a	\$281.05	6.05	VI

⁸The Manager within Traffic Engineering is authorized to exempt the Road Closure Permit Fees when the closure is for community benefit and applied for by a not-for-profit organization.

Roads Fees

Tourism Signs on Regional Roads - Low Speed Signs	year	\$65.00	\$66.43	n/a	\$66.43	1.43	VI
Tourism Signs on Regional Roads - High Speed Signs	year	\$153.00	\$156.37	n/a	\$156.37	3.37	VI
Signs with custom Logo if client qualifies	one time	\$100.00	\$102.20	n/a	\$102.20	2.20	VI
Adopt a Road - Rural Roads Section	year	\$300.00 per kilometre	\$306.60 per kilometre	n/a	\$306.60 per kilometre	6.60	VI
Adopt a Road - Urban Roads Section	year	\$1,500.00 per kilometre	\$1,533 per kilometre	n/a	\$1,533 per kilometre	33.00	VI

Traffic Information/Administration Fees (Traffic Operations)

ATR Count	per location per year	\$28.84	\$29.47	n/a	\$29.47	0.64	VI
24-Hour Volume Map	per map per year	\$28.84	\$29.47	n/a	\$29.47	0.64	VI
8-Hour Manual Count	count per year	\$28.84	\$29.47	n/a	\$29.47	0.64	VI
Providing Collision Information	per location per year	\$28.84	\$29.47	n/a	\$29.47	0.64	VI

Telecommunication Processing Fees

Telecommunication Permit Approval Fees (incl. Inspection of 200 meters/656.2 feet)	per application	\$405.00	\$413.91	+	\$467.72	8.91	VI
Additional Inspection fees if greater than 200 meters/656.2 feet	per meter	\$0.30	\$0.31	+	\$0.35	0.01	VI

PART 3: PUBLIC WORKS

TransHelp

TransHelp Charter Fees (min. 4 hrs.)	vehicle hour	\$120.00	\$122.64	+	\$138.58	2.64	VI
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PART 3: PUBLIC WORKS

Land Use Planning

Development Planning

Application to Amend the Regional Official Plan

Application Requiring Full Circulation	application	\$21,050.00	\$22,100.00	n/a	\$22,100.00	1,050.00	VII
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Sub-Delegated Plans Process & Commenting - Mississauga/Brampton/Caledon

Plans of Condominium	plan	\$3,350.00	\$3,700.00	n/a	\$3,700.00	350.00	VII
Agreement Review and Execution	agreement	\$2,100.00	\$2,200.00	n/a	\$2,200.00	100.00	VII
Full Site Plan Application	application	\$2,050.00	\$3,100.00	n/a	\$3,100.00	1,050.00	VII

Appendix II 2022 Operating and Capital Budget

Summary VIII a)

SUMMARY OF 2022 USER FEE CHANGES

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Current Fee	2022 Proposed Fee	HST (+ or n/a)	2022 Proposed Fees inclusive of applicable taxes	Variance 2021 vs 2022 (\$)	Key (Type of Change)
Scoped Site Plan Application	application	\$1,100.00	\$1,700.00	n/a	\$1,700.00	600.00	VII
Consent to Sever	application	\$700.00	\$1,400.00	n/a	\$1,400.00	700.00	VII
Zoning By-Law Amendment	application	\$2,350.00	\$4,700.00	n/a	\$4,700.00	2,350.00	VII

Appeal

Appeal where staff are not required to attend LPAT hearing	approval	Actual Costs	\$0.00	n/a	\$0.00	0.00	XV
Appeal where staff are required to attend LPAT hearing	approval	Actual Costs	\$0.00	n/a	\$0.00	0.00	XV

Development Engineering Review Fees

Functional Servicing Report/Demand Table Review Fee*	per submission**	\$515.00 per report up to 3 engineering submissions (non-refundable)	\$515.00 per submission up to 3 engineering submissions (non-refundable)	n/a	\$515.00 per submission up to 3 engineering submissions (non-refundable)	0.00	
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*2021 By-Law: "functional service report"

*2022 Proposed By-Law: "Functional Servicing Report/Demand Table Review Fee"

**2021 By-Law: "per report"

**2022 Proposed By-Law: "per submission"

PART 3: PUBLIC WORKS

Waste Management System Fees

Community Recycling Centre Drop-off (over 50 kg)	per kilogram (kg) (per tonne = 1000 kg)	\$0.118 (\$118 per tonne)	\$0.122 (\$122 per tonne)	n/a	\$0.122 (\$122 per tonne)	0.004	VI
Residential Yard Waste (Bolton CRC)	per kilogram (kg)	\$0.118	\$0.12	n/a	\$0.122	0.004	VI
Residential Yard Waste (Caledon CRC)	per kilogram (kg) with 150kg free	\$0.118	\$0.12	n/a	\$0.122	0.004	VI

PART 4: HEALTH SERVICES

Adult Day

Seniors Day Program Fees ⁹	day	\$24.00	\$24.50	n/a	\$24.50	0.50	VI
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⁹The fees for the Senior Day Program are needs tested at the request of the client, and approved by the Administrator.

PART 4: HEALTH SERVICES

Long Term Care

Guest Meals Fees	meal	\$8.36	\$8.61	+	\$9.73	0.25	VII
Meals on Wheels	meal	\$7.75	\$7.98	n/a	\$7.98	0.23	VI

PART 4: HEALTH SERVICES

Paramedic Services

Ambulance Paid Duty with Administration Fee	per hour	\$195.00	\$200.00	n/a	\$200.00	5.00	VI
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SUMMARY OF 2022 USER FEE CHANGES

The rates set out in section 6 below are effective for all accounts rendered from the date this by-law is passed up to and including accounts rendered on March 31, 2022. The rates set out in section 7 below are effective for all accounts rendered on or after April 1, 2022.

Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2021 Fee	HST (+ or n/a)	2021 Fee inclusive of applicable taxes
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6. a) [Water Consumption Fees and Charges†](#)

Metered Consumption

Water consumption Fees and Charges	Per thousand Imperial gallons	\$7.60	n/a	\$7.60
Water consumption Fees and Charges	per cubic metre (m ³)	\$1.67	n/a	\$1.67

Unmetered Consumption

Water consumption Fees and Charges	per month (flat rate)	\$21.12	n/a	\$21.12
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b) [Wastewater System Fees and Charges \(Sewer Charge Rates\)‡](#)

Metered Consumption

Wastewater System Fees and Charges (Sewer Charge Rates)	Per thousand Imperial gallons	\$5.82	n/a	\$5.82
Wastewater System Fees and Charges (Sewer Charge Rates)	per cubic metre (m ³)	\$1.28	n/a	\$1.28

Unmetered Consumption

Wastewater System Fees and Charges (Sewer Charge Rates)	per month (flat rate)	\$14.47	n/a	\$14.47
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Description of Service/Activity for which the Fee or Charge is being imposed	Service Unit	2022 Fee	HST (+ or n/a)	2022 Fee inclusive of applicable taxes
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7. a) [Water Consumption Fees and Charges†](#)

Metered Consumption

Water consumption Fees and Charges	Per thousand Imperial gallons	\$8.12	n/a	\$8.12
Water consumption Fees and Charges	per cubic metre (m ³)	\$1.79	n/a	\$1.79

Unmetered Consumption

Water consumption Fees and Charges	per month (flat rate)	\$22.54	n/a	\$22.54
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b) [Wastewater System Fees and Charges \(Sewer Charge Rates\)‡](#)

Metered Consumption

Wastewater System Fees and Charges (Sewer Charge Rates)	Per thousand Imperial gallons	\$6.10	n/a	\$6.10
Wastewater System Fees and Charges (Sewer Charge Rates)	per cubic metre (m ³)	\$1.34	n/a	\$1.34

Unmetered Consumption

Wastewater System Fees and Charges (Sewer Charge Rates)	per month (flat rate)	\$15.17	n/a	\$15.17
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† PART 6 a) & 7 a): Water Consumption Fees and Charges section added to incorporate fees previously contained in the Water Consumption Fees and Charges By-law

‡ PART 6 b) & 7 b): Wastewater System Fees and Charges (Sewer Charge Rates) section added to incorporate fees previously contained in the Wastewater System Fees and Charges (Sewer Charge Rates) By-law