

Appendix I
Long-Term Utility Financial Plan Rate Structure

Environmental Scan Comparable Utilities

No.	Country	Province / State	Municipality	Utility Department
1	Canada	Ontario	City of Toronto	Toronto Water
2	Canada	Ontario	City of Guelph	Environmental Services Department
3	Canada	Ontario	City of Ottawa	Public Works & Environmental Services Department
4	Canada	Ontario	City of Hamilton	Public Works
5	Canada	Ontario	Region of Durham	Works Department
6	Canada	Ontario	Halton Region	Public Works
7	Canada	Ontario	York Region	Environmental Services
8	Canada	Alberta	City of Calgary	Utilities & Environmental Protection Department
9	Canada	Alberta	City of Edmonton	EPCOR (municipally controlled)
10	Canada	Nova Scotia	Halifax Regional Municipality	Halifax Water
11	Canada	Manitoba	City of Winnipeg	Water and Waste Department
12	U.S.	Texas	City of Austin	Austin Water
13	U.S.	California	Alameda County and Contra Costa County	East Bay Municipal Utilities District (“EBMUD”)
14	U.S.	California	City of Los Angeles	LA Department of Water & Power (“LADWP”)
15	U.S.	California	City of Los Angeles	LA Sanitation & Environment (“LASAN”)
16	U.S.	District of Columbia	City of Washington	DC Water
17	U.S.	Pennsylvania	City of Philadelphia	Philadelphia Water Department (“PWD”)
18	U.S.	Pennsylvania	City of Pittsburgh	Pittsburgh Water and Sewer Authority (“PWSA”)
19	U.S.	Florida	City of Tampa	Water and Wastewater Departments
20	U.S.	Maryland	Montgomery County and Prince George’s County	Washington Suburban Sanitary Commission (“WSSC”)
21	Australia	South Australia	Statewide	South Australia Water
22	Denmark	Hovedstaden	City of Copenhagen	Greater Copenhagen Utility (“HOFOR”)
23	Scotland	National	National	Scottish Water
24	Singapore	National	National	Public Utilities Board (“PUB”)