

Drivers of Year-End Variance to 2021 Budget
 For the period ending December 31, 2021

Service	COVID-19 Related						Non-COVID-19 Related	Year End Surplus/ (Deficit)	Variance to Net Budget	Comments
	Mass Vaccination Program - Savings/ (Costs)	Service Level Reductions	Increased (Costs)	Increased/ (Decreased) Revenue	Program Specific Funding Applied	COVID-19 Funding (variance to budgeted funding)	Operational Variance			
	\$'000							\$'000	%	
Property Tax Supported										
Adult Day		1,293	(33)	(670)	128		452	1,170	42.6%	A positive variance of \$1.17 million for year-end is based on \$1.29 million in redeployment of staff costs to Long Term Homes to support COVID-19 activities & lower goods and services required during program closures, partially offset by reduced revenues of \$0.7 million mainly due to in-person program closures.
Community Investment		1,969		(300)				1,669	11.3%	Community Investment ended 2021 with a surplus of \$1.7 million mainly driven by underspending in the Affordable Transit Program due to COVID-19.
Early Years and Child Care		75,997	(71,846)		7,736			11,887	54.1%	Early Years and Child Care has \$11.9 million in savings mainly due to providers' recovery from 2020 as a result of the changing scope and timelines of Federal COVID-19 response programs to support with staffing and rent costs. All 2021 underspending is due to continued services disruption from COVID-19, offset by \$1.0 million of Provincial funding paid to support prior year COVID costs
Housing Support		6,700	(49,800)		48,700		(1,784)	3,816	2.8%	Housing Support Services ended 2021 with a \$3.8 million surplus mainly driven by extra funding from Federal and Provincial governments for COVID-19 and surplus in housing subsidies.
Income Support		5,263	(154)	(2,421)	154		3,648	6,490	24.4%	Income Support ended 2021 with a surplus of \$6.5 million due to savings in life stabilization related cost, staffing costs (staff vacancies and staff reassignments for COVID-19 response), and staff related expenses.

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Long Term Care			(15,233)	(404)	15,179	(2,197)	5,534	2,879	6.9%	LTC Division obtained a positive variance of \$2.9 million. Base budget variance of \$5.5 million is made up of \$1.6 million in staff vacancies due to delays with Butterfly implementation and hiring challenges due to COVID-19, \$1.4 million in lower internal allocations due to Mass Vaccination redeployments, health admin allocation of \$0.8 million due to staff redeployments and \$1.5 million in lower spending on employee benefits and other operational savings. There was reduction in resident revenues of \$1.6 million due to higher vacant beds and creation of isolation beds which was offset by \$1.2 million higher than budgeted funding from the province. COVID-19 variance was negligible with total COVID-19 related expenditures and funding at \$15.2 million during the year.
Paramedics			(6,542)		6,561		3,666	3,685	5.6%	The year end surplus of \$3.7 million made up operational savings of \$2.7 million and \$0.9 million in savings from Internal Charges reallocated to the Mass Vaccination Program. Operational savings of \$2.7 million is driven by staffing challenges due to COVID-19, lower contractual facility expenses, medical supplies, discretionary spending, and \$0.8 million from health admin redeployments.
TransHelp				(1,600)		13	11,545	9,958	36.3%	\$10 million surplus is driven by lower trip demand due to COVID-19 with only 38% of budgeted trips delivered.
Living	-	91,222	(143,608)	(5,395)	78,458	(2,184)	23,061	41,554	12.4%	

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Chronic Disease Prevention		19,703		(7,864)				11,839	76.9%	The surplus of \$11.8 million is mainly driven by staff redeployed to Infectious Disease Prevention to support COVID-19 measures. Public Health continues to reprioritize activities and staff to support the emergency response.
Early Growth and Development		13,717		(7,563)				6,154	109.4%	The surplus of \$6.2 million is mainly driven by staff redeployed to Infectious Disease Prevention to support COVID-19 measures. Public Health continues to reprioritize activities and staff to support the emergency response.
Heritage Arts and Culture		408		(98)	100	18	202	630	11.6%	Heritage is under budget by \$0.63 million or 11.6% as PAMA was closed to the public due to COVID-19.
Infectious Disease Prevention	(96,773)	17,369	(67,714)	11,970	131,584	8,872		5,308	40.8%	The surplus of \$5.3 million is mainly driven by staff redeployed to Infectious Disease Prevention in COVID-19 related activities. Surveillance/containment of COVID-19 \$58.2 million, funded mainly by cost shared funding, extraordinary COVID-19 funding and safe-restart funding. Mass Vaccination Program cost \$96.8 million, with 100% funding less accrued vacation funding by safe-restart funding. School Focus Nurses cost of \$6.0 million, 100% funded. Public Health safe isolation centre cost of \$3.5 million 100% Federal funding. COVID-19 costs are offset with savings from the reprioritization of activities and staff to support the emergency response.
Land Use Planning							(1)	(1)	0.0%	The Land Use Planning service is over budget by \$1 thousand. Lower discretionary spending was offset by higher legal costs.

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Roads and Transportation		600	(900)			904	1,793	2,397	2.5%	Roads & Transportation has a surplus of \$2.4 million mostly driven by a surplus in seasonal (winter and summer) maintenance programs and service support costs predominantly caused by COVID-19.
Waste Management			(1,983)	635		2,414	5,233	6,299	4.9%	Waste Management has a surplus of \$6.3 million primarily driven by higher payments from producers (Blue Box), higher revenue resulting from increased number of visitors at the Community Recycling Centres, higher commodity prices for other recyclables, recoveries for cart damages, and \$2.0 million mitigation cost for the future Anaerobic Digestion Facility (approved by Council on July 8, Resolution 2021-902)
Thriving	(96,773)	51,797	(70,597)	(2,920)	131,684	12,208	7,227	32,626	12.2%	
CAO Office		921					277	1,198	42.8%	Surplus of \$1.2 million is driven by both staffing vacancies and underspending related to COVID-19 response.
Corporate Services		5,504	(2,825)	(606)		2,824	2,225	7,122	13.1%	Corporate Services is underbudget by \$7.1 million due to additional recoveries and redeployments to support COVID-19 and Mass Vaccination, partially offset with insurance cost pressures.
Council & Chair		122					48	170	6.1%	Surplus of \$0.17 million driven by under expenditures on conferences, Councillors' newsletters and discretionary budgets due to both COVID-19 and regular operations.

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Non-Program (Less Capital Allocation)							(22,541)	(22,541)	55.3%	A negative variance of \$22.5 million is calculated for year end that is primarily driven by higher than anticipated tax write-offs of \$7.4 million resulting from the settlement of backlogged multi-year appeals by the Assessment Review Board in the City of Mississauga, and a deficit in self-insured benefits of \$14.8 million. The deficit projected in self-insured benefits is driven by an increase in the Workplace Safety and Insurance Board and Post Retiree liability as per the new valuation report of \$14.4 million, an increase in Medical and Dental claim costs of \$1.5 million mainly in Non-Union due to the change in benefit plan, and an increase in Workers Safety and Insurance Board claim costs of \$0.8 million mainly in Paramedic Services. This is partially offset by lower than anticipated Short Term Disability claim costs of \$0.3 million and favourable investment income of \$1.2 million.
Service Excellence & Innovation		4,256	(643)	(49)		643	1,071	5,278	19.7%	Service Excellence & Innovation is under budget by \$5.3 million. \$4.3 million or 80% of the surplus is due to underspending as staff were redeployed to or supporting Mass Vaccination Program and COVID-19 response. \$1.1M operational surplus is mainly due to goods and services underspending and higher internal recoveries.
Leading	-	10,803	(3,468)	(655)	-	3,467	(18,920)	(8,773)	(19.0)%	
Contribution to COVID-19 Reserve to address back logged work ¹		(29,626)						(29,626)	N/A	Council Resolution 2021-1067
Regionally Controlled Services ²	(96,773)	124,196	(217,673)	(8,970)	210,142	13,491	11,368	35,781	5.5%	

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External Organization - Thriving Police Services										
Community Events Policing Grant								-	0.0%	No variance to budget
Peel Regional Police			(2,749)	(1,256)		4,005		-	0.0%	Peel Regional Police is on budget at year-end. Recovery from the Provincial Safe Restart funding offsets unbudgeted COVID-19 expenditures
Ontario Provincial Police								-	0.0%	No Variance due to a budgeted draw from the 2021 Ontario Provincial Police Stabilization Reserve
Subtotal Police Services	-	-	(2,749)	(1,256)	-	4,005	-	-	0.0%	
Conservation Authorities								-	0.0%	No variance to budget
Municipal Property Assessment Corporation							88	88	0.4%	Variance is primarily a result of lower than expected growth in Peel.
Subtotal Conservation and Assessment	-	-	-	-	-	-	88	88	0.2%	
Regionally Financed External Organizations	-	-	(2,749)	(1,256)	-	4,005	88	88	0.0%	
Total Property Tax Supported	(96,773)	124,196	(220,422)	(10,226)	210,142	17,496	11,456	35,869	3.1%	
Utility Rate Supported - Thriving										
Water Supply			(826)	3,951		828	(1,607)	2,346	0.8%	Overall, the Water Supply service has a surplus of \$2.3 million mostly driven by increased residential water consumption due to a dry hot summer and stay at home activities during COVID-19 offset in part by an unbudgeted retroactive tax assessment on the water treatment facilities
Wastewater			(831)	729		829	1,427	2,154	1.1%	The Wastewater service has a surplus of \$2.2 million driven by higher consumption (proxy of water consumption), and the Peel York Toronto surcharge billings resulting from excess discharges.
Total Utility Rate Supported Services	-	-	(1,657)	4,680	-	1,657	(180)	4,500	1.0%	
Total Region	(96,773)	124,196	(222,079)	(5,546)	210,142	19,153	11,276	40,369	2.5%	

¹ As per Region of Peel Council October 28, 2021 meeting (Resolution 2021-1067), Council approved to commit \$29.6 million of projected surpluses from the three Public Health services (\$22.6 million) and Early Years and Child Care (\$7.0 million) to enable services to catch up on back logged work and advance on work that could not be done during the pandemic.

² The Mass Vaccination Program was fully funded by the Province