

2023 to 2032 Capital Plan - Sources of Financing  
(\$'000)

	Development Charges	Reserves & Reserve Funds*	External Funding	Debt Funding	Total Financing	% of Total
<b>Property Tax Supported</b>						
Transportation	1,325,293	810,272	90,435	-	2,226,000	15.3%
Housing Support	58,765	823,393	513,533	127,956	1,523,647	10.5%
Waste Management	-	258,893	-	122,015	380,908	2.6%
Paramedics	10,319	206,260	-	-	216,580	1.5%
Information & Technology	-	157,366	4,000	-	161,366	1.1%
Seniors Services	17,000	126,242	-	-	143,242	1.0%
Real Property & Asset Management	-	84,561	-	-	84,561	0.6%
Business Services	2,000	39,875	-	-	41,875	0.3%
Land Use Planning	13,840	10,560	-	-	24,400	0.2%
Heritage, Arts and Culture	-	19,836	-	-	19,836	0.1%
Public Health	-	11,510	3,515	-	15,025	0.1%
Early Years and Child Care	-	9,089	-	-	9,089	0.1%
Legislative Services	-	3,120	-	-	3,120	-
Community Investment	-	400	-	-	400	-
<b>Regionally Controlled Tax Supported Services</b>	<b>1,427,217</b>	<b>2,561,377</b>	<b>611,483</b>	<b>249,971</b>	<b>4,850,048</b>	<b>33.4%</b>
<b>External Organizations</b>						
Police Services	111,369	400,005	16,088	856,800	1,384,262	9.5%
Conservation Authorities	-	2,691	-	-	2,691	-
<b>Region Financed External Organizations</b>	<b>111,369</b>	<b>402,696</b>	<b>16,088</b>	<b>856,800</b>	<b>1,386,953</b>	<b>9.6%</b>
<b>Total Property Tax Supported Services</b>	<b>1,538,586</b>	<b>2,964,073</b>	<b>627,571</b>	<b>1,106,771</b>	<b>6,237,001</b>	<b>43.0%</b>
<b>Utility Rate Supported</b>						
Water & Wastewater	4,830,218	3,440,371	13,084	-	8,283,673	57.0%
<b>Total Utility Rate Supported Services</b>	<b>4,830,218</b>	<b>3,440,371</b>	<b>13,084</b>	<b>-</b>	<b>8,283,673</b>	<b>57.0%</b>
<b>Total Region</b>	<b>6,368,805</b>	<b>6,404,444</b>	<b>640,655</b>	<b>1,106,771</b>	<b>14,520,674</b>	<b>100.0%</b>

Note: Numbers may not add due to rounding

\*Includes contribution from Canada Community Building Fund (CCBF)