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March 1, 2024

REGION OF PEEL

OFFICE OF THE REGIONAL CLERK



Delivered by email: nando.iannicca@peelregion.ca

February 29, 2024

Mr. Nando Iannicca, Regional Chair
Regional Municipality of Peel
10 Peel Centre Drive
Brampton, Ontario L6T 4B9

**Greater Toronto
Airports Authority**

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GTAA.com

Dear Chairman Iannicca:

Re: Re-Nomination of Ms. Michele McKenzie as a Member on the Board of Directors (the “Board”) of the Greater Toronto Airports Authority (the “GTAA” or “Corporation”)

On behalf of the Board of the GTAA, I am writing to request the re-nomination by the Regional Municipality of Peel (“Peel Region” or the “Region”) of Ms. Michele McKenzie as the Region’s nominee to the GTAA Board for a term of three years, beginning on May 1, 2024. Ms. McKenzie was appointed to the Board in September 2018 and her current term will expire on April 30, 2024.

In reaching its decision to seek the re-nomination of Ms. McKenzie, the Board took into consideration her background, contributions, expertise and abilities. Ms. McKenzie is a strategic thinker and makes significant contributions to the Board and the Corporation as both a member and former Chair of the Governance and Stakeholder Relations Committee, and as a member of the Planning and Commercial Development Committee. Ms. McKenzie has also served the Corporation as a former member of the Human Resources and Compensation Committee. She possesses sound judgement and provides strategic insight to the Board and the Corporation. She is an active, informed and engaged participant on the GTAA Board. As discussed, over time Ms. McKenzie will be relocating to Nova Scotia; however, she continues to live part-time in Peel Region and maintains strong ties to the area.

While the Region may elect to submit up to three candidates for the Board’s consideration, in seeking Ms. McKenzie’s re-nomination the Board considered the desirability of continuity of membership given Toronto Pearson’s continued recovery from the COVID-19 pandemic. The COVID-19 pandemic had a significant impact on the GTAA’s finances and operations and on the aviation industry at large. Having successfully marshalled the GTAA through a period of great uncertainty, the Board and management’s intense focus is now on ensuring resiliency in our operations while revitalizing Toronto Pearson’s facilities to meet the growing demands of the traveling public. Our recently announced Transformative Capital Plan, calls for significant investments in our infrastructure in order to position Toronto Pearson as one of the world’s most innovative airports, and to achieve our strategic vision of “putting the joy back into travel by making Pearson the chosen place to fly and work.”

Due to the complex nature of the GTAA’s operations, it takes some time for Board members to become fully familiar with the GTAA’s business and role in the community and in the country. Once familiar with the business and operation of the GTAA, Board members can add significant value in subsequent terms. In addition, the Board is mindful of the need for diversity on the Board and ensures that the Board’s Skills Matrix and Diversity Policy are taken into consideration. Ms. McKenzie’s strong educational background, professional expertise in the tourism industry, and significant experience conveying the perspectives of airport users and the public will be invaluable as the GTAA continues its



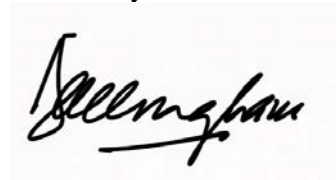
REFERRAL TO _____
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DIRECTION REQUIRED _____ ✓ _____
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recovery from the unprecedented effects of the COVID-19 pandemic and strives to meet the challenges that lie ahead.

Kindly confirm on or before April 29, 2024 that the Region will proceed with the Board's recommendation to re-nominate Ms. McKenzie as a member of the GTAA Board of Directors.

On behalf of the Board, I wish to thank Peel Region for its continued support of the GTAA.

Yours truly,

A handwritten signature in black ink, appearing to read "Allingham", is centered on a light gray rectangular background.

Mr. Doug Allingham, Board Chair

Cc: Ms. Kathryn Lockyer, Regional Clerk and Director of Clerks, Regional Municipality of Peel
Ms. Deborah Flint, President and Chief Executive Officer
Ms. Kath Hammond, Vice President, General Counsel, Corporate Safety and Security
Ms. Karen Mazurkewich, Vice President, Stakeholder Relations and Communications
Ms. Janelle L. McCarthy, Legal Counsel and Corporate Secretary