

Appendix IX
2020 Triannual Financial Performance Report - April 30, 2020

Status of Top 25 Capital Projects with Gross Remaining Budget - Regionally Controlled Programs
(\$'000)

Service	Project	Description	Stage	Gross Revised Budget	Gross Project Actuals	Gross Remaining Budget	% of Budget Expended	Project Status Update/Comments
Housing Supply	195037	Chelsea Gardens - Housing Master Plan	Initiation	\$77,000	\$0	\$77,000	0%	<p>Project Scope: The proposed 200 unit project is to be constructed on Peel Housing Corporation's 4 and 10 Knightsbridge Road property, known as Chelsea Gardens. This project falls within the Region's Housing Master Plan funding envelope.</p> <p>Project Status: On Track - Initial project feasibility work completed including preliminary design concept, examination of current and proposed municipal planning requirements and cost estimate. Work required in the next phase will be the preparation and submission of an Official Plan Amendment to the City of Brampton to allow for the proposed increase in height and density.</p> <p>Project Budget: On Budget</p>
Housing Supply	195036	Brightwater - Housing Master Plan	Initiation	\$55,000	\$93	\$54,907	0%	<p>Project Scope: The proposed, 7-storey 150 unit project is to be constructed on the former Imperial Oil Lands site in south Mississauga. This project falls within the Region's Housing Master Plan funding envelope.</p> <p>Project Status: On Track - The Region of Peel is currently in the process of finalizing the agreement of purchase and sale to take ownership of the lands from the development consortium. Work is also underway in preparation to proceed with a direct negotiation process to secure a design build construction agreement to facilitate the development of the affordable housing building. The Housing Development Office has completed three high-level design concepts that are currently being circulated to the City of Mississauga and with the development consortium. Preconstruction and planning work is anticipated throughout the remainder of 2020.</p> <p>Project Budget: On Budget</p>
Housing Supply	175033	East Avenue - Housing Master Plan	Initiation	\$54,911	\$7	\$54,903	0%	<p>Project Scope: The Region is providing a forgivable loan to Peel Housing Corporation in the amount of \$42M, for a portion of the total \$55M project. This project falls within the Housing Master Plan funding envelope.</p> <p>Project Status: On Track - Preliminary design and program requirements are complete. The Official Plan Amendment and Rezoning application documentation has been finalized and expected to be submitted to the City of Mississauga by second week of May 2020. The Housing Development Office is finalizing the prequalification package that will be issued to the market as the first step to securing a design-build contractor. The prequalification process and issuance of the Request for Proposal to secure a design-build contractor is expected to take place over the second and third quarters of 2020.</p> <p>Project Budget: On Budget</p>

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Housing Supply	195031	PL - Provider Capital Loan	Initiation	\$53,730	\$25,669	\$28,061	48%	<p>Project Scope: Funding for Peel Living applications under Capital Infrastructure Repayable Loan approved by Service Manager</p> <p>Project Status: On Track - Remaining 2016 & 2018 Requests available for claim is about \$1.5M and Peel Living application for "2019 Request" for \$24.3M received by Service Manager on Apr 9, 2020 instead of in 2019 and is being reviewed</p> <p>Project Budget: On Budget. The cash outflow has been revised to reflect Peel Living T1 submission: \$1.5M for balance of 2016 & 2018 Requests plus \$6M from 2019 Request comparing to cash flow projection of \$26.9M submitted by Peel Living during the 2020 budgetary process. Overall, Gross Remaining Budget is projected at \$28.1M net of repayments at 2020 year end.</p>
Long Term Care	175402	Peel Manor Site Redevelopment	Initiation	\$132,525	\$16,123	\$116,402	12%	<p>Project Scope: Redeveloping Peel Manor Home with a new building including expanded Hub services.</p> <p>Project Status: On Track - Construction underway and project timeline on track despite challenges in staffing and delays in delivery of construction materials on site due to COVID-19 pandemic. Future impacts of COVID-19 are unknown, however, project management will continue to assess and mitigate those risks.</p> <p>Project Budget: On Budget</p>
Roads & Transportation	104040	Mississauga Road Bovaird Drive	Design	\$78,676	\$7,677	\$70,999	10%	<p>Project Scope: The 2 to 4 lane widening of Mississauga Road from Mayfield to Sandalwood, 2 to 6 lane widening from Sandalwood to Bovaird, a new Canadian National Rail overpass grade separation and new bridge over the Huttonville Creek. Project will service ongoing development north of Bovaird and a corresponding increase in traffic, exceeding capacity of existing infrastructure.</p> <p>Project Status: On Track - Approaching 90% design with utility relocation ongoing through 2019 and early 2020. Roadway construction is anticipated to start in 2021 and last three years. There are potential project risks due to complex property expropriations, reliance on project partner CN Rail timelines, and timelines related to gas pipeline cost apportionment with TransCanada Energy and Enbridge.</p> <p>Project Budget: On Budget</p>

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Roads & Transportation	114080	Highway 50 - 600 Metres South	Design	\$29,558	\$1,164	\$28,394	4%	<p>Project Scope: Widening of Hwy 50 from Castlemore Road to Mayfield Road and Mayfield Road from Coleraine Drive to Hwy 50. Project will service ongoing development along the HWY 50 corridor and future development along Mayfield Road.</p> <p>Project Status: On Track, with 90% design completed. Property Impact Plans and initial property negotiations have begun on Mayfield Road. Utility plans are being finalized. Roadway construction is anticipated to start in 2023. There are potential risks of schedule delay due to ongoing City of Brampton SP 47 (which refers to the Hwy 427 Industrial Secondary Plan Area, specifically dealing with arterial roads within this area and associated road improvements), Hwy 427 extension to Major Mackenzie and future Hwy 50 interchange at Major Mackenzie. In addition, the GTA west corridor has potential impacts on HWY 50 and Mayfield Road at Coleraine Drive. Further, there are many challenging property acquisitions along the HWY 50 section of this project.</p> <p>Project Budget: On Budget</p>
Roads & Transportation	114075	Mayfield Rd- Airport Road to The Gore Road	Design	\$40,000	\$13,622	\$26,378	34%	<p>Project Scope: Mayfield Rd widening (2 to 5 lanes) from Airport Rd to The Gore Rd, and The Gore Rd widening (2 to 4 lanes) from 240m North of Mayfield Rd to Squire Ellis.</p> <p>Project Status: Delayed. Scheduled construction of the Mayfield Road- Airport Road to Coleraine Drive road widening has been impacted by challenges in property acquisition. While originally slated to begin in 2022, construction is anticipated to start in 2023. Staff are currently working to revise the phasing/staging of watermain works, utility relocation and ultimately road widening in consideration of the needs of current property owners.</p> <p>Project Budget: On Budget</p>
Waste	166330	Anaerobic Digestion Facility	RFP/RFQ/ Procurement	\$113,339	\$2,968	\$110,371	3%	<p>Project Scope: Design, Build, Operate and Maintain contract to develop an organics processing facility to manage the Regions green cart organics for a period of 15-20 years.</p> <p>Project Status: On Track - Preferred Proponent along with a contract award to be presented to Council Feb/2021. Construction to begin in 2023. Facility is expected to be operational in 2026.</p> <p>Project Budget: On Budget</p>

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Wastewater	162291	East-to-West Diversion Sanitary	Design	\$217,420	\$9,171	\$208,249	4%	Project Scope: Construction of a 2400-mm sanitary flow diversion sewer from the East Trunk System to the West Trunk System. Project Status: On Track - The project is currently under design and the anticipated construction start date is September 2020, subject to acquisition of easements and the permits. Project Budget: On Budget
Wastewater	172926	G.E. Booth Water Pollution Control Plant - Replacement	Design	\$94,000	\$25,931	\$68,069	28%	Project Scope: Replacement of Plant 1 of the G. E. Booth Wastewater Treatment Plant. Project Status: On Track - The project consists of different components with different phases and all of them are rolled out as planned. Project Budget: On Budget
Wastewater	082205	West Trunk Sewer Twinning	Construction	\$208,901	\$156,773	\$52,128	75%	Project Scope: To increase capacity of western trunk sanitary sewer system south of Highway 401. Project Status: On Track - Construction is underway Project Budget: On Budget.
Wastewater	182252	Cawthra Road Sanitary Trunk Sewer	Initiation	\$51,675	\$9,774	\$41,901	19%	Project Scope: Three phases: Phase 1: Construction of sanitary sewer on Cawthra Rd. from Dundas St. to Bloor St. W, Phase 2: Construction of sanitary sewer on Cawthra Rd. from Bloor St. W to Burnhamthorpe Rd. and on adjacent streets, and Phase 3: Construction of sanitary sewer on Burnhamthorpe Rd. from Wilcox Rd. to the Little Etobicoke Creek Trunk Sewer and on adjacent streets. Project Status: On Track - Phase 2 is under construction with completion scheduled for March 2021. Design of Cawthra Rd. Phase 3 is ongoing and anticipated tender date is Fall 2020, dependent on approvals. Project Budget: On Budget
Wastewater	192205	Lining of the West Sanitary Trunk	Initiation	\$40,000	\$11	\$39,989	0%	Project Scope: Installation of a protective liner for the entire length of the new West Leg of the West Sanitary Trunk Sewer Project Status: On Track - The tunnel inspection was delayed due to overflow in the tunnel. The anticipated tender date for the lining contract is Fall 2020, subject to acquisition of easements. (Design is covered under Project 08-2205) Project Budget: On Budget
Wastewater	162905	Sewage Pumping Station Rehabilitation	Initiation	\$45,000	\$6,266	\$38,734	14%	Project Scope: Rehabilitation, upgrade or replacement of sewage pumping stations in the lake-based wastewater collection system. Project Status: On Track - Various projects for repairs and replacements at several pumping stations locations in design and construction Project Budget: On Budget

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Wastewater	112380	Downtown Brampton Sanitary Sewer	On Hold	\$35,955	\$723	\$35,232	2%	<p>Project Scope: Replacement of sanitary sewer system in Downtown Brampton</p> <p>Project Status: On Hold - Project was setup to coordinate Phase 1 of the Downtown Brampton Project with the City of Brampton which was subsequently put on hold. The scope of work for Peel is still required and timing is being reassessed. Currently the program is proceeding with the construction of temporary water and wastewater works and temporary road improvements in the City of Brampton's Downtown core, which sought council's approval on June 25, 2020, in a council report titled "Update on Water and Sanitary Sewer Upgrades in Downtown Brampton, City of Brampton, Ward 1, 3,4 and 5"</p> <p>Project Budget: On Budget</p>
Water Supply	141240	East Brampton Transmission Main	Design	\$173,800	\$5,209	\$168,591	3%	<p>Project Scope: Design, construct and commission a 1500mm diameter watermain and varying 1200mm-900mm diameter watermains in the City of Brampton.</p> <p>Project Status: On Track after delays due to redesign. This project will consist of three construction tenders and is a joint project with 14-1257. Tender is currently underway.</p> <p>Project Budget: On Budget</p>
Water Supply	141257	Central Brampton Sub-Transmission	Design	\$133,673	\$3,105	\$130,568	2%	<p>Project Scope: Design, construct and commission a 1500mm diameter watermain and varying 1200mm-900mm diameter watermains in the City of Brampton.</p> <p>Project Status: On Track after delays due to redesign. This project will consist of three construction tenders and is a joint project with 14-1240. Tender is currently underway.</p> <p>Project Budget: On Budget</p>
Water Supply	101210	Zone 6 Transmission Main	Design	\$133,124	\$39,470	\$93,654	30%	<p>Project Scope: Construction of a transmission watermain on Heart Lake Road.</p> <p>Project Status: On Track - Construction is underway</p> <p>Project Budget: On Budget</p>
Water Supply	131125	1500mm Feedermain - Burnhamthorpe	Design	\$133,699	\$50,256	\$83,443	38%	<p>Project Scope: Construction of watermains to improve water supply for projected growth in the Mississauga City Centre area.</p> <p>Project Status: On Track - Construction is ongoing. Work is anticipated to be completed in the Mississauga City Centre by end 2020 and substantially performed by mid 2021.</p> <p>Project Budget: On Budget</p>

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Water Supply	101966	Zone 6 Reservoir	Design	\$67,819	\$7,833	\$59,986	12%	<p>Project Scope: Construction of a 40-million-litre reservoir in the vicinity of King Street and Hurontario Street to provide storage for Pressure Zone 6.</p> <p>Project Status: On Track - Detailed design and specifications are complete. Preparation of the terms of reference for RFP is underway. Risks include delays due to RFP for consulting services may result in potential redesign. Assuming RFP award T3 2020 and Tender Award starting T2 2021. Risks to the tender date include obtaining approvals in time for construction.</p> <p>Project Budget: On Budget</p>
Water Supply	141256	Williams Parkway Sub-Transmission	On Hold	\$48,252	\$5,223	\$43,029	11%	<p>Project Scope: Design and construction of the West Brampton Feedermain (East Brampton Reservoir to West Brampton Reservoir).</p> <p>Project Status: On Hold, as the City of Brampton's road widening of Williams Parkway is under review. Staff expect the City will be providing further direction before the end of 2020 which will impact whether the project proceeds as planned or portions or all of the work is to be deferred.</p> <p>Project Budget: On Budget</p>
Water Supply	101205	Hanlan Transmission Main	Construction	\$396,118	\$355,773	\$40,345	90%	<p>Project Scope: Construction of Hanlan Transmission Watermain.</p> <p>Project Status: On Track - All the contracts were substantially complete in 2019 except the last contract, which is currently in design with tender potentially to be released in summer 2020.</p> <p>Project Budget: On Budget</p>
Water Supply	151973	Beckett Sproule Pumping Station	Initiation	\$38,590	\$870	\$37,720	2%	<p>Project Scope: Beckett Sproule Pumping Station Upgrades</p> <p>Project Status: On Track - Design tender planned in late 2020 and construction expected in spring 2021.</p> <p>Project Budget: Budget shortfall expected and will assess budget need upon tendering.</p>
Water Supply	159060	Victoria Yard Replacement	Initiation	\$30,500	\$27	\$30,473	0%	<p>Project Scope: This is a project to replace the current Victoria Yard facility.</p> <p>Project Status: On Track - This project is in the initiation stage. The feasibility study is currently underway and is expected to be completed in T3 of 2020. Once the results of this study are available, it could be determined that the land purchase, which is included in the budget amount, may no longer be necessary, as existing available land could meet the needs of accommodating this new facility.</p> <p>Project Budget: On Budget</p>
Total	25			\$2,483,264	\$743,735	\$1,739,529	30%	