

Appendix V a
2020 Triannual Financial Performance Report – August 31, 2020

Total Costs Not Incurred (Active) - \$16.7 million

TotalProgram	Costs Not Incurred (millions)	Details of Costs Not Incurred (Active)
Employment Support Programs	\$2.7	\$2.7 million savings in Employment Support due to suspension of employment programs.
Adult Day Services	\$2.5	\$2.5 million due to Adult Day Services programs remaining closed physically with minimal staffing remaining to support clients and caregivers with regular telephone wellness checks, referrals and Social Worker support. Majority of staff redeployed to Long Term Care to support resident care.
Early Growth and Development	\$2.2	Under-expenditures due to hiring freezes and pausing of activities due to COVID-19 for the majority of the year.
Chronic Disease Prevention	\$1.3	\$1.3 million in under-expenditures due to hiring freezes and pausing of activities due to COVID-19 for the majority of the year.
Waste Management	\$1.3	Under-expenditures due to temporary suspension of activities such as school-based activities, audits, promotions and hiring freeze.
Infectious Disease Prevention	\$0.8	The cost avoidance is due to staffing vacancies as a result of hiring freeze from 2019 and 2020 and pausing activities due to COVID-19 for most of the year.
Long Term Care	\$0.8	This projected amount is due to redeployment of existing resources to tackle COVID-19 prevention and containment from within Long Term Care.
Council, Chair and CAO Office	\$0.3	Under-expenditures for Councilor newsletters, student vacancy and discretionary costs.
Costs Incurred – Active Savings	\$11.9	
Total Tax Supported	\$11.9	
Water and Wastewater	\$4.8	Mainly driven by underspending in staffing costs and various other operational savings as a result of staff working remotely.
Total Utility Rate Supported	\$4.8	
Total Costs Not Incurred - Active for Region Controlled Services	\$16.7	