

Appendix IX
2020 Triannual Financial Performance Report - August 31, 2020

Status of Top 25 Capital Projects with Gross Remaining Budget - Regionally Controlled Programs (\$'000)								
Service	Project	Description	Stage	Gross Revised Budget	Gross Project Actuals	Gross Remaining Budget	% of Budget Expended	Project Status Update/Comments
Housing Supply	195037	Chelsea Gardens - Housing Master Plan	Initiation	\$77,000	\$0	\$77,000	0%	<p>Project Scope: The proposed 200 unit project is to be constructed on Peel Housing Corporation's 4 and 10 Knightsbridge Road property, known as Chelsea Gardens. This project falls within the Region's Housing Master Plan funding envelope.</p> <p>Project Status: On Track - Initial project feasibility work completed including preliminary design concept, examination of current and proposed municipal planning requirements and cost estimate. Work required in the next phase will be the preparation and submission of an Official Plan Amendment to the City of Brampton to allow for the proposed increase in height and density.</p> <p>Project Budget: On Budget</p>
Housing Supply	195036	Brightwater - Housing Master Plan	Initiation	\$55,000	\$138	\$54,862	0%	<p>Project Scope: The proposed, 7-storey 150 unit project is to be constructed on the former Imperial Oil Lands site in south Mississauga. This project falls within the Region's Housing Master Plan funding envelope.</p> <p>Project Status: On Track - The Region of Peel is currently in the process of finalizing the agreement of purchase and sale to take ownership of the lands from the development consortium. Work is also underway in preparation to proceed with a direct negotiation process to secure a design build construction agreement to facilitate the development of the affordable housing building. Preconstruction and planning work is anticipated throughout the remainder of 2020.</p> <p>Project Budget: On Budget</p>
Housing Supply	175033	East Avenue - Housing Master Plan	Initiation	\$54,911	\$9	\$54,901	0%	<p>Project Scope: The Region is providing a forgivable loan to Peel Housing Corporation in the amount of \$42M, for a portion of the total \$55M project. This project falls within the Housing Master Plan funding envelope.</p> <p>Project Status: On Track - Preliminary design and program requirements are complete. The Official Plan Amendment and Rezoning application documentation has been finalized and submitted to the City of Mississauga. The Housing Development Office is finalizing the prequalification package that will be issued to the market as the first step to securing a design-build contractor. The prequalification process and issuance of the Request for Proposal to secure a design-build contractor is expected to take place in the third quarter of 2020.</p> <p>Project Budget: On Budget</p>

Appendix IX
2020 Triannual Financial Performance Report - August 31, 2020

Service	Project	Description	Stage	Gross Revised Budget	Gross Project Actuals	Gross Remaining Budget	% of Budget Expended	Project Status Update/Comments
Housing Supply	195031	PL - Provider Capital Loan	Initiation	\$53,730	\$25,533	\$28,197	48%	<p>Project Scope: Funding for Peel Living applications under Capital Infrastructure Repayable Loan approved by Service Manager</p> <p>Project Status: Ongoing - Year-to-date spending in 2020 was \$0.123M. The projected spending (net of repayment for the remaining of 2020 is \$18.3M.</p> <p>Project Budget: On Budget. The remaining budget is projected at \$9.8M at the end of 2020.</p>
Long Term Care	175402	Peel Manor Site Redevelopment	Initiation	\$132,525	\$30,129	\$102,396	23%	<p>Project Scope: Redeveloping Peel Manor Home with a new building including expanded Hub services.</p> <p>Project Status: Behind Schedule - Construction commenced September 3rd, 2019. The construction schedule is impacted by more subsurface challenges than expected, vendor challenges, as well as delays related to the COVID-19 pandemic. We are currently working with the general contractor to recover the schedule delays. We are still working towards a September 30th, 2021 date for substantial completion of the new facility. However, given the performance to date, the guidance is to expect substantial completion of the new facility in Q4 2021. Abatement, demolition, and the balance of the site works are still on track for a Q4 2022 completion.</p> <p>Project Budget: On Budget</p>
Roads & Transportation	104040	Mississauga Road - Bovaird Drive	Design	\$78,676	\$12,968	\$65,708	16%	<p>Project Scope: 2 to 4 lane widening of Mississauga Road from Mayfield to Sandalwood, 2 to 6 lane widening from Sandalwood to Bovaird, a new Canadian National Rail overpass grade separation and new bridge over the Huttonville Creek. Project will service ongoing development north of Bovaird and a corresponding increase in traffic, exceeding capacity of existing infrastructure.</p> <p>Project Status: On Track - Approaching 100% design with utility relocation ongoing through to early 2021. Roadway construction is anticipated to start in late 2021 and last 3 years. There are potential schedule delay risks due to complex property expropriations, reliance on project partner CN Rail, and timelines related to gas pipeline cost apportionment with TransCanada Energy and Enbridge.</p> <p>Project Budget: On Budget</p>

Appendix IX
2020 Triannual Financial Performance Report - August 31, 2020

Service	Project	Description	Stage	Gross Revised Budget	Gross Project Actuals	Gross Remaining Budget	% of Budget Expended	Project Status Update/Comments
Roads & Transportation	114080	Highway 50 - 600 Metres South	Design	\$29,558	\$1,193	\$28,365	4%	<p>Project Scope: 4 to 6 lane widening of Regional Road 50 from Castlemore Road to Mayfield Road and the 2 to 4 lane widening of Mayfield Road from Regional Road 50 to Coleraine, including a roundabout at the intersection of Mayfield Road and Pillsworth Road. Project will service ongoing development along Highway 50, north of Castlemore Road and on Mayfield Road, west of Highway 50 and a corresponding increase in traffic that would exceed capacity of existing infrastructure.</p> <p>Project Status: Delayed - detailed design was delayed for two reasons. (1) The Highway 427 extension and widening of Major Mackenzie Drive will require temporary works to be designed and constructed at the intersection of Major Mackenzie and Highway 50 ahead of the Region's project, and (2) Special Policy 47 (SP47) Environmental Assessment, which is currently underway and led by the City of Brampton, could have potential impacts on Regional Road 50. Detailed design will resume once the temporary works are complete and the outcome of the SP47 EA Study has been determined. Regional construction is anticipated to start in late 2023/early 2024 and will last 3-4 years. There is a risk that SP47 EA Study may be further delayed; the outcomes of this work are needed to inform design of the highway 50 road widening project.</p> <p>Project Budget: On Budget</p>
Roads & Transportation	114075	Mayfield Rd- Airport Road to The Gore Road	Design	\$40,000	\$15,113	\$24,887	38%	<p>Project Scope: Mayfield Road Widening (2 to 5 lanes) from Airport Road to The Gore Road and The Gore Road Widening (2 to 4 lanes) from 240m North of Mayfield Rd to Squire Ellis. Project will service ongoing development north of Bovaird and a corresponding increase in traffic, exceeding capacity of existing infrastructure.</p> <p>Project Status: Delayed - due to design revisions to accommodate the needs of current property owners and challenges in property acquisition. Property Acquisition is anticipated to be completed by end of 2020, utility reallocations in 2022 and road widening construction in 2023 to 2024.</p> <p>Project Budget: On Budget.</p>
Waste	166330	Anaerobic Digestion Facility	Procurement RFP/RFQ	\$113,339	\$3,278	\$110,061	3%	<p>Project Scope: Design, Build, Operate and Maintain contract to develop an organics processing facility to manage the Region's green cart organics for a period of 15-20 years.</p> <p>Project Status: On Track - Preferred Proponent along with a contract award to be presented to Council May/June/2021. Construction to begin in 2023. Facility is expected to be operational in 2026.</p> <p>Project Budget: On Budget</p>

**Appendix IX
2020 Triannual Financial Performance Report - August 31, 2020**

Service	Project	Description	Stage	Gross Revised Budget	Gross Project Actuals	Gross Remaining Budget	% of Budget Expended	Project Status Update/Comments
Wastewater	162291	East-to-West Diversion Sanitary	Procurement RFP/RFQ	\$217,420	\$9,884	\$207,536	5%	<p>Project Scope: Construction of a 2400-mm sanitary flow diversion sewer from the East Trunk System to the West Trunk System.</p> <p>Project Status: On Track - Current contract is under tender analysis and the anticipated construction start date is for late September/early October 2020.</p> <p>Project Budget: On Budget</p>
Wastewater	172926	G.E. Booth Water Pollution Control Plant - Replacement	Construction	\$94,000	\$33,217	\$60,783	35%	<p>Project Scope: Replacement of Plant 1 of the GE Booth Wastewater Treatment Plant.</p> <p>Project Status: On Track - Current contract (Demolition) started construction in summer of 2020 with expected completion in spring of 2021. Contract 3 (Final contract) is scheduled to start construction in Spring/Summer 2022.</p> <p>Project Budget: On Budget</p>
Wastewater	082205	West Trunk Sewer Twinning	Construction	\$208,901	\$157,699	\$51,202	75%	<p>Project Scope: To increase capacity of western trunk sanitary sewer system south of Highway 401.</p> <p>Project Status: On Track - Current phase is under construction with anticipated completion in summer 2021.</p> <p>Project Budget: On Budget.</p>
Wastewater	192205	Lining of the West Sanitary Trunk	Procurement RFP/RFQ	\$40,000	\$16	\$39,984	0%	<p>Project Scope: Installation of a protective liner for the entire length of the new west leg of the West Sanitary Trunk Sewer</p> <p>Project Status: Delayed - The tunnel inspection was delayed due to overflow in the tunnel. The anticipated tender date for the lining contract is Fall 2020, subject to acquisition of easements.</p> <p>Project Budget: On Budget</p>
Wastewater	182252	Cawthra Road Sanitary Trunk Sewer	Construction	\$51,675	\$16,632	\$35,043	32%	<p>Project Scope: Three phases: Phase 1: Construction of sanitary sewer on Cawthra Rd. from Dundas St. to Bloor St. W, Phase 2: Construction of sanitary sewer on Cawthra Rd. from Bloor St. W to Burnhamthorpe Rd. and on adjacent streets, and Phase 3: Construction of sanitary sewer on Burnhamthorpe Rd. from Wilcox Rd. to the Little Etobicoke Creek Trunk Sewer and on adjacent streets.</p> <p>Project Status: On Track - Phase 1 is completed. Phase 2 is under construction with completion scheduled for Spring 2021. Design of Cawthra Rd. Phase 3 is ongoing with tender scheduled for the end of 2021.</p> <p>Project Budget: On Budget</p>

**Appendix IX
2020 Triannual Financial Performance Report - August 31, 2020**

Service	Project	Description	Stage	Gross Revised Budget	Gross Project Actuals	Gross Remaining Budget	% of Budget Expended	Project Status Update/Comments
Wastewater	162905	Sewage Pumping Station Rehabilitation	Construction	\$45,000	\$7,242	\$37,758	16%	<p>Project Scope: Rehabilitation, upgrade or replacement of sewage pumping stations in the lake-based wastewater collection system.</p> <p>Project Status: On Track - This is an envelope project with various projects for repairs and replacements at several pumping station locations in design and construction</p> <p>Project Budget: On Budget</p>
Wastewater	112380	Downtown Brampton Sanitary Sewer	Procurement RFP/RFQ	\$35,955	\$754	\$35,201	2%	<p>Project Scope: Project was setup to coordinate Phase 1 of the Downtown Brampton Project with the City of Brampton which was subsequently put on hold. The scope of permanent Phase 1 work for Peel is still required.</p> <p>Project Status: On Track - Currently the program is proceeding with temporary water and wastewater works and temporary road improvements in the City of Brampton's Downtown core which was approved by Council on June 25th,2020 (Resolution #2020-462).</p> <p>Project Budget: On Budget</p>
Water Supply	141240	East Brampton Transmission Main	Design	\$173,800	\$5,376	\$168,424	3%	<p>Project Scope: Design, construct and commission a 1500mm diameter watermain and varying 1200mm-900mm diameter watermains in the City of Brampton.</p> <p>Project Status: On Track - This is a joint project with the Central Brampton Sub-Transmission project #141257. First tender is anticipated in Summer 2021.</p> <p>Project Budget: On Budget</p>
Water Supply	141257	Central Brampton Sub-Transmission	Design	\$133,673	\$3,261	\$130,412	2%	<p>Project Scope: Design, construct and commission a 1500mm diameter watermain and varying 1200mm-900mm diameter watermains in the City of Brampton.</p> <p>Project Status: On Track - This is a joint project with the East Brampton Transmission Main project #141240. First tender is anticipated in Summer 2021.</p> <p>Project Budget: On Budget</p>
Water Supply	101210	Zone 6 Transmission Main	Construction	\$133,124	\$40,867	\$92,257	31%	<p>Project Scope: Construction of a transmission watermain on Heart Lake Road.</p> <p>Project Status: On Track - Under construction. The current phase is in construction and should be substantially complete by fall 2020. The next phase is in design with an expected tender in summer 2021 and a portion of work may be delayed due to Ministry of Transportation project to build a new highway across Heart Lake Road.</p> <p>Project Budget: On Budget</p>

**Appendix IX
2020 Triannual Financial Performance Report - August 31, 2020**

Service	Project	Description	Stage	Gross Revised Budget	Gross Project Actuals	Gross Remaining Budget	% of Budget Expended	Project Status Update/Comments
Water Supply	131125	1500mm Feedermain - Burnhamthorpe	Construction	\$133,699	\$65,272	\$68,427	49%	<p>Project Scope: Construction of watermains to improve water supply for projected growth in the Mississauga City Centre area.</p> <p>Project Status: On Track - Construction is ongoing. Work is anticipated to be substantially performed by Fall 2021.</p> <p>Project Budget: On Budget</p>
Water Supply	101966	Zone 6 Reservoir	Procurement RFP/RFQ	\$67,819	\$7,909	\$59,910	12%	<p>Project Scope: Construction of a 40-million-litre reservoir in the vicinity of King Street and Hurontario Street to provide storage and fire flow for Pressure Zone 6.</p> <p>Project Status: On Track - Detailed design and specifications of the Reservoir are complete. Preparation of the terms of reference for Request for Proposal (RFP) to add design of snow storage with update of drawings and specifications, is underway. RFP to also include provisional item for commissioning of the Victoria Feedermain and Reservoir. Risks include delays due to RFP for consulting services may result in potential redesign. Assuming RFP award fall 2020 and Tender Award starting in Fall 2021. Risks to the tender date include obtaining approvals in tie for construction.</p> <p>Project Budget: On Budget</p>
Water Supply	141256	Williams Parkway Sub-Transmission	Design	\$48,252	\$5,271	\$42,981	11%	<p>Project Scope: Design and construction of the West Brampton Feedermain (East Brampton Reservoir to West Brampton Reservoir).</p> <p>Project Status: On Track - Part of the works are in design and remaining scope are on hold as the City of Brampton's road widening of Williams Parkway is under review. Staff expect the City will be providing further direction before the end of 2020 which will impact whether the project proceeds as planned or portions or all of the work is to be deferred.</p> <p>Project Budget: On Budget</p>
Water Supply	101205	Hanlan Transmission Main	Construction	\$396,118	\$355,862	\$40,256	90%	<p>Project Scope: Construction of Hanlan Transmission Watermain.</p> <p>Project Status: On Track - Final contract is in design with tender potentially to be released in Fall 2020.</p> <p>Project Budget: On Budget</p>
Water Supply	151973	Beckett Sproule Pumping Station	Procurement RFP/RFQ	\$38,590	\$4,388	\$34,202	11%	<p>Project Scope: Beckett Sproule Pumping Station Upgrades</p> <p>Project Status: On Track - Design tender planned in late 2020.</p> <p>Project Budget: Budget shortfall expected. Scope reduction or budget increase is to be decided in Q1 2021.</p>

Appendix IX
 2020 Triannual Financial Performance Report - August 31, 2020

Service	Project	Description	Stage	Gross Revised Budget	Gross Project Actuals	Gross Remaining Budget	% of Budget Expended	Project Status Update/Comments
Water Supply	159060	Victoria Yard Replacement	Initiation	\$30,500	\$46	\$30,454	0%	<p>Project Scope: This is a project to replace the current Victoria Yard facility.</p> <p>Project Status: On Track - This project is now in the initiation stage. The feasibility study is currently underway and is expected to be completed in T3 of 2020. Once the results of this study are available, it could be determined that the land purchase, which is included in the budget amount, may no longer be necessary, as existing available land could meet the needs of accommodating this new facility. The budget will be adjusted, if it is decided that less funds are required in order to complete the project.</p> <p>Project Budget: On Budget</p>
Total	25			\$2,483,264	\$802,058	\$1,681,207	32%	